

## **Agenda Item 5: Appendix 1A: Programme Updates, Visions and Proposed Deliverables**

<b>1. Retrofit London</b>		<b>Lead borough(s):</b> LB Enfield / LB Waltham Forest	<b>Key contact(s):</b> Dominic Millen, LB Enfield
<p><b>Two-year vision:</b></p> <p>Our focus is on scaling residential retrofit across London, increasing the number of homes retrofitted to EPC B or above.</p> <p>Our focus over the next two years is on working on the factors that will enable us to scale retrofit in London.</p> <p>Retrofit London will become the centre of collaboration and innovation for our city; a trusted partner to regional and central government and the private sector, with the ability to bring knowledge of delivery to policy and investment discussions. It will focus on growing London's capacity to deliver on retrofit and removing barriers – such as policy, partnerships, finance, skills, technical expertise - that are currently holding us back.</p>			
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"><li>• 1 year funding secured</li><li>• Programme Director appointed</li><li>• Retrofit Coordinator training for boroughs</li></ul>		<p><b>Key deliverables for 2022-24:</b></p> <ul style="list-style-type: none"><li>• Support and coordination to increase the take-up of grant funding for residential retrofit across London</li><li>• Development of a pipeline of planned retrofit across London to 2030</li><li>• Best practice resources for boroughs to integrate net zero into their housing investment plans</li><li>• Online presence with knowledge hub to support London's councils and HAs</li><li>• Retrofit roles training programme for up to 100 funded courses for councils and HAs</li></ul>	

<b>2. Low Carbon Development</b>	<b>Lead borough(s):</b> LB Hackney	<b>Contact(s):</b> Aled Richards/Natalie Broughton, LB Hackney
<p><b>Two-year vision:</b></p> <p>London's councils are ambitious about achieving low carbon development and in challenging themselves and each other to go further and faster. They recognise that low carbon development will not only reduce emissions, but help create buildings that enable occupants to have healthier, more sustainable lives and to better cope with a changing climate.</p> <p>Government and industry are evolving quickly to put in place the policy and practices for low carbon development. Councils' built environment teams are at the heart of this – developing and interpreting policy, working with developers, encouraging leadership across London. There is a huge opportunity for boroughs to collaborate on this agenda, to make use of skills and expertise to benefit all councils, and to build up greater capability and consistency across the city.</p> <p>Over the next two years this programme will provide councils with the support they need to lead low carbon development and begin to create greater consistency across London. In this first phase of the programme, we will focus primarily on three areas:</p> <ol style="list-style-type: none"> <li>1) Removing the barriers to low carbon development</li> <li>2) Equipping boroughs with the knowledge and skills they need</li> <li>3) Developing shared definitions, data and monitoring to track our collective impact and pan-London approaches to policy and implementation where possible</li> </ol>		
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"> <li>• Research on cost of carbon – 5 boroughs</li> <li>• Evidence base for low carbon development in local plans</li> <li>• Skills audit being trialled in one borough</li> </ul>	<p><b>Key deliverables for 2022-24:</b></p> <ul style="list-style-type: none"> <li>• Advice on learning requirements for borough teams and potential for shared learning and development programme</li> <li>• Good practice repository for boroughs, including exemplar policies in key areas</li> <li>• Agreement on how to simplify the application of planning and building regulations across the capital, establishing pan-London approaches where beneficial. Initial focus on viability and carbon-off setting.</li> <li>• Set of performance indicators to allow London to track progress on low carbon development</li> </ul>	

<h2>3. Low Carbon Transport</h2>	<b>Lead borough(s):</b> RB Kingston / City of Westminster	<b>Key contact(s):</b> Sarah Ireland/Matt Hill (RB Kingston) Raj Mistry/Damien Hemmings (City of Westminster)
<p><b>Two-year vision:</b></p> <p>This programme's goal is to halve road journeys made by petrol and diesel and encourage sustainable and active travel options. Local government has a critical role to play in decarbonising transport as part of our journey to net zero. This is a priority for residents who want to take action to reduce their emissions and for council transport teams and members implementing climate action plans.</p> <p>There is an opportunity to make greater progress on this goal through collaboration. At the moment there is a gap in data and evidence to enable boroughs to assess the size of influenceable carbon emissions as well as the scale of activity needed to reach net zero. Borough teams have limited support and access to knowledge and practice to help them to develop and implement effective transport decarbonisation interventions.</p> <p>The ambition for the programme is to become the centre of practice, data and expertise for London local government on transport decarbonisation. It is to become an effective convener of boroughs to help align and accelerate policy development and allow NZ interventions to be delivered at scale by building coalitions of the willing. By bringing together boroughs it can also support councils to be an effective strategic partner to TfL and DfT on shared climate goals. In a tight labour market, the programme helps to make best use of people and skills for the benefit of London as a whole.</p>		
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"> <li>Baseline data modelling to show boroughs what transport actions they'll need to take to hit net zero</li> </ul>	<p><b>Key deliverables for 2022-24:</b></p> <ul style="list-style-type: none"> <li>Complete a study to address gaps in data at borough level, to support the development of robust local decarbonisation pathways for transport emissions (early 2023).</li> <li>Provide data, convening and strategic development support for boroughs around: EVs; freight; active travel; public transport; construction &amp; asset management; parking &amp; kerbside management; education partnerships; and health partnerships.</li> <li>Develop a centre of practice, data and expertise for London local government on transport decarbonisation. Convene boroughs to align and accelerate policy development and allow net zero interventions to be delivered at scale, and provide a key collaborative mechanism to strategically partner with TfL and DfT on shared climate goals.</li> </ul>	

<b>4. Renewable Power for London</b>		<b>Lead borough(s):</b> LB Islington	<b>Key contact(s):</b> Keith Townsend, LB Islington
<p><b>Two-year vision:</b></p> <p>Over the next two years, the programme will focus on increasing the use of renewable power across London's public sector and households. It will develop a model for collective Power Purchase Agreements that can be replicated by groups of boroughs.</p> <p>It will work with GLA and others to review London's energy advice services to ensure they are supporting residents to access renewable power effectively.</p> <p>It will support boroughs to access best practice on local area energy planning while acting as a strategic partner to GLA, BEIS and UKPN to develop a suitable model for London.</p>			
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"> <li>• Momentum building for PPAs. LC event for finance and environment directors on 28<sup>th</sup> November. 5 boroughs working on joint procurement model</li> </ul>		<p><b>Key deliverables for 2022-24:</b></p> <ul style="list-style-type: none"> <li>• 3 PPAs in development across local government and NHS delivering 20% of power needs. PPAs have been mobilised to build renewable power capacity.</li> <li>• Agreed energy advice model for London that addresses affordability and carbon emissions</li> <li>• Best practice repository on decentralised energy and energy planning for boroughs, with agreed model for how this is delivered across London.</li> </ul>	

<h2>5. One World Living</h2>	<b>Lead borough(s):</b> LB Harrow / West London Waste Authority	<b>Key contact(s):</b> Dipti Patel/Matthew Adams, LB Harrow Emma Beal/Motoko Doolan, WLWA
<p><b>Two-year vision:</b>          Over the next two years the OWL programme will focus on creating a city-wide and bottom-up model of consumption-based emissions reduction.</p> <p>It will achieve this through two main routes:</p> <ol style="list-style-type: none"> <li>1) Strengthening council leadership on the circular economy – working with London’s boroughs to improve policy, operations and understanding on CE. Using this leadership to strengthen Londoners’ engagement and understanding of CE, and ability to use this in their own lives.</li> <li>2) Enabling community level change – becoming a hub to connect councils, community groups, industry and knowledge institutes to enable innovation, investment and scaling in circular economy practices.</li> </ol>		
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"> <li>• Low carbon diet campaign running in boroughs</li> <li>• Textile collection service and schools’ information packs being trialled</li> <li>• Information sheets published</li> </ul>	<p><b>Key deliverables for 2022-24:</b>          Over the next two years, the programme will deliver a series of pilots and other interventions that allow us to make progress as a city towards industrialising re-use. This will include:</p> <ul style="list-style-type: none"> <li>• A network of spaces for Londoners to repair and reuse electricals and textiles</li> <li>• A demonstrator project to increase refill practices</li> <li>• Improved information for Londoners on low-carbon diet choices</li> <li>• Strengthening councils’ practices on Single Use Plastics, food and textile procurement</li> </ul>	

<h2>6. Building the Green Economy</h2>	<b>Lead borough(s):</b> LB Hounslow	<b>Key contact(s):</b> Victoria Lawson/Wayne Stephenson, LB Hounslow
<p><b>Two-year vision:</b> Over the next two years, the programme will focus on building a robust evidence base for boroughs to take action in their own green economy work.</p> <p>It will develop metrics that allow London to collectively track its progress to reach our shared goals to double the size of the green economy. It will also evaluate pilots, such as Mayoral Academies, to see what works and to enable scaling of the most successful interventions; and will more strongly coordinate green skills courses across London, with more sharing of what works.</p> <p>It will develop funding models for delivery to support actions across all workstreams. It will also use knowledge partnerships across programmes to raise profile of London's climate work and attract greater research funding.</p>		
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"> <li>• 100k research package being commissioned to establish metrics for London</li> </ul>	<p><b>Key deliverables for 2022-24:</b></p> <ul style="list-style-type: none"> <li>• Measurement framework to enable London to track progress towards goal of doubling size of the green economy and set of targets to reach overall goal</li> <li>• 3CI business case presented to BEIS</li> <li>• Evidence base of interventions to grow the green economy</li> </ul>	

<b>7. Creating a resilient &amp; green London</b>		<b>Lead borough(s):</b> LB Southwark	<b>Key contact(s):</b> Chris Page/Tom Sharland, LB Southwark
<p><b>Two-year vision:</b> Over the next two years, the programme will focus on developing a strong shared vision for a climate resilient London, and strengthening London local government's strategic adaptation capacity.</p> <p>It will focus on developing effective partnership, governance and leadership arrangements to manage London's key climate risks. These will be supported by the identification, collation and promotion of the data and evidence needed by boroughs to effectively understand climate risks and to assess the impact we are having on London's resilience.</p> <p>In two years, we will have identified and promoted good practice on adaptation for London's councils – for example, developing toolkits and core elements for producing local adaptation plans or incorporating adaptation into CAPs, Local Plans, and risk management frameworks.</p>			
<p><b>Achievements to date:</b></p> <ul style="list-style-type: none"> <li>• Engagement with the London Research &amp; Policy Partnership to share borough-led adaptation work and highlight research gaps</li> <li>• Starting to define/codify leadership and resource requirements for boroughs to strengthen adaptation capacity</li> </ul>		<p><b>Key deliverables for 2022-24:</b></p> <ul style="list-style-type: none"> <li>• Vision for climate resilient London agreed</li> <li>• Review of London's adaptation roles and responsibilities (individual councils and partnership arrangements) and recommendations for improvement.</li> <li>• Adaptation good practice hub established and populated with first outputs (data &amp; evidence, strategic planning tools, communication resources, training, etc)</li> <li>• Progress on initial areas already identified for improvement – surface water flooding</li> </ul>	