

Marketing Culture to Visitors Workshop Presentation 18 November 2009



Making News

Making news ...



You can make news ...



Some techniques ...

An event

A photo opportunity

A celebrity quote

A piece of research

A discovery

A quirky connection

A superlative ...



Audiences London



Sarah Boiling Strategic Projects Director

Outline



- Audiences London
- Case study: from data to engagement working with Local Authorities

Audiences London



Aims

- Increase size and diversity of audiences for culture in London
- Enable and support arts and heritage organisations
- Inform regional policy: ACE partner, Local Authorities

Delivered through

- Audience research
- Organisational development and marketing consultancy
- Community engagement
- Broker and project facilitator

Our approach

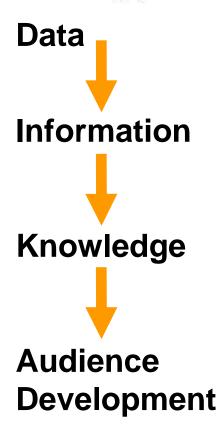
FUDIENCES

Context, analysis, benchmarks

Interpretation, training, discussion

OD, consultancy, collaboration

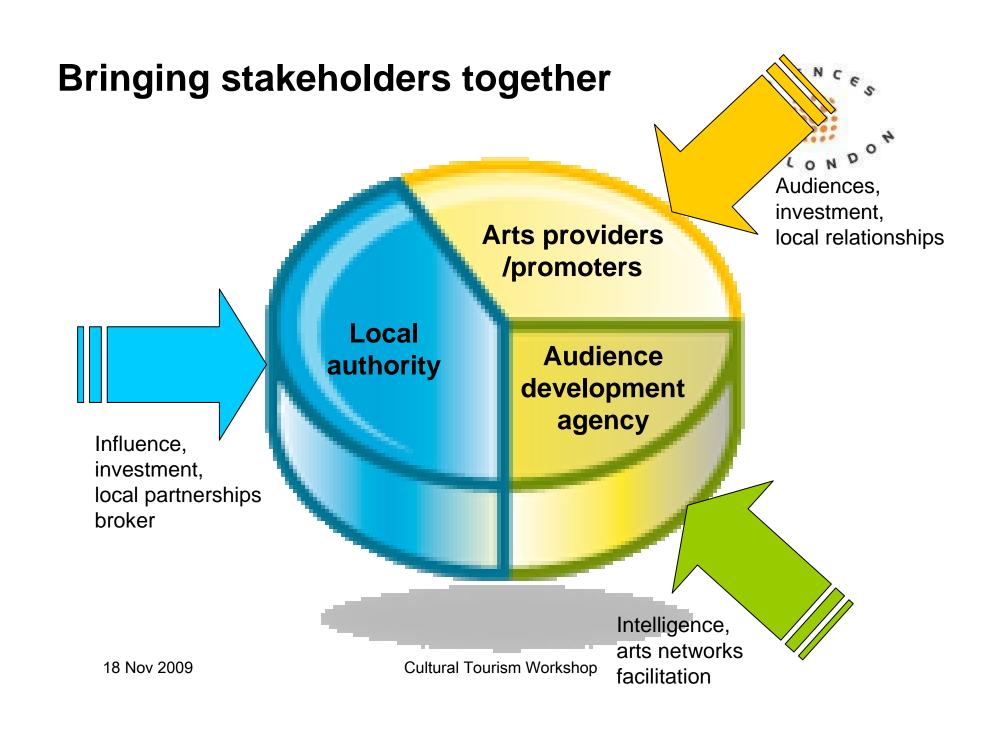
>> Inform arts policy and practice







From data to engagement Local Authorities and NI 11

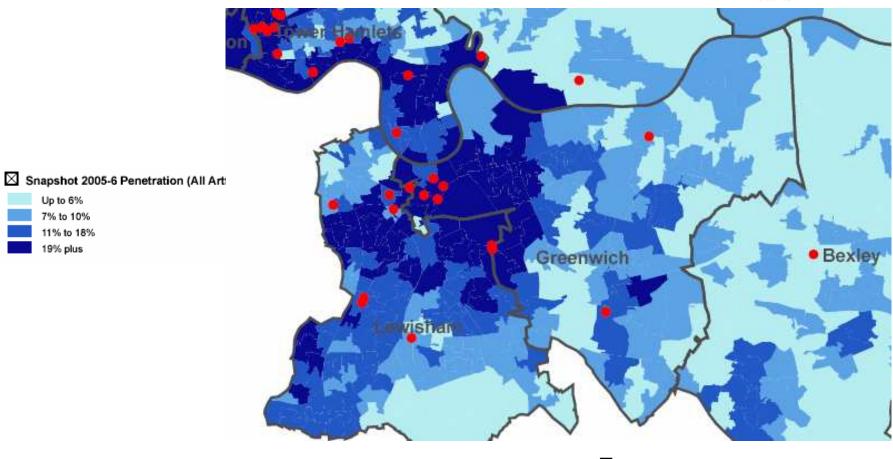


Al primary data – arts attenders

+ venues

Up to 6% 7% to 10% 11% to 18% 19% plus





18 Nov 2009

Cultural Tourism Workshop

From www.culturemaplondon.org

Mosaic Lifestyle profiles

Metro Multiculture

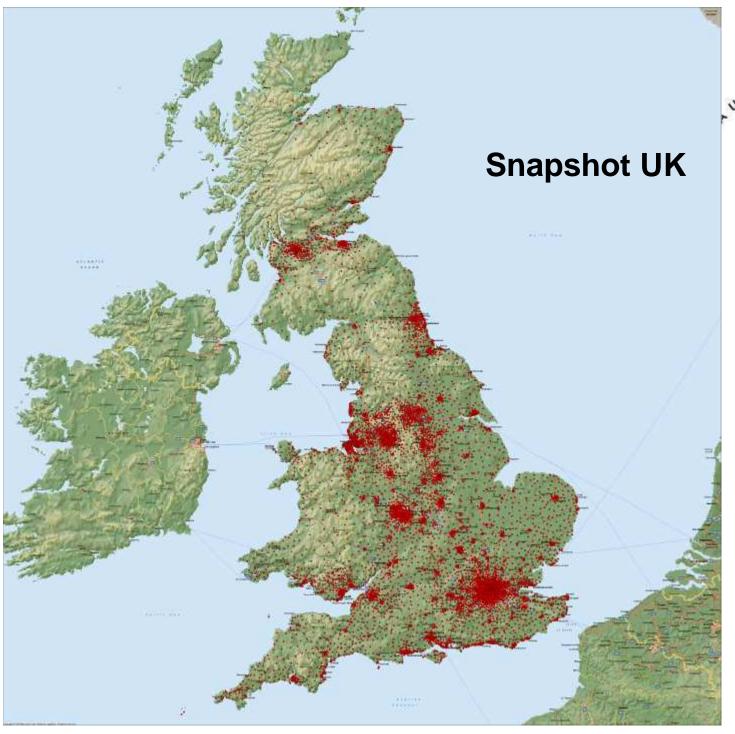




Dinner & A Show

ACE Arts Audiences Insight









Thank You www.audienceslondon.org

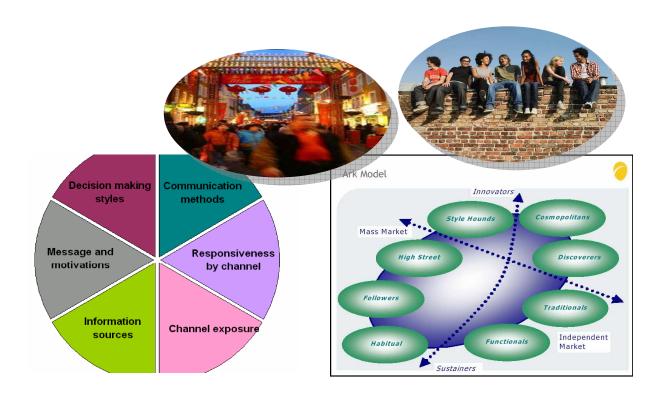
sarah@audienceslondon.org

020 7407 4625

Who are the visitors?

Know your visitor market

- Segmentation
- Current visitors to London
- Visitor target markets



Mosaic UK groups and types

This latest version of Mosaic UK classifies consumers in the United Kingdom into one of 67 types and 15 groups.

Group	Description	%.		Type	Description	% #	%1
A	Alpha Territory	4.28	3.54	A01	Global Power Brokers	0.32	0.3
1980				A02 A03	Voices of Authority	1.45	1.3
				EKSON-III	Business Class	1,83	1.5
	ALEXANDER CONTRACTOR OF THE PARTY OF THE PAR			A04	Serious Money	0.68	0.5
В	Professional Rewards	9.54	8.23	805	Mid-Career Climbers Yesterday's Captains	1.80	1.8
					Distinctive Success	0.48	0.4
				B07 B08	Dormitory Villagers	1,81	1.2
				809	Escape to the Country	1.41	1.3
				B10	Parish Guardians	1,14	1.0
				C11	Squires Among Locals	1.01	0.8
C	Rural Solitude	4.84	4.40	C12	Country Loving Elders	1.32	1.
				C13	Modern Agribusiness	1.61	1.3
				C14	Farming Today	0.53	0.1
				C15	Upland Struggle	0.36	0.:
-		13000	11120000	D16	Side Street Singles	3.21	1.1
D	Small Town Diversity	9.21	8.75	D17	Jacks of All Trades	2.60	1.5
				D18	Hardworking Families	2.87	2.6
				D19	Innate Conservatives	2.53	2.5
				E20	Golden Retirement	0.52	0.0
	Active Retirement	3,41	4.34	Eol	Bungalow Quietude	1,42	1.
				E22	Beachcombers	0.57	0.6
				Eggs	Balcony Downsizers	0.90	1.5
				F24	Garden Suburbia	2.82	9
F	Suburban Mindsets	13.16	11.18	F25	Production Managers	2.31	2.1
				F26	Mid-Market Families	3,75	2,
				F27	Shop Floor Affluence	2.82	9.
				F28	Asian Attainment	1.45	0.5
			2.220	G29	Footloose Managers	1.11	1.0
6	Careers and Kids	5.34	5.78	G30	Soccer Dads and Mums	1.34	1.3
				G31	Domestic Comfort	1.24	1.0
				G32	Childcare Years	1.46	1.0
				633	Military Dependents	0.19	0.
999	100 000			H34	Buy-to-LetTerritory	1.08	15.7
H	New Homemakers	3.99	5.91	H35	Brownfield Pioneers	1.13	1.1
				H36	Foot on the Ladder	1.48	2
				H37	First to Move In	0.30	0.7
377		10.60		198	Settled Ex-Tenants	2.08	2.0
31	Ex-Council Community		8.67	190	Choice Right to Buy	1.90	1.7
				140	Legacy of Labour	3.46	2.0
				141	Stressed Borrowers	3,15	2.5
	X	70/00	27000	J42	Worn-Out Workers	1.82	2.3
J	Claimant Cultures	4.52	5.16	J43	Streetwise Kids	0.90	1.0
				J44	New Parents in Need	1.80	1.8
1995				K45	Small Block Singles	1,26	E
K	Upper Floor Living	4.30	5.18	K46	Tenement Living	0.62	0.5
					Deprived View	0.36	0.1
				K47 K48	Multicultural Towers	1.09	1.
				K49	Re-Housed Migrants	0.97	0.3
	- W W			L50	Pensioners in Blocks	0.89	1.
L	Elderly Needs	4.04	5,96	L51	Sheltered Seniors	0.67	1.
				L52	Meals on Wheels	0.51	D.
				L53		1.98	2.5
1000		15000	ruesail	M54	Low Spending Elders Clocking Off	2.18	2.5
M	Industrial Heritage	7.39	7.40	M55	Backyard Regeneration	2.40	2.1
				M56	Small Wage Owners	2.81	3.
	The state of the s			The Republication of the Person of the Perso	Back-to-Back Basics	2.50	1.1
	Terraced Melting Pot	6.54	7.02	News	Asian Identities	1.06	0.3
				Nigo	Low-Key Starters	1.60	2.
					Global Fusion	1.38	1.
(200)	100000000000000000000000000000000000000	00/200	2655	OE1	Convivial Homeowners	1.74	T.
•	Liberal Opinions	8.84	8.48	OF	Crash Pad Professionals	1.41	1.0
				Dis2	Urban Cool	1.25	1.1
				O64			1.5
				O68	Bright Young Things	1,36	1.1
				O66	Anti-Materialists University Fringe	1.10	D.1
				Occ	CALL STREET, S	1000	0.00
				OF STREET	Study Buddies	0.87	12.

Experian's new Segmentation tool *True Touch*



Exposure

Use as information source

Use for purchasing

Use for communication

Responsiveness

Attitudes

Internet

Mobile phone

Telephone

Post

Newspapers/magazines

Radio

TV

Interactive TV

Shop/branch

Cinema

Outdoor advertising

Face to face

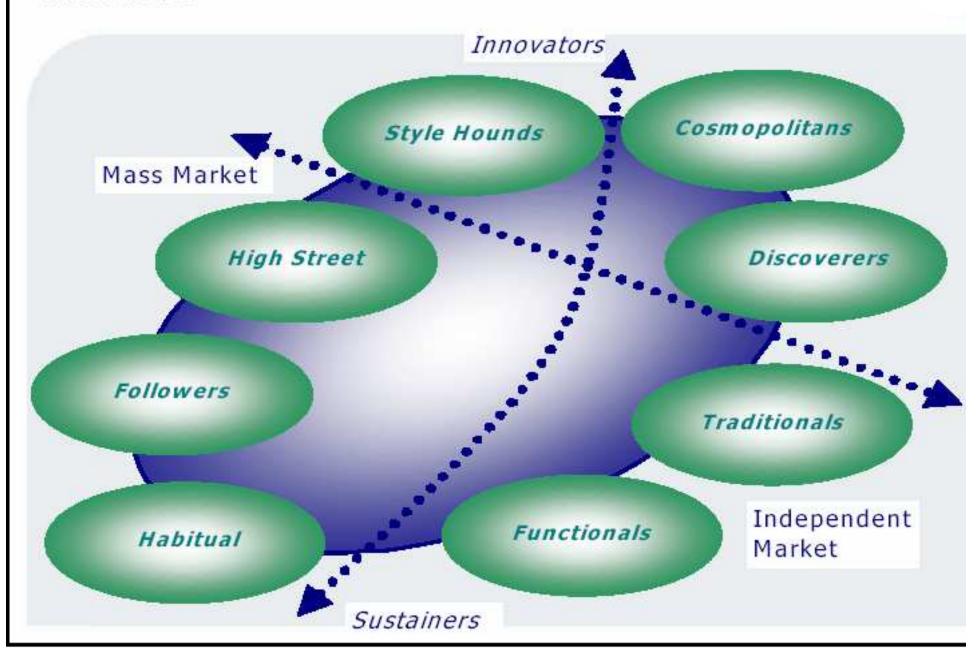
Event sponsorship

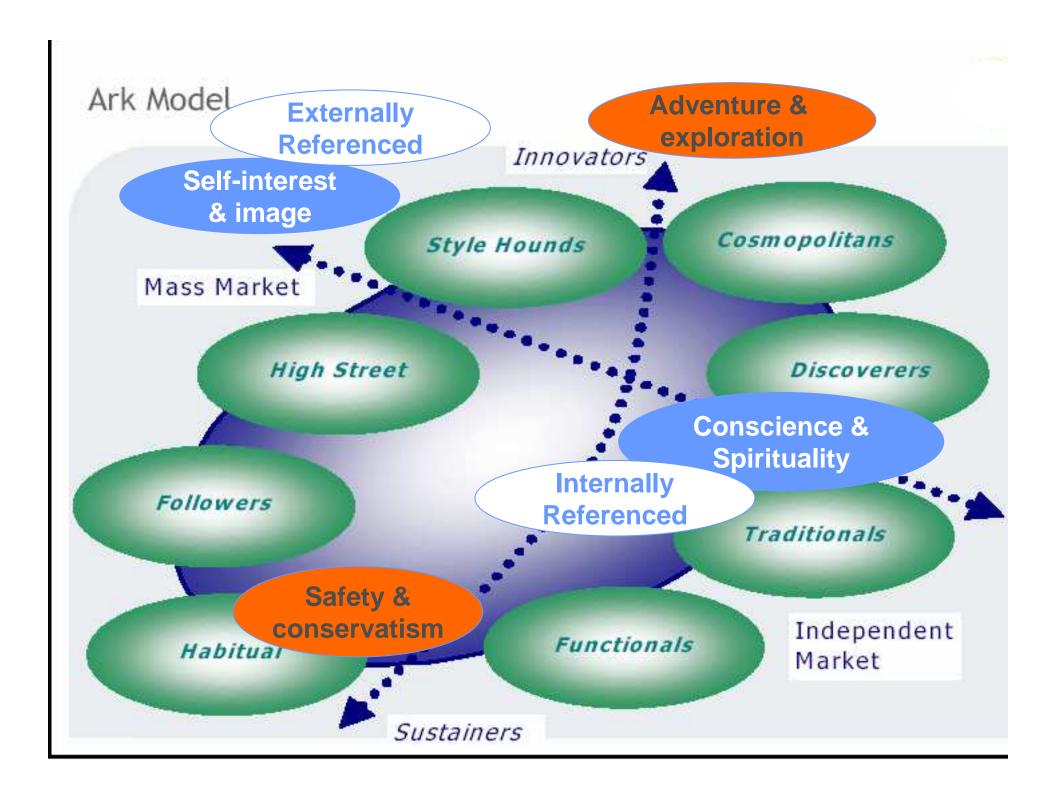
TrueTouch Chart

TrueTouch classifies individuals in the United Kingdom by allocating them to one of 22 types and 6 groups.

	Group		Туре			
	Group Name	% People		Type Name	%	
A	Experienced Netizens	20.92	A01	Information@speed	2.90	
			A02	Practical Surfers	8.71	
			A03	Remote Info-junkies	5.97	
			A04	Intellectual Digerati	3.34	
В	Cyber Tourists	25.09	B05	E-tail Explorers	4.98	
			B06	Cautious E-converts	8.23	
			B07	Internet Dabblers	6.97	
			B08	Web Connectors	4.91	
С	Digital Culture	8.89	C09	Gadget-mad Technophiles	4.16	
			C10	Real-time Friends	1.54	
			C11	Catalogue Conventionals	3.18	
D	Modern Media Margins	15.39	D12	Plug-and-Play	4.65	
			D13	txt m8s	1.92	
			D14	Techno-trailers	3.44	
			D15	Catalogue Conventionals	5.38	
E	Traditional Approach	19.69	E16	Paper-based Opinions	3.00	
	atra.		E17	Ad-averse Listeners	3.82	
			E18	Local Shoppers	5.50	
			E19	TV Influence	3.61	
			E20	Personal Preference	3.75	
F	New Tech Novices	10.02	F21	Virtual Experimenters	3.40	
			F22	Borderline Online	6.62	

Ark Model





Visitors to London...

- Staying overseas & UK some for a long time
- Day UK and London
- Arts, culture, museums motivate visits
- History & heritage particularly strong
- Repeat visitors and long-stay travel further afield
- UK visitors more likely to repeat
- 40% overseas SFR
- > 55% UK SFR
- Around 1/2 stay in central London

 Primarily visit – Westminster, Tower Hamlets, Camden, Lambeth, Southwark, Ken & Chelsea

UK day visits – above + Richmond







Visitors to London...

- Sources of info
 - Previous knowledge
 - Guide books
 - Internet
 - Friends & relatives
 - **TICs**

Satisfaction with museums & galleriesv. high









Visit London targets...

- Long-haul: USA, Canada, Australia, NZ, Japan
- Europe: France, Germany, Italy, Spain, Netherlands
- Domestic: UK, London
- Emerging: India, China, Russia











Sources of information

- Visit London
 - www.visitlondon.com info & resources inc.
 - Visit London Sales & Marketing Opportunities
 - Annual visitor survey
- VisitEngland
 - www.enjoyengland.com/corporate
 - Stats & market research
 - Market profiles
 - Target segments
- VisitBritain
 - www.visitbritain.org
 - Stats & market research
 - Market profiles
 - Insights & intelligence







Through the eyes of the visitor

Creating clusters ...

- A reason to make that trip
- "Someplace different from home"
- Pooling resources greater impact
- Reaching further afield
- Attracting new targets
- Visitors stay longer, spend more

Group work

- Nominate a team captain
- Sketch a rough map of your joint areas
- Mark on the map the cultural attractions
- Include the cultural experiences that make these areas **special and different** to visit
- Draw pictures, use stickers, draw colour shapes etc



Target segments?

UK

- Empty-nester couple from Cheshire late 50s, ABC1, well-educated, well-travelled, discerning
- Couple from Midlands (no kids), mid-thirties, 'early adopters', looking for something new and different
- Family on day trip to London from Kent, children under 12, looking for education which is entertaining
- Group of friends in their late 20s professionals living in London, highly educated, 'early adopters', looking for new experiences

USA

Family with 2 young teenage children, parents in well-paid professional jobs, live in Chicago, have visited other Euro cities, been to London once before

Russia

Couple in late thirties, live in Moscow, wealthy and well-travelled, looking for luxury

Spain

- Young professional couple in their late 20s on a weekend city break to London, looking for authentic experiences to talk about back home
- Three friends (same gender) early 20s, studying in London for one year looking for the 'real London'

They said ...

We chose to come because ...

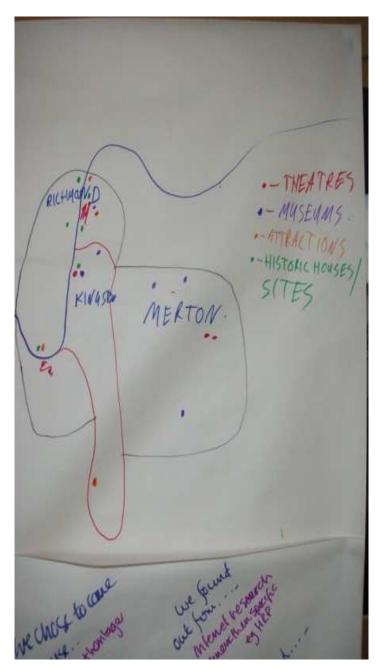
We found out about it from ...

We went to ...

We loved ...

We'll be back because ...

RICHMOND/KINGSTON/MERTON



Clusters

Theatres, Museums, Attractions, Historic Houses / Sites

Segment: UK Empty Nester couple - Cheshire

- We chose to come because: of the history & heritage
- We found out about it from: internet research, generic then specific eg HRP
- We went to:
 - Hampton Court
 - Richmond Park
 - River trip
 - Stop off in Kingston
 - Theatre
- We loved:
 - ➤ The variety green / history / culture / shopping
 - ▶ The choice the small town 'villagey feel'
- We'll be back because:
 - It's beautiful
 - ▶ No time for everything lots in small area
 - 'Our kind of place'
- We'll bring the grandkids with a different itinerary – for Chessington, Wetlands Centre, Sports

SOUTH & SOUTH OF THE SOUTH BANK Clusters:



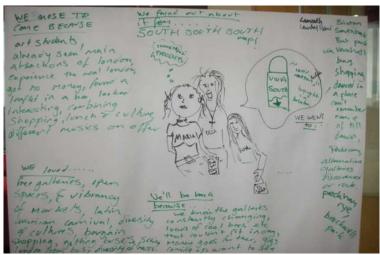
- Cultural venues galleries, music & theatre
- Art colleges / course venues
- Other things to do e.g. shopping / markets
- Culture with food 'Café Culture'

Trails, routes:

- Young, South & Free
- From Chelsea to Culture
- In & Around Waterloo

Attractors: Tower Bridge – Bermondsey Antique Market Square – Design Museum – Pumphouse – Surrey Quay Farm - Southwark Park - Shortwave Cinema -Peckham Theatre – Peckham Library – Area 10 – South London Gallery - Peckham Rye - Nunhead Cemetary - Camberwell College - Southwark -Borough Market - Southwark Cathedral - Globe -Tate – Oxo Tower– Gabriels Wharf – BFI – National Theatre – Southbank Centre – Topolski Century – IMAX – RIB Voyages – Dali Universe - Saatchi Gallery Sloane Square - Young Vic - Old Vic - E&C LCC -Waterloo – Burgess Park – Surreys Keys Canal – Morley College - Lambeth - The Oval - Oval House -Dulwich Picture Gallery - Dulwich Park - Dulwich College – Brockwell Park – West Norwood Cemetary – Brixton - Brixton Academy - Brixton Market - Vauxhall - Pink Economy - Clapham Common - Bettersea Park - Pump House Gallery - Wandsworth

SOUTH & SOUTH OF THE SOUTH BANK



We loved:

- Free galleries
- Open spaces
- Vibrancy of makrets
- Latin American Carnival
- Diversity of cultures
- Bargain shopping
- Getting buses and seeing London from the bus
- Diversity of music

We took home: a 100% cotton Fairtrade "Viva South" bag, bought in Brixton

We'll be back because:

- We know the galleries are constantly changing
- ▶ Loads of cool bars etc that couldn't fit into one day
- Money goes further
- Gigs coming up we want to see

Segment: Spain – 3 students – studying in London for a year – early 20s:

We chose to come because:

- Art students
- Already seen main attractions of London
- Experience the real London
- Got no money
- Found a leaflet in a bar
- Looked interesting combining shopping, lunch & culture
- Different musics on offer

We found out about it from: South South South! Map

- We went to:
- Brixton
- Southbank
- Battersea Park via Vauxhall
- Bars
- Shopping
- Danced in a place till dawn (can't remember the name!)
- Peckham
- Alternative galleries discovered en route
- Peckham Rye, Brockwell Park

NEWHAM/HACKNEY/TOWER HAMLETS



Attractors:

Greenest Inner London Borough – 68 green spaces – more journalists than you can shake a stick at – Stoke Newington – Dalston - up & coming cool - Turkish food - Gilbett Sq – Geffrye Museum – Arcola Theatre – Ridley Road Market – Dalston Sq – London Fields - Broad St Market - Columbia Rd flower market – Hackney Museum – Hackney Empire - St Johns - London College of Fashion – Hoxton Sq – Shoreditch, already cool - Old St - Bethnal Green - Sutton House – Hackney Wick Artists (15,000 of them) - Stratford - Olympic Park - Stadium -Theatre Royal – Stratford Circus – West Ham United- Upton Park - Green Street -Fashion & Jewellery – Queens Market – Three Mills - Grade I listed - Brick Lane Music Hall – Thames - Barrier Park – Royal Docks - ExCeL - London City Airport

NEWHAM/HACKNEY/TOWER HAMLETS



Segment: Spain – professional couple, late 20s – city break:

We chose to come because: we can experience cool, new London – next up and coming area

We found out about it from: Time Out, VL website, (new) technology

We went to:

- Flew into City Airport
- Boutique Hotel
- Hackney Wick
- ▶ Green Street
- Concert at O2
- Ate Caribbean

We loved:

- ► The diversity
- Urban cool atmosphere
- Gritty
- ► Telling friends we'd done something different
- ► The world in one place

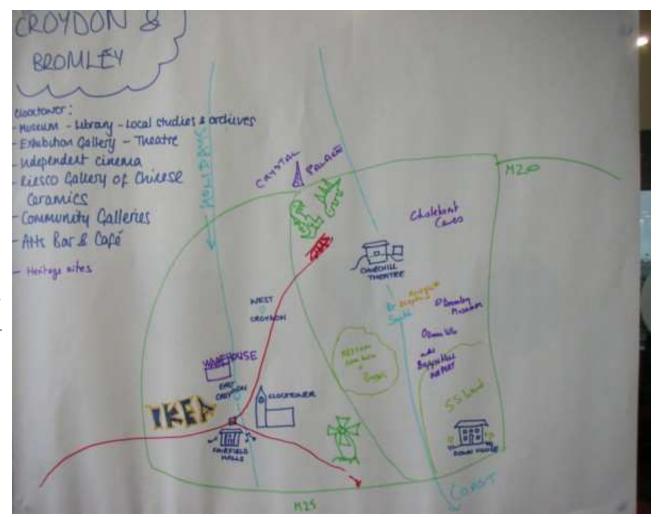
We'll be back because:

- So much more to see e.g. Games in 2012!!
- So easy via LCA.
- Loads to look forward to in the future

CROYDON & BROMLEY

Attractors:

Places etc: East Croydon Clocktower– Ikea – Fairfield
Halls – Warehouse – West
Croydon – Crystal Palace Churchill Theatre – Bromley
South - Chislehurst Caves –
Bromley Museum – Roman
Villa – Biggin Hill Airport –
SS Internt – Down House –
Keston Common & Ponds



Rail & Roads – M20, M25 / Holidays, Coast

Clocktower: Museum – Library – Local studies & archives – Exhibition Gallery – Theatre – Independent cinema – Riesco Gallery of Chinese Ceramics – Community Galleries – Arts Bar & CafeC

CROYDON & BROMLEY



Segment: UK Family – Children under 12

We chose to come because: Grandma & Granddad live in Crystal Palace

We found out about it from: the map with London's largest boroughs in it – and website

We went to:

- Little Theatre in Bromley on Friday night
- Saturday a.m. Dinosaurs in Crystal Palace
- Onto Museum of Croydon workshops and fun stuff!
- M & D Michelin * Restaurant
- Down House then Biggin Hill

We loved: Bromley & Croydon, the dinosaurs, the food, the workshop

We'll be back because: there's so much to do (and we've heard about the Summer Festival!)
& David Lea

ENFIELD/HARINGEY/BARNET/BRENT/B&D



Clusters: Heritage, Music, Arts, Food

Attractors: Boogaloo - BGAC - J.Lane Ally Pally - Kings Head - 1929
Hardware - Choc Factory - Bruce
Castle - Opus - WG - Edmonton Winchmore - Palmers Green - Forty
Hall - Capel Manor - Chickenshed Moda - Mill Field - Brent Museum &
Archive - Welsh Harp - Gladstone
Park - Trobridge Houses - Wembley
Stadium - Tricycle Theatre - (food)
small is beautiful!

ENFIELD/HARINGEY/BARNET/BRENT/B&D



We loved:

- ▶ Bruce Castle 16th Century Manor House saw the ghost
- The famous wall paintings at Eastbury House
- Bumping into Pete Doherty & Shane McGowan at the Boogaloo
- Seeing U2 at Wembley Stadium

We'll be back because:

- There's nowhere like it
- Authentic food at unbelievable prices
- Easy to reach on public transport
- So much to see and do
- We really felt: North London Rocks!

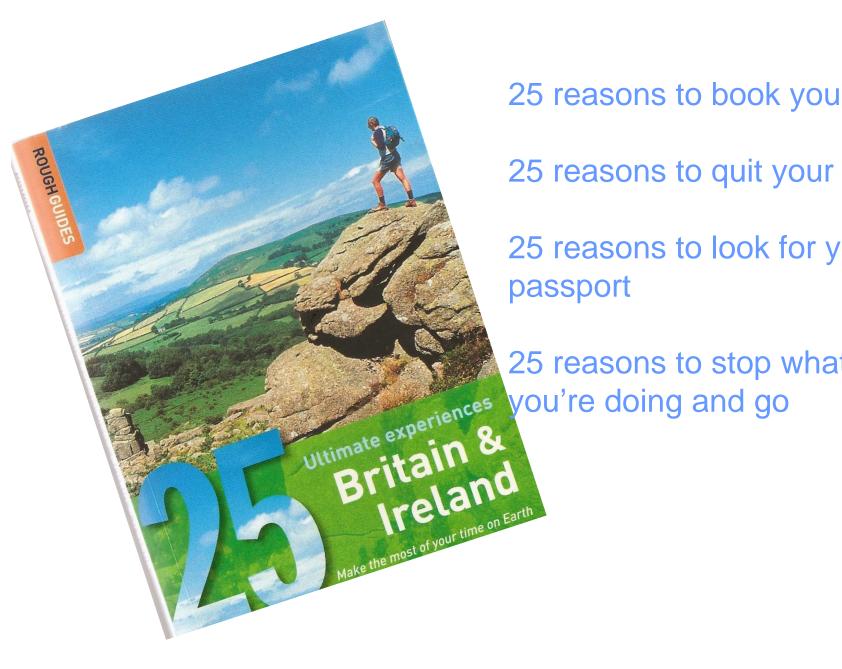
Segment: Group of friends – late 20s – from London

We chose to come because: we saw the amazing Arts Map

We found out about it from: the Visit London website We went to:

- The most exciting, real London
- Wembley Stadium Rock Concert
- Breakfast at amazing Muswell Hill Café
- Looked across London from Ally Pally unrivalled view
- Followed the Art Trail
- Drank in the scenery at Forty Hall
- Saw a show at the newly refurbished Millfield Theatre
- Following night went to Broadway Theatre, Barking
- At the weekend went to the world-famous Tricycle Theatre

Only in London...the essence of a place



25 reasons to book your ticket

25 reasons to quit your job

25 reasons to look for your

25 reasons to stop whatever

POST OFFICE Breathing in the sea air in Tobermory

On the old stone fishing pier in Tobermory on the island of Mull, a very affordable indulgence is available: queue at the fish'n'chip van and order a scallop supper. It'll be served in brown paper, just like the classic (but more mundane) takeaway fish'n'chips, and you'll probably have to perch on the harbour wall to eat them, but you get a meal of steaming chips and sweet, tender scallops gathered from the surrounding waters a few hours previously, as well as free views across the prettiest port on the west coast of Scotland.

Close by, fishing boats are tied up at the pier, pyramids of lobster creels piled up in their sterns. Out in the bay yachts sit on their moorings, while large inflatable boats with deep-throated outboard engines circle near the jetty, ready to take passengers on an evening spin out to the surrounding waters to look for seals, porpoises, dolphins, basking sharks and, quite possibly, minke or killer whates.

Along the waterfront prominent tall houses are painted in vibrant blue, pink, yellow, red or gleaming white. No matter what the weather, they're an uplifting, if slightly garish, sight. The rest of the village – the grand castellated hotel, cosy guesthouses, the arts centre with its warm coffee and CDs of lilting Gaelic songs – is perched on a hillside which rises sharply up from the water. Toil up the short but steep switchback roads of the upper village and you'll be treated to increasingly impressive views of the bay, the wave-creased Sound of Mull and empty hills beyond. Venture even further, across the heathery golf course on the fringes of the village, and dramatic glimpses of the strewn islands and ragged coast to the north and west begin to appear. It's not a bad way to walk off supper.

need to know

You can get to Mull by taking the train from Glasgow to meet a ferry at the west-coast port of Oban. Once on Mull regular buses run to Tobermory. The village is the main settlement on Mull, with a good range of places to stay, eat and drink.

On the old stone fishing pier in Tobermory land of Mull, a on the Island of Mull, vou get a a very affordable indulgence is available: queue at the fish 'n' chip van and order a scallop supper. It'll be served in brown paper, just like the classic (but more mundane) takeaway fish 'n' chips, and you'll probably have to perch on the harbour wall to eat them, but you get a meal of steaming chips and sweet, tender scallops gathered from the surrounding waters a few hours previously, as well as free views across the prettiest port on the west coast of Scotland

What is the essence of this place?

- In groups think about your place
- Prepare a short story which captures something special and distinctive
- ▶ Tap into feelings, emotions
- Paint a picture...
- ▶ Be ready to tell us...



On the meeting point of five London Boroughs ... in front of me was a Tyrannosaurus Rex: the first lifesize model dinosaur to be made, from the Victorian period. Walking past the lake and amphitheatre, up to the terraces and the crumbling former glory of the stone lions who guarded the legendary Great Exhibition of 1851, I turned around and was amazed to see a vista over London all the way to the South Downs. I was in Crystal Palace Park.

Stepping out of the chaotic buzz of Brixton, I settle in the kitsch surroundings of Rosies Café - my eyes linger on an eclectic collection of art decorating the walls surrounded by a mix of people, from artists to High Court judge - music washes over me from the musician I met in here last week - through the window I see families queuing at the jerk chicken shop - I await in anticipation for my lunch sourced that morning from the bright array of exotic seasonal produce that clamors for my attention during my frequent wanderings through my favourite place in London ... Brixton Market.

When you have walked through the greenery of historic Alexandra Park, wishing good night to the deer and looking across the London skyline, with lights as far as the eye can see ... sample the delights of one of the still quaint pubs in Highgate Village, do a pub quiz - or sing your heart out with Pete Doherty & Kate Moss in the Boogaloo Club. End your day - but not your visit - on the Suicide Bridge above Archway Station.

Through the formal gardens surrounded by the wilderness of Richmond Park, through a small opening in the hedge the Dome of St Paul's is revealed. Since King Henry VIII stood on that spot centuries ago - the view has been there for all, changing over the years ...

Peering out of a gleaming glass window, you can see the whole of the Olympic Park stretching before you the important future for London and see the gleaming steel of the main arena and the new roof of the aquatic centre - beautiful willow trees on the new Olympic Park - imagining all of the athletes and visitors - and the whole party atmosphere. Come and see it now before everyone else comes - in 2012!

