

Executive

19 May 2020: 9.30 am

Location: You are invited to attend a virtual meeting of London Councils Executive on Tuesday 19th May, 2020 at 9:30

Contact Officer: David Dent

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* Declarations of Interests

If you are present at a meeting of London Councils' or any of its associated joint committees or their sub-committees and you have a disclosable pecuniary interest* relating to any business that is or will be considered at the meeting you must not:

- participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting, participate further in any discussion of the business, or
- participate in any vote taken on the matter at the meeting.

These prohibitions apply to any form of participation, including speaking as a member of the public.

It is a matter for each member to decide whether they should leave the room while an item that they have an interest in is being discussed. In arriving at a decision as to whether to leave the room they may wish to have regard to their home authority's code of conduct and/or the Seven (Nolan) Principles of Public Life.

*as defined by the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

Minutes of the Meeting of the Executive

Tuesday 3rd March 2020 09:30 am

Cllr Peter John OBE was in the chair

Present

Member	Position
Cllr Peter John OBE	Chair
Cllr Teresa O'Neill OBE	
Cllr Julian Bell	
Cllr Darren Rodwell	
Cllr Georgia Gould	
Cllr Ray Puddifoot MBE	
Cllr Muhammed Butt	
Cllr Ruth Dombey	
Cllr Clare Coghill	
Cllr Danny Thorpe	
Cllr Elizabeth Campbell	

London Councils officers were in attendance.

1. Apologies for absence and announcement of deputies

Apologies were received from Catherine McGuinness.

The Chair welcomed Cllr Elizabeth Campbell and Cllr Danny Thorpe to their first Executive meeting, and also announced his resignation which would be effective from the end of 24th March 2020. He thanked colleagues for their messages of appreciation.

2. Declaration of interest

Cllr Bell declared that he was about take up an appointment to the Transport for London (TfL) Board.

3. Minutes of the Executive Meeting held on 21st January 2020

The minutes of the Executive meeting held on 21st January 2020 were agreed as an accurate record of the meeting

4. Chief Executive Update

The Chief Executive introduced the report, informing members that the paper updated the Executive on a range of developments since their last meeting. In addition:

- Because of the approaching Purdah period, he would be sending a note to Executive members and to staff
- As mentioned previously, Cllr Bell's appointment to the TfL Board and the resignation of the Chair required a number of governance actions, which would be addressed
- Coronavirus – members were informed that the first meeting of the Strategic Co-ordination Group (SCG) would be taking place later on 3rd March and on the previous evening the Mayor had called a meeting of his Advisory Group which was attended by a number of key public service partners as well as London local government officers and the Chair. A note would be sent out to Leaders summarising that meeting.

The Chair confirmed that briefings would be continue to be provided to London borough Chief Executives for the London resilience structures.

Members made the following points:

- Cllr Rodwell asked about the best way to re-assure the public, to avoid issues like panic buying
- Cllr Georgia Gould asked about the issue of people with no access to sick pay required to self-isolate and the potential link to local welfare funds
- Cllr Thorpe felt that messages from Public Health England (PHE) for schools should be more clearly communicated. Also he asked whether there was testing information available on a 'by borough' basis?

The following responses were made to the questions:

- The Chair reported that the Deputy Chief Medical Officer had informed the Advisory Group that PHE would have sufficient notice to communicate plans should the virus become an epidemic: the Chief Executive mentioned that it was likely that the SCG would be dealing with advice on food and liaison with supermarkets
- It was confirmed that PHE and the Deputy Chief Medical Officer were the lead agencies for communications and there was a protocol with the PHE regarding flows of communication: also that PHE in London were sending borough communications teams a daily update
- The sick pay issue would be raised, dependent on the outcome of further Government announcement, including the budget.
- The Chief Executive agreed to raise the issue of information on testing, and emphasised that PHE was in the lead on these communications

The Chief Executive raised two other points from the update report.

In terms of overall lobbying regarding resources, London partners had raised the prospect of a joint business/GLA/London Councils intervention before Purdah, on a cross party basis.

Members made the following points in support of the issue of lobbying:

- Cllr Georgia Gould recognised that while many parts of the overall funding formula had been agreed, the Government were interested other ideas, such as the Overnight Levy
- Cllr Teresa O'Neill felt that any lobbying should be done after the 11 March budget, in that the budget would feed directly into the Spending Review; it also allowed time before the commencement of Purdah
- Cllr Puddifoot felt that it should be made clear that the needs of London should not be seen as in competition with those of the rest of the country, while also recognising that London's success was important for the whole country also.
- Cllr Clare Coghill added that London's particular position in respect of, for example, the scale of its overspend on SEND, needed to be emphasised.

The Chief Executive had also included in his report a summary of the discussion at the recent Awayday regarding achieving a balance between the frequency of Leaders and Executive meetings. Members were reminded that there had been some interest at the Awayday in reducing the number of Leaders' Committee meetings and increasing the frequency of meetings of the Executive, and he had set out some advantages and disadvantages of the proposal in the report.

Members agreed to discuss this issue further at their party group meetings before Leaders Committee on 24th March 2020.

In the meantime the Chief Executive noted that the meetings schedule for 2020/21 would be scheduled in the normal way, with the proviso that the dates could be changed dependent on members' final view.

Members noted the remainder of the report.

5. Business Plan 2020/21

The Chair introduced the Business Plan report, commenting that, historically, in preparing the Plan the Chair had met with individual portfolio holders to establish priorities. This year, Executive members and shadow portfolio holders had met with officers to develop the draft content appended to the report. The Executive had agreed they should then collectively look at the Plan at this meeting. The Chief Executive said that the draft content reflected the previously agreed Pledges to Londoners, but acknowledged that two of the Executive portfolio holders were new to their roles and that their sections - Crime and Public Protection and Children's Services, Schools and Families - would require further opportunities for briefing.

The Chief Executive said that the aim of the discussion was to try and achieve a consensus in terms of direction, prior to Leaders' Committee on 24th March, taking into account the outcomes of the General Election in December 2019 and the Mayoral 'Asks' document recently published. He was seeking guidance as to whether any of the priorities should be given more or less focus, or whether members wished to cease any of the elements of the Plan.

Members made the following comments in relation to the draft Business Plan.

The Chair asked about the work on County Lines. The Chief Executive reported that discussions with Cllrs Elizabeth Campbell and Thorpe on this issue supported that it being aligned with Crime and Public Protection.

Cllr Puddifoot asked whether, in the Crime and Public Protection section, there should be some mention of investment in police personnel and facilities. Under the Transport and Environment section, he also asked whether the issue of Heathrow should be included.

Cllr Bell reported that there was an existing position on Heathrow. It was very hard to see how widespread agreement on an alternative could be secured. He felt that, in terms of the Heathrow issue, it would be more effective for boroughs to take their own position on it. Cllr Bell also suggested that air quality should be given greater focus, and that in the Transport and Environment section, greater emphasis should be placed on transport alternatives such as walking and cycling.

Cllr Elizabeth Campbell felt that the issue of UASC should be included; she favoured a review of transfer arrangements and options for a regional solution. Cllr Campbell also felt that consideration should be given to the work that health partners were doing in this area.

Cllr Georgia Gould felt that she would like to see work focusing on the changing makeup of inner and outer London.

Cllr Thorpe recognised the potential for Metropolitan Police Estate to be used as accommodation for new police resources; Cllr Puddifoot agreed that while the recruitment of new police was welcomed, facilities remained an issue. Cllr Thorpe also raised the prospect of a London Challenge type approach the impact of poverty in the capital. He also made reference to the need to remove the term 'special schools' on Page 36 of the report.

Cllr Butt noted the need for discussions with the Government around UASC and welfare reforms.

Cllr Rodwell mentioned the disparity between the Census data and current population figures in respect of his borough, which had a financial impact. There

was a discussion about the most effective way to understand current trends in London's population, but it was pointed out that while ONS provided some projections there was often a time lag, and that it was difficult to obtain data on the shifts in population between boroughs. This related to the piece of work referenced previously by Cllr Gould.

Cllr O'Neill raised the issue of the word 'emergency' in relation to climate change, although acknowledging that a large number of boroughs were using that. She also questioned the inclusion of the references to European funding in the Plan. The Director of Transport and Mobility pointed out that some European funds could still be accessed by boroughs, and there would still be projects carried out in conjunction with other European cities.

Cllr Dombey wanted to emphasise the primacy of the Health and Wellbeing Board in emerging health work. She also felt that more emphasis on mental health issues would be welcome.

Cllr Coghill talked about the need to align member priorities with officer groupings. The Chief Executive outlined the process for this.

In conclusion it was pointed out that the draft Plan contained the core content but would be fleshed out with key themes and organisational inputs when finalised. The Chair felt that as the Pledges for Londoners had only recently been formally published, there was no need for the Business Plan to be launched in the same way.

The Chair thanked members for their contributions and for identifying priorities and specific areas that needed to be highlighted.

Members agreed that officers should work with portfolio holders to produce a draft Business Plan for 24th March Leaders' Committee, with final changes and amendments being considered by the Executive on 19th May 2020.

6. Month 9 Revenue Forecast 2019/20

The Director of Corporate Resources introduced the report.

Cllr Puddifoot noted that while some balances were due to delayed expenditure, overall he felt that the report presented a good financial position.

Members noted the Revenue Forecast report.

7. Debtor's Update report

The Director of Corporate Resources confirmed that all outstanding amounts from boroughs had been paid since the report had been issued. He thanked Borough Treasurers for actioning this and for resolving any queries promptly.

The Executive noted the report.

At the end of the meeting Cllr Bell expressed his thanks, on behalf of the Executive, to Cllr John for his work over the past two years, and for the highly efficient and effective way that he had guided the Executive through the issues and challenges it had faced..

The meeting closed at 10.40.

Action points

	Item	Action by	Progress
4.	Chief Executive Update		
	<ul style="list-style-type: none">• Note to be sent to Executive and staff regarding Purdah	Chief Executive	Completed
	<ul style="list-style-type: none">• Action required following Chair's resignation and appointment of Cllr Bell to TfL Board	Chief Executive	Ongoing
	<ul style="list-style-type: none">• Note to be sent to Leaders on the recent Strategic Co-ordination Group meeting	Chief Executive	Completed
	<ul style="list-style-type: none">• Covid-19 issues to be raised with SCG	Chief Executive	Completed

Executive

London Local Government Resilience Response to the Covid 19 Pandemic

Item no: 4

Report by: Doug Flight **Job title:** Strategic Lead

Date: 19 May 2020

Contact Officer: Doug Flight

Summary: This report provides an overview of the London local government resilience response to the novel Coronavirus (Covid 19) to date, with a focus on the pan-London resilience arrangements.

Recommendations: The Executive is asked to:

- Note the collaborative response developed by London local government, working at local, sub-regional and pan-London level.
 - Comment on the challenges and opportunities that are likely to arise in the next phase of the response (noting that a separate report on the distinct recovery and reconstitution phases appears on today's agenda).
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London Local Government Response to the Covid 19 Pandemic

Introduction

1. London Local government's response to the pandemic has been grounded in established protocols and ways of working that have been developed through our shared commitment to building London's resilience and protecting Londoners. As the UK moved from the 'containment' phase to the 'delay' phase, our response was escalated in alignment with the establishment of a formal Covid 19 Strategic Coordination Group (SCG) for London. The strategic and tactical responses at local and pan-London level were subsequently strengthened through enhanced sub-regional co-ordination - to marshal the resources of boroughs as effectively as possible.
2. This report provides more detail on the legal framework which underpins the local government response; planning; training; learning; improvement; and the bespoke arrangements that have been put in place for the Covid 19 pandemic.

Background

3. London local government's collective resilience arrangements have grown in recent years, learning from the experience of significant events, including a series of notable emergency incidents throughout 2017. A programme of training and exercising has also helped to build resilience at a local and pan-London level, including learning from boroughs' participation in the national Exercise Cygnus in October 2016, which tested the response arrangements for a pandemic.
4. The legal basis for collaboration is rooted in the **Civil Contingencies Act 2004**, which defines local authorities as Category 1 responders. The Act places several duties on authorities, including assessing risks, preparing emergency plans and co-operating with other local and regional responders. The guidance which accompanied the Act set out specific arrangements for London, which were refreshed in July 2012 - following the Coroner's report on the 2005 London bombings. It sets the framework for London's statutory Local Resilience Forum, which is known as the London Resilience Forum.

5. The London Resilience Forum formally agrees a number of partnership plans which respond to identified risks and collectively set out a platform for collaboration. This includes **London's London Multi-Agency Pandemic Plan** which was developed in **2018** and a Strategic Co-ordination Protocol. The London Resilience Group (LRG - a central team, within the GLA group) provides the secretariat to the SCG and supports partner organisations, each of whom have specific responsibilities for preparing for, and responding to, emergencies.
6. To ensure that councils can play an effective part in the pan-London response to emergencies, chief executives play a co-ordinating role during a response, allowing the sector to be formally represented on pan-London Strategic Co-ordination Groups, as and when required.

Emergency Planning into the 2020s

7. In 2017, Leaders Committee commissioned an independent Peer Challenge, on London local government's collective resilience arrangements. The outcome of the work – the Emergency Planning (EP) 2020 Prospectus – set out ways in which both individual and collective resilience arrangements between boroughs and sub-regional partnerships could be strengthened.
8. Leaders' considered the report in the Spring of 2018 and went on to agree a detailed implementation plan, which was received by Leaders' in July 2018. It was agreed that the Local Authorities' Panel (*LAP – which has managerial oversight of the collective borough resilience arrangements*) would oversee implementation and bring periodic progress reports to Leaders' Committee. A progress reports was duly considered in July 2019 and Leaders may wish to consider a further update from LAP later in 2020.
9. Recent initiatives that have been taken forward within the purview of the plan include.
 - Development of 'Resilience Standards for London' which form the core of a new assurance approach based on a sector-led improvement philosophy (*It relies on three tiers of assurance: regular self-assessments, sub-regional challenge sessions and a programme of external peer challenge delivered in partnership with the LGA*).

- Establishment of new local authority sub-regional arrangements to enhance collaboration and improve delivery.
- Completion of a community resilience review which highlighted some practical ways in which local government can make a difference.

10. **London Councils** officers worked over the last year with LAP colleagues, to assist delivery of the implementation plan. In the last year, this support has focussed on:

- Establishment of a Directors of Communications mutual support network including procedures, guidance and training, and maintenance of a cadre of Press Officers available to enhance capacity in affected boroughs when required.
- Working with Leading Elected Members to develop a '**Civil Resilience Handbook for Councillors in London Local Authorities**' which was approved by Leaders in July 2019.
- London Councils went on to host two half-day **training courses for Leaders**, to illustrate how the guidance can be used in practice (October 2019 and January 2020). To supplement this, officers are working on materials and course outlines to support individual boroughs in running their own courses, including:
 - i. A generic course for all councillors, which authorities can deliver locally.
 - ii. A more detailed, role-specific course for local Ward Councillors, which authorities may wish to deliver in partnership with neighbouring councils.
 - iii. A course which is focused on role of Leaders/Directly Elected Mayors and other nominated Lead Cabinet Members.

Standing up the Covid 19 Response.

11. Public Health England colleagues provided a briefing to the London Resilience Forum at its regular quarterly meeting on 23 January 2020. This led to several workstreams being formally initiated, including the commissioning of an updated version of the **London's London Multi-Agency Pandemic Plan**, designed

specifically to respond to the emerging evidence about the novel virus. By the end of January, all borough-level Resilience Forums were starting to review their own pandemic plans considering the revised pan-London framework.

12. London's first formal cross-sectoral resilience partnership meeting took place in late February, this was a precursor to:

- A special meeting of the Mayor's Advisory Group, which the Chair of London Councils attended on 2 March 2020 and
- **The initiation of a formal Strategic Co-ordination Group (SCG) on 3 March 2020.**

13. The SCG was initially chaired by Public Health England colleagues and included the regular duty London Local Authority Gold (LLAG) chief executive to represent the sector. As the scale of the incident became clearer, the structures were enhanced as follows:

- An independent chair was introduced for the SCG, in part to relieve some of the demands on PHE. Jon Barradell, chief executive at the City of London and Eleanor Kelly, chief executive at Southwark became Co-Chairs – as confirmed in the Secretary of State (MHCLG)'s letter of 24 March 2020.
- **A dedicated Local Authority Gold chief executive was then introduced for the Covid 19 response** – to provide continuity and release the regular on-call Gold chief executive to respond to any other incidents which might occur. Initially, this role was covered by Eleanor Kelly, working with the support of a number of other chief executives.
- Subsequently, Martin Esom (Chief Executive at Waltham Forest) took the role of London Local Authority Co-ordinating 'Gold' chief executive for COVID-19, representing local authorities on the SCG.
- Martin has been supported by 'Deputy Gold' chief executives who cover sub-regional resilience footprints.
- A range of Task and Finish groups have been established, led by chief executives, covering key local government issues such as Adult Social Care, PPE and Shielding.
- London's Gold response is also being supported by a wider group of chief executives, directors, professional networks, other staff and colleagues from London Councils

14. Individual boroughs have put business continuity plans into place and stood up local strategic and tactical response arrangements including setting up Borough Emergency Co-ordination Centres. There is a clear line of sight between these local arrangements, London Local Authority Co-ordinating Gold and the Strategic co-ordination Centre, which provides a channel to escalate and help resolve issues.

- This work is underpinned by arrangements that have been rapidly established to collect and analyse data on the impact of Covid-19 in every London local authority.
- Councils are leading on a range of local initiatives, including developing hubs that will provide support to vulnerable people, in liaison with the NHS, voluntary organisations and other partners.

15. In addition, **London Councils** has offered support in relation to:

- Local Government Finance. Officers have actively engaged with Treasurers, SLT and MHCLG officials, as well as advising the Lead chief executive - to support boroughs prepare and assure their assessment of the financial implications of managing the pandemic, and to analyse and understand the overall impact for London. This will help develop the case to Government around challenges for councils, particularly around loss of income (including Council Tax and business rates), as well as direct costs and undelivered savings. Clearly these issues remain vital going forward and Members may wish to reflect on finance and resource matters when they come to discuss this paper at the Executive.
- London Councils' chief executive has been a point of co-ordination with boroughs; the group of nine regional chief executives who work with MHCLG officials; and wider resilience structures.
- We have redirected internal resources to help meet the needs of the response (see Financial Implications section at the end of the report).
- We updated the Civil Resilience Handbook for London Councillors, which we first published in 2019, to reflect the latest Government safety advice considering the Covid-19 Pandemic. This has been despatched to all elected councillors in London and is also [available on our website](#).

- Communications support and advice, including providing daily updates and weekly video call briefings to borough directors of communications; co-ordinating borough participation in the #LondonTogether social media campaign, working with the SCG Comms Hub to respond to media enquiries on a pan-London basis, stakeholder engagement with the business and voluntary sectors and mortuary management leads, proactive communications support e.g. on the Proud to Care social worker recruitment campaign.
- Preparing a regular briefing for all elected members in London, which includes an overview of key issues and links to useful resources.
- Continuing our policy and influencing work, for example: on business, the economy and Community Safety. This included:
 - Monitoring key economic concerns across boroughs; making the case for support to local businesses and the self-employed and convening economic Development Leads.
 - Convened member level 'virtual meetings' in relation to Business and Economy Leads; TEC in relation to transport and the environment; Housing Leads; Community Safety; and Children's Services - including liaison with MPS leads and MOPAC.
 - Enabled statutory children's safeguarding partners, including children's services, the MPS and NHS, to meet at a London level, to consider the safeguarding and child protection risks to children and young people during lockdown, and reach collective agreement in respect of the need to heighten vigilance and maintain resourcing.
 - Worked with health partners to negotiate an advice note to borough and CCGs in respect of the operational implementation of emergency discharge funding arrangements.
 - Collated and cascaded borough innovation in practice to support households experience domestic violence and domestic abuse during lockdown.
- Harnessing London local government's collective capacity, and where appropriate, bridging to the professional networks and wider resilience structures, including:

- Helping interpret the data which is being collected to provide a stock-take for LLAG and the SCG.
 - Working with Housing Directors to ensure arrangements will be in place to provide multi-layered support to those rough sleepers that are currently placed in temporary accommodation.
 - Working with LEDNET to develop guidance on opening Household Waste and Recycling Centres.
 - Initiating research and data gathering on waste storage capacity and the potential to collaborate with the private sector on areas, such as waste collection and disposal.
 - Working with the private sector to support key workers, such as car club and dockless bike operators which made their fleet available free or at lower cost for essential journeys, such as those done by NHS workers.
 - Working with ALDCS to convene pan-London discussions between commissioning leads to plan for mitigation and mutual aid in relation to high risk placements and care package providers.
 - With professional networks, initiated the development of the key learning points for the future of collaborative working with the NHS in London.
- Optimised our services to contribute to the response:
 - Working with Government and relevant agencies to develop national guidance for a pragmatic approach to enforcement of parking and traffic controls, including the introduction of permits for critical key workers.
 - Agreement was reached, following DfT advice, to temporarily keep paying non-TfL bus operators at pre-lockdown rates and for them to offer 24hr a day travel to Freedom Pass holders.
 - A temporary change to the Taxicard scheme has been introduced to allow scheme members to use Taxicard subsidies to have groceries and medicines delivered.
 - Suspended enforcement of the London Lorry Control Scheme to help the freight transport sector facilitate the necessary movement of essential goods and services.

- Closed the London Tribunals hearing centre and developed a process to allow personal appeals for environment and traffic contraventions to be heard by telephone.
- Working with other funders and the voluntary and community sector to continuously assess the stability of the sector (staffing, funding, increased demand on services), support contingency plans in response to the needs of Londoners and provide links across local, sub-regional, pan-London and national support structures.
- London Ventures, the innovation partnership led by London Councils in partnership with EY, has worked with its wide range of partners and developed a range of covid-19 specific products and services to support local government.

Member Level Engagement

16. London Councils' Leaders have taken part in a regular Friday call, along with the London Local Authority Co-ordinating chief executive and other senior advisers and guests, including the Minister for London and the Director of Public Health for London. A further call is scheduled for Friday 15th May, after the despatch of this report, and the Chair indicated that -subsequent to that call -there would be discussions about ongoing calls of this nature and their frequency.
17. Elected Officers (Councillors Peter John; Teresa O'Neill; Ruth Dombey; Georgia Gould and Catherine McGuinness) have continued to have regular high-level calls with senior representatives from City Hall and the SCG.
18. In addition, the Chair has joined meetings with the Secretary of State (MHCLG), along with representatives of other local government representative bodies.
19. London Councils' Group Leaders have begun outline discussions with City Hall and other partners on the shape of the transition from Lockdown; the formal Recovery work and wider Renewal and Re-constitution work that will be required following Covid-19. It is expected that this work will involve a range of partners collaborating at pan-London, sub-regional and local level. A separate report on the distinct recovery and reconstitution phases appears on today's agenda.

Recommendations

The Executive is asked to:

- Note the collaborative response developed by London local government, working at local, sub-regional and pan-London level.
- Comment on the challenges and opportunities that are likely to arise in the next phase of the response (noting that a separate report on the distinct recovery and reconstitution phases appears on today's agenda).

Financial Implications for London Councils

Additional expenditure and potential reductions in income from London Councils' response to the pandemic are being identified and monitored. Each Directorate has an appointed officer responsible for recording these incidences in their respective areas of operation and an overall model is being maintained by the Finance team. This is being reviewed on a very regular basis. Most of the additional burden will have been incurred from the start of the 2020/21 financial year, so there will be significant opportunity to review income and expenditure to consider the need for any adjustments and the potential use of any uncommitted reserves.

Legal Implications for London Councils

None specifically flowing from this paper.

Equalities Implications for London Councils

None specifically flowing from this paper.

Executive

Covid-19 – Recovery/Transition

Item no: 5

Report by: John O’Brien **Job title:** Chief Executive
Date: 19 May 2020
Contact Officer: John O’Brien
Telephone: 020 7934 9509 **Email:** John.O’Brien@londoncouncils.gov.uk

Summary: This report discusses emerging strands of work in relation to the Recovery and Transition from Covid-19. It seeks members’ comments on London Councils proposed programme of work with members and senior officers and the way that it engages with the pan London Recovery strand being convened with the Mayor of London, London Councils and other partners.

Recommendations: Members of the Executive are asked to comment on and help steer London Councils’ work on Covid-19 Recovery/Transition.

Background

Recovery is an acknowledged phase in civil contingency processes. Clearly, however, in respect of Covid-19, the term 'Recovery' is not an entirely accurate one as the process ahead is not simply about restoring things to how they were. Councils and others are looking at some restoration, but they are also very keen to retain aspects of ways of working that have emerged in recent weeks and also see the clear need to consider reinventing services, ways of working and interventions in order to serve communities most effectively in a new world.

It is proposed that London Councils' contribution to Recovery/Transition work be underpinned by the following core principles:

- London Councils work needs to reflect the key priorities of local political leaders around Recovery/Transition and be steered by Executive portfolio holders working with shadow leads;
- London Councils work on Recovery/Transition needs to be closely informed by, and aligned with, collective officer work across boroughs, in particular via Chief Executives (CELC) and other professional groupings;
- London Councils work must primarily seek to support and add value to the work of individual boroughs and groups of boroughs as they seek to address Recovery/Transition in local places;
- London Councils must help convene London local government's contribution to wider pan London Recovery/Transition work with partners, including the Recovery Board and Task Forces convened by the Mayor of London. It must also seek to support London Councils engagement on behalf of boroughs with Government and influence national work on Recovery;
- London Councils should continue to collaborate with, support and help facilitate the work of London local government co-ordination in

the phased withdrawal from Lockdown and of wider London resilience partners in managing a transition from Response to Recovery and being prepared to move back into Response mode again should that become necessary.

- London Councils work should have a particular focus on helping boroughs to play a strong place leadership role in helping local recovery from the pandemic, reforming public services to take account of the profound changes that will result from Covid-19 and on seeking to secure a stable financial and resource base for councils going forward.

Context

Recovery/Transition work is likely to have some distinct strands, including:

- A more immediate phase as the Lockdown is eased over time and we transition to an interim stage of living with the virus, albeit with ongoing restrictions, particularly around social distancing. Throughout this period we will need to be ready to stand up full Response activity at any time should that become necessary again. This transition period will need management by boroughs at local and sub-regional level. There may well be issues that will need some pan London co-ordination. Also, pan London resilience arrangements, involving other agencies, will still look to local government in London collectively to be part of some overall co-ordination activity within this phase. To the degree that some of that co-ordination is required in addition to local action, there will need to be some adaptation to the collective work of chief executives to cover this with ongoing briefing of members locally and collectively.
- A wider set of activity that will be looking at the impact on London over the medium term and, in many cases, helping to shape London and its individual communities for a period after, hopefully, a vaccine has changed the nature of the threat. This will be work on, for example, the future of the economy in different parts of London

and in the city overall, the financial picture for London boroughs, new business models for development and regeneration, new approaches to integrating health and social care, issues around environment, behavioural change, dependency, welfare, civic and community bonds.

These two strands are, of course connected and cannot be seen as entirely separate. It is certainly not the case that one strand will be completed before the other starts. There is, however, some distinction between them and the proposition in this paper is mainly concerned with the latter strand around medium term Recovery and Transition.

Proposition

London Councils will continue to support co-ordination work in the more immediate, transition phase of moving away from Lockdown in a range of ways that it has been doing during the Response phase and covered in an earlier paper on this agenda. It will continue to facilitate briefing to leading members on that co-ordination work.

The main focus of this paper, however, is on the wider set of activity contributing to the medium term Recovery/Transition for London and its communities. Reflecting the suggested guiding principles set out above, it is proposed that this work should seek to support boroughs in their own work on Recovery/Transition – locally and sub-regionally. It should develop evidence and understanding of changes across London including the expectations that Londoners have of their councils. This can inform the London borough view on how to work together to restore and improve London public services. It is a programme of collaborative joint work to gain a shared understanding of the evidence for how London has been changed and to help set policy options and to enable individual councils and groups of councils to reach broad agreement on their way forward. In addition, it is envisaged that members and officer representatives can also use this evidence to feed into pan London Recovery work being convened by the Mayor and London Councils, working with other partners.

The succeeding sections of this report set out a summary of how this work could be taken forward over three phases and involving political and professional leads, as well as partners, in various combinations. This is a draft proposition that will be developed following further feedback and discussion with members and officers. It sets out how political leaders working at borough, sub regional and London levels can be supported in their collaborative work to shape the Recovery/Transition work. Important to this process will be ensuring that Executive portfolio holders are supported not only by London Councils officers, but also with advice from the wider experiences from the Covid-19 crisis of Lead Chief Executives and professional groups. Comments on this draft approach are also being sought from chief executives. Feedback from members of the Executive and chief executives will help in developing this further.

Executive portfolio holders will also be contributing to the pan London Recovery work being convened by the Mayor. The London Councils Executive would, of course, retain overall political sponsorship for the programme of work.

Phases of proposed work

Phase 1 – Gathering Evidence

Political perspectives from leading London councillors should be embedded as the foundation for this work. This phase could include:

- A systematic assessment of Leaders/Mayors experiences and learning from the Covid-19 crisis and early aspirations for reshaping activity after the pandemic. This could be built around the sort of political priorities that party groups are beginning to identify;
- Engagement with senior councillors on types of new public demand emerging;
- Capture learning from CELC and other key professional groupings. Think about previous activity that needs to be restored, new activity that people would want to retain and activities that need to be entirely reinvented;

- Identify impact on national policy relevant to London authorities such as the future of the Fair Funding Review, the future finance regime and the future of Business Rate Retention, as well as changes to national policy and related funding. Work to argue for stable finances for London local government going forward would, in any case, be a core element of London Councils' work in any scenario and connections to appropriate CELC and Society of London Treasurers networks, as well as key partners such as City Hall, are well established.

To the extent that planned work emerging from the Pan London Recovery Taskforce being convened by the Mayor and London Councils with other partners does not cover such things, consideration could be given to specific pieces of research and analysis that could be valuable for boroughs, including, for example:

- Changes to the structure of London's economy and prospects for sectors and sub-regions with impacts for employment and welfare, population behaviour and cultural shifts with impacts for council services and activity, or demographic movement in London with impacts on relative demand;
- Mapping potential shifts in travel patterns and identifying potential impacts;
- Some opinion polling and focus group analysis.

Some components of Recovery/Transition already have a momentum of their own and where it will be of benefit we should seek to adapt existing work programmes to fit with this. Areas that might be considered in this sphere include:

- Work on Environment and carbon neutrality that TEC, CELC and Environment Directors have been working together on. Aspects of Lockdown have created opportunities to accelerate this thinking;

- Care and Health, where existing work involving Leaders and officers at sub-regional level with health partners could be used as a basis for a higher level of ambition about local integration;
- Housing Delivery, where London Councils had previously brokered a more detailed work programme with officials at MHCLG on accelerating delivery and which could have particular relevance in the circumstances of post pandemic recovery.

Phase 2 – Developing Options

The evidence from Phase 1 could inform political and managerial choices for boroughs – individually and in groups – going forward.

London Councils could commission facilitated support for two parallel strands of sub-regional workshop:

- Strand 1 would focus on service policy and community development/engagement options for boroughs and groups of boroughs;
- Strand 2 would focus on organisational issues thrown up by the changes brought about by Covid -19, including workforce, styles of working, implications for assets, processes, systems etc.

In addition, there could be a second group of conversations, collectively, with partner organisations on some of the specific service or policy implications of the changes that are occurring. There may be a linkage here to the work that the Mayor and London Councils would jointly convene along with other partners in respect of pan London Recovery issues. If that were the case, those discussions may instead be dealt with via that shared route.

Similarly, pan London Recovery work with Health partners and the GLA on Care and Health integration may well have their own forums for these types of discussion and consideration of action. London Councils would work with members, CELC and ADASS to facilitate full participation in this design and implementation.

All of these partners have made broad and open invitations to London boroughs to participate in this joint work and they will be responded to positively. In these cases, however, it will also inevitably be the case that not all of the needs of boroughs can be addressed via those routes and London Councils would need to support boroughs in some of those areas.

Phase 3 – Reaching Decisions

The processes described above are intended to:

- Deliver some common understanding of how London has been changed by the virus;
- Develop options for the renewal of London public services and government that would be meaningful for political and managerial leaders in boroughs and groups of boroughs;
- Develop a deeper understanding of working jointly across authorities;
- Help influence the national debate on Recovery and Renewal with national government on behalf of boroughs collectively.

Conclusion

The views of Executive members on London Councils' work on Recovery/Transition are sought.

IMPLICATIONS FOR LONDON COUNCILS

Financial Implications for London Councils

This programme of work, alongside contributing to the pan London Recovery work being convened by the Mayor with London Councils and other partners, will represent a very significant commitment of officer time across the organisation. In order to be sustainable, it is likely that this will need to become the core, overall work programme for elements of London Councils and will, in effect, subsume some existing work aspects and, in other cases, replace them. In addition, some use of commissioning budget resource will

be required to buy in external support and research to add value to this work. This will be contained within existing budgetary provision.

Legal Implications for London Councils

There are no direct Legal implications for London Councils as a result of this report.

Equalities Implications for London Councils

There are no direct Equalities implications for London Councils as a result of this report.

Executive

Proposed Protocol for London Councils Virtual Meetings

Item no: 6

Report by:	Christiane Jenkins	Job title:	Director of Corporate Governance
Date:	19 May 2020		
Contact Officer:	Christiane Jenkins		
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Summary This paper outlines a proposed protocol for the conduct of London Councils' Committee meetings from July 2020. It takes into account the new Regulations as well as how public accessibility will be enabled.

Recommendations: The Executive is asked to:

- Discuss and agree a proposed Protocol for how London Councils' Committee Meetings will be managed
- Agree to the proposed schedule of dates including the deferred AGMs
- Note that both the Protocol, with any amendments from this meeting and the schedule of dates, will go to the next Leaders' Committee Meeting
- Agree that the next Leaders' Committee will take place on 7 July 2020

Proposed Protocol for London Councils Virtual Meetings

Introduction

1. The Coronavirus Act 2020 introduced regulation-making powers with regard to meetings and proceedings of local authorities.

The Regulations, made under section 78 of the Coronavirus Act 2020, came into force on 4 April 2020 and remain valid until 7 May 2021¹.

These regulations apply to local authority meetings (including joint committees of two or more authorities) that are required to be held, or are held, before 7 May 2021. They make provisions for:

- Remote access to meetings of local authorities by members of a local authority and by the press and public
 - Local authorities to hold and alter the frequency and occurrence of meetings without requirement for further notice
 - Members of local authorities to attend meetings remotely.
2. The regulations also modify existing legislative requirements for local authority meetings, including provisions requiring local authorities to hold annual meetings. In addition, they modify legislation relating to public and press access to information relating to decisions made by local authorities to enable such access to be available through remote means.

Implications of the Regulations for London Councils

3. London Councils is a Joint Committee and is covered by these Regulations. It is proposed that London Councils holds its statutory and formal Committee meetings remotely until further notice, or until 7 May 2021, whichever is the sooner.

¹ The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority Police and Crime Panel Meetings) (England and Wales) Regulations 2020 No.392 ('the Regulations').

4. The effect of the Regulations is to “insert” what are, in effect, mandatory standing orders for those authorities that wish to hold meetings remotely.
5. It is proposed that London Councils adopts a protocol for how these meetings are managed, which has the same status of a standing order and where there is conflict, takes precedence.
6. It proposed that London Councils annual general meetings (AGMs) are deferred until the autumn, noting that, where an AGM is delayed, all appointments from the Joint Committee’s 2019 AGMs continue, unless London Councils is formally notified of any changes through the normal channels/processes.

Protocol

7. A Protocol on how these remote meetings will be managed has been drafted taking into account guidance which has been made available² and some learning from remote meetings which have already taken place.

Members will be notified of the remote meeting by email and all agenda papers will be emailed and available on the London Councils website.

The ‘place’ at which the meeting’s will be held will be a virtual location and the mechanism used will be Microsoft Teams and it is proposed to facilitate live streaming to enable press and public access. The Protocol also covers the handling of exempt business.

8. There are a number of options which members of the Executive are asked to discuss, including whether to:
 - Utilise the caption facility
 - Utilise the chat facility
 - Start each meeting with a roll call of committee members
 - How votes will be dealt with

² Guidance has been published by MHCLG; The House of Commons Library, The LGA; London Office of technology and Innovation (LOTI); The Association of Democratic Services Officers (ADSO) working with the Lawyers in Local Government Group (LLG) have also been collating and sharing advice, guidance and good practice notes

The proposed Protocol is attached as Appendix One and makes assumptions on the above options.

Dates of London Councils Committee Meetings

9. It is suggested that the Leaders' Committee meeting previously scheduled for 2 June 2020, which was to have been the AGM, might be used for a Leaders' Call, using the same time slot of 11.30a.m.
10. It is proposed that the next formal Leaders' Committee meeting takes place on 7 July 2020 and that the meeting will take place virtually using Microsoft Teams. At that meeting, Leaders will be able to discuss and agree this Protocol and be asked to discuss and agree the proposed dates of London Councils AGM's and other meeting dates – see Appendix Two, attached.

Access to documents

11. Regulations make provision for local authority members and officers, and the public, to have access to documents without attending council buildings.

The Regulations provide that it will be sufficient to publish the documents on the website. This includes notices, agendas, reports, background papers and minutes.

Recommendations: The Executive is asked to:

- Discuss and agree a proposed Protocol for how London Councils' Committee Meetings will be managed
- Agree to the proposed schedule of dates including the deferred AGMs
- Note that both the Protocol, with any amendments from this meeting and the schedule of dates will go to the next Leaders' Committee Meeting
- Agree that the next Leaders' Committee will take place on 7 July 2020.

Financial Implications for London Councils:

There are no financial implications for London Councils other than some additional costs associated with publishing recordings of meetings on You Tube or a similar channel.

Additional Microsoft Teams licences were purchased at the start of the Covid-19 pandemic for a number of staff at London Councils to enable meetings to be held virtually from the outset, for both officers and members.

Legal Implications for London Councils:

Section 78 of the Coronavirus Act 2020 introduced regulation-making powers with regard to meetings and proceedings of local authorities, including joint committees.

The Regulations, subsequently made under section 78 of the Coronavirus Act 2020, enable local authorities, including joint committees to hold decision making meetings remotely, subject to a number of procedural rules.

The Regulations make provision for local authority members and officers, and the public, to have access to documents without attending council buildings.

Regulations 15-17 provide that, where the Local Government Act 1972, the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 and the Openness of Local Government Bodies Regulations 2014 require that certain documents be made available for inspection by members of the public, it will be sufficient for local authorities to publish the documents on their website. This includes notices, agendas, reports, background papers and minutes – London Councils will comply with these requirements.

There are times when council meetings are not open to the public, when confidential, or “exempt” issues (as defined in Schedule 12A of the Local Government Act 1972) are under consideration. For exempt items, the Chair will “clear the room” of press and public and the livestreaming will then be

stopped.

The proposed protocol attached at Appendix One is in accordance with the Act and Regulations.

Equalities Implications for London Councils:

All meetings will be formally minuted and published on the London Councils website in the usual way. Microsoft Teams is a business platform which all members should be able to access and use. Livestreaming the meetings enables will enable public access.

Item 6 - Appendix One

Protocol for London Councils Joint Committee Meetings¹:

- All meetings will be conducted virtually using *Microsoft Teams*
- The relevant committee agendas will indicate that the “meeting place” is “virtual”
- The notice of meeting and publication of relevant agendas and papers will continue to comply with the five working day *Access to Information* Regulations and will be available on London Councils website
- All meetings will be formally minuted and attendance recorded
- The normal quorum requirements will apply
- All votes will be dealt with by a roll call by the Chair or by the affirmation of the meeting if there is no dissent [by assent]
- Any Member participating in a remote meeting who declares a disclosable pecuniary interest, or other declarable interest, in any item of business that would normally require them to leave the room, must also leave the remote meeting. Their departure will be confirmed by the Democratic Services Officer or meeting facilitator, who will invite the relevant Member by link, email or telephone, to re-join the meeting at the appropriate time
- For exempt items, the Chair will “clear the room” of press and public and the livestreaming will then be stopped. Each Member in remote attendance must ensure that there are no other persons present who are not entitled to be (either hearing or seeing) consideration of such items, and/or recording the proceedings
- In the event of any apparent failure of the conferencing connection, the Chair should immediately determine if the meeting is still quorate:
 - if it is, then the business of the meeting will continue; or
 - if there is no quorum, then the meeting shall adjourn for a period specified by the Chair, expected to be no more than ten or fifteen

¹ This protocol applies to: London Councils Leaders’ Committee and its sub-committees; London Councils Transport and Environment Committee (TEC) and its sub-committees; Grants Committee and its sub-committees; Greater London Provincial Council (GLPC); Greater London Employers Forum (GLEF); Young Persons Education & Skills Board (YPES) and should be read in conjunction with London Councils Standing Orders 2019

minutes, to allow the connection to be re-established.

- Should any aspect of an individual's remote participation fail, the Chair may call a short adjournment of up to five minutes or so to determine whether the connection can quickly be re-established, either by video technology or telephone in the alternative. If the connection is not restored within that time, the meeting should continue to deal with the business whilst this happens, providing the meeting remains quorate and the public are able to hear
- In the event of connection failure, the remote Member(s) will be deemed to have left the meeting at the point of failure and if the connection cannot be re-established to those Member(s) before the end of the meeting, then the presumption will be that the meeting should continue to deal with the item/s
- If the connection is successfully re-established, then the remote Member(s) will be deemed to have returned at the point of re-establishment
- If a connection to a Member is lost during the meeting, and the connection cannot be restored within a reasonable time, the meeting will proceed, but the Member who was disconnected will not be able to vote on the matter under discussion as they would not have heard all the facts.

The following Meeting etiquette will be observed:

1. All members of the Committee should join the meeting promptly to avoid unnecessary delays to the start of the meeting
2. There will be a roll call of participants at the beginning of each meeting
3. All members will then be asked to have muted microphones as the default position to improve the sound quality of the meeting
4. It will be a decision of each respective Committee Chair, but the default position for the Joint Committee Meetings will be that, other than the Chair, all cameras will be switched off when a member is not speaking to save bandwidth and improve the sound quality of the meeting
5. Members will only speak when invited to by the Chair

6. Members can indicate that they would like to speak by using the chat facility and turning on their camera
7. All members should state their name and authority before speaking for the benefit of the press and public (officers/invited guests should state their name/job title/organisation)
8. It will be a decision of each respective Committee Chair, but the default position for all Committee Meetings will be that the chat facility is not used other than as an indication of a wish to speak
9. Only one person may speak at any one time
10. The chat facility must not be used for private conversations between participants
11. In respect of key committees, it will assist the meeting if those Members who wish to speak on a particular item could indicate their wish to speak to the Chair and to the Democratic Services Officer in advance of the start of the meeting where possible. Political groups are also encouraged to co-ordinate this activity wherever possible in respect of meetings likely to result in a high number of requests to speak
12. Members (and officers) should be careful not to allow exempt or confidential papers to be seen.

Each agenda, when published, will have the meeting “etiquette/house rules” and any relevant useful information included. London Councils website will also have this protocol, plus house rules and any helpful information permanently displayed on its committee page.

LONDON COUNCILS MEETING DATES – 2020/21- Virtual

Confirmed; Proposed

<p>Leaders Committee (11:30 with Labour, Conservative Group and Liberal Democrat Group pre-meetings at 10.00- TBC)</p> <p>2020 7 July 2020 13 October 2020 (AGM) 8 December 2020</p> <p>2021 9 February 2021 23 March 2021 8 June 2021 (AGM) 13 July 2021</p> <p>Executive (9.30) 2020 19 May 2020 16 June 2020 8 September 2020 10 November 2020</p> <p>2021 18 January 2021 2 March 2021 11 May 2021 22 June 2021</p> <p>Grants Committee (11:00– pre-meets at 10:00) 2020 8 July 2020 11 November 2020 (AGM)</p> <p>2021 17 March 2021 14 July 2021 (AGM) 10 November 2021</p> <p>Grants Executive (2:00 – 4:00pm) 2020 16 September 2020</p> <p>2021 5 February 2021 15 September 2021</p>	<p>Audit Committee 2020 18 June 2020 17 September 2020</p> <p>2021 18 March 2021</p> <p>TEC (2:30 –pre-meets at 1:30) 2020 11 June 2020 15 October 2020 (AGM) 10 December 2020</p> <p>2021 18 March 2021</p> <p>TEC Exec (10:00) 2020 16 July 2020 17 September 2020 12 November 2020</p> <p>2021 11 February 2021</p> <p>Greater London Employment Forum (GLEF) 2020 25 June 2020</p> <p>2021 20 February 2021 (AGM) 25 June 2021</p> <p>Greater London Provincial Council (GLPC) 2020 29 October 2020 (AGM)</p> <p>2021 15 April 2021 14 October 2021</p> <p>Young People’s Education and Skills Board (YPES) 2020 15 October 2020</p> <p>2021 28 January 2021</p>
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Executive (sitting as the Appointments Panel)

Nominations to Outside Bodies

Item no: 7

Report by: Alan Edwards **Job title:** Governance Manager
Date: 19 May 2020
Contact Officers: Alan Edwards and Christiane Jenkins
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Summary:	This report provides the Executive in its capacity as the Appointments Panel, with details of London Councils' nominations/appointments made to outside bodies.
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Recommendations:	The Executive is recommended to note the proportionality of London Councils appointments to outside bodies.
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Nominations to Outside Bodies

Background

1. In 2003, London Councils' Elected Officers, acting in their capacity as its Appointments Panel, agreed to delegate the making of nominations to outside bodies to the Chief Executive within agreed guidelines and acting on Nolan principles. The guidelines were refined in 2012 with a fresh set of principles agreed – see Appendix One.

Principles applied in making nominations

2. We aspire to reflect the broad balance of the party groups on Leaders' Committee in the distribution and of nominations to outside bodies. A report goes to the May meeting of the Executive each year to that end, with a status update on the London Councils nominated members to outside bodies. Those appointments are listed in detail in Appendix Two.
3. An analysis of the total number of party group members appointed to outside bodies can be found in Appendix Three. As can be seen from that grid, the broad proportionality of total appointments to outside bodies is in line with the respective proportionate strengths of the party groups on Leaders' Committee.

Financial Implications: Where remunerated, payments are made by the appointing body and there are, therefore, no financial implications arising directly from this report.

Legal Implications: In making appointments London Councils complies with relevant legislation. It also seeks to comply with the 'Nolan' Seven Principles of Public Life.

Equalities Implications: There are no equalities implications for London Councils.

Recommendation:

The Executive is recommended to note the proportionality of London Councils appointments to outside bodies.

Appendices:

- **Appendix One:** Nomination Principles - 2012
- **Appendix Two:** London Councils' Nominations to Outside Bodies
- **Appendix Three:** An analysis of the proportionality of the total number of Labour, Conservative and Liberal Democrat members appointed to outside bodies.

Item 7 - Appendix One

Principles to be applied in making appointments

Agreed by London Councils Leaders' Committee Executive 29 May 2012

Introduction

Appointments to outside bodies have been delegated by members to the Chief Executive. These appointments will be made by the Chief Executive in consultation with members as appropriate. In making appointments the Chief Executive will apply the Particular Principles (1, below) first but will also seek to ensure that nothing is done to depart from the General Principles (2, below). General Conditions (3, below) are included for guidance.

1 Particular Principles

a) In cases where a single appointment is required

- (i) In first instance the relevant portfolio-holder will be considered and if that is not a suitable appointment then the Chief Executive will consult members on an alternative candidate.

b) In cases where an outside body requires more than a single appointment

- (i) The first principle to be applied in such cases is any reasonable external requirement placed on London Councils in making the appointments¹.
- (ii) The second principle to be applied, if the first principle does not obtain, is that the number of appointments made from each political party reflects the balance of the parties on Leaders' Committee² at that time.

¹ For example, the mechanism employed in determining the number of appointments for each political party made by London Councils to the former London Fire and Emergency Planning Authority was set out in legislation – the Greater London Authority Act 1999.

² This will be determined by the application of the d'Hondt formula.

2 General Principles

- (i) When the Chief Executive is applying the particular principles set out above, they will seek to reflect any particular interest that the body to be appointed to has expressed to London Councils³.
- (ii) The Chief Executive will also be mindful of other factors that it would be reasonable or proper for London Councils to consider, for example specialist knowledge, stability of service, diversity as well as applying the Nolan principles set out below and the Chief Executive may - in consultation with members – override the principles set out above when there is a compelling case to do so.
- (iii) All public bodies are under a duty to follow the *Seven Principles of Public Life* set out by the Committee for Standards in Public Life, formerly chaired by Lord Nolan (the principles are often called the *Nolan Principles*). In particular, the Chief Executive will seek to ensure that the following three Nolan principles are applied:

Objectivity

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

Accountability

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.⁴

Openness

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

³ For example, outside bodies occasionally ask for cross-party appointments.

⁴ Members will be expected to regularly attend meetings of the bodies they are appointed to and may be accountable to and from, London Councils for their actions in that capacity.

- (iv) The Chief Executive will give consideration to the members of the Corporation of London when making any appointments to outside bodies.

3 General conditions

- (i) When an appointment to an outside body ceases to be a member of a London local authority, London Councils will, in general, take whatever steps are necessary to remove them from that outside body.
- (ii) At a freeze date, being the date of the meeting of the London Councils Executive in May of each year, a report will be brought to that meeting setting out the total number of appointments made to outside bodies for each of the political parties with a calculation of how this reflects the agreed principles (above) for appointments and the variation from the balance of the parties on Leaders' Committee.
- (iii) Any variations in proportionality to be dealt with by the groups and whips.

Item 7 - Appendix Two

London Councils' Nominations to Outside Bodies 2020 Final

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
1. Corporate		
Lee Valley Regional Park Authority (LVRPA)	<p>Labour Cllr Ross Houston (LB Barnet) Cllr Rowena Champion (LB Islington) Cllr Heather Johnson (LB Camden) Cllr David Gardner (RB Greenwich)</p> <p><u>Substitutes:</u> Cllr Nick Draper (LB Merton) Cllr Ian Wingfield (LB Southwark) Cllr Krupesh Hirani (LB Brent)</p> <p>Conservative Cllr. Paul Osborn (LB Harrow) X 2 Conservative Vacancies</p> <p><u>Substitute:</u> Cllr William Huntington-Thresher (LB Bromley)</p> <p>Liberal Democrat X 1 Liberal Democrat Vacancy</p> <p><u>Officer:</u> Alan Edwards</p>	<p>London Councils has taken on responsibility to make borough nominations that originally rested with GLC. London Councils nominates eight councillors from non-riparian boroughs for 4-year term, a process which began in June 2001 and was, therefore, last remade in 2017 and is not due for renewal until 2021. There is an arrangement with LVRPA that London Councils nominations on behalf of the non-riparian boroughs is revisited after each set of council elections to take account of members who are not re-elected and any changes in proportionality. The proportional breakdown after the elections in 2018 (based on number of councils controlled) was 6 Labour and 2 Con but Labour have relinquished one of their places so that the Liberal Democrats could have a place and one to the Conservatives. The LVRPA meets approximately 5 times per annum.</p>

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
2. Transport and Environment Committee		
Heathrow Airport Consultative Committee (HACC)	<p><u>Main Rep:</u> Cllr Steve Curran (LB Hounslow, Lab)</p> <p><u>Deputy:</u> To be updated</p> <p><u>Officer:</u> Alan Edwards</p>	<p>The HACC is a statutory “watchdog” for Heathrow Airport which reviews all matters of interest to stakeholders in London relating to Heathrow Airport, including surface access, employment and safety and operational issues. Meetings are held at Heathrow every two months. London Councils makes one nomination per year, and one deputy.</p>
Thames Regional Flood and Coastal Committee (Thames RFCC)	<p>Labour South East – Cllr Denise Scott-McDonald (RB Greenwich) North East – Cllr Syed Ghani (LB Barking & Dagenham) Central South – Cllr Richard Livingstone (LB Southwark) North – Cllr Jon Burke (LB Hackney)</p> <p>Conservative Central North - Vacant North West – Cllr Peter Zinkin (LB Barnet)</p> <p>Liberal Democrat South West – Cllr Julia Neaden-Watts (LB Richmond)</p> <p><u>Officer:</u> Alan Edwards</p>	<p>The Thames Regional Flood and Coastal Committee (Thames RFCC) was established by the Environment Agency (EA) under the Flood and Water Management Act 2010. It brings together members appointed by Lead Local Flood Authorities (LLFAs) and independent members with relevant experience to ensure there are coherent plans for identifying and managing flood risks, to ensure investment is value for money and efficient, and provide links between the EA and LLFAs.</p> <p>Borough membership of the Committee (7 borough members) is made through London Councils' TEC. Nominations are made on a yearly basis, and deputies for each region are required, where possible. The Thames RFCC meets quarterly.</p>
London Sustainable Development Commission (LSDC)	<p>Vacancy</p> <p><u>Officer:</u> Alan Edwards</p>	<p>The LSDC works to develop a coherent approach to sustainable development throughout London, not only to improve the quality of life of Londoners today and for generations to come but also to reduce London's footprint on the rest of the UK and the world. Ensure the views of London boroughs are represented on the Commission and the work they</p>

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		are undertaking, including the setting of performance indicators. Meetings take place every quarter and nominations are made on an annual basis.
Urban Design London (UDL)	Cllr Nigel Haselden (LB Lambeth, Lab) Daniel Moylan <u>Officer:</u> Alan Edwards	The UDL aims to help practitioners create and maintain well-designed, good quality places. It does this through events, training, networking and online advice. Nominations take place on an annual basis. UDL meets 3 to 4 time per annum.
Thames River Basin Liaison Panel (Thames LP)	Cllr Sizwe James (RB Greenwich) <u>Officer:</u> Alan Edwards	The Water Framework Directive requires all inland and coastal water bodies to reach at least "good status" by 2015. The Environment Agency uses Liaison Panels to achieve broad participation from stakeholders within each river basin. London boroughs, through London Councils nominate one representative to sit on the Thames LP as one of 15 strategic 'co-deliverers' of the objectives of the Directive. Nominations are for a 2-year period and a new nomination will be required in 2021. Meets quarterly.
London Waste & Recycling Board (LWARB)	Cllr Nesil Caliskan (LB Enfield, Lab) Cllr Bassam Mahfouz (LB Ealing, Lab) Cllr Ian Wingfield (LB Southwark, Lab) Cllr Guy Senior (LB Wandsworth, Con) Barbara Anderson (Independent) Melville Haggard (Independent) <u>Officer:</u> Alan Edwards	The Greater London Authority (GLA) Act 2007 provides the legal framework for the establishment of a statutory Board to facilitate waste management across London - the London Waste and Recycling Board (LWARB). The objective of the Board is to promote and encourage the production of less waste, an increase in the proportion of waste that is re-used or recycled and the use of methods of collection, treatment and disposal of waste which are more beneficial to the environment.

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		<p>LWARB's membership and constitution are set out in the London Waste and Recycling Board Order 2008. The Board is an eight-member Board and the chair is nominated by the Mayor of London, currently Liz Goodwin OBE.</p> <p>Appointments to the Board are for 4 years (renewable once) running from 12th August 2016 to 11th August 2020. New nominations are needed in August 2020.</p>
London City Airport Consultative Committee (LCACC)	<p>Cllr John Howard (LB Redbridge, Lab)</p> <p><u>Officer:</u> Alan Edwards</p>	<p>The London City Airport Consultative Committee (LCACC) was set up by London City Airport in 1986 as a consultative body whose membership represents users of the airport, local authorities in whose area the airport is situated or whose area is in the neighbourhood of the airport and other organisations representing local communities. Its primary function is to serve as an organised forum in which the Airport can inform its stakeholders of current issues and seek their feedback.</p> <p>The membership includes representatives from the boroughs most directly affected by the Airport's operations namely Newham (three members as required by the Airport's S106 planning agreement), Tower Hamlets, Greenwich, Bexley and Barking and Dagenham. Recent changes by National Air Traffic Services to flight paths in the Terminal Control North area mean that increasingly residents of other boroughs are also affected by the Airport's</p>

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		<p>operations, particularly those in Waltham Forest, Redbridge and Havering. In January 2010, the LCACC invited London Councils to nominate a representative from one of these boroughs to represent all three of them on the Committee. Nominations are on an annual and this is done on a revolving basis with each borough taking the seat on the committee in turn.</p> <p>The LCACC meets four times a year.</p>
London Cycling Campaign Policy Forum	<p>Cllr Clyde Loakes (LB Waltham Forest, Lab)</p> <p><u>Officer:</u> Alan Edwards</p>	<p>On the request of TEC, the LCC Policy Forum has included a representative from TEC since September 2012.</p> <p>Members of this Forum are voted in, which is why the TEC representative is a non-voting member. The Policy Forum meets quarterly and reviews and develops LCC's policy positions and priority issues. Nominations are on an annual basis.</p>
The Thames and London Waterways Forum	<p>Cllr Denise Scott-McDonald (RB Greenwich, Lab) Cllr Nick Draper (LB Merton, Lab) Cllr Peter Craske (LB Bexley, Con)</p> <p><u>Officer:</u> Alan Edwards</p>	<p>Two existing groups - the Mayor's River Concordat and London Waterways Commission, were merged by the Mayor of London in May 2017 to centralise all river transport and waterways discussions and bring all key stakeholders together in one forum.</p> <p>The new group will support the relevant goals set out in the forthcoming Mayor's Transport Strategy, London Plan and London Environment Strategy, as well as the Port of London Authority's Thames Vision, which the Mayor supports.</p>

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
<p>London Fuel Poverty Partnership</p>	<p>Vacancy</p> <p><u>Officer:</u> Alan Edwards</p>	<p>In May 2018 the Mayor established the London Fuel Poverty Partnership to deliver his Fuel Poverty Action Plan. The partnership brings together stakeholders from sectors including local government, social housing, landlords, tenants, health, social care, academic, charities, energy suppliers and the energy efficiency industry. The group aims to not only assists the Mayor in delivering fuel poverty support but also works across support services to identify households living in fuel poverty, so they can get the support they need. The Partnership encourages all sectors and organisations to play their part and its members act as advocates for improvements in policy and delivery.</p> <p>Alongside London Councils the Association of Local Energy Officers (ALEO) London and the London Association of Directors of Adult Social Services (London ADASS) are represented. The Partnership meets three times a year.</p> <p>The Partnership is co-chaired by Shirley Rodrigues, Deputy Mayor for Environment & Energy, and Debbie Weekes-Bernard, Deputy Mayor for Social Integration, Social Mobility and Community Engagement.</p>
<p>3. Regeneration including Culture and</p>		

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
Tourism		
London Economic Action Partnership (LEAP) Board	<p>Cllr Peter John OBE (LB Southwark, Lab) Cllr Georgia Gould (LB Camden, Lab) Cllr Teresa O'Neill OBE (LB Bexley, Con)</p> <p><u>Officer:</u> Dianna Neal</p>	<p>The LEAP is London's Local Enterprise Partnership. Its membership is drawn from London's business community, the GLA and local authorities. The Mayor of London chairs the Board. There are three elected borough members on the LEAP Board although in June 2018 London Councils wrote to the Mayor asking for there to be a 'small extension' to this. However, this application was refused as MHCLG guidance made clear these bodies should be business-led and an increase in local government representation would have to be matched by business representation making it expensive and unmanageable. The business membership is formed through an application process, separate to the London Councils' process. LB Newham also nominates a representative to the Board because of the Royal Docks Enterprise Zone. The Partnership meets quarterly, with further meetings scheduled if required. There are currently three sub-committees of the LEAP Board – an Investment Sub-Committee and the ESIF Committee, with one member representing London Councils on each; as well as the Royal Docks Enterprise Zone Programme Board that has local representation on it from LB Newham.</p> <p>Nominations are made on an annual basis.</p>
European Structural and Investment Funds (ESIF) Committee	<p>Cllr David Gardner (RB Greenwich, Lab)</p> <p><u>Officer:</u> Dianna Neal</p>	<p>The ESIF Committee provides advice to the GLA on local development needs and opportunities to inform any changes to ESIF Operational Programmes and Funds Strategies. It is also a sub-committee of the London Economic Action Partnership (LEAP) Board. It meets on a quarterly</p>

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		<p>basis.</p> <p>Membership is for a 3-year term.</p>
LEAP Investment Committee	<p>Cllr Peter John (LB Southwark, Lab)</p> <p><u>Officer:</u> Dianna Neal</p>	<p>The Investment Committee is responsible for overseeing and managing the LEAP's programmes and projects. It is a sub-committee of the LEAP Board and is chaired by the Deputy Mayor for Planning, Regeneration & Skills.</p>
Skills for Londoners Board	<p>Cllr Georgia Gould (LB Camden, Lab)</p> <p>Cllr Ravi Govindia (LB Wandsworth, Con)</p> <p>Cllr Nesil Caliskan (LB Enfield, Lab)</p> <p>Cllr Gareth Roberts (Richmond, Lib Dem).</p> <p>Cllr Steve Curran (LB Hounslow, Lab)</p> <p><u>Officer:</u> Dianna Neal</p>	<p>Skills for Londoners brings together experts and key stakeholders to advise the Greater London Authority on delivery of the devolved Adult Education Budget (AEB), Mayor's manifesto commitments on skills and the role of skills in London's economic development.</p> <p>London Councils nominates five Leaders to the Skills for Londoners Board. The nominations consist of the chairs of the four sub-regional skills and employment boards (identified by sub-regional partnerships) and London Councils' Executive Member for skills and employment.</p>
Arts Council England (ACE), London Area Council	<p>Cllr Darren Rodwell (LB Barking and Dagenham, Lab)</p> <p>Cllr Clare Coghill (LB Waltham Forest, Lab)</p> <p>Cllr J-F Burford (LB Richmond, LD)</p> <p>Cllr Kevin Davis (RB Kingston, Con)</p> <p><u>Officer:</u> Dianna Neal</p>	<p>ACE London Area Council is one of the main funders of arts in London. It ensures strategic input and borough views are fed into funding and other decisions around arts across London.</p>

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
London Cultural Leadership Board	Cllr Clare Coghill (LB Waltham Forest, Lab) <u>Officer:</u> Dianna Neal	Members are appointed by the Mayor, but London Councils nominates one member. The Board will advise the Mayor on his cultural programme and policy in London.
Board of London Sport	Cllr Stephen Alambritis (LB Merton, Lab) Cllr Joyce Ryan (LB Redbridge, Con) <u>Officer:</u> Dianna Neal	Board of London Sport was set up in July 2009, to oversee the implementation of the Mayoral Sports Legacy plan and to play a broad, overarching role in coordinating activity across the city. Major funder of sport and leisure in London. Nominations are sought every four years.
Royal Parks Board	Cllr Georgia Gould (LB Camden, Lab) Cllr Danny Thorpe (RB Greenwich, Lab) Cllr Rachael Robathan (City of Westminster, Con) <u>Officer:</u> Dianna Neal	The Royal Parks Board oversees the management of the Royal Parks in London. The Mayor appoints Board members, subject to the agreement of the Secretary of State for Culture, Media and Sport. London Councils nominations have historically been tied to Leaders of Boroughs with Royal Parks within them. The Board is responsible for overseeing the Agency's activities, advising on the Agency's priorities, planning, policy and performance; encouraging local engagement; and promoting philanthropy. In June 2018 an application was made to increase local authority representation on the Board to allow L. B. Richmond to be included but this was refused by DCMS.
Museum of London Board	Cllr Richard Watts (LB Islington, Lab) <u>Officer:</u> Dianna Neal	The Board is the strategic decision-making body of the Museum. It is made up of 18 governors (9 appointed by the Mayor of London; 9 by the City of London including one representative of London Councils). The Board meets quarterly. Governors are appointed for four years and can be re-elected. Cllr Richard Watts (Islington, Lab) was appointed in 2017.

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
London Marathon Charitable Trust	Cllr Robert Rigby (City of Westminster, Con) John Austin (former MP for Erith and Thamesmead) <u>Officer:</u> Dianna Neal	London Marathon Charitable Trust Ltd is a charity and a company that owns London Marathon Ltd, which organises the Virgin London Marathon, Adidas Half Marathon, Bupa London 10000 and the Standard Chartered Great City Race. London Councils is a member of the company and appoints two nominees to its trustees. It should be noted that London Marathon Ltd has a Board of Directors which London Councils appoints to but officers, not members, so is not included in this grid.
4. Grants		
The Trust for London	Cllr Peter Brooks (RB Greenwich, Lab) <u>Officer:</u> Yolande Burgess	London Councils can nominate one person to the Board. Nominations are on a five-year basis. Cllr Brooks was re-nominated in 2015. A new board member will be sought for the 2020/25 term.
5. Migration		
London Strategic Migration Partnership	Cllr Muhammed Butt (LB Brent, Lab) <u>Officer:</u> Doug Flight	The Board will lead and coordinate effort by statutory and voluntary sector partners on strategic migration, including promoting refugee integration in London. The Partnership meets on a quarterly basis.
6. Crime and Public Protection		
London Crime Reduction Board	Cllr Danny Thorpe (RB Greenwich, Lab) Cllr Rachael Robathan (City of Westminster, Con) Cllr Peter John OBE (LB Southwark, Lab) Cllr Gareth Roberts (LB Richmond, Lib Dem) <u>Officer:</u> Doug Flight	The London Crime Reduction Board was established in 2010 to provide a coordinated approach to crime reduction and community safety in London. London Councils has four places on the Board, alongside the Mayor of London and the Deputy Mayor for Policing and Crime. In June 2018 the Mayor agreed to a London Councils' request to

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		enhance its representation to the current Board members. The Board meets quarterly.
CONTEST Board	Cllr Clare Coghill (LB Waltham Forest, Lab) <u>Officer:</u> Doug Flight	The CONTEST Board takes a strategic overview of work to counter terrorism in the capital. It seeks to co-ordinate the pan London approach across the four strands of the Government's CONTEST strategy: Prevent, Pursue, Protect and Prepare. The Board meets quarterly and its work is linked to both the London Crime Reduction Board and Home Office structures.
7. Health and Adult Services		
London Health Board	Cllr Richard Watts (LB Islington, Labour) Cllr Danny Thorpe (RB Greenwich, Labour) Cllr Ray Puddifoot MBE (LB Hillingdon, Con) Mayor Philip Glanville (LB Hackney, Lab) Cllr Ruth Dombey OBE (LB Sutton, Lib Dem) <u>Officer:</u> Clive Grimshaw	The London Health Board is a partnership of London boroughs, the Mayor and key health partners for the purposes: <ul style="list-style-type: none"> • improving healthy life expectancy of Londoners • reducing the health inequalities in London between and within boroughs • ensuring that London's life sciences sector continues to thrive and grow The Board provides leadership on health issues of pan-London significance, where this adds value to decisions, agreements and action at local level. It meets quarterly. In June 2018, the Mayor agreed to a London Councils' request to increase local government representation to five so that each of the London STP footprints were covered. One of the representatives will also act as a political champion

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		for the Thrive programme.
8. Regional Employer Function		
National Association of Regional Employers (NARE)	<p>Mayor John Biggs (LB Tower Hamlets, Lab) Cllr Guy Senior (LB Wandsworth)</p> <p><u>Officer:</u> Steve Davies</p>	<p>Chair and Vice-Chair of GLEF Employers' Side sit on this body. It meets 4 times a year, 3 of the meetings are hosted by London Councils. Allows the regions to collectively discuss workforce issues and feed-in views to Local Government Employers and Local Government Improvement and Development. London Councils will appoint to both GLPC and GLEF. The Chair is shared on an annual basis.</p>
CEEP (Centre Europeen des Entreprises a Participation Publique et des Entreprises d'Interet Economique General)	<p>Mayor John Biggs (LB Tower Hamlets, Lab) Conservative Deputy - Vacancy</p> <p><u>Officer:</u> Steve Davies</p>	<p>Representatives from all 10 of the regional employers' organisations are entitled to sit on this body (usually the Chair or the Vice Chair).</p> <p>CEEP meets 4 times a year – meetings could be in any EU country but are usually in the UK. Could be Chair/Vice Chair of GLEF or GLPC. CEEP UK AGM is held in October each year. Nominations are made on an annual basis.</p>
9. Housing		

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
Homes for Londoners Board	Cllr Darren Rodwell (LB Barking & Dagenham, Lab) Cllr Claire Coghill (LB Waltham Forest, Lab) Cllr Jayne McCoy (LB Sutton, LD) Cllr Damian White (LB Havering, Con) <u>Officer:</u> Elly Shepherd	The Board meets quarterly and has oversight of: <ul style="list-style-type: none"> • overall housing delivery across London • the statutory London Housing Strategy • housing, planning and infrastructure coordination • delivering housing investment programmes • land held by the Mayor and other public bodies • a task-and-finish work programme for policy development and innovation
London Land Commission	Cllr Darren Rodwell (LB Barking and Dagenham, Lab) <u>Officer:</u> Elly Shepherd	The Land Commission was set up in 2015 by the Mayor and the Government, responsible for identifying surplus public sector brownfield land suitable for development, with the objective of contributing to London's ambition for 400,000 new homes by 2025. London Councils has one place on the Commission and will also form part of the operational steering group. The commission has not met since Mayor Sadiq Khan was elected.
Mayor's Infrastructure High Level Group	Cllr Darren Rodwell (LB Barking & Dagenham, Lab) <u>Officer:</u> Katharina Winbeck	The Mayor's Infrastructure High Level Group connects City Hall and industry, focusing on key infrastructure corridors and high growth areas. The group brings together infrastructure providers, regulators, central and devolved government, and local authorities. The Group's purpose is to continue the dialogue on how we can collectively respond to the challenges and opportunities the current era of growth presents. Coordination of infrastructure delivery and how we can all work together to

Outside Body	Current Representative(s) & London Councils' Officer Responsible	Information on Outside Body
		respond to London's requirements will be at the core of the agenda.
10. Children & Young People		
Young People's Education & Skills Board (YPES)	<p>Cllr Georgia Gould (LB Camden – Chair)</p> <p>Cllr Elizabeth Campbell (RB Kensington & Chelsea, Con)</p> <p><u>Officer:</u> Yolande Burgess</p>	<p>Originally established as the Regional Planning Group in June 2008 to oversee 16-19 funding to local authorities from LSC and ensure a strategic approach across London. Revised in November 2010 as the Young People's Education and Skills Board. It is the lead strategic body for 14 to 19 education and training in London. Membership includes key stakeholders in education and skills in London. The Board meets 3 times per year. Chaired by the Executive Members for Children and Young People. Nominations are made on an annual basis or as a vacancy arises. The constitution requires a one representative from Labour and one representative from the Conservatives.</p>

Item 7 - Appendix Three

Number of party group members appointed to outside bodies

The tables below show that the balance of party group nominations is in proportion to respective strengths at Leaders' Committee

First tier bodies¹

Body	Lab	Con	LD	Total
Lee Valley Regional Park Authority (LVRPA) ²	4	3	1	8
London Waste and Recycling Board (LWARB)	3	1		4
London Crime Reduction Board	2	1	1	4
Homes for Londoners Board	2	1	1	4
London Health Board	3	1	1	5
Skills for Londoners Board	3	1	1	5
London Economic Action Partnership Board (LEAP)	2	1		3
Royal Parks Board	2	1		3
The Thames Regional Flood and Coastal Committee (Thames RFCC)	4	2	1	7
Total	25	12	6	43

Second tier bodies³

Transport and Environment

Body	Lab	Con	LD	Total
Heathrow Airport Consultative Committee	1			1
London Sustainable Development Commission	1			1
Urban Design London	1	*1		2
Thames River Basin District Liaison Panel (Thames RBDLP)	1			1
London City Airport Consultative Committee (LCACC)	1			1
London Cycling Campaign Policy Forum	1			1
Thames & London Waterways Forum	2	1		3
London Fuel Poverty Partnership	1			1
Total	9	2	0	11

¹ First tier bodies are defined as having significant Mayoral sponsorship, where the policy priorities of London Councils proactively seeking to influence an agenda are of the highest order or where there are significant financial implications for the boroughs. Members on first tier bodies can expect to receive briefings from officers.

² Proportionality would have given 6 Lab, 2 Con and no LD but Lab relinquished 1 position for LDs and one to the Conservatives making 4:3:1.

³ Second tier bodies are where London Councils is acting as a facilitator to help bring the experience and expertise of borough councillors to the service of various bodies where there would be broad mutual benefit in doing so, but where no significant additional resource would be committed in terms of additional briefing or support.

* To note that Daniel Moylan is no longer a Conservative councillor.

Other policy⁴

Body	Lab	Con	LD	Total
Arts Council England, London	2	1	1	4
London Cultural Leadership Board	1			1
Board of London Sport	1	1		2
Museum of London Board	1			1
European Structure and Investment Funds (ESIF) Committee	1			1
London Land Commission	1			1
London Marathon Charitable Trust		1		1
CONTEST Board	1			1
Mayor's Infrastructure High Level Group	1			1
LEAP Investment Committee	1			1
Young People's Education & Skills Board (YPES)	1	1		
Total	11	4	1	16

Additional bodies⁵

Body	Lab	Con	LD	Total
National Association of Regional Employers	1	1		2
CEEP (Centre Européen des Entreprises à Participation Publique et des Entreprises d'Intérêt Economique Général	1	1		2
The Trust for London	1			1
London Strategic Migration Partnership	1			1
Total	4	2	0	6

Grand Total	49	20	7	76
Strict proportionality⁶	49	20	7	76

⁴ Culture, Tourism, Sport, Regeneration, Housing, Crime, Health and Adult Care.

⁵ Employers Organisation, Grants and Migration.

⁶ Working on the basis that as at 19 May 2020, the breakdown on Leaders' Committee of the 32 boroughs controlled by the three-party groups was 21 Lab (66%), 8 Con (25%) and 3 Lib Dem (9%).