

Executive

Chief Executive Update

Item no: 4

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Date:	21 January 2020		
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Summary	This paper updates the Executive on a range of developments since the last meeting as well as consolidating other advice and information that has been shared with members.
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Recommendation	The Executive to note and offer comment on this update
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Chief Executive Update

Introduction

This paper updates the Executive on a range of developments since the last meeting as well as consolidating other advice and information that has been shared with members.

General Election

Following the outcome of the General Election, the Group Leaders wrote to offer their congratulations to:

- the Prime Minister;
- the Chancellor of the Exchequer;
- the Secretary of State for Housing, Communities and Local Government;
- the Minister for London.

Group Leaders have sought meetings with the latter two in the above list.

In addition, letters set out the sort of agenda that London Councils was likely to want to pursue with each of them.

The Chief Executive has written to all London MPs about the role and work of London Councils and our hosting of the Secretariat for the All Party Parliamentary Group for London.

Lobbying/Influencing/Media Activity

Attached at Appendix 1 is a document that compares commitments made in the Conservative Party Manifesto and/or the Queen's Speech on 19th December with London Councils Leaders' Pledges to Londoners. The Executive is asked to reflect on this in the context of focusing future activity.

Attached at Appendix 2 is the current grid of upcoming media activity. This reflects current 'as is' activity. Clearly, part of the benefit of bringing this to the Executive is to go beyond that and invite members' views on a discussion about the relative balance and focus of the items set out.

Provisional Local Government Finance Settlement

Group Leaders were due to agree London Councils' response to the Provisional Local Government Finance Settlement – announced just before Christmas – and were due to meet the Local Government Minister on 15th January to discuss this.

Brexit

The Chief Executive continues to participate in the Shared Information Hub with MHCLG as one of nine Regional Chief Executive leads in respect of Brexit. Britain will leave the European Union on 31st January under the terms of the Withdrawal Agreement going through its final stages in Parliament. Government is not proposing to stand up contingency arrangements of the sort that were in place before the March and October deadlines for potential departure in 2019. There will, however, still be the capacity to escalate any specific issues when it is necessary to do so in the run up to the end of January.

The work of the nine chief executives – working with authorities in their areas, the LGA and Government officials – is shifting to a focus on some of the more medium term issues flowing from Brexit, including

- economic impacts;
- the operation of the Settled Status Scheme;
- community cohesion.

Follow up to Executive Awayday

The Chair wrote to Executive members on 20th December. As the election was then completed, the Chair took the opportunity to rehearse a number of the themes and agreed outturn from the Awayday. A number of those items feature as part of the Executive agenda for this meeting. Others will come back at subsequent meetings.

Localis and Centre for London

As per previous discussions with the Executive, London Councils has confirmed its support and participation in projects being led by Localis, comparing governance arrangements in London

and the rest of Urban England, as well as Centre for London looking at the big challenges facing London in the run up to 2050.

Asks of Mayoral Candidates

This work has progressed and is subject to a separate private discussion by Executive members immediately after this main Executive meeting. It is anticipated that the public facing document will be launched in February.

Congress of Leaders and the Mayor Meeting

The next meeting of the Congress of Leaders and the Mayor will take place on 11th February. Agenda formation has been discussed with City Hall and is subject to a separate private discussion by Executive members immediately after this main Executive.

Attached:-

- Appendix 1
 - Appendix 2
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Financial Implications for London Councils

None within this paper.

Legal Implications for London Councils

None specifically flowing from this paper.

Equalities Implications for London Councils

None specifically flowing from this paper.

Appendix 1

London Councils' Pledges	Relevant policies in Queen's Speech Bills/Conservative Manifesto pledges
Housing	
<p>Seek new powers to further raise our delivery potential and so better meet the needs of London's population through developing an agreement with government on extending the powers and financial flexibilities of London boroughs.</p>	<p>The manifesto commits to:</p> <ul style="list-style-type: none"> • Progress towards target of 300,000 new homes a year by mid-2020s • Renew the Affordable Homes Programme (presumably at similar spend levels) • Create a new discounted home ownership model, 'First Homes' funded by developer contributors for purchase at a perpetual 30% discount by local people • Extend 'Help to Buy' until 2023 • Ensuring infrastructure, including soft infrastructure like new GP and school places, are delivered ahead of people moving into new housing developments. This is done via a £10bn Single Housing Infrastructure Fund. <p>The Queen's speech further committed to:</p> <ul style="list-style-type: none"> • A Planning White Paper, which will, among other things, address resourcing and performance in Planning Departments.
<p>Create a suite of shared home building services that can be used by all London boroughs. This will include for example:</p> <ul style="list-style-type: none"> • Expanding the London boroughs' collaborative precision manufacturing company PLACE to deliver homes across the capital by 2022. • Co-designing with the building industry a standard platform for planning major developments. • Ensuring that construction apprentices funded through section 106 deals have access to work and training across all London boroughs. 	<p>The manifesto commits to:</p> <ul style="list-style-type: none"> • Give communities a say in design standards for new developments • Protect and enhance the green belt and prioritise brownfield development.
<p>Agreeing a common standard across all boroughs to ensure</p>	<p>The manifesto commits to:</p>

<p>safety and decency for all homes; especially taking action on rogue landlords.</p> <ul style="list-style-type: none"> • We will lobby government to provide new powers so that the financial burden of enforcing standards is paid by rogue landlords themselves and that landlord licensing decisions can be enforced at the borough level. • Engage with government to ensure a full response to the Hackitt Review that delivers clear guidance, enforces swift remediation of buildings of all tenures with dangerous cladding and other fire safety issues; and is effectively funded. 	<ul style="list-style-type: none"> • Support high rise residential residents through the removal of unsafe cladding • £10m to be available for checks on high risk buildings • Issue the Social Housing White Paper, which is likely to create a series of KPIs for housing management and either increase the powers of the current Regulator or create a new one. • Introduce a Better Deal for Renters, including abolishing 'no fault' evictions • Introduce a Social Housing Decarbonisation Fund (3.8bn over 10 years) and a Homes Upgrade Grants Fund (2.5bn over 5 years) <p>The Queen's speech further committed to:</p> <ul style="list-style-type: none"> • Introduce a Building Safety Bill, introducing the new regulatory framework worked up via the Hackett Review. • Introduce a Fire Safety Bill which will clarify enforcement powers (e.g. the role of Fire and Rescue Services RRO powers and LA powers under the Housing Act 2004) <p>Introduce a Renters Reform Bill, continuing the ascendant policy direction and specifically ending s21 no fault evictions, creating lifetime deposits.</p>
<p>Supporting each other to reduce homelessness through collaboration across London including:</p> <ul style="list-style-type: none"> • Committing to use the boroughs' joint company Capital Letters as a procurement vehicle for temporary accommodation. • Providing a homelessness prevention service in every London borough based on boroughs sharing their best in class services and gaining adequate funding from central government. • Developing a borough led pan-London strategy to end rough sleeping. • Engage government to create more effective and fully funded solutions for homelessness and temporary accommodation in London. 	<p>The manifesto commits to:</p> <ul style="list-style-type: none"> • Eliminate Rough Sleeping entirely by 2025. • Continue to implement the Homelessness Reduction Act (the government have already announced the homelessness funding for 20/21 which includes a big increase in the new burdens funding for the Act – it was programmed as £0 and will now be £26.2m for London).

Better Health and Care

<p>Seek agreement on funding and devolved powers in order to offer a new deal to transform London's aging GP and primary care premises as part of a wider improvement in the quality of primary care service offered to all Londoners.</p>	<p>The Manifesto commits to making sure the NHS workforce can grow and have the numbers it needs, including delivering:</p> <ul style="list-style-type: none"> • 50,000 more nurses with studying receiving a £5,000-£8,000 annual maintenance grants every year during their course; • 6,000 more doctors in general practice; • 6,000 more primary care professionals; • 50 million more GP surgery appointments a year, an increase of over 15%; and • Creating the NHS Visa to offer fast-track entry to doctors, nurses and allied health professionals meeting recognised standards with a job offer from the NHS. <p>The Manifesto also makes a range of commitments to delivering health and care estates, including –</p> <ul style="list-style-type: none"> • Building and funding work on 40 new hospitals in the next 10 years, on top of upgrades to 20 hospitals; and <p>Ensuring new GP and school places are delivered ahead of people moving into new housing developments.</p>
<p>Develop proposals for a step change in integrated health and care through an offer of borough level commissioning across London, as part of a refreshed devolution agreement.</p>	<p>The <u>Queen's Speech</u> includes plans to lay before Parliament legislation in relation to <u>the NHS Long Term Plan</u>.</p> <ul style="list-style-type: none"> • In September 2019 the NHS published a set of recommendations for legislative changes that would enable the NHS to go faster and further in realising the ambitions set out in the 10-year NHS Long Term Plan. • Following consideration, the Government will bring forward detailed proposals, including measures to tackle barriers the NHS has told Government it faces.
<p>Take forward the world class borough collaboration on HIV prevention to collaborate on provision of local sexual health services throughout London.</p>	<p>The Manifesto commits to investing as heavily in preventing disease as curing it and to the aim of reducing health inequality.</p>
<p>Argue for further devolution of public health funding, autonomy and powers to London boroughs.</p>	<p>The Manifesto makes broad commitments to reducing health inequalities and preventing ill-health, including:</p> <ul style="list-style-type: none"> • committing to the aim of reducing health inequality (including a recommitment to extend healthy life expectancy by five years by 2035);

	<ul style="list-style-type: none"> • empowering people with lifestyle related conditions such as obesity to live healthier lives; and • extending social prescribing and expanding the new National Academy of Social Prescribing.
Lobby for adequate funding of social care and public health services.	<p>In terms of funding health and care, the Manifesto commits to:</p> <ul style="list-style-type: none"> • Between 2018 and 2023, raising funding for the NHS by 29 per cent, up to £34 billion per year by the end of the Parliament in additional funding for the NHS; • £1 billion extra of funding every year for more social care staff and better infrastructure, technology and facilities; and • £74 million over three years for additional capacity in community care settings for those with learning disabilities and autism. <p>On social care, the Manifesto commits to building a cross-party consensus on solving social care issues. That consensus will consider a range of options but one condition we do make is that nobody needing care should be forced to sell their home to pay for it.</p> <p>The <u>Queen's Speech</u> reiterates the commitment to build a cross-party consensus on <u>solving social care</u> issues and ensuring that nobody needing care will be forced to sell their home to pay for it, and adds that the government will consult on a 2% precept that will enable councils to access a further £500 million for adult social care for 2020-21.</p> <p>The <u>Queen's Speech</u> also includes plans to lay before Parliament legislation in relation to the <u>NHS Long Term Plan</u> (see above above) and a NHS Funding Bill, which will put into law the multi-year funding settlement for the NHS, agreed earlier this year, that will see a £34 billion increase by 2023-24.</p>
Beyond the scope of London Councils Pledges:	
<p>Other Manifesto commitments include:</p> <ul style="list-style-type: none"> • Treating mental health with the same urgency as physical health, including plans to legislate so that patients suffering from mental health conditions, including anxiety or depression, have greater control over their treatment and receive the dignity and respect they deserve. • Making it easier for people with learning disabilities and autism to be discharged from hospital. <p>The <u>Queen's Speech</u> includes plans to lay before Parliament legislation in relation to</p>	

mental health reform, which will aim to ensure that:

- People subject to the Act will receive better care and have a much greater say in that care.
- Patients will have greater choice and autonomy, including the ability to set out their preferences around care and treatment in advance.
- Reform the process for detention, improve care and treatment whilst someone is detained and give them better support to challenge detention.

The **Queen's Speech** also notes that the Government will publish a **White Paper**, followed by legislation when Parliamentary time allows, in response to the recommendations of **the Independent Review of the Mental Health Act**, which looked at the rising rates of detention under the Act, the disproportionate number of people from black and minority ethnic groups detained under the Act and processes that are out of step with a modern mental health care

The **Queen's Speech** also reiterates that the Government will make it easier for people with **learning disabilities and autism** to be discharged from hospital and improve how they are treated in law.

Supporting Business and Inclusive Growth

Co-designing a Charter for Business with London businesses, improving London as a place to do business, promoting inclusive growth and positive dialogue.

We intend to bring **full fibre and gigabit capable broadband to every home and business across the UK by 2025**.

We will expand start-up loans, which have particularly high take-up from women and BAME entrepreneurs. **We will help SMEs to become exporters**.

Our **start-up visa**, alongside our new rules for those of exceptional talent, will ensure that we can attract the entrepreneurs of the future who want to start great businesses here in the UK.

Lobbying to ensure that post-Brexit development funding provides at least as much support to London as the current EU ESIF programme.

We will ensure that **£500 million of the UK Shared Prosperity Fund** is used to give disadvantaged people the skills they need to make a success of life.

It will replace the overly bureaucratic EU Structural Funds – and not only be better targeted at the UK's specific needs, but at a **minimum match the size of those funds in each nation**.

Working alongside the Mayor to transform adult skills training through the devolved powers starting in 2019; supporting in work progression and ensuring that we meet the job aspirations of learners and the skills needs of business in

We remain committed to **devolving power to people and places across the UK**. Our ambition is for full devolution across England, building on the successful devolution of powers to city region mayors, Police and Crime Commissioners and others, so that every part of our country has the power to shape its own destiny. We will publish an

each part of London.	<p>English Devolution White Paper setting out our plans next year.</p> <p>We will create a new National Skills Fund worth £3 billion over the next Parliament. A proportion will be reserved for further strategic investment in skills, and we will consult widely on the overall design.</p> <p>We are investing almost £2 billion to upgrade the entire further education college estate. We'll have 20 Institutes of Technology.</p> <p>We will boost English language teaching to empower existing migrants and help promote integration into society.</p>
Working towards a better start for young people through improved careers advice, work experience for every young Londoner and building the case to extend skills devolution to include 14-19 provision.	We remain committed to devolving power to people and places across the UK . We will publish an English Devolution White Paper setting out our plans next year.
Working in partnership with London businesses to help government reform the apprenticeship levy; including using London levy underspends to support training within London.	We will help employers invest in skills and look at how we can improve the working of the Apprenticeship Levy .
Creating a comprehensive local welfare support offer for those transferring to Universal Credit or at risk of homelessness, supported by work with government to develop more effective funding models based on invest to save principles.	<p>The Manifesto committed to the continued roll out of Universal Credit.</p> <p>The Manifesto also committed to improving the Troubled Families programme (which could be a key element of local authorities' welfare support offer).</p>
Supporting 55,000 disadvantaged Londoners towards a job through the devolved employment programme agreed with the DWP.	<p>We will publish a National Strategy for Disabled People before the end of 2020. This will look at ways to improve the benefits system, opportunities and access for disabled people in terms of housing, education, transport and jobs.</p> <p>We will reduce the disability employment gap.</p>
Lobbying government for co-location and joint working of council and Job Centre Plus services.	No specific links – we are working on this locally across London with JCP.

Crime and Public Protection

<p>Protect young people from knife crime through collaboration to deliver violence reduction action plans in each borough based on the contributions of all relevant local agencies.</p> <p>Create a platform for sharing by all boroughs, including data sharing, a review of inter-borough protocols and best practise transfer.</p> <p>Investigate extending the refuge model to young people threatened by gangs; as part of building a wider strategy to protect young people from gangs and county lines criminal enterprises</p>	<p>The Manifesto reiterated the Government's commitment to the Serious Violence Fund and investment in regional Violence Reduction Units. The Manifesto also committed to new laws requiring schools, police, councils and health authorities to work together through to prevent serious violence.</p> <p>The <u>Queen's Speech</u> included plans to lay before Parliament <u>a Serious Violence Bill</u>, which will –</p> <ul style="list-style-type: none"> • Create new duties on local government and specified partners including health and probation, to work collaboratively, share data and information, and put in place plans to prevent and reduce serious violence within their communities. • Amend the Crime and Disorder Act 1998 to ensure that serious violence is an explicit priority for local Community Safety Partnerships. • Ensure that those charged with knife possession face swift justice and that the courts work better for all those who engage with them, including victims of domestic abuse. <p>In addition, a new <u>Sentencing Bill</u> will ensure the most serious violent offenders, including terrorists, serve longer in custody.</p>
<p>Call for increases in front line police officers to protect Neighbourhood and Community Policing.</p>	<p>The Manifesto reiterated the Government's commitment to recruit an additional 20,000 police officers over the next three years. (The Government announced funding to support the recruitment of the first wave of up to 6,000 additional officers by the end of financial year 2020-21.)</p> <p>The Manifesto also reiterated the Government's commitment to a Safer Streets Fund which will invest in preventative measures like new CCTV or community wardens</p> <p>There were no additional commitments in the <u>Queen's Speech</u>.</p>
<p>Hold MOPAC and the MPS to account for gaps in policing service that follow from the changes to the configuration of Borough Command Units</p> <p>Work alongside the Mayor to rebalance policing and crime reduction funding to better fit local</p>	<p>The Manifesto committed to strengthening the accountability of elected Police and Crime Commissioners and expanding their role.</p> <p>There were no specific commitments to expanding the role of PCCs (or MOPAC) in the <u>Queen's Speech</u>.</p>

needs.	
Better safeguard women and girls through delivery of our VAWG strategy including the establishment of a pan-London approach to commissioning refuges for women suffering domestic abuse.	<p>The Manifesto committed to taking forward the Domestic Abuse Bill to better protect victims and their children.</p> <p>The <u>Queen's Speech</u> included a <u>Domestic Abuse Bill</u>, based on the Bill which was previously introduced to parliament. It includes provisions to:</p> <ul style="list-style-type: none"> • Place a duty on tier one local authorities in England (County Councils, Metropolitan and Unitary Authorities, the Greater London Authority) to provide support to victims of domestic abuse and their children in refuges and other safe accommodation. • Create a statutory definition of domestic abuse, emphasising that domestic abuse is not just physical or sexual violence, but can also involve emotional, coercive or controlling, and economic abuse.
Reach agreement with government on devolving offender rehabilitation to London.	<p>The Manifesto made no specific commitments in relation to devolving offender rehabilitation. There were, however, commitments to a range of rehabilitation initiatives, including a prisoner education service and prison-based job coaches.</p> <p>There are no specific commitments in the <u>Queen's Speech</u>.</p> <p>NB: There is a commitment to publish a White Paper on English devolution, which promises to 'give communities more control over how investment is spent so that they can decide what is best for them.'</p>
Commit to providing and accepting mutual support following major emergencies and to embody a culture of London wide resilience co-ordination and support within our own authorities reinforced by appropriate support, training and guidance.	<p>There were no specific commitments in relation to mutual aid and resilience in the Manifesto or the <u>Queen's Speech</u>.</p>

Transport and Environment	
Support the promotion of a new Clean Air Act and the introduction of ULEZ across much of London to protect Londoners from harmful polluted air.	<p>The manifesto commits to introducing an Environment Bill with legal targets for air quality.</p> <p>The Queens Speech repeats this but also includes a pledge to increase local powers to tackle air pollution.</p>
Deliver at least 2500 charging points for electric vehicles by 2022, including the option for 20 rapid charge points in each borough.	<p>The manifesto commits £1bn for rapid chargers.</p> <p>There is no funding promise in the Queens Speech but a commitment under climate change for the first budget to prioritise the environment, which includes EV infrastructure.</p>
Work towards including a target of one tree for every Londoner in our local plans.	<p>The manifesto commits to a new £640m 'Nature for Climate fund', which specifically includes tree planting and the pledge for an additional 75,000 acres of trees by the end of the next Parliament.</p> <p>This has been repeated in the Queens Speech.</p>
Hold TfL to account for improving the bus route network in every London borough.	N/A
Lobby for improved certainty and levels of local road funding through TfL's LIP process.	N/A
Press for London borough representation on the TfL Board.	N/A
Create, cost and lobby for a programme of local transport infrastructure delivery; addressing enhanced connectivity, platform extensions and related responses to growing demand.	The manifesto commits to restore Beeching lines to reconnect communities to the rail network. This commitment is repeated in the Queens Speech, but no funding attached.
Lobby for the delivery of major transport investment including CR2, HS2, Euston redevelopment, Bakerloo Line extension, West London Orbital and Tram network.	<p>The manifesto commits to £100bn investment into infrastructure, although mainly outside London and the South East.</p> <p>The Queens Speech commits to a National Infrastructure Strategy to be published alongside the first budget, which will set out the plans of investment for the £100bn and will include transport, local growth, decarbonisation, digital infrastructure.</p>

Work to agree new forms of London borough influence on the specification, management and award of rail franchises so that the borough voice is at the heart of commissioning; and argue for further devolution to London.	<p>The manifesto commits to ending the franchising model and giving metro mayors more control over the railway providers.</p> <p>The Queen's Speech commits to rail reform through a White Paper by the end of 2020, resulting from the Williams review.</p>
Lobby for fiscal devolution of transport taxes including a proportion of VED to help fund highway maintenance, and new fiscal levers to unlock home building.	The manifesto commits to investing £28.8bn into strategic and local roads, as well as investing £350m in potholes, buses and cycle lanes. This was not mentioned in the Queens Speech.

The manifesto made several pledges on climate change:

- £500m Blue Planet Fund against plastic pollution in oceans
- £4bn in new funding for flood defences
- EV infrastructure
- Clean energy
- Deliver new jobs in clean growth
- £800m to build first fully deployed carbon capture storage cluster by the mid-2020s
- £500m to help energy-intensive industries move to low-carbon techniques
- Support gas for hydrogen production and nuclear energy (not included in QS)
- Investing £9.2bn in the energy efficiency of homes, schools and hospitals
- Consultation on realistic, earliest date to phase out the sale of new conventional diesel and petrol cars (not included in QS).

The Queens Speech had a chapter on climate change and repeats all the commitments above unless indicated. It includes the following additions:

- First budget to prioritise the environment
- The national infrastructure strategy to include the recommendations from the National Infrastructure Commission's first National Infrastructure Assessment and address the critical challenges posed by climate change

The £100bn infrastructure investment includes flooding and other areas of decarbonisation.

Funding London

Lobby to deliver an end to austerity in local government and try and ensure that no London borough loses from the Spending Review 2019. (Deliver SR19 Campaign supported with analysis)	<p>QS - <i>"My Government will bring forward proposals to reform adult social care in England to ensure dignity in old age."</i></p> <p>Manifesto – P. 12 – first point in three-point plan on social care...1) An extra £1 billion every year.</p>
Highlight the vital role of cities in funding UK public services by	QS - <i>"A white paper will be published to set out my Government's ambitions for unleashing regional</i>

<p>driving economic growth, where London contributes £32.5 billion in taxes after funding its own public services.</p> <p>(Deliver campaign supporting fiscal devolution to London and other Cities)</p>	<p><i>potential in England, and to enable decisions that affect local people to be made at a local level.”</i></p>
<p>Press for government recognition of the unique cost demands on Britain’s cities which in London include 34% of all unaccompanied asylum-seeking children, two thirds of all people in temporary accommodation and £54 million on those with no recourse to public funds.</p> <p>(Deliver London special issues analysis including NRPF UASC & homelessness)</p>	<p>QS - Immigration and Social Security Co-ordination (EU Withdrawal) Bill. (NRPF)</p> <p>Manifesto P.23 - committed to continuing to grant asylum and support to refugees fleeing persecution, with the ultimate aim of helping them to return home if it is safe to do so. (NRPF)</p> <p>Manifesto – P.14 – <i>“We will review the care system to make sure that all care placements and settings are providing children and young adults with the support they need”.</i> (UASC)</p> <p>Manifesto – P.29 - Social Housing White Paper, end rough sleeping, renew affordable rents, fund partly with higher stamp duty for foreign buyers.</p> <p>The Manifesto committed to continuing to grant asylum and support to refugees fleeing persecution, with the ultimate aim of helping them to return home if it is safe to do so.</p> <p>The Queen’s Speech includes an Immigration and Social Security Co-ordination (EU Withdrawal) Bill which will ending the free movement of EU citizens under UK law and pave the way towards a ‘new points-based immigration system, which will be based on people’s skills and contributions to the UK, so that we attract the brightest and best people from the whole world following the UK’s departure from the EU.’</p>
<p>Press for London’s fair share of the Fair Funding Review and recognition that dramatic increases in the costs of supporting SEND are creating unsustainable deficits across local authorities.</p> <p>(Deliver detailed Fair Funding Review technical inputs)</p>	<p>QS - <i>“My Ministers will ensure that all young people have access to an excellent education, unlocking their full potential and preparing them for the world of work.”</i> (SEND)</p> <p>Manifesto – P.13 - <i>“We will also deliver more school places for children with complex Special Educational Needs”.</i></p>

Lobby for the extension of business rates retention and its conversion into a genuinely devolved tax. (Business Rates 75% submission)	Manifesto – P.32. - Fundamental review of business rates; cut retailer rates music halls, pubs.
Argue for greater fiscal devolution to London, in line with the London Finance Commission, so that the city can fund the foundations for future growth (Fiscal reform interventions including Council Tax and BRR)	<p>QS - <i>“A white paper will be published to set out my Government’s ambitions for unleashing regional potential in England, and to enable decisions that affect local people to be made at a local level.”</i></p> <p>QS - <i>Public finances - “My Government’s new economic plan will be underpinned by a responsible fiscal strategy, investing in economic growth while maintaining the sustainability of the public finances.”</i></p> <p>Manifesto P.35 – <i>“Major multinational companies should pay their fair share of tax. As part of our approach, we will implement the Digital Services Tax”.</i></p> <p>Manifesto P.35 – <i>“we will take further action to redesign the tax system so that it boosts growth, wages and investment and limits arbitrary tax advantages for the wealthiest in society”</i></p> <p>Manifesto P.44 - <i>Standing up for Northern Ireland - “devolve responsibility for corporation tax and ... consider the same for short-haul Air Passenger Duty”.</i></p>
New Ways of Working	
Explore new opportunities to use commissioning and procurement to create social value, strengthen community institutions and embed resilience in our communities.	Manifesto p32: <i>“We will support start-ups and small businesses via government procurement, and commit to paying them on time. We will also clamp down on late payment more broadly and strengthen the powers of the Small Business Commissioner to support small businesses that are exploited by their larger partners.”</i>
Challenge and support each other to drive improvement and value in our activities.	Manifesto p48: <i>“We will improve the use of data, data science and evidence in the process of government.”</i>

<p>Engage with innovations designed to improve outcomes and experiences for Londoners via partners on digital delivery and wider technology and data collaborations.</p> <p>(LOTI launched and deliver 2+ projects)</p>	<p>Manifesto p43: <i>"We want to roll out gigabit broadband across the country by 2025, with £5 billion in funding already promised, and provide greater mobile coverage across the country."</i></p> <p>Manifesto p48: <i>"We will improve the use of data, data science and evidence in the process of government."</i></p>
<p>Explore how London's governance now compares to other parts of urban England and whether any lessons can be learned in terms of delivering better results for Londoners.</p>	<p>QS - <i>"A white paper will be published to set out my Government's ambitions for unleashing regional potential in England, and to enable decisions that affect local people to be made at a local level."</i></p>

Appendix 2

London Councils media grid - JANUARY 2020

Date	Topic	Comms activity	Lead Member	Pledges to Londoners <i>Business Plan</i>	Comments	Key dates/events
w/c 6th	Call for uplift of LHA rates	Press statement	Mohammed Butt	Funding London 3 Welfare <i>Empowerment and Inclusion 26</i>		Parliament returns 6th
	Increase in police numbers to benefit all Londoners	Media release	<i>Peter John</i>	Crime and public protection 3 <i>Crime and Public Protection 17</i>		London Health Board 8 th
w/c 13 th	Greater powers on short-term lets	Media release	Darren Rodwell	Housing 3 <i>Housing and Planning 21</i>		
	Freedom Pass renewal	Media release Social media campaign	Julian Bell	<i>Freedom Pass 4</i>	Also briefing to MPs/Cllrs	London Crime Reduction Board 14 th
	Local Government Finance Settlement Consultation	Media briefing	Peter John	Funding London		
	Fast Track Cities anniversary: promoting pan-London HIV programme	Media release Social media campaign	Ray Puddifoot	Better Health and Care 3 <i>Health and Adult Social Care 30</i>		
w/c 20 th	Primary Care report – partnership working to improve GP services in London	Media release Report	Ray Puddifoot	Better Health and Care 1 <i>Health and Adult Social Care 28</i>		Executive 21st

	Your borough's business profile	Media release Report	Claire Coghill	Supporting Business and Inclusive Growth 1 <i>Business Europe and Good Growth 37</i>	Research on business profiles of London boroughs	Transport for London Board 22nd
	Resilience – Strengthening Local Leadership in major incidents	Feature article	Peter John	Crime and Public Protection 9 <i>Crime and Public Protection 19</i>		
w/c 27 th	LOTI progress report and future strategy	Feature article Report Social media campaign	Phil Glanville	New Ways of Working 3 <i>Finance resourcing and improvement 42</i>		APPG for London 27 th (First meeting)

London Councils media grid – FEBRUARY 2020

Date	Topic	Activity	Lead Member	Pledges to Londoners <i>Business Plan</i>	Comments	Key dates/events
w/c 3rd	Public Health Funding – demonstrating boroughs delivering value for money	Media release Report	Ray Puddifoot	Better Health and Care 4 <i>Health and Adult Social Care 29</i>		Parliament in recess from 8th
	DTOCs latest figures on London	Media release Report	Ray Puddifoot	Better Health and Care 2 <i>Health and Adult Social Care 28</i>		London Waste and Recycling Board 6 th
	UKSPF – call for maintained levels and devolution	Media release	Claire Coghill	Support business and growth 2 <i>Grants and Community Services 47</i>		
	Local Government Finance Settlement Announcement	Media statement	Peter John	Funding London	Date to be confirmed	Skills for Londoners Board 11 th
w/c 10 th	Mayoral Asks	Feature article Media release				Leaders 11 th Congress 11 th
	London Guide to Development	Event Feature article Report	Darren Rodwell	<i>Housing and planning 23</i>	Launch at Guildhall	
	Launch of car clubs website	Media release Social media campaign	Julian Bell	<i>Transport and Environment 2</i>		
w/c 17 th	London Housing Directors/G15/London Councils research on social housing	Joint Media release Report	Darren Rodwell	Housing 1 <i>Housing and Planning 20</i>		Parliament returns 17th
	GULCS Neighbourhood of the Future high level evaluation	Media release Report	Julian Bell	Transport and environment 2		

	Innovative practice to deliver excellent SEND transport	Feature article Report	<i>TBC</i>	New Ways of Working 2		
w/c 24th	NEETs in London analysis	Media release Media briefing	Georgia Gould	Supporting Business and Inclusive Growth 4 <i>Young People's Education and Skills 33</i>		
	Fire safety costs survey	Media release Report	Darren Rodwell	Housing 3 <i>Housing and Planning 21</i>		
	County Lines summit toolkit	Media release Report	<i>TBC</i>	Crime and Public Protection 2 <i>Schools and Children's Services 25</i>		
	The future of Women's Refuges in London	Media release Report	<i>Peter John</i>	Crime and public protection 5 <i>Crime and Public Protection 18</i>		
	Developing a single mobility transport app	Media statement Social media campaign	Julian Bell	New ways of working 3		

London Councils media grid – MARCH 2020

Date	Topic	Activity	Lead Member	Pledges to Londoners <i>Business Plan</i>	Comments	Key dates/events
w/c 2 nd	Secondary offer day	Media statement	TBC	Funding London 1 <i>Schools and Children's Services 24</i>		Executive 3rd
	First PLACE prototype modular housing unit on site	Media release	Darren Rodwell	Housing 2 <i>Housing and Planning 22</i>	Dependent on delivery date	Homes for Londoners 4 th
	Infrastructure and housing finance challenges	Media release Report	Darren Rodwell	Housing 1 <i>Housing and Planning 22</i>		
	Budget pre briefing	Media briefing	Peter John	Funding London <i>Finance, Resourcing and Improvement 39</i>		
w/c 9 th	London Leadership Programme	Feature article	Peter John	New Ways of Working 2		London Economic Action Partnership (LEAP) 11 th
	BUDGET	Media release Social media campaign Feature article	Peter John	Funding London <i>Finance, Resourcing and Improvement 39</i>		BUDGET 11th
	Safer Housing for young people at risk of violence (Learning from Refuges)	Media release Report	Peter John	Crime and public protection 6 <i>Finance, Resourcing and Improvement 41</i>		
	A tree for every Londoners – boroughs tree planting plans for 2020	Social media campaign	Julian Bell	Transport and environment 3 <i>Transport & Environment 2</i>		
	Developing the Public Health workforce in London	Media release Report	Ray Puddifoot	Better health and care 5		

				<i>Health and Adult Social Care 30</i>		
w/c 16th	New Local Welfare Model	Media release Report	Mo Butt	Funding London 3 Welfare <i>Empowerment and Inclusion 26</i>		
	Pledge to Business	Media release Report	Claire Coghill	Supporting Business and Inclusive Growth 1 <i>Business, Europe and Good Growth 37</i>		
w/c 23th	Capital Letters phase two (taking on new members)	Media release	Darren Rodwell	Housing 4 <i>Housing and Planning 22</i>		Leaders Ctte 24 th
	Completion of first round of GULCS funding over 1,500 charge points	Media release Social media campaign	Julian Bell	Transport and Environment 2 <i>Transport & Environment 2</i>		
	Work and Health 2 years achievements	Media release	Georgia Gould	Supporting Businesses and Inclusive Growth 7 <i>Skills and Employment 32</i>		March 27 th Election Period Mayoral

Communications objectives:

- speak on a cross-party basis as the voice of London local government, promoting the essential role of the boroughs in making London a successful city for all who live and do business here
- lobby for powers, resources and freedoms for the boroughs to better serve Londoners and to promote the policies of London Councils as agreed at Leaders Committee and Transport and Environment Committee
- ensure that London Councils is regarded as one of the most trusted sources of information about London local government.