

Grants Committee AGM

10 July 2019 : 11:00 am

Agenda

At London Councils offices, Conference Suite,
59½ Southwark St., London SE1 0AL

Refreshments will be provided

London Councils offices are wheelchair accessible

Labour Group: Room 1 10:00 am

(Political Adviser: 07977 401955)

Conservative Group: Room 3 10:30 am

(Political Adviser: 07903 492195)

Liberal Democrat Room 2 10:00 am

(Political Adviser: 07858 924941)

Contact Officer: Lisa Dominic Lisa.dominic@londoncouncils.gov.uk - 0207 934 9843

A sandwich lunch will be provided in Room 1 after the meeting

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| 3. | Acknowledgement of new members of the Grants Committee |
| 4. | Election of Chair of the Grants Committee for the 2019-20 Municipal Year |
| 5. | Election of Vice-Chairs for the Grants Committee for the 2019-20 Municipal Year |
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| 8. | Minutes of the Grants Committee held on 20 March 2019 |
| 9. | Minutes of the Grants Executive held on 7 February 2019 (for information) |
| 10. | Constitutional Matters |
| 11. | Operation of Grants Committee 2019-20 |
| 12. | Performance of Grants Programme 2017-21: April 2017 to March 2019 |

13.	Priority 3 underspend: addressing issues related to No Recourse to Public Funds to support work to combat homelessness and tackle domestic violence
14.	Grants Programme 2021-25
15.	London Councils Grants Committee Pre-Audited Final Accounts 2018-19

***Declarations of Interests**

If you are present at a meeting of London Councils' or any of its associated joint committees or their sub-committees and you have a disclosable pecuniary interest* relating to any business that is or will be considered at the meeting you must not:

- participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting, participate further in any discussion of the business, or
- participate in any vote taken on the matter at the meeting.

These prohibitions apply to any form of participation, including speaking as a member of the public.

It is a matter for each member to decide whether they should leave the room while an item that they have an interest in is being discussed. In arriving at a decision as to whether to leave the room they may wish to have regard to their home authority's code of conduct and/or the Seven (Nolan) Principles of Public Life.

*as defined by the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

LONDON COUNCILS GRANTS COMMITTEE - AGM
11 July 2018

Minutes of the Grants Committee AGM held at London Councils, 59½ Southwark Street, London SE1 0AL on Wednesday 11 July 2018

London Borough & Royal Borough:

Representative:

Barking and Dagenham
Bexley
Brent
Enfield
Greenwich
Hackney
Haringey
Harrow
Havering
Islington
Kensington and Chelsea
Kingston upon Thames
Merton
Newham
Redbridge
Richmond
Sutton
Tower Hamlets
Waltham Forest
Wandsworth
Westminster

Cllr Saima Ashraf
Cllr David Leaf
Cllr Margaret McLennan
Cllr Mary Maguire (dep)
Cllr Miranda Williams
Cllr Philip Glanville (Chair)
Cllr Mark Blake
Cllr Sue Anderson
Cllr Viddy Persaud
Cllr Janet Burgess (dep)
Cllr Gerard Hargreaves
Cllr Jon Tolley
Cllr Edith Macauley
Cllr Charlene McLean
Cllr Helen Coomb
Cllr Gareth Roberts
Cllr Marian James
Cllr Candida Ronald
Cllr Louise Mitchell
Cllr Paul Ellis
Cllr David Harvey

London Councils officers were in attendance.

1. Apologies for Absence and Announcement of Deputies

1.1 Apologies were received from Cllr Colin Smith (LB Bromley), Cllr Jonathan Simpson (LB Camden), Alderman Alison Gowman (City of London), Cllr Nesil Caliskan (LB Enfield – Cllr Mary Maguire deputising), Cllr Kaya Comer-Schwartz (LB Islington – Cllr Janet Burgess deputising), Cllr Ben Coleman (LB Hammersmith and Fulham) and Cllr Jonathan Slater (LB Lewisham)

2. Declarations of Interest

2.1 Cllr Helen Coomb declared that her sister was a trustee of Redbridge CVS.

3. Acknowledgement of new members of the Grants Committee

3.1 Yolande Burgess, Strategy Director: Young People's Education and Skills, Grants and Community Services at London Councils welcomed new members of the Grants Committee, and welcomed back the existing members.

4. Election of Chair of the Grants Committee for the 2018/19 Municipal Year

4.1 Mayor Philip Glanville was elected as Chair of the Grants Committee – nominated by Cllr Saima Ashraf (LB Barking and Dagenham) and seconded by Cllr Paul Ellis (LB Wandsworth).

4.2 There being no other nominees for the Chair, Ms Burgess declared Mayor Glanville Chair of the Grants Committee, and stepped down to allow the elected Chair to preside over the remainder of the meeting.

4.3 Cllr Ellis congratulated the Chair on his appointment, and extended a thank you on behalf of the Conservative Group to the previous Chair of the Grants Committee Paul McGlone. He added that he was looking forward to continuing a positive relationship with the new Chair.

5. Election of Vice-Chairs for the Grants Committee for the 2018/19 Municipal Year

5.1 The Chair called for nominations for the three Vice Chairs for 2018/19. The following were nominated by Cllr Sue Anderson (LB Harrow) and seconded by Cllr Hargreaves (RB Kensington and Chelsea), namely:

Cllr Saima Ashraf as the Labour Vice-Chair.
Cllr Paul Ellis as the Conservative Vice-Chair.
Cllr Gareth Roberts as the Liberal Democrat Vice-Chair

5.2 There being no other nominees the chair declared Cllrs Ashraf, Ellis and Roberts as the Vice Chairs.

6. Election of the Grants Executive for the 2018/19 Municipal Year

6.1 The Chair said that political proportionality of the Grants Executive would be worked out after the meeting and asked for expressions of interest. Grants Committee agreed to delegate to the Chair the power to determine the composition of the Grants Executive (see 6.3 below)

6.2 The following members expressed interest in being on the Grants Executive: Cllr Miranda Williams (LB Greenwich), Cllr Kaya Comer-Schwartz (LB Islington, nominated by Cllr Janet Burgess who was deputising), Cllr Louise Mitchell (Waltham Forest), and Cllr Charlene McLean (LB Newham).

6.3 It was agreed that the Grants Exec comprises 10 members - 5 Labour, 3 Conservative, 1 Liberal Democrat and 1 City of London. The following members were appointed:

Labour - Mayor Philip Glanville (Chair), LB Hackney, Cllr Saima Ashraf, Barking & Dagenham, Cllr Kaya Comer-Schwartz, LB Islington, Cllr Miranda Williams, RB Greenwich, Cllr Charlene McLean, LB Newham.

Sub - Cllr. Louise Mitchell, LB Waltham Forest

Conservative - Cllr Paul Ellis, LB Wandsworth (group lead), Cllr Gerard Hargreaves, RB Kensington & Chelsea, Cllr David Leaf, LB Bexley

Sub - Cllr David Harvey, City of Westminster

Liberal Democrat - Cllr Gareth Roberts, LB Richmond.

Sub – Cllr Marian James, LB Sutton

City of London - Alderman Alison Gowman

Sub – Cllr Druv Patel

7. Minutes of the Grants Committee AGM held on 12th July 2017 (for noting – previously agreed)

7.1 Members noted the minutes of the July 2017 Grants AGM.

8. Minutes of the Grants Committee held on 21 March 2018

8.1 The minutes were agreed as an accurate record of the meeting which took place on 21 March 2018.

9. Constitutional Matters

9.1 Members noted the changes to the constitutional documents previously agreed at Leaders' Committee on 5 June 2018, namely London Councils Financial Regulations.

9.2 Ms Burgess noted that there were no specific implications for the Grants Committee in the report, and highlighted the key changes regarding EU procurement thresholds and the General Data Protection Regulation.

10. Operation of the Grants Committee

10.1 Grants Committee noted:

- The Terms of Reference for the Grants Committee
- The programme of Grants Committee meetings – listed below:

Grants Main Meeting		
Date	Time	Main Business
21 November 2018	11.00 am	Grants Committee
20 March 2019	11.00 am	Grants Committee
10 July 2019 (AGM)	11.00 am	Grants Committee AGM
13 November 2019	11.00 am	
Grants Executive		
Date	Time	Main Business
18 September 2018	2:00 pm	Grants Executive
7 February 2019	2:00 pm	Grants Executive
17 September 2019	2:00 pm	Grants Executive

11. Presentations from providers at future meetings

11.1 Ms Burgess said that providers and their beneficiaries were often asked to present at Grants Committee meetings which helped give members an overview of their programme. As Priority 3 partners had not presented to Grants Committee, and considering issues related to the European Social Fund (ESF), officers were proposing that a Priority 3 provider be invited to the next meeting.

11.2 The Chair added that it would be useful for all members of the Grants Committee to note the Grants Executive dates in their calendars, as those dates could potentially be used for visits to projects.

11.3 Members made the following points in the ensuing discussion:

- It would be good to have a presentation from the charity SignHealth, that delivers the project Deaf Hope which works with deaf people who are survivors of domestic violence
- It would be useful if there was dialogue between presenters and members, rather than a PowerPoint presentation.
- Different providers from Priority 3 could be invited as they would all potentially offer a different outlook.

- Redbridge CVS should be invited in order to talk about the challenges they were currently facing as they were responsible for a third of the delivery across Priority 3
- It would be useful to hear from projects about issues and challenges as well as successes whose work was not progressing well, as it would provide a good learning opportunity.

11.4 Members:

- Noted the thematic reviews undertaken in 2017-18.
- Agreed the Priority 3 thematic review for the November 2018 Grants Committee meeting.

12. Performance of Grants Programme 2017-21 April 2017-March 2018 (Year one, Quarters one to four)

12.1 Ms Burgess introduced this report and said that it contained the key performance metrics for each priority. She drew members' attention to the significant issues faced by Priority 3 projects, which targeted people who were furthest from the job market in order to help them find and retain employment.

12.2 Cllr Blake (LB Haringey) asked for more detailed information regarding the beneficiaries in his borough, for example their race and ethnicity, and whether or not they had a criminal record, as all these things could be a barrier to employment. London Councils officers said that they would provide him with further information subsequent to the meeting.

12.3 In response to a question from Cllr Leaf (LB Bexley) about how many projects focused on issues such as knife crime and the gang cultures, London Councils officers stated that although Priority 2 is focused on sexual and domestic violence, there is some cross over with gang related violence, and there may be opportunity to look into this link further during the mid-programme review. MOPAC will be launching further funding for knife crime reduction programmes and it will be important to ensure there was no duplication of support and activities. In addition to this, officers highlighted the Mayor's £45m Young Londoners Fund, and noted that applications had recently been sought for £15million from the fund for projects that support children and young people who are either at risk of exclusion or involved/have been involved in criminal activity. London Councils is working with the team at the Greater London Authority to ensure that the Young Londoner's projects complement s activities delivered through the grants programme

12.4 In response to members' queries about how the risks carried by Priority 3 projects were being mitigated, officers explained that this was managed through due diligence, frequent meetings with providers, and a robust quality assurance process.

12.5 London Councils officers said that they were keeping a close eye on the effects of the Homelessness Reduction Act on providers, and that they would report more fully on this issue at the November meeting.

12.6 In response to Cllr Tolley's (RB Kingston) question on what will happen to ESF funding post-Brexit, London Councils officers said that funding was agreed until 2020 and there were on-going discussions to potentially extended this to 2023.

12.7 Members:

Noted that:

a) At priority level, the outcomes for:

- i) Priority 1 (combatting homelessness) overall were 11 per cent above profile in 2017-18 (Year 1, Q1-4)

- ii) Priority 2 (tackling sexual and domestic violence) overall were -5 per cent below profile in 2017-18 (Year 1, Q1-4)
 - iii) Priority 3 (tackling poverty through employment overall were -42 per cent below profile in 2017-18 (October 2016- March 2018).
- b) The number of interventions delivered in the relevant quarters is as follows:
- i) Priority 1 (combatting homelessness) – 21,811
 - ii) Priority 2 (tackling sexual and domestic violence) – 130,031
 - iii) Priority 3 (ESF tackling poverty through employment) – 2,187
- c) At project level:
- i) Priority 1&2: In the red, amber, green (RAG) system, 12 projects are green and one is amber.
 - ii) Priority 1&2: The direction-of-travel arrows show that the performance of all projects is level or upwards. Further information is provided in Section 4.2 on the project rated amber and four other projects with particular issues. More detailed information on the performance of all commissions is provided in **Appendix Seven**.
 - iii) Priority 1&2: Officers propose to concentrate performance management effort on the project that is rated amber, and those reported under the project issues Section 4.2.
 - iv) Priority 3: Following a re-basing exercise to address performance issues, all projects remain rated red. Performance management actions, both taken and planned, to support improved delivery are outlined in Section 3.3 of this report.
- d) **Noted** the progress on the administration of £100,000 per year for two years on behalf of the Mayor's Office for Policing and Crime (MOPAC) to enhance training to front-line professionals on identifying harmful practices, as set out in Section Three.
- e) **Endorsed** the approach outlined in Section 4.2 in relation to the removing an outcome target for the Shelter STAR project regarding rough sleeper reconnections following consultation with key stakeholders and a review of recent data.
- f) **Noted** the update on issues raised in the 2015-16 Grants Review (Sections Two, Five, Six and Seven), in particular the focus on borough engagement through the borough officer survey report (**Appendix Two**).
- g) **Noted** the equalities audit report included at **Appendix Three** and **endorse** officers' approach to addressing issues identified as outlined in Section Six of this report.
- h) **Noted** the annual performance report provided by London Funders included at **Appendix Four**. **Agree** that London Councils officers share this report with relevant borough officers to ensure they are aware of the activities provided (boroughs pay a reduced subscription to London Funders via London Councils, which is considered in the November budget setting process).
- i) **Noted** the borough maps (**Appendix Five**), annual individual borough reports (**Appendix Six**), and updates on actions to address issues with borough level delivery outlined in Section Five.
- j) **Agreed** to share **Appendix Seven** with their local authority officers encourage greater awareness about referral pathways.

13 London Councils Grants Committee – Pre-Audited Financial Results 2017/2018

13.1 Frank Smith, Director of Corporate Resources, outlined the financial results for 2017/2018 and said that the Grants Committee finances would shortly be audited by KPMG. He added that any substantial changes would be reported at the next meeting in November.

13.2 Members were informed that the budget was split into Priorities 1 and 2, and Priority 3 (ESF funding). Priorities 1 and 2 were at provisional breakeven position. Priority 3 was showing a provisional surplus, attributable to slippage in the ESF programme, although performance had improved over the last six months, so further payments can be recognised in the 2017/18 outturn figures. The quality assurance process implemented last year supported payments on a monthly, not quarterly basis, following rigorous checks of participant information.

13.3 Mr Smith added that boroughs had paid in £1.92m for Priority 3 over the past three years, and will not be asked for further contributions. These reserves are expected to be applied during the course of the current financial year and 2019.

13.4 Members:

- Noted the provisional pre-audited outturn position and the indicative surplus of £656,000 for 2017/18, the first year of the 2017-21 programme;
- Noted the provisional level of reserves at paragraphs 18 to 20 and the financial outlook, as detailed in paragraphs 21 to 24 of the report.

The meeting finished at 12:05

LONDON COUNCILS GRANTS COMMITTEE
20 March 2019

Minutes of the Grants Committee AGM held at London Councils, 59½ Southwark Street, London SE1 0AL on Wednesday 20 March 2019.

London Borough & Royal Borough:	Representative:
Bexley	Cllr David Leaf
Brent	Cllr Margaret McLennan
City of London	Alderman Dhruv Patel (dep)
Croydon	Cllr Hamida Ali
Greenwich	Cllr Miranda Williams
Hackney	Cllr Philip Glanville (Chair)
Haringey	Cllr Patrick Perryman (dep)
Harrow	Cllr Sue Anderson
Havering	Cllr Viddy Persaud
Hounslow	Cllr Katherine Dunne
Kensington and Chelsea	Cllr Gerard Hargreaves
Kingston upon Thames	Cllr Sam Foulder-Hughes
Islington	Cllr Una O'Halloran
Lewisham	Cllr Jonathan Slater
Merton	Cllr Edith Macauley
Newham	Cllr Charlene McLean
Redbridge	Cllr Helen Coomb
Richmond	Cllr Gareth Roberts
Southwark	Cllr Rebecca Lury
Sutton	Cllr Marian James
Tower Hamlets	Cllr Candida Ronald
Wandsworth	Cllr Paul Ellis
Westminster	Cllr Tim Mitchell (dep)

Connie Cullen, London Hub Manager at Shelter UK, for Item 4.

London Councils officers were in attendance.

1. Apologies for Absence and Announcement of Deputies

1.1 Apologies were received from Cllr Saima Ashraf (LB Barking and Dagenham), Cllr Richard Cornelius (LB Barnet), Cllr Colin Smith (LB Bromley), Cllr Jonathan Simpson (LB Camden), Cllr Ben Coleman (LB Hammersmith and Fulham), Cllr Mark Blake (LB Haringey), Cllr Douglas Mills (LB Hillingdon), Cllr Andy Wilson (LB Lambeth), Cllr Louise Mitchell (LB Waltham Forest), and Cllr David Harvey (City of Westminster).

The Chair welcomed Una O'Halloran, who has replaced Cllr Kaya Comer Schwartz as the representative for LB Islington, and congratulated Cllr Margaret McLennan for her new role on the Grants Executive.

2. Declarations of Interest

2.1 Cllr Helen Coomb (LB Redbridge) declared that her sister was a trustee of Redbridge CVS.

2.2 The Chair declared that he used to work closely with Shelter in his role as Cabinet Member for Housing.

2.3 Cllr Anderson noted that her son may have received support through the European Social Fund (ESF).

3. Minutes of the Grants Committee meeting held on 21 November 2018

3.1 The minutes of the Grants Committee meeting held on 21 November were agreed. The Chair requested that in future, as well as going to the Leaders Committee, the minutes of the Grants Executive should be presented at the Grants Committee meetings, for noting.

4. Thematic Review – Co-Location: Shelter and Ealing Council

4.1 Connie Cullen, London Hub Manager, gave apologies on behalf of LB Ealing representatives who were due to attend the meeting but were delayed due to transport issues.

- Ms Cullen gave a presentation on the STAR (Supporting Tenancies, Accommodation and Reconnections) partnership, a multi-agency partnership programme which provides free housing, welfare and debt advice, delivers support to clients in the private rented sector, and helps clients to access employment and training. She said that the majority of existing clients (81 per cent) are single people with no dependents, living in overcrowded properties with extended families.

4.2 Other features of the partnership include:

- Co-location - Joint working with LB Ealing in order to prevent homelessness, such as working together to resolve rent arrears.
- Working in partnership with other agencies such as outreach teams for single homeless people.

4.3 In response to questions from members, Ms Cullen said that:

- STAR clients are generally good at budgeting; however, they are often on the minimum wage which does not cover housing costs, particularly in expensive parts of London. The STAR partnership helps people find jobs which pay the London living wage.
- The project takes on cases on a long-term basis to prevent problems re-emerging further down the line (a case study of a family who got into rent arrears as a result of a complicated immigration status was given as an example; periodic support was appropriate in that case).
- Although there are sometimes differences of opinion between Shelter and local authorities about how best to proceed with a particular case, the partnership is open and collaborative, and works well.

5. Performance of Grants Programme 2017-21

5.1 Yolande Burgess, Strategy Director, introduced this paper and said that:

5.1.1 Priority 1 and 2 commissions were performing well in general.

5.1.2 One of the commissions in Priority One – Signhealth – was currently RAG rated AMBER, due to lower outcomes achievement and a reduction in their Contract Compliance score (i.e. accuracy, timeliness and risk management). Ms Burgess said that the Grants team was satisfied that this was a temporary issue related to changes in staffing and that Signhealth's RAG score was expected to recover in subsequent quarters. Meanwhile, the commission's performance would be kept under review.

5.1.3 The delivery of the Priority 2 Commission that works within schools - Tender Education and Arts - is subject to the academic year timetable and this is reflected in its outcomes.

5.1.4 Two London Councils funded commissions (delivering across Services Areas 2.2 and 2.3) have submitted bids to the Home office to deliver national domestic violence helpline services. The Home Office has yet to announce its decision. Officers will keep Members informed as to any potential impact to the London Councils grant funded services.

5.1.5 In response to members' queries about over-performance and whether this meant that some targets may have been set too low, Ms Burgess said that this was being monitored closely; the majority of commissions were reporting a significant increase in demand for services.

5.1.6 In response to members' concerns about whether the strong performance of New Horizons Youth Centre would continue following the award of a grant from the Mayors' Fund for Londoners, which may put pressure on their resources, Ms Burgess said that there were no indications that the existing commission would be adversely affected.

5.1.7 All Priority 3 projects are RAG rated Red and are at highest level of risk intervention. This is due to the risks associated with the compliance regime for ESF. All partners in this priority are subject to a monthly 100 per cent check of activity and evidence to mitigate the risk of non-compliance with ESF and to closely monitor performance. With the introduction of a robust quality assurance process, and payments based on delivery of results, a monthly payment model is low risk.

5.1.8 Options for using the projected underspend related to the withdrawal of a Priority 3 partner and the under delivery across the Priority, were discussed with Grants Executive in February 2019; these will be discussed under item 6.

5.2 The Grants Committee noted:

a) outcomes at priority level:

- i) Priority 1, combatting homelessness, overall is 17 per cent above profile for quarters one to seven
- ii) Priority 2, tackling sexual and domestic violence, overall is on profile (a marginal 0.87 per cent above) for quarters one to seven
- iii) Priority 3, tackling poverty through employment, overall is -52 per cent below profile for the period October 2016 to December 2018

b) the number of interventions delivered in the relevant periods:

- i) Priority 1, combatting homelessness – 39,849
- ii) Priority 2, tackling sexual and domestic violence - 184,970
- iii) Priority 3, tackling poverty through employment – 4,766

c) project level performance, using the Red, Amber, Green (RAG) performance management system (explained at Appendix 1):

- i) Priorities 1 and 2: 12 projects are rated Green and one is Amber
- ii) Priority 3: as previously discussed with Grants Committee members, all projects remain rated Red to ensure performance management actions support continuous improvements in delivery (Section 4)

d) that options for using the underspend related to the withdrawal of a Priority 3 partner and the under delivery across the Priority, were discussed with Grants Executive in February 2019; Grants Executive Committee member's deliberations are presented to this committee under item 6

e) the progress on administration of £200,000 on behalf of the Mayor's Office for Policing and Crime to enhance training to front-line professionals on identifying harmful practices (paragraph 3.16)

f) the borough maps (Appendix 2), and borough engagement (Section 6).

6. Priority 3: Options for anticipated underspend

6.1 The Chair introduced this report and noted that a correction had been tabled for the information contained in Table 1.3. He added that:

6.1.1 The Priority 3 strand of the 2017-2021 London Councils Grants Programme – Tackling poverty through employment – will complete at the end of June 2019. The programme is funded by the Grants Committee and is match-funded by ESF. Based on the delivery profile to-date, the programme is estimated to outturn on completion at over £3 million; half this value is attributable

to the Grants programme. Considering management and administration costs, it is projected that circa £1,135,000 will be returned to the Grants Programme once Priority 3 has completed (this is an estimated value).

6.1.2 Tendering a new commission through an open bid procedure, to meet a London-wide priority, had been discussed and considered by Grants Committee Executive members at their February meeting. It was noted that having a new tender that would address a pan-London issue would require a lengthy, resource intensive process. Along with all the associated risks attached to tendering, it was agreed that a new tender was not a preferred option.

6.2 The Grants Committee was then asked to comment on the remaining three options:

Option 1: To commission additional activity within existing commissions delivering across Priority 1 and Priority 2 to address the needs of London residents impacted by No Recourse to Public Funds (NRPF) - that is, residents who are permitted to live in the UK but are subject to the condition of no entitlement to public funds such as welfare benefits and housing assistance from the state. The mid-programme review had highlighted that there are services at capacity due to increases in demand and a rise in complexity of need.

Option 2: To hold the underspend in reserves to allow the Grants Committee more time to consider the redeployment of funds.

Option 3: To return funds to the boroughs through a one-off repatriation from reserves in 2020-21

Following key considerations during their discussions - geography/reach (pan-London); no duplication with existing borough services; impact (improved outcomes), and; savings to boroughs - Grants Executive members considered that investing additional resources in addressing the needs of those with NRPF would be a reasonable course of action. It was noted that:

- There is currently significant pressure on local authority staff resources relating to NRPF; for example, following up with the Home Office, gathering caseload information, resolving priority cases.
- NRPF related pressures impact all the boroughs, placing increased service and financial pressure as local authorities are often left with the responsibility to provide for subsistence and accommodation needs that, under different circumstances, would be centrally funded. At the moment, local authorities receive no additional funding for these costs
- NRPF related expenditure for the boroughs mainly arises through the need to support families with children, and care leavers.
- The issues of NRPF, homelessness and domestic violence are interrelated.

6.3 Grants Committee members agreed that Option 3 should not be taken forward on the basis that the funding can have a greater impact pan-London.

6.5 The Grants Committee decided that whilst the option of holding the underspend in reserves for now should not be taken off the table, Option 1 - investing the funding in addressing issues related to NRPF - would be the preferred option to be presented to the Leaders' Committee in the summer.

The Chair asked Ms Burgess to undertake further work to examine NRPF issues and potential solutions necessary to address them, to present at the next Grants Committee meeting.

The meeting finished at 12.30

LONDON COUNCILS GRANTS COMMITTEE EXECUTIVE MEETING

Minutes of the Grants Committee Executive meeting held at The Toynbee Hall, 28 Commercial Street, London E1 6LS, on Thursday 7 February 2019

Members	Mayor Philip Glanville (Chair)	LB Hackney
	Cllr. Saima Ashraf (Vice Chair)	LB Barking and Dagenham
	Cllr. Paul Ellis (Vice Chair)	LB Wandsworth
	Cllr. Gareth Roberts (Vice Chair)	LB Richmond
	Cllr. Kaya Comer-Schwartz	LB Islington
	Cllr. Gerard Hargreaves	LB Kensington and Chelsea
	Cllr. David Leaf	LB Bexley
	Alderman Alison Gowman	City of London

London Councils officers

Yolande Burgess, Strategy Director
David Sanni, Chief Accountant
Ana Gradiska, Principal Governance and Projects Officer
Sam Armitt, ESF Technical Adviser
Daniel Houghton, Liberal Democrat Political Advisor

Members of the Grants Executive and London Councils officers introduced themselves.

1 Apologies for Absence

- 1.1 Apologies were received from Cllr Miranda Williams (RB Greenwich), and Cllr Charlene McLean (LB Newham).

2 Deputies and Declarations of Interest

- 2.1 There were no deputies or declarations of interest.

3 Minutes of the Grants Executive held on 18 September 2018

- 3.1 Members agreed the minutes of the meeting which took place on 18 September 2018.

4 ESF Match Funded Priority 3 – Tackling Poverty Through Employment

- 4.1 Yolande Burgess, Strategy Director, introduced this report and said that the Priority 3 strand of the 2017-2021 London Councils Grants Programme - *Tackling poverty through employment* - will complete at the end of June 2019. This strand of the programme is due to under-deliver against the original targets set and is estimated to outturn on completion at £3,019,000. This figure includes both the borough money and the ESF match funding. It is projected that £1,135,000 will be returned to the Grants Programme once Priority 3 has completed. These figures are estimates, based on delivery to the end of December 2018.

- 4.2 Ms Burgess then presented the three potential options outlined in the paper for deploying the underspend:
 - 4.2.1 Commissioning additional activity with existing commissions delivering across Priority 1 and Priority 2, based on intelligence gathered from the mid-programme review;
 - 4.2.2 Tendering a new commission through an open bid procedure, to meet a London-wide priority;
 - 4.2.3 Repatriating funds to the boroughs.
- 4.3 The Chair invited members to give their initial thoughts on the three options and said that the options recommended by the Executive would then be presented to the full Grants Committee in March 2019. He clarified that Option 1 would not attract matched ESF funding.
- 4.4 Members and London Councils officers made the following points in the ensuing discussion:
 - 4.4.1 Members said that Option 2 - tendering a new commission through an open bid procedure to meet a London wide priority - was not a preferred option due to the time and administration resources it would command.
 - 4.4.2 Cllr Roberts said that he believed that Option 3 - repatriating funds back to boroughs - would not be in line with the aims of the Grants programme which supported pan-London projects.
 - 4.4.3 Cllrs Ellis, Hargreaves and Leaf, and Alderman Gowan thought that Option 3 should not be discounted; however, there was scope to amend the option to include further elements, such as rolling over the funding to the next financial year to then either be used for future projects, or to reduce borough' future contributions.
 - 4.4.4 Members were keen to consider some of the projects in Option 1 - commissioning additional activity across Priority 1 and Priority 2 - for additional funding.
 - 4.4.5 Ms Burgess said that many existing commissions were reporting that they were noticing a significant increase in need from people with no recourse to public funds, and that this was becoming an emerging area that needed extra attention. Members agreed and said that this issue was putting further pressure on borough budgets.
 - 4.4.6 The Chair said that concentrating on priorities such as homelessness dovetailed with the existing London Councils priorities.
 - 4.4.7 Members also thought that some of the underspend from Priority 3 could be used to commission research, for example to ascertain what could have been done better with regards to Priority 3. Ms Burgess said this would be addressed in the performance report going to the full Grants meeting in March 2019.
 - 4.4.8 London Councils officers confirmed that giving additional resources to existing commissions would be a one off and would not commit the programme to give additional funding in following years.
 - 4.4.9 Cllr Hargreaves said that modern-day slavery and people trafficking were growing issues in West London and suggested that this may be a good area to invest additional funding. Members agreed and said that this was related to the no recourse to public funds issue.
 - 4.4.10 Members agreed that activity which potentially duplicated the work done by boroughs and the NHS or were not likely to have enough impact through additional funding, should be excluded.

4.4.11 Members thought 2.2.7 - family support workers in refuges - was a good candidate for additional funding as it would help save boroughs money in the long run.

4.5 The Chair then summarised the discussion:

4.5.1 Members were interested in going forward with either Option 1 or Option 3.

4.5.2 With regards to Option 1, evidence-based ranking should be used to determine which activities would represent good value with additional funding, with priority given to activities with a wide geographic impact. The extra funding would be time limited.

4.5.3 Option 3 needed to be broadened to include additional options in addition to the pure repatriation of funds to boroughs, as proposed in the report. The additional options would comprise a rollover to the next financial year, which could either reduce future contributions or provide more time for the Grants Committee to consider redeploying funds.

4.5.4 Option 2.2.3 - raising deposits for private rented sector accommodation - was discounted as many boroughs have their own deposit schemes; however, there was significant interest in option 2.2.7, relating to providing additional resources for family support workers in refuges.

4.6 The Chair asked that a draft of the options paper capturing the points from the discussion, should be sent to all members of the Executive for comment, ahead of the full Grants Committee in March.

5 Month 9 Revenue Forecast 2018/19

5.1 David Sanni, Chief Accountant, introduced this report which outlined actual income and expenditure against the approved income and expenditure in the budget to the end of December 2018. The report also provides a forecast of the outturn position for 2018/19 for both actual and committed expenditure on commissions including ESF match funded commissions (excluding borough-specific ESF projects) and London Councils' administration of these commissions.

5.2 Mr Sanni said that there is a projected surplus of £154,000 for the year. This was largely comprised of a projected underspend of £80,449 in respect of S.48 borough funded commissioned services relating to 2018/19, and a projected underspend of £67,593 from operational costs.

5.3 Projected total reserves of £2,137,000 are forecast at the year-end, which are split between ESF funding and borough contributions. However, some of these are expected to be used in 2019-20.

5.4 In answer to a member's question, Mr Sanni said that the recommended levels of reserves were 3.75% of the Committee's annual expenditure.

6 AOB

6.1 Cllr Kaya Comer-Schwartz said that this was her last Grants meeting as she has taken on a different portfolio at LB Islington.

6.2 Members and London Councils officers thanked Cllr Comer-Schwartz for all the work she has done on the Grants Committee and wished her the best for her new role.

The meeting ended at 15:35

London Councils' Grants Committee

Constitutional Matters

Item 10

Report by: Christiane Jenkins **Job title:** Director, Corporate Governance
Date: 10 July 2019
Contact Officer: David Dent
Telephone: 020 7934 9753 **Email:** david.dent@londoncouncils.gov.uk

Summary: This report details proposed variations to the London Councils Constitutional documents, agreed at Leaders Committee at its AGM on 4 June 2019.

Recommendation: The Committee is recommended to:

- Approve the changes to the Scheme of Delegations to Officers in relation to the role of the Data Protection Officer, and note the remainder of the changes (attached as Appendix 1)
- Note the changes to the other London Councils Constitutional documents (attached at Appendix 2 – (London Councils Standing Orders) and Appendix 3 (Revised Authorised Signatories) in track change form)

Introduction

1. London Councils Leaders' Committee agreed a number of changes to the Constitutional documents which have been reviewed during the year, at its AGM on 4 June 2019. The changes are:

Scheme of Delegations to Officers

There are two additions:

- One which relates to the authorisation of the signing of contracts of employment, previously contained within the London Councils Financial Regulations (see paragraph 13 in Appendix 1 – attached).
- The other relates to Appendix A to the document (Page 10) changing the reference to the Data Protection Act 1998 to the General Data Protection Regulation (EU) 2016/679 and Data Protection Act 2018 and updating the persons authorised to reflect the current statutory provision. The words.... “Duty to notify the Information Commission of any changes in accordance with Section 20 of the DPA 1998” have been deleted as this is no longer a legal requirement. The addition of the words “To act as Data Protection Officer under Article 37 of GDPR” have been added, as this is a new legal requirement, and members are required to **approve** this change

There are also a small number of other recommended changes to Appendix A to the document which is within Appendix 1, to bring the document in line with current legislation and to update the list of London Councils' ‘Proper Officers.’

Standing Orders

There are four proposed changes to the document, attached as Appendix 2 to this report in track changed form:

- a) Urgency (section 19)

In the last line of section 19.1, inclusion of the word ‘*in writing*’ between the words ‘agree’ and ‘that the matter is urgent...’ in the fourth line, and the deletion of the

words '*subject to the decision being recorded in writing and signed by the Elected Officers agreeing the recommendation and of the Chief Executive.*'

b) Declarations of Interest (section 20)

In section 20.1, removal of the words "*and set out in paragraph 20.5 below*" in that the reference referred to in paragraph 20.5 had been removed in 2015.

c) Delegations of Functions (section 22)

This change should be read in conjunction with the changes under section 25 below. In 22.1 it is proposed to remove the words '*and any Forum of London Councils*' to aid clarity in understanding the difference between a 'sub- committee' and a 'Forum.' The key difference being that a London Councils sub-committee can discharge the functions delegated to it by the relevant joint committee and a Forum (sometimes described as a working party), performs an advisory or consultative role and does not discharge functions.

d) Forums of London Councils (section 25)

Some amendments to the wording of this section are proposed in conjunction with the change to section 22 above, namely:

- A change of the section title to '*Sub-Committees, Forums etc of London Councils*'
- 25.1 The replacement of existing words and addition of new wording (in italics) in this section: 'London Councils shall establish *sub committees* ~~Forums~~ to discharge the functions set out in Schedule 2 and such further *sub committees*, forums and consultative groups as it considers appropriate.'
- 25.4 The replacement of existing words and addition of new wording (in italics) in this section: 'The Chair and Deputy Chair of London Councils shall be ex-officio members of every and any *sub-committee* ~~Forum~~ but shall not be entitled to peak or vote at such meetings in that capacity.'

Financial Regulations

The Financial Regulations for London Councils have been reviewed during the year. Although the Regulations remain unchanged, there are proposed changes to three of the Financial Regulations' Appendices:

Appendix 5 – Authorised Signatories: there are several changes made to job titles and the delegated authority of the Director of Corporate Governance in relation to the signing of employment contracts, which is now included in London Councils Scheme of Delegation to Officers 2019 – this is attached at Appendix 3

Appendix 6 – Procurement Toolkit. The changes are:

- Updating of the Official Journal of the European Union (OJEU) financial thresholds: the thresholds were approved at the June 2018 AGM in respect of the Financial Regulations. The Procurement Toolkit along with all associated annexes, has now been updated to reflect the increase to the OJEU threshold of £181,302 as published in January 2018. The threshold applies to all contracting authorities, as defined by the Public Contracts Regulations 2015, including all central government departments, their Executive Agencies, Non-Departmental Public Bodies, Executive Agencies and the wider public sector;
- Addition of references to Modern Slavery Act 2015: Section 9.7 of the Procurement Toolkit has been updated to make reference to the Modern Slavery Act 2015, in particular emphasising to Procuring Managers that due consideration be taken as to whether to include Modern Slavery clauses within the contract let by London Councils as a result of each procurement activity;
- Updating of template contracts to include GDPR clauses: template contracts included at Annexe 6 of the Procurement Toolkit have been updated to include relevant clauses in relation to the General Data Protection Regulation 2018 (GDPR) and the Data Protection Act 2018 in line with the relevant Procurement Policy Note (Action Note PPN 02/18, published in May 2018);
- Building in mandatory requirements for bidders to evidence data processor contracts and data security arrangements: Annexe 18 to the Procurement Toolkit has been included to reflect the mandatory

obligations for data processor contracts, including an obligation that the processor may only process personal data on the documented instructions of the controller and that the processor must keep the personal data secure.

Examples of technical security requirements for contracts let by London Councils have been provided in the Toolkit as an indication of the types of measures that might be considered, in order to protect Personal Data. This section of the Toolkit emphasises that more, or less, measures may be appropriate depending on the subject matter of the contract, but the overall approach must be proportionate. The technical requirements must also be compliant with legislative and regulatory obligations for content and data, such as GDPR.

Appendix 9 to the Financial Regulations – Registration of Gifts and Hospitality: changes have been made to the guidance note and form for officers on when to register an offer of any gifts and hospitality.

Recommendation:

3. The Committee is recommended to:
 - Approve the changes to the Scheme of Delegations to Officers in relation to the role of the Data Protection Officer, and note the remainder of the changes (attached as Appendix 1)
 - Note the changes to the other London Councils Constitutional documents (attached at Appendix 2 (London Councils Standing Orders) and Appendix 3 (Revised Authorised Signatories) in track change form)

Legal Implications for London Councils

The review of the Financial Regulations includes updated references to the General Data Protection Regulation and Data Protection Act 2018.

Equalities Implications for London Councils

There are no specific equalities implications for London Councils. The changes to the Procurement Toolkit which forms part of London Councils Financial Regulations bring the document in line with legislative changes.

Financial Implications for London Councils

These are outlined in the body of the report.

Appendices:

Appendix 1 – Revised Scheme of Delegations to Officers

Appendix 2 - Revised Standing Orders

Appendix 3 - Revised Authorised Signatories (Appendix 5 to London Councils Financial Regulations)

Background Documents:

- Procurement Toolkit) – track changed version (Appendix 6 to the Financial Regulations 2018) including annexes 1.1, 2, 3.1, 6.1, 6.2, 6.2A, 18 and 19.
- Appendix 9 to the Financial Regulations – Registration of Gifts and Hospitality
- London Councils Financial Regulations 2018

The Financial Regulations and all of the related appendices can be viewed on

London Councils website <https://www.londoncouncils.gov.uk/who-we-are/about-us/governance/constitutional-information>

Scheme of delegations to officers¹

~~July~~ June ~~2017~~ 2019

¹ Last approved at Leaders' Committee June 2018 with no changes from 2017.

Scheme of Delegations to Officers

INTRODUCTION

London Councils² may, and only in a manner consistent with the London Councils Governing Agreements³:

- (i) delegate to officers of London Councils those of its functions as are permitted by statute to be delegated; and
- (ii) in relation to any of those functions, require that the exercise of those functions be subject to such conditions as London Councils deems fit to impose, including, where appropriate, prior consultation with the leading member on London Councils of each political party or group before taking such action.⁴

London Councils must formally resolve to delegate the exercise of one or more of their functions to officers by either:

- (i) a decision taken at a meeting of London Councils, i.e. on a case-by-case basis;
- (ii) agreeing a general scheme of delegations to officers.

This document is the general scheme of delegations to London Councils officers. It is not the intention of this document to reproduce details of functions which have been delegated to officers under the London Councils Governing Agreements⁵. This document will, however, be kept under annual review and any additional general delegations to officers which may be made by London Councils throughout the year, will be considered for inclusion in this scheme as part of that review.

As a general rule, the functions delegated to the London Councils joint committees and their sub committees reflect the purpose of the organisation in best representing the interests of the 32 London Boroughs and the City of London. Decisions about policy directions, lobbying and scope of services remain reserved to Member Committees unless specifically delegated on an issue by issue basis. The authority to manage the administrative aspects of the organisation's work has been delegated to officers within the conditions specified below to enable the effective and efficient running of the organisation.

² The reference to London Councils in this Scheme of Delegations to Officers encompasses any joint committee of elected Members (including Leaders' Committee, the London Councils Transport and Environment Committee, Grants Committee and the London Pensions CIV Sectoral Joint Committee, and any of their sub-committees authorised to take decisions).

³ The London Councils (Leaders' Committee) Governing Agreement, dated 13 December 2001 (as amended); and the London Councils Transport and Environment Committee Governing Agreement, dated 13 December 2001 (as amended).

⁴ Paragraph 22 of Schedule 6 (Standing Orders) of the London Councils (Leaders' Committee) Governing Agreement, dated 13 December 2001 (as amended); .

⁵ Op cit, footnote 3.

Section 1 - General Conditions Of Delegations To Officers

Day-to-Day Management

1. The Chief Executive and the Directors of any corporate service (and their nominated deputies) shall, in accordance with this Scheme of Delegations, have authority delegated to them for carrying out the day-to-day management of the London Councils services for which they are responsible. (Day-to-day management should include those items which have been recognised as such by past practice or by specific decision/resolution of a committee, or where the Chief Executive, in consultation with the relevant Director, agrees is ancillary to or analogous with matters accepted as being within the scope of day-to-day business exercisable by officers of London Councils). This includes authority to:
 - (a) appoint and manage staff in accordance with agreed policies and procedures, having regard to Section 2. below;
 - (b) place orders and enter into contracts for the supply of goods and services in line with the Financial Regulations and to authorise or incur any other expenditure for which provision has been made in the appropriate budget subject to limits set out in the Financial Regulations and subject to these not being in conflict with existing contracts.

Limitations

2. Any exercise of delegated powers by officers shall comply with London Councils current Financial Regulations⁶ and Standing Orders. The Financial Regulations will not form part of this scheme but must be read alongside it.
3. The Chief Executive will have the authority to extend an existing policy or procedure only if it relates to the internal administration of the organisation and when exercised subject to the conditions below.
4. The Chief Executive, the Finance Officer (Director of Corporate Resources), and any other person authorised under the Financial Regulations, will have the authority to negotiate and agree minor variations to contracts, to write off debts and to undertake all other actions authorised under the Financial Regulations
5. With the exception of policies referred to in paragraph 3, any exercise of delegated powers shall not involve a new policy or extend an existing policy of the organisation unless the Chief Executive is ~~acting under the urgency procedures as contained in the current~~ Standing Orders⁷.
6. Any delegation to the Chief Executive or the Finance Officer may be exercised by any officer authorised by the Chief Executive or the Finance Officer (as the case may be) either generally or specifically for the purpose (except where restrictions exist in employment policies which have been agreed in accordance with Section 2 below).
7. The Chief Executive will nominate the ~~Corporate~~ Director of Policy and Public Affairs to assume authority to exercise all powers delegated to him in his absence.
8. In the event of the Chief Executive being unexpectedly indisposed, authority will be granted to the Corporate Director, Policy and Public Affairs to take over as interim Chief Executive until such time as Elected Officers are able to determine what temporary or transitional arrangements will apply following such indisposition (or death).
9. The Chief Executive may exercise any delegated function in the absence of an officer to whom that authority has been specifically delegated.

⁶ Current Financial Regulations dated [2/6/15](#) 5/6/18

⁷ Current Standing orders dated [7/6/16](#) 11/7/17

10. All ~~delegations are without prejudice to the~~ overriding rights and powers of a London Councils' joint committee or decision-making sub-committee to exercise those functions delegated to it. Any officer may refer a matter to a London Councils joint committee or decision-making sub-committee in lieu of exercising delegated powers.
11. Subject to the foregoing conditions, and to any special conditions which may have been or may in future be applied in respect of particular matters, the Chief Executive will be expected to make such decisions and to take such action as he/she deems necessary in the interests of the efficient running of the organisation and the services provided and administered.

Section 2 - Staffing Delegations

12. The Chief Executive has been granted delegated authority, in consultation with the Corporate Management Board (CMB), to approve policies and procedures relating to human resources and corporate policies and procedures⁸ subject to the following conditions;
 - (a) any policy relating to internal organisational functions which also applies to Members will be referred to the London Councils' (Leaders) Executive Sub-Committee for approval;
 - (b) all new or amended policies relating to the internal administration of the organisation will only be approved following consultation with the Joint Consultative Committee (JCC);
 - (c) in the event that CMB and the JCC are unable to reach an agreement on the terms of a policy that policy will be referred to the London Councils' (Leaders) Executive Committee for approval;
 - (d) any delegations to officers made in accordance with these policies and procedures shall be considered, to be general delegations from the Chief Executive or the Finance Officer (as the case may be) in accordance with paragraph 6 above.
13. ~~13. In addition, the Director of Corporate Governance is authorised to sign all contracts of employment⁹, once the appropriate post approval form (PAF) has been signed - and/or in accordance with the relevant employment policies and procedures which have been agreed in accordance with paragraph 12 above.~~

Section 3 – Officers authorised for certain purposes

~~13.14.~~ In accordance with the specific statutory functions delegated to the London Councils joint committees or otherwise to allow the proper and efficient exercise of those functions in accordance with section 111 of the Local Government Act 1972, ~~officers~~ have been individually authorised to act in respect of particular matters (i.e. they are an “authorised officer” for those purposes). Where permitted under the applicable legislation these powers may be further delegated, whether specifically or generally, to another officer to act in the absence of the proper officer.

~~14.15.~~ The Chief Executive has been appointed:

- (a) to act as the “proper officer” for the purposes of the Access to Information provisions of the Local Government Act 1972 (as amended) except insofar as such powers have been specifically delegated to another officer; and

⁸ Corporate policies and procedures would include, but not be limited to, the code of conduct, health and safety and information management policies

⁹ Including secondment agreements

- (b) to be responsible for the preparation of papers for London Councils Member Body meetings, the preparation of minutes and the promulgation of decisions of such meetings.

15-16. The Chief Executive, in consultation with the Chair of the relevant sub-committee, will have the authority to amend the programme of ordinary meetings approved by the relevant joint committee for the sub-committees it appoints at its AGM in accordance with Standing Order 1.8. as required throughout the year.

16-17. The Director, Corporate Resources (Finance Officer) has been appointed to act as the proper officer for the purposes of Section 151 of the Local Government Act 1972 and section 114 of the Local Government Finance Act 1988. The officer to be responsible for the proper administration of London Councils' financial affairs and to issue a report to Members if there is or is likely to be unlawful expenditure or an unbalanced budget.

17-18. Additional delegations to named officers, some of which do not strictly apply to London Councils but which are adopted as a matter of best practice to allow the proper and efficient exercise of the functions delegated to the London Councils joint committees, in accordance with section 111 of the Local Government Act 1972, are set out in Appendix A with reference to the relevant legislative provisions.

Section 4 - Nominations of elected members to outside bodies

18-19. The Chief Executive has delegated authority to nominate elected Members to serve on outside bodies subject to:

- (a) those decision being taken in accordance with guidelines agreed by the London Councils Appointments Panel (set out at paragraph 19-20 below);
- (b) having regard to the Nolan principles, and
- (c) those decisions being reported to the next meeting of the Appointments Panel.¹⁰

19-20. Nominations will be made by the Chief Executive under paragraph 18-19 in consultation with elected Members.. In making nominations the Chief Executive will first apply the **Particular Principles** at (a) below but will also seek to ensure that nothing is done to depart from the **General Principles** at (b) below. Regard should also be had to the **General Conditions** at (c), below.

(a) Particular Principles

- (i) In cases where a single nomination is required, in first instance the relevant portfolio-holder will be considered and if that is not a suitable appointment then the Chief Executive will consult elected Members on an alternative candidate.
- (ii) In cases where an outside body requires more than a single nomination-

The first principle to be applied in such cases is any reasonable external requirement placed on London Councils in making the nomination¹¹.

The second principle to be applied, if the first principle does not obtain, is the number of nominations made from each political party shall reflect the balance of

¹⁰ In accordance with the decision of the London Councils' Executive acting in their capacity as its Appointments Panel on 29 May 2012

¹¹ For example the mechanism employed in determining the number of **nominations** for each political party made by London Councils to the London Fire and Emergency Planning Authority is set out in legislation – the Greater London Authority Act 1999. This will be determined by the application of the d'Hondt formula

the parties represented on Leaders' Committee at that time.

(b) General Principles

- (i) When the Chief Executive is applying the Particular Principles set out above they will seek to reflect any particular interest that the body to be nominated to has expressed to London Councils¹².
- (ii) The Chief Executive will also be mindful of other factors that it would be reasonable or proper for London Councils to consider, for example specialist knowledge and skills, stability of service, diversity as well as the Nolan principles set out below and the Chief Executive may, in consultation with elected Members, override the Particular Principles set out above when there is a compelling case to do so.
- (iii) All public bodies are under a duty to follow the Seven Principles of Public Life set out by the Committee for Standards in Public Life, formerly chaired by Lord Nolan (the principles are often called the "Nolan Principles"). In particular, the Chief Executive will seek to ensure that the following three Nolan principles are applied-

Objectivity

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

Accountability

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.¹³

Openness

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

- (iv) The Chief Executive will give consideration to the elected Members of the City of London Corporation when making any nominations to outside bodies.

(c) General conditions

- (i) When a nominee to an outside body ceases to be an elected Member of a London local authority, London Councils will, in general, take whatever steps are necessary to remove them from that outside body.
- (ii) At a freeze date, being the date of the meeting of the London Councils' (Leaders) Executive Sub-Committee in May of each year, a report will be brought to that meeting setting out the total number of nominations made to outside bodies for each of the political parties with a calculation of how this reflects the agreed principles (above) for nominations, and the variation from the balance of the parties on Leaders' Committee. That report may also contain recommendations to rectify any variations that may exist.

Section 5 – Appointments to Young People's Education and Skills Board (YPES Board)

20-21. The YPES Board is a Forum (or sub-committee) of London Councils Leaders' Committee

¹² For example outside bodies occasionally ask for cross-party appointments

¹³ Members will be expected to regularly attend meetings of the bodies they are appointed to and may be accountable to and from, London Councils for their actions in that capacity.

which operates under a constitution (terms of reference) approved by Leaders' Committee in accordance with Standing Orders. Leaders' Committee has the power to approve the appointment of representatives to the YPES Board upon their nomination by those organisations who are members of the Board. On behalf of Leader' Committee, the Chief Executive will have delegated authority from Leaders' Committee to approve appointments to casual vacancies of the YPES Board.

Appendix A

PERSONS AUTHORISED BY LONDON COUNCILS TO EXERCISE POWERS

CONSISTENT WITH FUNCTIONS OF THE PARTICIPATING LOCAL AUTHORITIES

PART A

The following statutory provisions give powers to duly authorised Proper Officers/Authorised Persons in most local authorities in London. Some of these functions have been expressly delegated by the 33 London local authorities to the London Councils joint committees, some have not and are instead captured within the general delegations to the joint committee.

The following table sets out the persons authorised for the functions identified. This list includes delegations to named officers, some of which do not strictly apply to London Councils' joint committees but which are followed as a matter of best practice in accordance with the exercise of the functions expressly delegated to the joint committees.

Authorised Persons should nominate, in writing, an appropriate deputy to carry out any statutory duties during planned absences. Officers should also ensure arrangements are in place to authorise another officer in the event of unplanned absence. These may vary according to the nature of the responsibility but will be approved by the Corporate Management Board.

	STATUTORY PROVISION	PERSONS AUTHORISED
LOCAL GOVERNMENT ACT 1972		
1	Section 84 – The officer to whom written notice of resignation of elected office shall be delivered	Chief Executive
2	Section 96 – The officer to whom general notices and recording of disclosures of interests under Section 94 should be given	Director of Corporate Governance
3	Section 99 + Schedule 12 - To give notice and send summonses in respect of any London Councils committee meeting	Chief Executive
4	Section 100 - To give public notice of any meeting to which the public are entitled to attend, provide copies of agenda and facilities for the press	Chief Executive
5	Section 100B (2) – The officer to exclude from committees or sub Committees meeting agendas any information to be dealt with in a meeting from which the public are likely to be excluded	Director of Corporate Governance
6	Section 100B (7)(c) – The officer to supply to any newspaper copies of documents supplied to Members of committees or sub-committees in connection with an item for consideration at their meetings	Director of Corporate Governance
7	Section 100C (2) – The officer to prepare a written summary of proceedings of committees or sub-committees from which the public were excluded	Director of Corporate Governance
8	Section 100D (1)(a) – The officer to prepare a list of background papers for reports considered by committees or sub-committees	Director of Corporate Governance
9	Section 100D (5) – The officer to determine which documents constitute background papers; and under Section 100H – to be responsible for charging for copies of those documents	Director of Corporate Governance

	STATUTORY PROVISION	PERSONS AUTHORISED
10	Section 100F (2) – The officer to decide which documents are not, by virtue of containing exempt information, required to be open to inspection	Director of Corporate Governance
11	Section 100G - To maintain a register of the names and addresses of Elected Members and membership of committees, lists of delegations and the like	Director of Corporate Governance
12	Section 115 – The officer to whom money properly due from officers shall be paid	Finance Officer (Director of Corporate Resources)
13	Section 151 (and section 114 of the Local Government Finance Act 1988) – The officer to be responsible for the proper administration of the London Councils' financial affairs (and to issue a report to elected Members if there is or is likely to be unlawful expenditure or an unbalanced budget)	Finance Officer (Director of Corporate Resources)
14	Section 223 - Authorising officers to attend court and appear on behalf of London Councils under Local Government Act 1972 and the County Courts Act 1984	Chief Executive and all Directors
15	Section 225 (1) – The officer to receive and retain statutory documents on behalf of London Councils	Chief Executive
16	Section 229 (5) – The officer to certify photographic copies of documents	Chief Executive
17	Section 233 – The officer to receive documents required to be served on London Councils	Chief Executive
18	Section 234 (1) & (2) – The officer to authenticate documents on behalf of London Councils	Chief Executive
19	Schedule 12 [paragraphs 4(1)(a) & 4(3)] – The officer responsible for issuing summons to meetings at which business is proposed	Chief Executive
20	Schedule 14 [paragraph 25(7)] – The officer responsible for the certification of true copies of resolutions	Chief Executive
LOCAL GOVERNMENT ACT 1974		
21	Section 30(5) - Notice of Local Government Ombudsman's Report	Chief Executive
LOCAL GOVERNMENT FINANCE ACT 1988		
22	Section 116 - Notification to London Councils' auditor of any meeting to be held under Section 15 of the 1988 Act (meeting to consider any report of the Finance Office under Section 114)	Finance Officer (Director of Corporate Resources)
23	Section 139A - Provision of information to the Secretary of State in relation to the exercise of his powers under this Act as and when required	Finance Officer (Director of Corporate Resources)
LOCAL GOVERNMENT AND HOUSING ACT 1989		
24	Section 2 – The officer to hold on deposit the list of politically restricted posts and Section 2 - provision of certificates as to whether a post is politically restricted	Director of Corporate Governance
25	Section 4 – The officer to be designated Head of Paid Service	Chief Executive
26	Sections 15 – 17 (and regulations made thereunder) – The officer to receive notices relating to the membership of political groups	Chief Executive

	STATUTORY PROVISION	PERSONS AUTHORISED
CIVIL EVIDENCE ACT 1995		
27	To certify Council records for the purposes of admitting the document in evidence in civil proceedings.	Any member of the Corporate Management Board
LOCAL GOVERNMENT (CONTRACTS) ACT 1997		
28	Certification of relevant powers to enter into contracts	Chief Executive and Director of Corporate Resources
<u>GENERAL DATA PROTECTION REGULATION (EU) 2016/679</u> <u>PROVISIONS and DATA PROTECTION ACT 1998</u> <u>2018</u>		
29	Duty to notify the Information Commission of any changes in accordance with Section 20 of the DPA 1998 <u>appoint To act as Data Protection Officer under Article 37 of GDPR.</u>	Director of Corporate Governance Manager <u>Director of Corporate Governance</u>
TRAFFIC MANAGEMENT ACT 2004 and CIVIL ENFORCEMENT OF PARKING CONTRAVENTIONS (England) REPRESENTATIONS AND APPEALS REGULATIONS 2007		
30	Section 81(4)(a) requires enforcement authorities to provide administrative staff for adjudicators. The Schedule to the Civil Enforcement of Parking Contraventions (England) Representations and Appeals Regulations 2007 provides that one of the members of the administrative staff required by section 81 shall be appointed to perform the functions of proper officer as set	Head of Support Services – London Tribunals
LOCAL GOVERNMENT ACT 2003		
31	Requirement to report to London Councils annually on the robustness of estimates and financial reserves	Finance Officer (Director of Corporate Resources)
MONEY LAUNDERING REGULATIONS 2003 - PROCEEDS OF CRIME ACT 2002		
32	Money Laundering Reporting Officer for the purposes of receiving disclosure on suspicions of money laundering and reporting as necessary	Finance Officer (Director of Corporate Resources)
LOCALISM ACT 2011		
33	Section 2 - The officer to grant a dispensation for a Member to take part in any discussion and vote on a matter in which they have a disclosable pecuniary interest, in some circumstances.	Chief Executive
OTHER MISCELLANEOUS PROPER OFFICER FUNCTIONS		

34	Any other miscellaneous proper or statutory officer functions not otherwise specifically delegated by the Authority	Chief Executive or his/her delegate
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PART B

All London Councils officers shall have regard to the following insofar as is relevant within their job description and for the effective performance of their duties and responsibilities.

B1	Audit	To comply with any powers and duties contained in directions made by the Audit Commission, or any other body which may be responsible for audit of the exercise of London Councils functions, including publication of performance standards and provision of information.
B2	Disabled Persons	Make provision for the supply of services and admission to public buildings and premises for those who are disabled, ensure proper signage and make appropriate adjustments for staff and service users.
B3	Criminal Proceedings	Have regard to London Council's protocol in relation to the bringing of proceedings when deciding whether a person should be charged with any offence.
B4	Best Value	To have regard to London Councils' Best Value duties when providing services and to keep under review the provision of all services to ensure Best Value.
B5	Equalities	Ensure that London Council's functions are carried out to eliminate discrimination and promote equality of opportunity and good relations and carry out appropriate equalities impact assessments of service delivery, policies and strategies and any changes.
B6	Identity Checks	To comply with any powers or duties contained in any Regulations or statutory provisions with regard to the necessity to check identification before the provision of public services.
B7	Proceeds of Crime and Money Laundering	To notify the Council's Money Laundering Officer (Finance Officer (Director of Corporate Resources)) of any matter where proceeds from crime maybe used to fund an acquisition, benefit, agreement or services from the Council or where there is a suspicion that same are may be harbouring the proceeds of crime.
B8	Human Rights	To notify the Finance Officer of any matter where proceeds from crime maybe used to fund an acquisition, benefit, agreement or services from London Councils or where there is a suspicion that someone maybe harbouring the proceeds of crime.

Standing orders

~~July 2017~~ June 2019

London Councils STANDING ORDERS¹

INTRODUCTION

These are the Standing Orders and rules of debate and procedure for the conduct of meetings of the London Councils joint committees. The Standing Orders apply to the London Councils' Leaders' Committee and, wherever appropriate, to the associated joint committees (the Grants Committee and London Councils Transport and Environment Committee), any sectoral joint committees, and any sub-committees (sometimes referred to as 'Panels') and forums of London Councils; and any reference to 'London Councils' is a collective reference to all of them. The Standing Orders have been drawn up having regard to Government best practice, guidance and statutory requirements.

In the event of any conflict between the provisions of the Standing Orders and the provisions of the Leaders' Committee Governing Agreement (which includes the London Grants Scheme) or the London Councils Transport and Environment Committee (LCTEC) Governing Agreement, the relevant provision of the Leaders' Committee Governing Agreement or the LCTEC Governing Agreement shall prevail.

Revised ~~7 June 2016~~ 14 June 2019

¹ Also known as Schedule 6 of London Councils Agreement, -2001

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1. MEETINGS

Generally

- 1.1 Leaders' Committee, its associated joint committees (the Grants Committee and the Transport and Environment Committee (TEC)) and any sectoral joint committees shall each hold a minimum of 2 meetings² each year, one of which shall be an annual general meeting.
- 1.2 Subject to 1.1 above, meetings of London Councils shall be called, and the procedure to be adopted at such meetings shall be determined in accordance with the provisions of these Standing Orders.
- 1.3 Any member London Local Authority may give written notice of an item to be placed on the Agenda for any meeting. All notices of items for agendas and reports for circulation with agenda must be received by the Chief Executive not less than ten working days prior to the meeting to which the agenda relates.
- 1.4 Each London Local Authority subscribing to Leaders' Committee, its associated joint committees, and any sectoral joint committee, shall be entitled to receive from the Chief Executive sufficient copies of the Agenda, papers and minutes of the proceedings of the meetings of the joint committees and any Forums and sub-committees thereof.
- 1.5 Deputations shall be entitled, upon prior notification being given to the Chief Executive and at the discretion of the Chair, to attend and address the meeting for not more than ten minutes and to answer questions from members for a further ten minutes.

Calling Meetings

- 1.6 Meetings may be called by:
 - (i) Leaders' Committee, or the associated joint committee or sectoral joint committee by resolution;
 - (ii) the Chair of the relevant joint committee;
 - (iii) a requisition signed by not less than one third of the representatives, delivered to the Chief Executive at least ten working days before the date mentioned in the requisition.

² Any reference to meetings relates to formal, decision making meetings rather than 'for information' meetings

Business

- 1.7 The Summons to any such meeting shall set out the business to be transacted thereat, and no business other than that set out in the summons shall be considered at the meeting unless by reason of special circumstances, which shall be specified in the minutes, the Chair of the meeting is of the opinion that the item should be considered at the meeting as a matter of urgency.

Annual Meetings of Leaders' Committee and associated joint committees and sectoral joint committees

Timing and Business

- 1.8 Leaders' Committee, each associated joint committee and each sectoral joint committee shall hold an Annual General Meeting (AGM) before the end of July of each year.

The relevant joint committee will at its AGM:

- (i) appoint a Chair and up to three Vice Chairs;
- (ii) approve the minutes of the last meeting of that joint committee;
- (iii) receive the minutes of the last Annual General Meeting;
- (iv) receive any announcements from the Chair and/or Head of Paid Service;
- (v) appoint such sub committees and forums as considered appropriate to deal with matters which are not otherwise reserved to London Councils, LCTEC, Grants Committee or any sectoral joint committee;
- (vi) decide the size and terms of reference for those sub committees and forums;
- (vii) decide the allocation of seats [and substitutes] to political groups² in accordance with the political balance rules, unless the terms of reference (or constitution) of a sub-committee or forum makes specific provision for the make up of its membership;

² Whilst not specifically bound by the legislation that governs this issue in borough councils, London Councils has operated on a similar basis to boroughs in recognising a party group as being one with two or more members which declare themselves as a group with a Leader. In the context of London Councils, members are the members of Leaders' Committee. No other metric - for example the overall proportion of London councillors – is used in determining proportionality among the groups. Current practice is that party groups are able to offer seats to other elected representatives but are under no obligation to do so.

- (viii) approve a programme of ordinary meetings for the joint committee, sub committee or forum for the year;
- (ix) consider any business set out in the notice convening the meeting.

1.9 London Councils Leaders' Committee will also:

- (i) appoint a Deputy Chair;
- (ii) agree the scheme of delegation to officers;
- (iii) receive nominations of Councillors appointed to Committees by the participating London Local Authorities.

1.10 Transport and Environment Committee will also:

- (i) receive a report recommending nominations to outside bodies.

1.11 Grants Committee will also:

- (i) approve any delegations to sub-committees or Officers in relation to the management of the London Grants Scheme.

Ordinary meetings

1.12 Ordinary meetings of Leaders' Committee, the associated joint committees, and any sectoral joint committee, will take place in accordance with a programme decided at the relevant AGM. Ordinary meetings will:

- (i) elect a person to preside if the Chair, Deputy Chair, or Vice Chairs are not present;
- (ii) approve as a correct record and sign the minutes of the last meeting;
- (iii) receive any declarations of interest from members;
- (iv) receive any announcements from the Chair or the Chief Executive;
- (v) receive questions from, and provide answers to, the public in relation to matters which in the opinion of the person presiding at the meeting are relevant to the business of the meeting and the submission of which have complied with Standing Order 8;

- (vi) deal with any business from the last meeting;
 - (vii) receive and consider reports/presentations from the London Councils sub-committees, forums and associated joint committees and receive questions and answers on any of those reports;
 - (viii) receive nominations and make appointments to fill vacancies arising in respect of any sub-committee, forum or outside body for which the joint committee is responsible;
 - (ix) receive and consider minutes of meetings, any sub committees and forums which have taken place since the joint committee last met.
 - (x) consider motions; and
 - (xi) consider any other business specified in the summons to the meeting.
- 1.13 The order of business of any associated committee shall be as shall be determined by the joint committee.
- 1.14 The Chair may at his/her discretion alter the order in which business is taken.
- 1.15 Leaders' Committee will also receive and consider minutes of meetings, of associated joint committees, any sectoral joint committee, and their sub committees as necessary and relevant to the operation and governance of London Councils.

2. MEMBERSHIP

- 2.1 Each London Local Authority, that is the 32 London boroughs and the Common Council of the City of London, shall appoint its Leader as its representative to London Councils Leaders' Committee.
- 2.2 Each London Local Authority, that is the 32 London boroughs and the Common Council of the City of London, shall make an appropriate appointment to London Councils Transport and Environment Committee.
- 2.3 Each London Local Authority, that is the 32 London boroughs and the Common Council of the City of London, shall make an appropriate nomination to London Councils Grants Committee. Any nominations to Grants Committee must be a Cabinet Member or have appropriate delegated authority from their council.

- 2.4 Each London Local Authority that subscribes to a sectoral joint committee shall make an appropriate nomination to that sectoral joint committee, ensuring that nominees have the appropriate delegated authority.
- 2.5 The Chairs of each of the associated joint committees, any sectoral joint committee, any Forums or any sub-committees of Leaders' Committee shall also be entitled to sit ex officio (but not to vote in such capacity) on Leaders' Committee.
- 2.6 Any Lead Member appointed in respect of any issue by any of the London Councils joint committees shall be entitled to sit ex officio (but not to vote in such capacity) on Leaders' Committee.
- 2.7 London Councils may admit to membership such representatives of such other bodies as it considers appropriate or is required as the result of any legislation to admit from time to time on such terms as shall be agreed with such other bodies. Such representatives shall be entitled to sit ex officio but not to vote in such capacity.
- 2.8 The Chief Executive of each of the London Local Authorities or his/her nominated representative shall be entitled to attend as an observer but not to speak or vote at any meeting.

Deputy Representatives

- 2.9 If the appointed representative of a London Local Authority is unable to be present at a meeting of Leaders' Committee, an associated joint committee or sectoral joint committees, that member authority may be represented by a deputy who shall be duly appointed for the purpose. A deputy attending a meeting shall declare him/herself as such but shall otherwise be entitled to speak and vote as if he/she were a member of that London Councils committee.

Elected Officers

- 2.10 The following shall be the Elected Officers of Leaders' Committee:
- (i) Chair
 - (ii) Deputy Chair
 - (iii) Vice Chairs
- 2.11 The following shall be the Elected Officers of the Transport and Environment Committee:

- (i) Chair
- (ii) Vice Chairs

2.12 The following shall be the Elected Officers of the Grants Committee:

- (i) Chair
- (ii) Vice Chairs

2.13 The following shall be the Elected Officers of any sectoral joint committee:

- (i) Chair
- (ii) Vice Chairs

2.14 The following shall be the Elected Officers of any sub-committee appointed by Leaders' Committee, associated joint committees or sectoral joint committees:

- (i) Chair
- (ii) Vice Chair/Deputy/s

2.15 The overall balance of which shall be such as to ensure proportional representation of party political groupings on London Councils.

2.16 In a year in which there are council elections, the elected officers of London Councils and all its member bodies shall cease to hold office on the day of the council elections and shall cease to be remunerated save that Leaders' Committee may, by agreement, decide to remunerate members for activity in pursuance of the discharge of the business of London Councils under SO 19.2. Notwithstanding, the outgoing Chair shall be able to preside at the subsequent AGM until a new Chair is elected.

3 TIME AND PLACE OF MEETINGS

3.1 The date, time and place of meetings will be determined by the Chief Executive and notified in the summons.

4 NOTICE OF AND SUMMONS TO MEETINGS

4.1 The Chief Executive will give notice to the public of the time and place of any meeting in accordance with the Access to Information Rules

4.2 The Chief Executive shall, not less than five clear working days before the intended meetings of Leaders' Committee and any associated joint committee or sectoral joint committee,

circulate a notice thereof to each representative and deputy representative and the Town Clerk/Chief Executive or the nominated officer of every London Local Authority subscribing to Leaders' Committee, the associated committees or sectoral joint committee. The notice will give the date, time and place of each meeting and specify the business to be transacted, and will be accompanied by such reports as are available. Where the recipient has given consent for the summons to attend the meeting to be transmitted in electronic form to a particular electronic address (and consent has not been withdrawn), the summons may be sent in electronic form to that address.

- 4.3 Provided that the failure of any such notice to be delivered shall not affect the validity of the meeting or of the business transacted thereat. Provided also that at times it may be necessary to circulate reports in a second despatch or to circulate them at the meeting.

5 CHAIR OF MEETING

- 5.1 At every meeting the Chair if present shall preside. If the Chair is absent the Deputy Chair if present, shall preside. If both the Chair and the Deputy Chair are absent a Vice Chair if present, shall preside. If neither the Chair, Deputy Chair or a Vice Chair is present the meeting shall elect a chair from one of its members.
- 5.2 For the purposes of these Standing Orders references to the Chair, in the context of the conduct of business at meetings, shall mean the person presiding under this Standing Order.
- 5.3 The person presiding at the meeting may exercise any power or duty of the Chair. Where these rules apply to sub-committee or forum meetings, references to the Chair also include the chair of sub-committees or forums.

6 QUORUM

- 6.1 The quorum shall be one third of, or the number nearest to one third, but not less than three Members (except for the quorum for Audit Committee, which because of both its size and the nature of its business is a special case and therefore is only two) entitled to be present at Leaders' Committee, and any associated joint committees, sectoral joint committees or sub committees of London Councils.
- 6.2 If within half an hour of the time appointed for the meeting to commence, a quorum is not present, the meeting shall be dissolved.

- 6.3 Remaining business will be considered at a time and date fixed by the Chair. If he/she does not fix a date, the remaining business will be considered at the next ordinary meeting.
- 6.4 If, during the meeting, the person presiding, after causing the number of members present to be counted, declares that there is not a quorum present, the meeting shall stand adjourned for fifteen minutes. If, after fifteen minutes there is still no quorum present, the meeting shall be brought to an end and all business not completed before the meeting has been brought to an end shall be postponed to the next meeting, whether ordinary or extraordinary.
- 6.5 If during the meeting any member absents themselves permanently making the meeting inquorate, the meeting will stand adjourned.

7 DURATION OF MEETING

- 7.1 Subject to Standing Order 27 (suspension of Standing Orders) if, after two and a half hours after the time appointed for the start of the meeting, the business on the agenda has not been completed, subject to a contrary resolution the meeting of London Councils or any associated committee or sectoral joint committee shall automatically adjourn and any debate then proceeding shall be suspended and all business unfinished shall stand adjourned to the next meeting.

8 DEPUTATIONS

- 8.1 Deputations shall be entitled, upon prior notification being given to the Chief Executive and at the discretion of the Chair, to attend and address meetings of London Councils for not more than ten minutes and to answer questions from members of London Councils for a further ten minutes.

9 MOTIONS ON NOTICE

Notice

- 9.1 Except for motions which can be moved without notice under Standing Order 10 or consideration of any matters of urgency brought forward by leave of the Chair, written notice of every motion, signed by at least 5 members, must be delivered to the Chief Executive not later than 10 clear days before the date of the meeting and clear days are deemed to exclude the day of delivery, the day of the meeting and any Sunday. These will be open to public inspection.

Motions set out in agenda

- 9.2 Motions for which notice has been given will be listed on the agenda in the order in which notice was received, unless the member giving notice states, in writing, that they propose to move it to a later meeting or withdraw it.

Scope

- 9.3 Motions must be about matters for which London Councils has a responsibility.

10 MOTIONS WITHOUT NOTICE

- 10.1 The following motions may be moved without notice:

- (i) to appoint a chair of the meeting at which the motion is moved;
- (ii) in relation to the accuracy of the minutes;
- (iii) to change the order of business in the agenda;
- (iv) to refer something to an appropriate body or individual;
- (v) to appoint a sub committee or member arising from an item on the summons for the meeting;
- (vi) to receive reports or adoption of recommendations of committees or sub committees or officers and any resolutions following from them;
- (vii) to withdraw a motion;
- (viii) to amend a motion;
- (ix) to proceed to the next business;
- (x) that the question be now put;
- (xi) to adjourn a debate;

- (xii) to adjourn a meeting;
- (xiii) that the meeting continue beyond two and a half hours in duration;
- (xiv) to suspend a particular Standing Order;
- (xv) to exclude the public and press in accordance with the Access to Information Rules;
- (xvi) to not hear further a member named under Standing Order 17.1 or to exclude them from the meeting under Standing Order 17.2; and
- (xvii) to give the consent of London Councils where its consent is required by this Agreement.

11 RULES OF DEBATE

Speakers to Address the Chair

- 11.1 All speakers shall address the Chair. All members shall preserve order whilst the speaker is speaking. A speaker shall give way if the Chair rises.

No discussion until motion seconded

- 11.2 A motion or amendment shall not be discussed until it has been proposed and seconded.

Right to require motion in writing

- 11.3 Unless notice of the motion has already been given, the Chair may require it to be written down and handed to him/her before it is discussed.

Mover and seconder's speech

- 11.4 The mover and seconder of a motion shall be deemed to have spoken thereon. When seconding a motion or amendment, a member may reserve their speech until later in the debate.

Content and length of speeches

- 11.5 Speeches must be directed to the question under discussion or to a personal explanation or point of order. The mover of a motion shall be allowed 5 minutes and the seconder and succeeding speakers 3 minutes each. The time limit for speakers may be extended by an affirmative vote of the members.

When a member may speak again

- 11.6 A member who has spoken on a motion may not speak again whilst it is the subject of debate, except:
- (i) to speak once on an amendment moved by another member;
 - (ii) to move a further amendment if the motion has been amended since he/she last spoke;
 - (iii) if his/her first speech was on an amendment moved by another member, to speak on the main issue (whether or not the amendment on which he/she spoke was carried);
 - (iv) by the mover of an original motion in exercise of a right of reply, and this shall close the discussion.

Amendments to motions

- 11.7 An amendment to a motion must be relevant to the motion and will either be:
- (i) to refer the matter to an appropriate body or individual for consideration or reconsideration;
 - (ii) to leave out words;
 - (iii) to leave out words and insert or add others; or
 - (iv) to insert or add words;

as long as the effect of (ii) to (iv) is not to negate the motion.

- 11.8 Only one amendment may be moved and discussed at any one time. No further amendment may be moved until the amendment under discussion has been disposed of.

- 11.9 If an amendment is not carried, other amendments to the original motion may be moved.
- 11.10 If an amendment is carried, the motion as amended takes the place of the original motion. This becomes the substantive motion to which any further amendments are moved.
- 11.11 After an amendment has been carried, the Chair will read out the amended motion before accepting any further amendments, or if there are none, put it to the vote.

Alteration of motion

- 11.12 A member may alter a motion of which he/she has given notice with the consent of the meeting. The meeting's consent will be signified without discussion.
- 11.13 A member may alter a motion which he/she has moved without notice with the consent of both the meeting and the seconder. The meeting's consent will be signified without discussion.
- 11.14 Only alterations which could be made as an amendment may be made.

Withdrawal of motion

- 11.15 A member may withdraw a motion which he/she has moved with the consent of both the meeting and the seconder. The meeting's consent will be signified without discussion. No member may speak on the motion after the mover has asked permission to withdraw it unless permission is refused.

Right of reply

- 11.16 The mover of any original motion, but not of any amendment, may reply to the discussion for a period of not more than 3 minutes without introducing new material and this shall close the discussion.
- 11.17 If an amendment is moved, the mover of the original motion has the right of reply at the close of the debate on the amendment, but may not otherwise speak on it.
- 11.18 The mover of the amendment has no right of reply to the debate on his or her amendment.

Motions which may be moved during debate

11.19 When a motion is under debate, no other motion may be moved except the following procedural motions:

- (i) to withdraw a motion;
- (ii) to amend a motion;
- (iii) to proceed to the next business;
- (iv) that the question be now put;
- (v) to adjourn a debate;
- (vi) to adjourn a meeting;
- (vii) that the meeting continue beyond two and a half hours in duration;
- (viii) to exclude the public and press in accordance with the Access to Information Rules; and
- (ix) to not hear further a member named under Standing Order 17.1 or to exclude them from the meeting under Standing Order 17.2.

Closure motions

11.20 A member may move, without comment, the following motions at the end of a speech of another member:

- (i) to proceed to the next business;
- (ii) that the question be now put;
- (iii) to adjourn a debate; or
- (iv) to adjourn a meeting.

- 11.21 If a motion to proceed to next business is seconded and the Chair thinks the item has been sufficiently discussed, he or she will give the mover of the original motion a right of reply and then put the procedural motion to the vote.
- 11.22 If a motion that the question be now put is seconded and the Chair thinks the item has been sufficiently discussed, he/she will put the procedural motion to the vote. If it is passed he/she will give the mover of the original motion a right of reply before putting his/her motion to the vote.
- 11.23 If a motion to adjourn the debate or to adjourn the meeting is seconded and the Chair thinks the item has not been sufficiently discussed and cannot reasonably be so discussed on that occasion, he/she will put the procedural motion to the vote without giving the mover of the original motion the right of reply.

Point of order

- 11.24 A member may raise a point of order at any time. The Chair will hear them immediately. A point of order may only relate to an alleged breach of these Standing Orders or the law. The member must indicate the rule or law and the way in which he/she considers it has been broken. The ruling of the Chair on the matter will be final.
- 11.25 A speaker may give way to a point of information, and must give way to a point of order if it is accepted by the Chair.

Personal explanation

- 11.26 A member may make a personal explanation at any time. A personal explanation may only relate to some material part of an earlier speech by the member which may appear to have been misunderstood in the present debate. The ruling of the Chair on the admissibility of a personal explanation will be final.

Ruling of Chair

- 11.27 The Chair shall decide all questions of order and his/her ruling upon such questions or upon matters arising in debate shall be final and shall not be open to discussion.

12 PREVIOUS DECISIONS AND MOTIONS

Motion to rescind a previous decision

- 12.1 A motion or amendment to rescind a decision made at a meeting of London Councils within the past six months cannot be moved unless the notice of motion is signed by at least 5 members.

Motion similar to one previously rejected

- 12.2 A motion or amendment in similar terms to one that has been rejected at a meeting in the past six months cannot be moved unless the notice of motion or amendment is signed by at least 5 members. Once the motion or amendment is dealt with, no one can propose a similar motion or amendment for six months.

13 VOTING

- 13.1 One representative from each London Local Authority subscribing to Leaders' Committee and its associated joint committees or sectoral joint committees shall be entitled to vote on behalf of his/her authority in each meeting of Leaders' Committee, either associated joint committee or sectoral joint committees.
- 13.2 Subject to Clause 11.1, 12.1 of the Leaders' Committee Governing Agreement and Standing Order 21.1, and any provisions of this Agreement or the LCTEC Governing Agreement requiring unanimity, questions arising at any meeting of London Councils shall be determined by a show of hands and shall be decided by a simple majority of votes.
- 13.3 At Transport and Environment Committee representatives from Transport for London or any London local authority, shall only be entitled to speak or vote or receive papers in respect of functions which they have delegated to the Transport and Environment Committee and shall not be counted as part of the quorum except in respect of those functions.

Equality of votes

- 13.4 In the case of an equality of votes at the annual meeting and on motions to suspend or amend the Standing Orders under Standing Order 27 at ordinary meetings, each of the party Group Leaders shall have second or casting votes.
- 13.5 Subject to 13.4 above, in the case of an equality of votes at ordinary meetings of London Councils, the Chair shall have a second or casting vote to be exercised in accordance with

13.6 below.

- 13.6 Where the Chair exercises a casting vote under Standing Order 13.5 above it will be used only for one or more of the following purposes:
- (i) to permit further discussion of an issue;
 - (ii) to maintain the status quo;
 - (iii) to ensure that London Councils meets any legal obligations or any requirements of the London Councils Agreement or London Councils' Standing Orders.
- 13.7 On the requisition of any representative made before any vote is taken on a motion or an amendment, and supported by five representatives, the voting shall be recorded so as to show how each representative present and voting voted. The name of any representative present and not voting shall also be recorded.
- 13.8 Where any member requests it immediately after the vote is taken, their vote will be so recorded in the minutes to show whether they voted for or against the motion or abstained from voting.

Voting on appointments to London Councils Committees

- 13.9 If there are more than two people nominated for any position to be filled and there is not a clear majority of votes in favour of one person, then the name of the person with the least number of votes will be taken off the list and a new vote taken. The process will continue until there is a majority of votes for one person.

14 MINUTES

Agreeing the minutes

- 14.1 The Chair will move that the minutes of the previous meeting be agreed as a correct record.
- 14.2 Where in relation to any meeting, the next meeting for the purpose of agreeing the minutes is a meeting called under paragraph 3 of schedule 12 to the Local Government Act 1972 (an Extraordinary Meeting), then the next following meeting (being a meeting called otherwise than under that paragraph) will be treated as a suitable meeting for the purposes of paragraph 41(1) and (2) of schedule 12 relating to agreeing of minutes.

Form of minutes

- 14.3 Minutes will contain all motions and amendments in the exact form and order the Chair put them.

15 RECORD OF ATTENDANCE

- 15.1 At every meeting, the Clerk to the Meeting will record the attendance of each representative of a member authority and all other representatives present in accordance with Standing Order 2 (Membership).

16 EXCLUSION OF PUBLIC

- 16.1 Members of the public and press may only be excluded either in accordance with the Access to Information Rules or Standing Order 18.

17 MEMBERS' CONDUCT

Member not to be heard further

- 17.1 If a member persistently disregards the ruling of the Chair by behaving improperly or offensively or deliberately obstructs business, the Chair may move that the member be not heard further. If seconded, the motion will be voted on without discussion.

Member to leave the meeting

- 17.2 If the member continues to behave improperly after such a motion is carried, the Chair may move that either the member leaves the meeting or that the meeting is adjourned for a specified period. If seconded, the motion will be voted on without discussion.

General disturbance

- 17.3 If there is a general disturbance making orderly business impossible, the Chair may adjourn the meeting for as long as he/she thinks necessary.

18 DISTURBANCE BY PUBLIC

Removal of member of the public

- 18.1 If a member of the public interrupts proceedings, the Chair will warn the person concerned. If they continue to interrupt, the Chair will order their removal from the meeting room.

Adjournment

- 18.2 In the event of a general disturbance which, in the opinion of the Chair renders the due and orderly dispatch of business impossible, the Chair, in addition to any other power vested in the Chair, may without question adjourn the meeting for such period as in the Chair's discretion shall be considered expedient.

19 URGENCY

- 19.1 If at any time the Chief Executive of London Councils considers that any matter is urgent and should be decided on prior to the next meeting of London Councils, then he/she shall consult the Elected Officers of London Councils. If at least two of the Elected Officers, of whom one will be the Chair, if available, and the other will be from another political party or no party, agree [in writing](#) that the matter is urgent and agree on the Chief Executive's recommendation, then the decision shall be taken by the Chief Executive in accordance with such recommendation, ~~subject to the decision being recorded in writing and signed by the Elected Officers agreeing the recommendation and the Chief Executive.~~
- 19.2 In the event the provisions of Standing Order 19.1 are inoperable following local government elections and there is a need for urgent action, the Chief Executive is authorised to take executive action having consulted as appropriate, such action to be reported to the next meeting of London Councils.
- 19.3 The Elected Officers of London Councils and the Chief Executive may nominate persons to act in their absence for the purposes of this Standing Order.
- 19.4 A copy of the record of a decision taken under this Standing Order shall be kept at the office of the Chief Executive.
- 19.5 All decisions taken under this Standing Order shall be reported to the next meeting of London Councils.
- 19.6 The urgency procedure to be followed by Transport and Environment Committee is as in 19.1-19.5 above, with the substitution of "Director, Transport & Mobility" for "Chief Executive" and referring to the Elected Officers of the Transport and Environment Committee.

- 19.7 The urgency procedure to be followed by the Grants Committee is as in 19.1-19.5 above, with the substitution of “the Planning and Strategy Director” for “Chief Executive” and referring to the Elected Officers of the Grants Committee.
- 19.8 The urgency procedure for any sectoral joint committees is as in 19.1-19.5 above, referring to the Elected officers of the appropriate sectoral joint committee and a senior Officer designated by the committee.
- 19.9 The urgency procedure to be followed by any sub-committee appointed by Leaders’ Committee, associated joint committees or sectoral joint committees is as in 19.1 – 19.5 above, referring to the Elected Officers of that sub-committee and the senior officer, designated by that sub-committee.

20 DECLARATIONS OF INTEREST

- 20.1 If a member is present at a meeting of London Councils Leaders' Committee or any of its associated joint committees or any sub-committees or any sectoral joint committee and has a disclosable pecuniary interest as defined by the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012 (“the Regulations”) ~~and set out in paragraph 20.5 below~~ relating to any business that is or will be considered at the meeting, that member must not:
- (i) participate in any discussion of the business at the meeting, or if on becoming aware of the disclosable pecuniary interest during the meeting, participate further in any discussion of the business; or
 - (ii) participate in any vote or further vote taken on the matter at the meeting.
- 20.2 These prohibitions apply to any form of participation, including speaking as a member of the public.
- 20.3 It is a matter for each member to decide whether they should leave the room while an item that they have an interest in is being discussed. In arriving at a decision as to whether to leave the room they may wish to have regard to their home authority’s code of conduct and/or the Seven (Nolan) Principles of Public Life.
- 20.4 In certain circumstances, London Councils may under s.33 of the Localism Act 2011 grant a dispensation to permit a member to take part in the business notwithstanding that the

member has a disclosable pecuniary interest relating to that business. These circumstances are where London Councils considers that:

- (i) without the dispensation so great a proportion of London Councils members would be prohibited from participating in that business as to impede London Councils transaction of that business;
- (ii) without the dispensation the representation of different political groups dealing with that business would be so upset as to alter the likely outcome of any vote;
- (iii) the granting of the dispensation is in the interests of people living in the London Councils' area;³
- (iv) without the dispensation each member of the London Councils Executive would be prohibited from participating in the business; or
- (v) it is otherwise appropriate to grant a dispensation.

20.5 If a member wishes to apply for a dispensation, they must make a written application to be received not less than three working days before the meeting setting out the grounds for the application to the officer responsible for processing such requests.⁴

20.6 A member must declare any private interests, both pecuniary and non-pecuniary, including membership of any Trade Union that relate to any public duties and must take steps to resolve any conflicts arising in a way that protects the public interest, including registering and declaring interests.

21 ANNUAL SUBSCRIPTIONS

21.1 London Councils Leaders' Committee shall by a majority of at least two-thirds of those representatives present at the meeting and entitled to a vote in respect of each of those functions, approve by no later than 31st January in each year the subscriptions or contributions payable by the London Local Authorities for each of the groups of functions set out in Schedule 2. If London Councils fails to agree by such date the subscriptions or contributions for the ensuing financial year, then that subscription or contribution shall be at the same amount as the subscription for the current financial year. The annual budget (including any contingency sum) in respect of any function shall not be exceeded without the prior approval of a two-thirds majority of the representatives of those London Local

³ The London Councils area is that area covered by the London boroughs and the City of London

⁴ That person designated by the scheme of delegation, currently (June 2016) the Chief Executive

Authorities who are present at the meeting to which the proposal to exceed the budget is under consideration and authorised to vote.

- 21.2 Contributions to the London Grants Scheme, at schedule 5 of the Leaders' Committee Governing Agreement (as substituted by the variation to that Agreement dated 1 February 2004).
- 21.3 Contributions to London Councils Transport and Environment Committee are as set out in the LCTEC Governing Agreement dated 13 December 2001 (as amended).
- 21.4 Any sectoral joint committee shall approve the subscriptions payable by each London Local Authority subscribing thereto in such a manner as shall be determined by such sectoral joint committee as set out in the London Councils Governing Agreement.

22 DELEGATIONS OF FUNCTIONS

- 22.1 London Councils, its associated joint committees, sectoral joint committees, or sub-committee thereof ~~and any Forum of London Councils~~ may delegate to officers such of their functions as are permissible under statute and may, in relation to any of those functions, require that the exercise of those functions be subject to such conditions as London Councils deems fit to impose, including, where appropriate, prior consultation with the Leading Member on London Councils of each political party or group before taking such action.

23 SUPPLY OF INFORMATION TO MEMBERS

- 23.1 Members of London Councils, its associated joint committees, sectoral joint committees or sub-committee thereof and any Forums of London Councils, shall be entitled to receive from officers such information as they may require in order to enable them to carry out their duties as members of such committee or sub-committee.
- 23.2 In addition, the leading members on London Councils of each political party or group shall be entitled to receive briefings and briefing papers from officers on the same basis as the Chair.

24 MEETINGS WITH OUTSIDE BODIES

- 24.1 A representative of each political party or group shall be entitled to be notified of and to attend any meeting with an outside body at which a Member of London Councils is present

and which has been arranged on behalf of London Councils. (This Standing Order shall not apply to those meetings convened by political advisers.)

25 SUB-COMMITTEES, FORUMS ETC OF LONDON COUNCILS

- 25.1 London Councils shall establish sub-committees~~Forums~~ to discharge the functions set out in Schedule 2 and such further sub-committees, forums and consultative groups as it considers appropriate.
- 25.2 All or any of the London Local Authorities wishing to delegate a function to London Councils or any sectoral joint committee may request London Councils' consent to the delegation of such function in accordance with the terms of this Agreement, such consent not to be unreasonably withheld or delayed.
- 25.3 The terms of reference of any consultative group of London Councils shall be subject to the approval of London Councils.
- 25.4 The Chair and Deputy Chair of London Councils shall be ex-officio members of every and any sub-committee ~~Forum~~ but shall not be entitled to speak or vote at such meetings in that capacity.

26 ACCESS TO MEETINGS AND DOCUMENTS

- 26.1 Admission of members of the public to meetings of London Councils, any associated committee, sectoral joint committee any sub- committee thereof and any Forum and access to documents thereof shall be in accordance with the Access to Information legislation in force from time to time.
- 26.2 Applications to film or record meetings of London Councils are requested 48 hours before the meeting. Filming will be permitted in accordance with The Openness of Local Government Bodies Regulations 2014 and any relevant guidance issued by the government at the relevant time.

27 SUSPENSION AND AMENDMENT OF STANDING ORDERS

Suspension

- 27.1 Any of these Standing Orders except Standing Orders 13.7, 14.2 and 27.2 may be

suspended at any meeting, in respect of any business on the agenda for such meeting, provided that the majority of the representatives of authorities in membership of London Councils or its associated who are present and entitled to vote so decide PROVIDED THAT any suspension hereunder complies with any legislation in force from time to time.

Variation and Revocation

- 27.2 Any addition to, or variation or revocation of these Standing Orders shall be by majority vote of those present and entitled to vote at any meeting of London Councils or its associated committees. Any motion to vary or revoke these Standing Orders shall require confirmation at the next ordinary meeting of London Councils or associated committee as the case may be before the proposed variation or revocation shall have effect -PROVIDED THAT any addition, variation or revocation hereunder complies with any legislation in force from time to time.

LONDON COUNCILS FINANCIAL REGULATIONS - APPENDIX 5

AUTHORISED SIGNATORIES

(Updated 45 June 20189)

PART A:

All Tenders, quotations, deeds* and contracts;

<i>DIRECTORATE</i>	<i>TITLE</i>
Chief Executive's	Chief Executive
Chief Executive's	Director of Corporate Governance
Chief Executive's	Director of Corporate Resources
Chief Executive's	Chief Accountant
PaPA	Corporate Director
Services	Director, Transport & Mobility
Services	Strategy & Planning Director

*Deeds must be signed by one authorised signatory and witnessed by another.

Any of the persons authorised above are authorised to sign or witness the signing of a deed. No-one else is authorised to witness the signing of a deed which binds London Councils.

PART B:

Tenders and quotations not exceeding £75,000:

<i>DIRECTORATE</i>	<i>TITLE</i>
Chief Executive's	Chief Executive
Chief Executive's	Director of Corporate Governance
Chief Executive's	Head of London Regional Employers Organisation
Chief Executive's	Director of Corporate Resources (Finance Officer)
Chief Executive's	Chief Accountant
Policy & Public Affairs	Corporate Director
Policy & Public Affairs	Director of Communications
Policy & Public Affairs	<u>Strategic Head-of-Lead: -Strategic Policy Group</u>
Policy & Public Affairs	Head of Children and Young People Services
	<u>Interim-Director: -of Local Government Finance, Performance & Procurement</u>
Policy & Public Affairs	Strategic Lead for Finance, Performance & <u>Procurement</u>
Policy & Public Affairs	<u>Strategic Lead: Enterprise, Head-of Economy, Culture & Skills</u>
Policy & Public Affairs	Strategic Lead for Health & Adult Social Care
Policy & Public Affairs	<u>Strategic Lead: Head-of</u> Transport & Environment
Policy & Public Affairs	<u>Strategic Lead: Head-of</u> Housing & Planning
Services	Director, Transport & Mobility
Services	Chief Contracts Officer

DIRECTORATE**TITLE**

Services

~~Head of Community Services & Grants~~

Services

~~Strategy & Planning~~ Director

~~In addition, the Director of Corporate Governance is authorised to sign all contracts of employment, once the appropriate post approval form (PAF) has been signed by two of the relevant office holders (1) the Finance Officer and one of (2) the Chief Executive; Corporate Director PaPA; Director, Transport & Mobility; Strategy & Planning Director, including secondment agreements into/out of the organisation¹.~~

PART C:**Orders for Works, Goods and Services (FR para 16.2)**

Official orders, including those within a computerised ordering system, shall be in a form approved by the Finance Officer and are only to be authorised by the Chief Executive or his/her nominated deputy as set out below. These authorised officers shall then be responsible for the issue of official orders. The names of the authorised officers shall be sent to the Finance Officer together with specimen signatures. Changes shall be notified to the Finance Officer as they occur. Additional guidance on the completion of official orders can be found at appendix 10.

The schedule of authorised Purchase Order signatories by Job/post from ~~45~~ June 201~~89~~ is shown below.

DIRECTORATE**TITLE**

Chief Executive's

Chief Executive

Chief Executive's

Head of Chief Executive's office

Chief Executive's

Secretary to Head of Office

Chief Executive's

Director of Corporate Governance

Chief Executive's

Head of Governance

Chief Executive's

Head of London Regional Employers Organisation

Chief Executive's

Director of Corporate Resources (Finance Officer)

Chief Executive's

Chief Accountant

Chief Executive's

Management Accountant

Chief Executive's

ICT & Facilities Manager

Chief Executive's

Governance Manager

Policy & Public Affairs

Corporate Director

Policy & Public Affairs

Director of Communications

Policy & Public Affairs

~~Strategic Lead: Head of Strategic Policy Group~~

Policy & Public Affairs

Head of Children and Young People Services

Policy & Public Affairs

~~Interim Director: Local Government of Finance, Performance &~~

¹ This authorisation for the Director of Corporate Governance to sign contracts of employment is now in the Scheme of Delegations to Officers

DIRECTORATE

TITLE

	Procurement Finance
	Strategic Lead for Finance, Performance &
	Procure Improvement
Policy & Public Affairs	Head of Improvement
	Strategic Lead: Enterrprise, Head-of Economy, Culture &
Policy & Public Affairs	Skills Tourism
Policy & Public Affairs	Strategic Lead for Health & Adult Social Care
Policy & Public Affairs	Strategic Lead: Head-of Transport & Environment
Policy & Public Affairs	Strategic Lead: Head-of Housing & Planning
Policy & Public Affairs	Promotions Manager
Policy & Public Affairs	E-communications Manager
Policy & Public Affairs	Publishing Manager
Policy & Public Affairs	Media Manager; Head of Capital Ambition;
	Programme Manager – Capital Ambition
Services	Director, Transport & Mobility
Services	Chief Contracts Officer
Services	Head of Support Services
Services	Transport Manager
Services	Mobility Services Manager
Services	Strategy & Planning Director –
Services	ESF Technical Adviser
Services	Principal Programme Manager (Operations)
Services	Principal Programme Manager (Quality)
Services	Regional Commissioning Manager – YPES
Services	Executive Assistant – YPES

Any new requests / amendments agreed by completion of the “Authorised Signatory Form” and signed by the Chief Executive, -Corporate Director PaPA, Director, Transport & Mobility or Strategy & ~~Planning~~Director
(See below)

Those signatories listed in PART C can also accept tenders and quotations where the value is under £10,000.

AUTHORISED SIGNATORY FORM

Name of signatory	
Job Title	
Division/Section	
Start Date	
Specimen signature	

	Contracts	<input style="width: 80px; height: 30px; border: 1px solid black;" type="checkbox"/>
Authorised to sign (Please tick the relevant box)	Purchase Orders Only	<input style="width: 80px; height: 30px; border: 1px solid black;" type="checkbox"/>
	Invoices Only	<input style="width: 80px; height: 30px; border: 1px solid black;" type="checkbox"/>
	Both Purchase Orders & Invoices	<input style="width: 80px; height: 30px; border: 1px solid black;" type="checkbox"/>

Approved by (to be completed by signatory's Chief Executive/Corporate Director PaPA/Director, Transport & Mobility/Strategy & Planning Director)

Name	
Job Title	
Division	
Signature	
Date	

Grants Committee (AGM)

Operation of the Grants Committee 2019-20

Item: 11

Report by: Yolande Burgess **Job title:** Strategy Director
Date: 10 July 2019
Contact Officer: Yolande Burgess
Telephone: 020 7934 9739 **Email:** yolande.burgess@londoncouncils.gov.uk

Summary This report informs Members of the Terms of Reference for the Grants Committee and Grants Executive, and dates set for meetings for the municipal year 2019-20.

Recommendations The Committee is recommended to:

- Note the Terms of Reference for the Grants Committee (paragraph 1.2) and Grants Executive (Appendix 1).
- Note the programme of meetings (paragraph 3.1).

1 Operation of the Grants Committee 2019-20

- 1.1 The Grants Committee has been established further to the London Grants Scheme (made under section 48 of the Local Government Act 1985 and the London Councils Governing Agreement, as amended).
- 1.2 In summary the Grants Committee's Terms of Reference as provided in that Scheme are:
 - 1.2.1 to ensure the proper operation of the Grants Scheme for the making of grants to eligible voluntary organisations in Greater London;
 - 1.2.2 to have due regard to the needs of Greater London in operating the Scheme and to keep those needs periodically under review;
 - 1.2.3 to make recommendations to Leaders' Committee on overall policies, strategy and priorities;
 - 1.2.4 to make recommendations to Leaders' Committee, and the constituent authorities, on the annual budget for the Grants Scheme;
 - 1.2.5 to consider grant applications and make grants to eligible voluntary organisations;
 - 1.2.6 to establish any sub-committees and other groups of Members it considers appropriate.
- 1.3 The Scheme requires that London Councils Officers will:
 - 1.3.1 keep under review the needs of Greater London and report to the Grants Committee and Leaders' Committee from time to time on a strategy for collective grant giving devised with due regard to those needs;
 - 1.3.2 draw up and submit for consideration and approval by the Grants Committee detailed criteria and policies for grant giving in the light of the agreed strategy;
 - 1.3.3 prepare and submit an annual budget for consideration by the Grants Committee and Leaders Committee by the end of November each year for the financial year commencing the following April. This budget shall include the costs of staffing, office and support services considered necessary to facilitate the effective and efficient operation of the Scheme, as well as expenditure

proposals for grant aid to eligible voluntary organisations, and any contingency provision;

- 1.3.4 receive, assess and process grant applications from eligible voluntary organisations and report on them and make recommendations to the Grants Committee and/or any sub-committees it may establish;
- 1.3.5 administer the payment of approved grants to eligible voluntary organisations and monitor the use made of such funding;
- 1.3.6 convene and service meetings of the Grants Committee, its sub-committees and any other bodies established by it.

2 Commissioning and Performance Management

- 2.1 Members are asked to note that the performance management arrangements for the current commissions being funded under the Scheme were agreed at the 8 February 2017 Grants Committee.
- 2.2 The Chair of the Grants Committee is keen to maximise the contribution of committee members through engagement with projects. Over the coming year, this will be achieved through:
 - 2.2.1 invitations to planned service sessions and events throughout the year
 - 2.2.2 scheduled visits, coinciding with Grants Executive meetings
 - 2.2.3 a 'provider fair' scheduled alongside a main Committee meeting.
- 2.3 The Chair would welcome committee member's thoughts on how best to achieve strong and regular engagement with Grant funded projects.

3 Programme of Meetings: 2019-20

- 3.1 The programme of London Councils Grants Committee meetings for the coming year is set out below.

Grants Main Meeting	Time (Pre-meetings 10:00)
10 July 2019 (AGM)	11:00
13 November 2019	11:00
18 March 2020	11:00
8 July 2020 (AGM)	11:00

11 November 2020	11:00
Grants Executive	Time
12 September 2019	14:00
5 February 2020	14:00
16 September 2020	14:00

4 Recommendations

4.1 The Committee is recommended to:

4.1.1 Note the Terms of Reference for the Grants Committee (paragraph 1.2) and Grants Executive (Appendix 1).

4.1.2 Note the programme of meetings (paragraph 3.1)

Financial Implications

There are no direct financial implications.

Equalities Considerations

There are no direct equalities considerations.

Legal Implications

The London Councils Grants Scheme is funded and governed by the constituent councils, being the 32 London Boroughs and the City of London Corporation. Leaders' Committee sets the overall funding strategies, policies and priorities for grants to voluntary organisations on the recommendation of the Grants Committee. Decisions on individual commissions, funding of applications and operation are made by the Grants Committee.

There are no direct legal implications although the delegation of the exercise of functions by the Grants Committee to its sub-committee(s) should be consistent with the functions that the Grants Committee may exercise under the Grants Scheme 2001 (as amended) (and the terms of that Scheme), and should be clear to ensure that decisions by the sub-committee(s) are made with appropriate authority.

Background Documents

- London Councils Governing Agreement (as amended)
- Grants Scheme
- London Councils Standing Orders

Purpose

The Grants Committee is empowered to establish sub-committees to ensure that its business is efficiently and effectively conducted. The Grants Executive is one such sub-committee.

The sub-committee shall have delegated authority to exercise all of the executive functions of the Grants Committee (including the power to take decisions) with the exception of the following:

- Election of committee officers;
- Election of members of the sub-committee;
- Agreement of the budget;
- Agreement of the work programme.

The aim of the Grants Executive is to allow greater scrutiny of the current grants programme by a smaller group of members appointed by the Grants Committee, to provide comfort to the overall Grants Committee members where the amount of business does not permit this level of detailed discussion. This function also aims to minimise the total amount of detailed reporting reported to Grants Committee.

The Grants Executive will:

- Closely monitor the progress of the current grants scheme by reference to:
 - Financial and budgetary information
 - Progress of the programme via regular performance reporting
- Recommend to Grants Committee any changes to the present grants programme to maintain the overall integrity of the scheme objectives
- Review criteria and policies for grant giving in line with agreed strategy for approval by the Grants Committee
- Consider grants scheme thematic priority reports to allow members to more closely scrutinise grants priorities.

Grants Committee

Performance of Grants Programme 2017-21 April 2017- March 2019 (end of year two)

Item: 12

Report by: Yolande Burgess **Job title:** Strategy Director

Date: 10 July 2019

Contact Officer: Feria Henry/Joanne Watson

Telephone: 020 7934 9529 **Email:** feria.henry@londoncouncils.gov.uk
020 7934 9815 joanne.watson@londoncouncils.gov.uk

Summary

At its meeting of 8 February 2017 Grants Committee agreed funding for 13 commissions under the following two priorities:

Priority 1 Combatting Homelessness

Priority 2 Tackling Sexual and Domestic Violence

Commissions were agreed for the period 2017 to 2021, subject to delivery, compliance with grant conditions and continued availability of resources.

At its meeting of 6 July 2016 members of the Grants Committee agreed funding to six commissions under the following priority:

Priority 3 Tackling Poverty Through Employment.

This Priority is funded by boroughs' contributions to the Grants Programme of £3 million and matched by £3 million from the London Councils European Social Fund Programme under an agreement with the Greater London Authority. Commissions for this Priority were agreed in 2016 as the ESF timeframe is not aligned with that of the Grants Programme.

This report provides members with an update on the three priorities of the Grants Programme.

For Priorities 1 and 2 this report presents an update for the period April 2017 to March 2019 (quarters one to eight). For Priority 3 this report presents an update on delivery from October 2016 to March 2019.

Recommendations The Grants Committee is asked to note:

- a) outcomes at priority level:
 - i) Priority 1, combatting homelessness, overall is 13 per cent above profile for quarters one to eight
 - ii) Priority 2, tackling sexual and domestic violence, overall is 1.36 per cent below profile for quarters one to eight
 - iii) Priority 3, tackling poverty through employment, overall is -52 per cent below profile for the period October 2016 to March 2019
- b) the number of interventions delivered in the relevant periods:
 - i) Priority 1, combatting homelessness – 45,497
 - ii) Priority 2, tackling sexual and domestic violence – 270,407
 - iii) Priority 3, tackling poverty through employment – 5,696
- c) project level performance, using the Red, Amber, Green (RAG) performance management system (explained at Appendix 1):
 - i) Priorities 1 and 2: 12 projects are rated Green and one is Amber
 - ii) Priority 3: as previously discussed with Grants Committee members, all projects remain rated Red for performance management, to ensure London Councils' manages the risks associated with European funding; an additional performance indicator has been included to show participant satisfaction to better reflect actual delivery of the programme (see Section 7)
- d) that an option for using the underspend related to Priority 3 is presented to this committee under item 13
- e) the progress on administration of £200,000 on behalf of the Mayor's Office for Policing and Crime to enhance training to front-line professionals on identifying harmful practices (paragraph 6.3)
- f) the borough maps (Appendix 2), and borough engagement activities (Section 9)
- g) the project delivery information and contact details (Appendix 3), produced as a separate resource to provide members with a directory of services, with up-to-date contact information, as well as an update on performance
- h) the annual borough reports (Appendix 4)
- i) the annual equalities report (Appendix 5)
- j) the annual performance report provided by London Funders (Appendix 6) and **agree** that London Councils officers share this report with relevant borough officers to ensure they are aware of the activities provided (boroughs pay a reduced subscription to

London Funders via London Councils, which is considered in the November budget setting process)

Appendix 1 RAG Rating Methodology

Appendix 2 Priorities 1 and 2 Borough Maps

Appendix 3 Project Delivery Information and Contact Details

Appendix 4 Borough Delivery Information

Appendix 5 Annual Equalities Report

Appendix 6 London Funders Annual Report

1 Background

1.1 The 2017 to 2021 Grants Programme is focused on the following priorities:

Priority 1 - Combatting Homelessness

Priority 2 - Tackling Sexual and Domestic Violence

Priority 3 - Tackling Poverty through Employment (ESF match funded).

1.2 For Priorities 1 and 2, Grants Committee agreed funding to 13 commissions for the period 2017 to 2021, subject to delivery, compliance with grant conditions and continued availability of resources. These awards are summarised in Table One below.

Table One: London Councils Grants Programme 2017-21 (Priority 1 and 2)

Service Area¹	Organisation	Annual Grant Amount
1.1	Shelter - London Advice Services	£1,003,495
	St Mungo Community Housing Association	£251,378
1.2	New Horizon Youth Centre	£1,008,338
1.3	Homeless Link	£120,239
	Standing Together Against Domestic Violence	£88,977
Priority 1: Combatting Homelessness		£2,472,427
2.1	Tender Education and Arts	£265,000
2.2	Solace Women's Aid	£1,425,238
	Galop	£146,318
	SignHealth	£148,444
2.3	Women's Aid Federation of England (Women's Aid)	£314,922
2.4	Ashiana Network	£840,000
2.5	Women's Resource Centre	£240,783
2.6	Asian Women's Resource Centre	£320,000
Priority 2: Tackling Sexual and Domestic Violence		£3,700,705
Total		£6,173,132

1.3 Priority 3 commissions were agreed by Grants Committee in July 2016. This Priority is funded by boroughs' contributions to the Grants Programme of £3million and matched by £3million from the London Councils European Social Fund (ESF) Programme, under an agreement with the Greater London Authority (GLA). These commissions,

¹ See paragraphs 2.1 and 3.1 for a brief description of the service areas

summarised in Table Two below, were agreed in 2016 as the ESF timeframe is not aligned with that of the Grants Programme:

Table Two: London Councils Grants Programme 2017-2021 (Priority 3)

Organisation and Cluster	Grant Amount
Citizens Trust Brent, Ealing, Hillingdon, Hounslow, Richmond-upon-Thames	£448,114
London Training and Employment Network Croydon, Kingston-upon-Thames, Lambeth, Merton, Sutton, Wandsworth	£483,211
MI ComputSolutions Bexley, Bromley, Greenwich, Lewisham, Southwark	£463,156
Paddington Development Trust Barnet, Hammersmith & Fulham, Haringey, Harrow, Kensington & Chelsea, Westminster	£464,409
Redbridge Council for Voluntary Service Enfield, City of London, Hackney, Islington, Tower Hamlets, Camden	£469,423
Redbridge Council for Voluntary Service Barking & Dagenham, Havering, Newham, Redbridge, Waltham Forest	£491,985
Priority 3: Tackling Poverty through Employment Total Programme	£5,640,601
London Councils Management and Administration (6 percent)	£359,399
Priority 3: Grant Funding	£3,000,000
Priority 3: European Social Funding	£3,000,000
Total	£6,000,000

- 1.4 The London Councils Grants Programme enables boroughs to tackle high-priority social need where this is better done at pan-London level. The programme commissions third sector organisations to work with disadvantaged Londoners to make real improvements in their lives. This is the fifth report covering the performance of the 2017 to 2021 Grants Programme.
- 1.5 Appendix 3, which sets out each project's delivery information, key outcomes and contact details for lead partners, is designed for members to use as an ongoing resource.

2 Priority 1: Homelessness

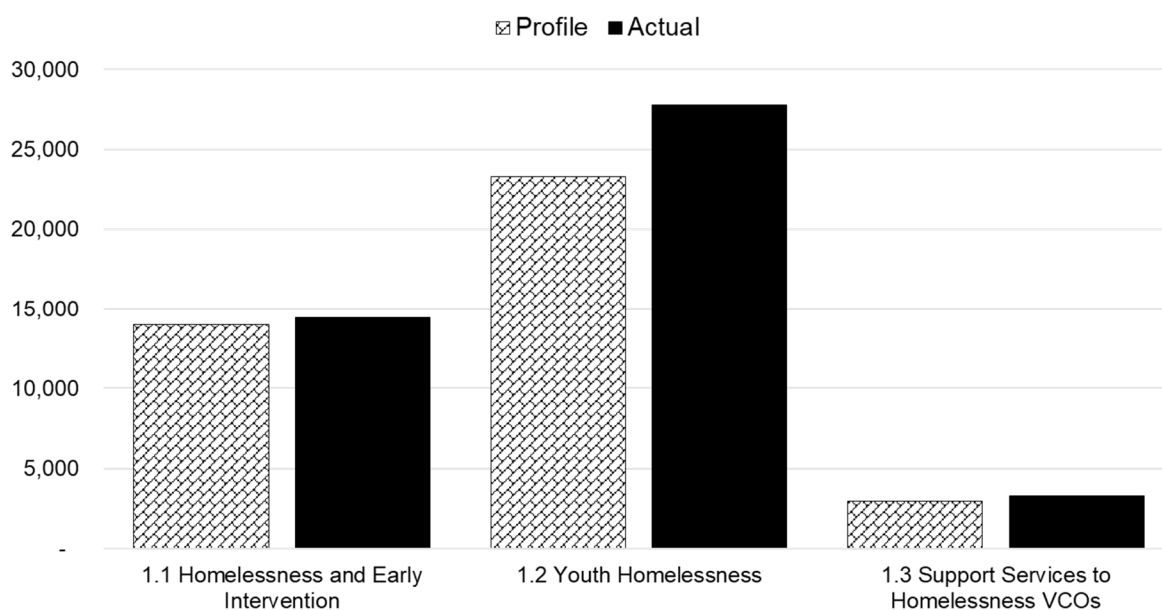
Delivery

2.1 The Committee has allocated £2.47 million per year to five projects to Priority 1: Combatting Homelessness for 2017-21. Of these five:

- Two (with a total value of £1.25 million per year) are delivering against specification 1.1: Prevention and Targeted Intervention
- One (value of £1 million per year) is delivering against specification 1.2: Youth Homelessness
- Two (value of £0.2 million per year) are delivering against specification 1.3: Supporting the Response to Homelessness in London through Support to Voluntary Sector Organisations.

2.2 Over quarters one to eight, performance was 13 per cent above profile. Figure 1 provides further detail across the service areas; specific information on achievement against outcomes at project level is available in Appendix 3.

Figure 1: Priority 1 Delivery against Profile Aggregate Outcomes per service area 2017-19 Q1 to Q8



	1.1 Homelessness and Early Intervention	1.2 Youth Homelessness	1.3 Support Services to Homelessness VCOs
Profile	13,968	23,291	2,956
Actual	14,403	27,775	3,319
Difference	435	4,484	363
Variance	3.12%	19.25%	12.28%
Annual Value of Grants (£m)	£1.25	£1.01	£0.21
Number of Providers	2	1	2

2.3 As shown in Figure 1, performance is above profile across all service areas *at end of the second year of the programme*.

2.4 Providers continue to support vulnerable and disadvantaged service users within the protected characteristics under the Equality Act 2010. By quarter eight²:

- 45 per cent were female
- 48 per cent were under 25
- 7 per cent were over 55
- 59 per cent were ethnic minorities³
- 20 per cent declared a disability
- 12 per cent were LGBT⁴
- 746 people had no recourse to public funds

² Based on self-declaration; users may declare more than one protected characteristic e.g. disability

³ Includes Asian - all, Black - all, Chinese, Latin American, Middle Eastern, mixed ethnicity, white European, white Irish and white other

⁴ Lesbian, gay, bisexual, identify as trans or a person with trans history or declared other

Policy and wider environment information

- 2.5 The revised rough sleeping statistics for Autumn 2018 show a small national decrease (2 per cent), but an ongoing increase in London with a 13 per cent rise since 2017. These figures represent the ninth annual single night snapshot of the number of people sleeping rough. They show that, with 1,283 people sleeping rough in the capital, London continues to be the region with the highest number of rough sleepers, accounting for 27 per cent of the total for England (up from 24 per cent in 2017).
- 2.6 In conjunction with commencement of the Homelessness Reduction Act (HRA) in April 2018, the government introduced new arrangements for collecting homelessness data nationally, called Homelessness Case Level Information Collection (H-CLIC). Collection of the new H-CLIC data has proved challenging for local authorities and, to date, only one quarter of data (April to June 2018) has been published, which is referred to by the government as an 'experimental statistical release' with provisional data. Also, H-CLIC data is not directly comparable with previously published figures, collected under the old P1e system. Publication of H-CLIC data for the second quarter (July to September 2018) is expected soon.
- 2.7 The published H-CLIC data shows that in the first quarter (April to June 2018) 58,660 households in England were owed a new statutory homelessness duty brought in by the HRA, including 3,330 households owed a new prevention duty and 25,330 households owed a new relief duty.

Over the same quarter, English local authorities accepted 6,670 households as being owed the (pre-existing) main duty, of which 1,760 were in London, accounting for 26 per cent of the England total. Acceptances in London during April to June 2018 are recorded as being 48 per cent below the preceding quarter, however, boroughs have suggested this fall is at least partly attributable to a backlog of outstanding decisions arising from introduction of the new Act.

- 2.8 Nationally, the number of homeless households in temporary accommodation at 30 June 2018 had increased by 5 per cent from a year earlier and had risen by 71 per cent when compared with the low of 48,010 as at 31 December 2010. In London, the number of households in temporary accommodation stood at 54,550 by the end of June 2018, an increase of 4 per cent compared to one year earlier.
- 2.9 Following the first anniversary of the HRA being introduced in April 2018, the Housing, Communities and Local Government Committee is conducting an inquiry 'HRA – One Year On'. Witnesses from Shelter and London Councils participated in the evidence

session held on 23 April 2019. The Ministry for Housing, Communities and Local Government (MHCLG) is progressing its own HRA Review, with a Call for Evidence expected over the summer.

- 2.10 Reform, the independent think tank for public services reform, published *Preventing youth homelessness: An assessment of local approaches*. The report assesses local authority responses to youth homelessness one year after the HRA implementation and has contributions by the London Youth Gateway.
- 2.11 Following a competitive bidding process, New Horizon, Homeless Link and Solace Women's Aid have been named among the voluntary and community organisations appointed to the Mayor of London's new London Housing Panel to advise the Mayor's team in developing housing policies.
- 2.12 Commissions continue to work with small staff teams to deliver good outcomes for the benefits of their client group. Common themes reported at the midway point of the programme have been effective borough engagement strategies, including targeted promotion of services and the continued development of good relationships with boroughs, and the value and success of the partnership approach in delivering services at a pan-London level.

3 Key highlights 2017-19: Successes and challenges at the end of Year Two of the 2017-21 Grants Programme

Service area 1.1

- 3.1 St Mungo report they have seen successful outcomes at Homeless Person Units when advocating for clients assisted by the introduction of the Duty to Refer, which is working very well in some boroughs. In this quarter they also report positively that many councils are offering short term or out of hours accommodation to relieve homelessness for their clients. Specific challenges were being faced by their under-35-year-old clients who they report have been almost impossible to house due to the difficulty in finding landlords who have shared accommodation within the Local Housing Allowance rate. This prices them out of the Private Rented Sector (PRS) market and further reduces their options. Clients who are over 35 years of age often struggle to afford the agency fees estate agents request. Key learning for the commission has included developing new approaches with private landlords to reduce evictions.
- 3.2 The STAR Partnership is fully embedded in four local authority co-located settings including the London Boroughs of Barnet, Ealing, Haringey and Sutton. This helps to

develop and maintain strong relationships with boroughs and allows local authority staff to refer clients who do not yet meet the statutory criteria for housing to the partnership for support. Setting up a new outreach location in Bexley in the last quarter has also proved very successful. Shelter estimate that in the last quarter over a third of new users were residing in outer London boroughs (36 per cent). Similarly, of the number of service users helped to find settled accommodation, approximately 33 per cent were from outer London boroughs. They also observe varying degrees of implementation of the HRA across the boroughs. Shelter was also invited to be a part of the Tower Hamlets private tenants charter hosted by the London Borough of Tower Hamlets, the health and housing network hosted by the London Borough of Camden and a consulting partner in shaping Camden's new homelessness and rough sleeping strategy for the borough.

3.3 Challenges expected to affect future delivery include:

- the sharp increase in the number of people who present with complex mental health needs, as there is an increasing lack of available specialist services for this group
- the rising costs of deposits to secure PRS accommodation as well as the scarcity of property itself
- the need for mentoring and in-depth one to one support/counselling for clients to prevent reoffending or continued substances use
- Brexit, where it is expected that some clients will need support to apply for EU Settled Status (EUSS).

Service area 1.2

3.4 New Horizon Youth Centre (NHYC) report that most boroughs have highlighted significant increases in 18 to 25-year olds seeking assistance. There has also been more interest in the London Youth Gateway (LYG) services and joint working opportunities from boroughs and housing associations. However, they have not yet seen any significant impact of the Duty to Refer on referrals or signposting to their services. Almost 50 per cent of young people assisted had an outer-London borough connection demonstrating the effectiveness of the London Youth Gateway (LYG) 'hub and spoke' type model. Just over 3 per cent of young people without a clear London connection were assisted to prevent or solve rough sleeping. Over a quarter of young people learned about the service by word of mouth and this proportion had increased in year 2. LYG worked hard to secure and develop long term bed spaces. Albert Kennedy Trust reconfigured its Purple Door provision to provide LGBT+ safe emergency housing and NHYC invested in running new accommodation projects. With LYG partners, NHYC is

currently working with housing association providers to identify new ways of unlocking bed spaces for young people in social housing stock.

3.5 Challenges expected to affect future delivery include:

- the disappearance of emergency, short and long-stay bed spaces and the need for year-around youth specific shelter or short-stay accommodation as a 'time out' opportunity
- welfare benefit changes, particularly the roll out of Universal Credit
- high numbers of young people presenting with complex needs and/or trauma, which requires more resource intensive and access to longer-term support or trauma informed services
- significant problems in securing safe accommodation for young people at high risk in their current housing situation or neighbourhood such as those affected by exploitation, domestic or sexual violence, hate crime, or serious youth violence; particularly the need for serious youth violence and criminal exploitation to be recognised as a priority need and investment in cross-borough resettlement
- concern that young people might be locked out of new provision, such as Rapid Rehousing provision by the Ministry for Housing, Communities and Local Government or the cross-borough Capital Letters project sourcing mostly temporary accommodation in the PRS sector
- Brexit and better provision and easier access to legal support for young people experiencing migration status issues such as addressing the EU pre-settlement application process and those with no recourse to public funds
- the need for more LGBT+ specific provision and LGBT+ affirmative statutory services, particularly focusing on the increasing 16- and 17-years olds in need of support

Service area 1.3

- 3.6** The PLUS Project highlighted successful outcomes with targeted outer London boroughs including setting up Havering's Homelessness Forum with the borough and Council for Voluntary Services, which they continue to run. They also ran bespoke events on the Duty to Refer and supporting people with multiple needs in collaboration with the London Borough of Ealing. Joint work with other providers and across priorities also featured through the year including an employment event involving Priority 3 providers, the Domestic Abuse Housing Alliance (DAHA) and the LYG participating in events including

showcasing best practice at the Homeless Link Young and Homeless event. They also facilitate a well-attended meeting for all commissions to form closer links and collaborate and share good practice (meetings are held at London Councils). From April 2019, Homeless Link will have a specialist Youth Homelessness Project Manager, so will be able to further reach out to youth homelessness organisations.

- 3.7 Southwark Council was supported by DAHA to become the first local authority to acquire accreditation in October 2018 and has introduced a domestic abuse specific personalised housing plan to support their new duties. DAHA was also shortlisted for the Women in Housing Awards in October and submitted a response to the Domestic Abuse Bill consultation for a Whole Housing Approach which was subsequently funded by the Ministry for Housing, Communities and Local Government, with DAHA as one of 12 housing options used as the benchmark response for social housing providers.
- 3.8 In the last quarter, One Housing trialled applying for non-molestation orders on behalf of survivors. DAHA report that London Councils funding used to employ their first full-time post has been pivotal in establishing DAHAs work in London. Key learning to date has included managing longer times than initially anticipated for organisations to commit to the process and prepare for assessment. Following modelling of good practice during workshops, DAHA report that 60 housing providers aim to review and update the information available on their websites to enable survivors can safely find information about support for domestic abuse.
- 3.9 Challenges expected to affect future delivery include:
- the need for improved referral pathways, good practice and appropriate responses for different groups of service users such as gendered approaches for women, the separate equalities needs of those affected by homelessness and successfully communicating these approaches with the sector
 - accessing mental health service and increasing awareness amongst London's frontline workers of dual diagnosis/complex/multiple needs
 - no recourse to public funds and developing approaches to working with these clients
 - barriers for domestic abuse survivors to access safe and secure accommodation when making a homelessness application

Performance management

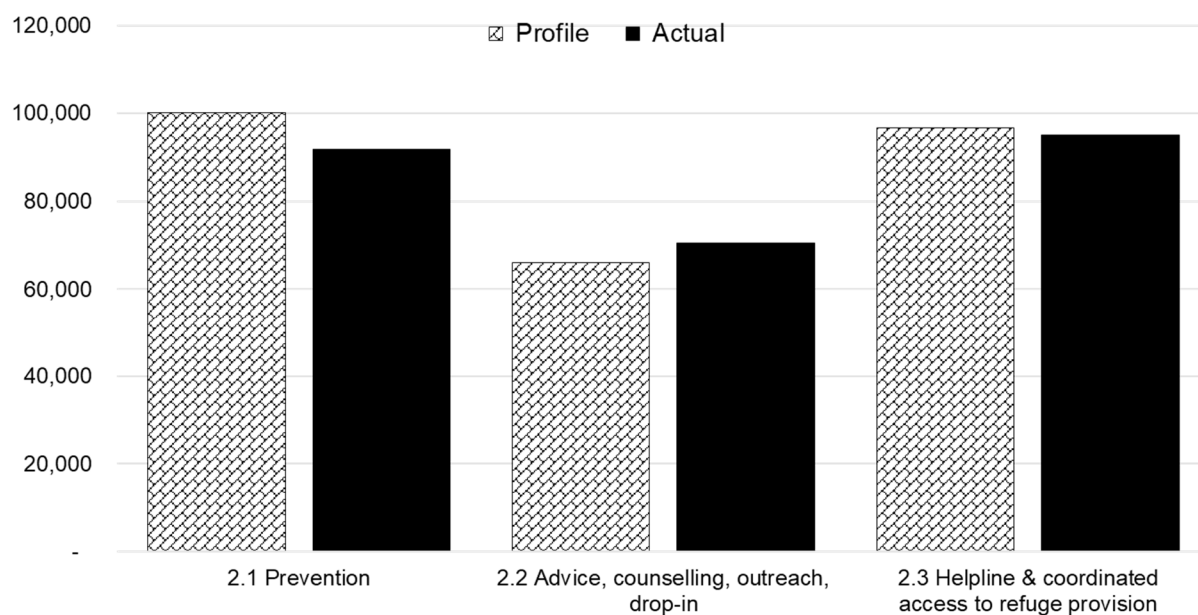
- 3.10 All Priority 1 projects are currently rated Green (see Table 3), there are no performance issues to report for this reporting period.

4 Priority 2: Sexual and domestic violence

Delivery

- 4.1 The Committee has allocated £3.7 million per year to eight projects to Priority 2: Tackling Sexual and Domestic Violence for 2017-21.
- One (value of £0.26 million per year) is delivering against specification 2.1: Prevention (working with children and young people).
 - Three (total value of £1.72 million per year) are delivering against specification 2.2: Advice, counselling and support to access services (for medium risk post-Independent Domestic Violence Advocate (IDVA) support and target groups not accessing general provision).
 - One (value of £0.31 million per year) is delivering against specification 2.3: Helpline, access to refuge provision, support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.
 - One (value of £0.84 million per year) is delivering against specification 2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups.
 - One (value of £0.24 million per year) is delivering against specification 2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies).
 - One (value of £0.32 million per year) is delivering against specification 2.6: Specifically, targeted services for those affected by harmful practices (female genital mutilation (FGM), honour-based violence, forced marriage and other harmful practices).
- 4.2 Over quarters one to eight, overall performance was -1.36 percent below profile. Figures 2 and 3 provide further information at a service area level. Outcome targets have been met or achieved in four out of the six service areas. For the two service areas - 2.1 and 2.4 - that have performed below target, both are within the -/+15 per cent performance tolerance. Asian Women's Resource Centre, the sole commission that delivers Service Area 2.6, has significantly over delivered ending the second year with a cumulative variance of 25 per cent over profile.

Figure 2: Priority 2 Delivery against Profile Aggregate Outcomes per service area (2.1, 2.2, 2.3)
2017- 21 Q1 to Q8

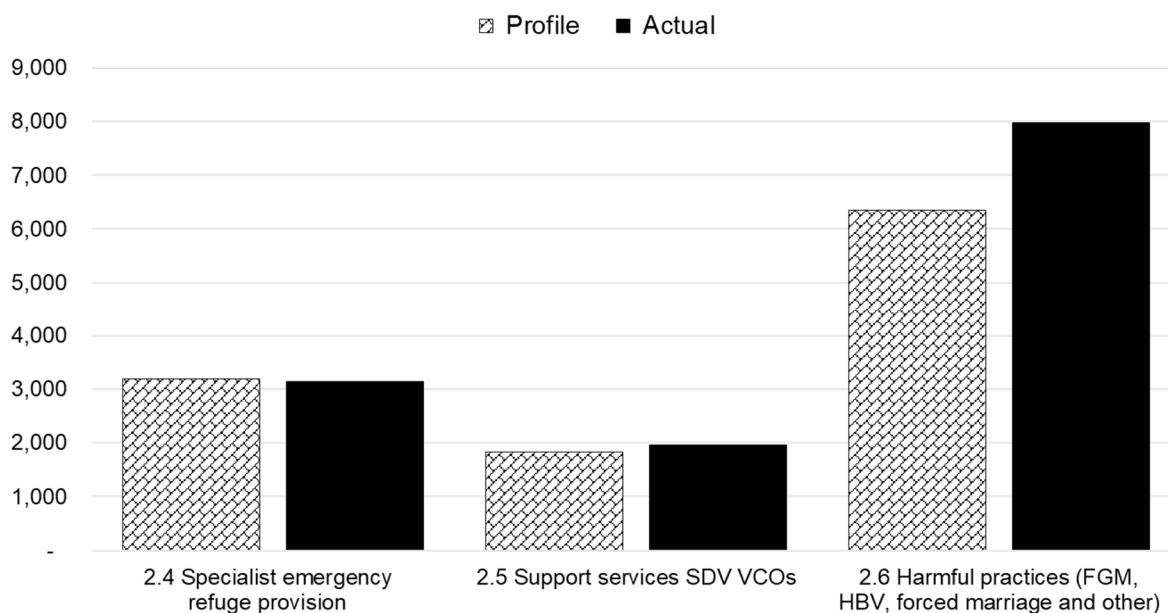


	2.1 Prevention ⁵	2.2 Advice, counselling, outreach, drop-in	2.3 Helpline and coordinated access to refuge provision ⁶
Profile	100,082	66,000	96,679
Actual	91,744	70,484	95,104
Difference	-8,338	4,484	1,575
Variance	-8.33%	6.79%	-1.63%
Annual Value of Grants (£m)	£0.27	£1.72	£0.31
Number of Providers	1	3	1

⁵ Tender Education and Arts (the only commission in this strand) operates on a rolling programme working with three to four boroughs each quarter. As delivery is aligned to the academic year rather than the committee reporting schedule, delivery can appear to fluctuate

⁶ Women's Aid Foundation (the only commission in this strand) records high numbers of callers where their borough of residence is unknown, or unreported. Due to the nature of the service, domestic and sexual violence helplines where callers may be unwilling or too distressed to give this information.

Figure 3: Priority 2 Delivery against Profile Aggregate Outcomes per service area (2.4, 2.5, 2.6) 2017-21 Q1-Q8



	2.4 Specialist emergency refuge provision	2.5 Support services SDV VCOs	2.6 Harmful practices (FGM, HBV, forced marriage, other)
Profile	3,198	1,820	6,350
Actual	3,136	1,961	7,978
Difference	-62	141	1,628
Variance	-1.94%	7.75%	25.64%
Annual Value of Grants (£m)	£0.84	£0.24	£0.32
Number of Providers	1	1	1

4.3 Providers continue to support vulnerable and disadvantaged service users within the protected characteristics under the Equality Act 2010. By quarter eight⁷:

- 71 per cent were female
- 31 per cent were under 25
- 3 per cent were aged over 55
- 43 per cent were ethnic minorities⁸
- 12 per cent declared a disability
- 4 per cent were LGBT⁹

⁷ Based on self-declaration; users may declare more than one protected characteristic e.g. disability

⁸ Includes Asian - all, Black - all, Chinese, Latin American, Middle Eastern, mixed ethnicity, white European, white Irish and white other

⁹ Lesbian, gay, bisexual, identify as trans or a person with trans history or declared other

- 1,622 people had no recourse to public funds

Policy and wider environment information

- 4.4 *Mayor's Violence Against Women and Girls (VAWG) Fund* - The Mayor has announced an additional £15 million funding for specialist support services for women and girls affected by violence. The Mayor's Office for Policing and Crime (MOPAC) is in the process of engaging with the voluntary sector advisory board on the specifications for the fund, which will focus on four priority areas: uplifting current investment, sustaining innovation, developing grassroots provision and managing an increase in demand. This will include a fund management strand and open grant competition strand. While funding is only open to bids from voluntary and community sector organisations, boroughs should benefit from the additional investment and uplift to provision on a local level.
- 4.5 *Ministry for Housing, Communities and Local Government (MHCLG) Consultation* - MHCLG launched a consultation seeking views on proposals for the future funding and delivery of accommodation-based domestic abuse services, including refuges. This would establish a new multi-agency, partnership approach to delivery of central MHCLG funding for these services. For London, the proposals would see a statutory duty placed on the Greater London Authority (GLA), as a 'Tier 1' authority, to convene a local partnership board to oversee the delivery of central funding on a local level, strategy development and relevant commissioning/decommissioning decisions. London boroughs, as Tier 2 authorities, would have a duty to cooperate with the board, including new responsibilities for local needs assessment. This central funding will sit alongside, rather than replace, local commissioning and investment. London Councils will be engaging with boroughs in the coming weeks to inform our consultation response which will also consider the potential role of the London Councils Grant Programme within this proposed structure.
- 4.6 *Domestic Abuse Bill* - The draft Domestic Abuse Bill was published by the government in January and has been going through the process of legislative scrutiny in recent months. It is expected to be introduced to parliament in the Autumn, however this will be subject to timings and competing priorities in the parliamentary calendar. The Bill will provide the legislative vehicle for the proposed statutory duty in the MHCLG accommodation-services proposals outlined above.
- 4.7 *Domestic Abuse Move-On Programme* - the GLA is working with the VAWG Consortium on delivery of resettlement support for survivors of domestic abuse, as part of their Move-On Programme. Through a mixture of capital and revenue funding, the Move-on

Programme aims to provide move-on accommodation for former rough sleepers and domestic abuse survivors leaving refuge. The VAWG Consortium includes the Ascent Partnership, which is funded by London Councils. While this strand of funding is separate to the Ascent partnership, it demonstrates the added value in supporting voluntary sector infrastructure through investment from London Councils.

Service Area Updates

Service Area 2.1

- 4.8 On 25 February, the Department for Education released a guide for schools on the new compulsory curriculum for Relationships and Sex Education. Tender has welcomed the revisions, however, teaching on Female Genital Mutilation (FGM) and forced marriage for primary school aged children has not been made compulsory, and there are still levels of "ambiguity" regarding how and if certain aspects of relationships are taught e.g. the existence of LGBT+ relationships.

Service Area 2.2

- 4.9 Galop has been re-commissioned to deliver a national LGBT telephone helpline for the next three years. The London element is funded by the London Councils Grants Programme. Galop has also been commissioned as part of the MOPAC Integrated Victims and Witness Service, led by Victim Support and will have a full-time pan-London Independent Domestic Violence Adviser (IDVA), which should increase capacity. Galop has levered in an additional £577,000 funding in the past two years.
- 4.10 Galop used five years of data from the Domestic Abuse Project (DAP) to compile a report <https://www.galop.org.uk/lgbt-peoples-experiences-of-domestic-abuse/> (funded by Lloyds Transformation Fund) that explored the experiences of LGB victims/survivors. The report (and a conference held on 9 May) publicly recognised the significant contribution of London Councils' long-term funding for the DAP which has in turn helped the development and recognition of the benefit of LGBT+ services.
- 4.11 SignHealth secured funding from the Home Office to produce 10 British sign language (BSL) videos over the next two years on issues such as sexting and forced marriage to help deaf audiences realise and understand the impact of domestic abuse in their preferred language. Presently there are no video resources such as these available on the internet.
- 4.12 Solace Women's Aid report they are being approached by more women sleeping rough, and there continues to be large numbers of women with no recourse to public funds

(NRPF) presenting to their services making it a challenge to place them. The Southall Black Sisters' NRPF budget ran out in Quarter eight which created a further challenge, but they were able to utilise some of the Tampon Tax funding to supplement it.

- 4.13 Solace has been successful in a bid to run the borough VAWG services in the London Borough of Bexley; they have reached out to the new service manager to have a meeting between the Solace team and Ascent partners. This should improve referral pathways and joint working arrangements. Referrals have already increased from the borough.
- 4.14 Rights of Women report 109,860 legal guides funded by London Councils were downloaded from the website in this quarter.
- 4.15 Solace held the VAWG and Housing Group Workshop in partnership with Safer London and London Councils, which was extremely well attended and focused on next steps for the group and the work. They also delivered a presentation on VAWG and Housing to the pan-London Housing Needs and Homelessness group, hosted by London Councils.

Service Area 2.3

- 4.16 Women's Aid held an event to showcase the work of the pan-London Domestic and Sexual Violence Helplines and Data Collection Project, at Toynbee Hall on 7 February (attended by members of the Grants Executive). The event provided an opportunity to meet with the professionals delivering the helplines, discuss how their work benefits the boroughs and learn about the real-life stories of callers, their experiences using the helplines and discuss the emerging themes and trends identified by the data collection element of the project.
- 4.17 Women's Aid also report that one of their partners, Rape and Sexual Abuse Support Centre (RASASC) has been given an Award by GSK/Kings Fund for their impact on the community. Out of 350 organisations around the country, RASASC was one of 10 winners. As part of the award RASASC had a film made about their work, which was shown at the Awards Ceremony on 16 May.
- 4.18 Following renewed publicity offering free subscriptions to boroughs for the Gold Book, (an online searchable directory of domestic and sexual violence services available in the UK); three boroughs took up the offer making a total of 12 active borough subscriptions. There has also been an increase in enquiries about accessing the London Refuges data dashboard, from borough officers and on behalf of Members. This dashboard is an online resource showing London wide data and key findings such as number of placements, refusals and movement into and out of boroughs. Users can also filter the data in

numerous ways for example, by borough, by date or protected characteristic. Links to this data is circulated to borough VAWG leads via MOPAC quarterly.

- 4.19 Women's Aid is still awaiting confirmation from the Home Office regarding future funding of the National Domestic Violence helpline; however, the Home Office has confirmed an extension to the current contract until the end of July 2019, because of the delay in the decision. Officers will continue to keep Members informed as to any potential impact to the London Councils grant funded services.

Service Area 2.4

- 4.20 Obtaining suitable move on accommodation is proving a significant challenge to Ashiana's partner Solace; there are significant delays in offers of accommodation even after homelessness applications are submitted. The HRA does not appear to have assisted in moving service users on.

Service Area 2.5

- 4.21 Women's Resource Centre's partners, Imkaan and Respect report that the uncertainty and increasing concern surrounding Brexit has directly impacted on emerging needs for practitioners in having effective, safe and appropriate responses for service users when met with growing anxiety on this issue. Imkaan members have also reported a rise in racist, xenophobic behaviours and attitudes from the public, which directly impact on help-seeking, work and overall service provision.
- 4.22 Women and Girls Network (WGN) have identified Trauma Informed Approach, Child Sexual Exploitation and Harmful Practices as current training needs from their training analysis.

Service Area 2.6

- 4.23 Asian Women's Resource Centre (AWRC) reported cuts in legal aid have meant advocates having to write more letters to prove domestic violence in order to qualify for legal aid in family cases and continuing difficulties with finding good quality legal aid immigration solicitors. AWRC has also reported disparities in support from Social Services regarding understand of domestic abuse and accepting statutory responsibility for destitute women and children, resulting in AWRC needing to seek legal advice on clients' behalf, which is time consuming.

- 4.24 Another significant proportion of AWRC's service users have EEA Family Members permits; AWRC reports that the lack of certainty around Brexit is being used by perpetrators to intimidate women and continue exercising power and control over them.

5 Key highlights 2017-19: Priority Two Successes and Challenges at the end of Year Two of the 2017-21 Grants Programme

- 5.1 There has been significant, successful cross and inter-priority working particularly in the second year, for example:
- AWRC, Galop and SignHealth have provided each other's commissions with training on their respective client groups
 - Shelter met with AWRC to give an overview of Priority 1 projects and there was follow up with the STAR Project to refer AWRC clients for specialist housing advice
 - Ashiana delivered training to the 'No First Night Out Team' (City and Tower Hamlets) around Harmful Practices.
- 5.2 Solace Women's Aid held the VAWG and Housing Group Workshop in partnership with Safer London and London Councils and presented to the Housing and pan-London Housing Needs and Homelessness Group; they will also be presenting to the London Housing Directors Group, also hosted by London Councils, in Quarter nine.
- 5.3 Galop has improved its relationships with several London boroughs and now attends Brent Multi Agency Risk Assessment Conference (MARAC) regularly, as well as other local service providers, such as Hackney Domestic Abuse Intervention Service (DAIS). They have established an excellent relationship with the tri-borough services, which has enabled them to secure funding for a specialist 'multiple- needs' caseworker within the Angelou Consortium. Stonewall Housing has continued to develop relationships with housing providers across London and there is a possibility of them providing an LGBT refuge accommodation in future.
- 5.4 Ashiana was invited to provide training to the London Borough of Bexley Safeguarding Team within the Domestic Violence sector. The team was provided with updates on current immigration law and policy and awareness of the services provided by Ashiana Network, including referral pathways. Attendees included officers from social care, early intervention, adoption, and IDVA team. This training resulted in an increase in referrals from Bexley.
- 5.5 Women's Aid reported that the inclusion of two sexual violence helplines has enabled the Pan London Sexual and Domestic Violence Helpline to extend the opening hours,

increasing accessibility for London survivors of sexual violence. The introduction of the Men's Advice Line to the commission has been a success and has enabled them to support 1,375 male callers in year two. Respect has successfully secured Home Office continuation funding allowing them to recruit two additional helpline advisers and extend the opening hours from June 2019.

- 5.6 A partner in the Women's Aid led Commission, Women and Girls Network (WGN) was able to use the learning from running the Ascent Sexual Violence Helpline by providing valuable input and guidance to the creation and development of the London Survivors Gateway.
- 5.7 The Ending Harmful Practices commission, led by Asian Women's Resource Centre has had the most success where their services have been embedded at a borough level - Lambeth, Harrow, Lewisham, Barnet, Islington, Enfield, City of London, Ealing and Waltham Forest. Effective relationship building with VAWG Coordinators and other key stakeholders particularly in Lambeth, Southwark, Lewisham and Islington, and ongoing attendance and participation at VAWG Forums has, increased referrals.
- 5.8 Many of the Priority Two commissions have formed strong links with solicitors/legal advisors. For example:
- Shelter and others provide surgeries and legal advice to Solace's service users e.g. holding a housing surgery from Southall Black Sisters' offices; Strand partners hold regular immigration surgeries along with a bank of McKenzie friends to support survivors in court.
 - In two years, Rights of Women delivered approximately 906 advice line hours; the advice was delivered by qualified solicitors. The hourly legal aid rate for solicitors in London is £52.65. Solicitors in the private sector charge an average of £250 per hour. This means £47,701 worth of advice at legal aid rates, and £226,500 worth of legal advice at private sector rates (this does not include time solicitors spent on legal guides and training).
 - Galop has a trained IDVA and a member of staff who is legally trained and knowledgeable around injunctions; it has increased their confidence in advising clients around obtaining injunctions for instance.
- 5.9 Women's Resource Centre (WRC) report a highlight of the past 12 months has been the impact that the training delivered by Women and Girls Network has had on professionals. At its' highest point, 98 per cent of all delegates reported an increase in awareness of violence against women and girls and as well as their ability to meet the needs of service users affected by violence.

- 5.10 A representative of the Crown Prosecution Service (CPS) attended WRCs training course - Better Engagement with Perpetrators - which was helpful to survivor support staff in attendance. The CPS representative subsequently attended Respect's National Conference and spoke about how attending the training and engaging with those survivor service staff has enhanced his practice.

Future delivery challenges

- 5.11 Across Priority 2, providers continue to report increases in service users with high levels of mental health needs, complex needs and those who have no recourse to public funds. This has been attributed to a reduction in external/VAWG specialist services and consequently, services like their Advice Hub are now often the only source of support left in some boroughs.
- 5.12 Working with women who have no recourse to public funds is also a common challenge across the priority. AWRC report that women who are victims of gender-based violence become increasingly vulnerable when they are undocumented and NRPF. Many service users have complex immigration matters attached to their cases and/or need input from statutory mental health services and it has proved extremely challenging to access appropriate services in many boroughs; Southall Black Sisters' NRPF budget to assist NRPF women ran out before the end of year two due to increased demand.
- 5.13 Recruitment and retention of staff and volunteers on the scale required can be a challenge and very resource intensive. Ascent partners continue to experience a decreased capacity of daytime volunteers; anecdotal evidence suggest this is due to people needing to take up full time paid employment.
- 5.14 SignHealth report that refugees appear to be hesitant to take in deaf clients, having concerns regarding communication access, the cost of interpreters and concerns that if clients cannot hear knocks on the door or the fire alarm then it is a breach of their health and safety regulations. Many refugees prefer to meet the client 1:1 for an assessment which leads to delays and losing the room to other applicants.

6 Performance management

- 6.1 SignHealth is RAG rated Amber for the second quarter in succession; although contract compliance improved (monitoring information was more accurate and submitted on time) service delivery against certain key indicators did not improve due to some activities not taking place because of staff vacancies. These vacancies have now been filled and it is anticipated that delivery will increase in subsequent quarters. The grants team will be

meeting with SignHealth in the next quarter to discuss their profiling going forward and improvements in outcome monitoring and benchmarking. The grants team will continue to keep the committee informed as to progress.

- 6.2 Women's Aid's RAG rating remains high Green, but the RAG score was reduced this quarter partly due to a 2 per cent drop in delivery, but mainly due to reduced contract compliance scores (timeliness and accuracy of monitoring information). It is not anticipated that these issues will continue in subsequent quarters as the commission usually returns accurate information in a timely manner.

Mayor's Office for Policing and Crime (MOPAC) funding: Ending Harmful Practices

- 6.3 London Councils administers £200,000 (over two years) on behalf of MOPAC under a partnership arrangement, to complement the Grants Programme and provide additional resources to Asian Women's Resource Centre (AWRC) for training frontline staff in statutory and voluntary services to identify harmful practices and take appropriate action. The funding enhances London Councils' Service Area 2.6, which delivers services to those affected by harmful practices. AWRC delivers this training with nine partners who also deliver the commission under 2.6.
- 6.4 This report marks the end of the first year of this project. By the end of the fourth quarter of the first year, the project made significant progress to catch up from a delayed start. In Quarter four, they delivered 28 full day equivalent sessions in 20 boroughs to 652 participants, including 204 housing staff from the London Borough of Islington.
- 6.5 The request for training in Islington was made to ensure that housing staff who, due to their line of work may be in family homes, are aware of these topics and are able to appropriately report VAWG and Harmful Practices with respect to Islington reporting policies. Caretaker attendees were particularly concerned for their own safety should they report instances of suspected domestic violence or harmful practices. Concerns from caretaking staff were relayed to the borough VAWG lead to request that caretakers are made aware of the current additional safety measures that may be available for staff that live on site. This will be followed up by Islington.
- 6.6 The increased uptake in Quarter four has been due to strong promotion across London, and the partnership has continued to attend multi agency forums to increase uptake and raise the project's profile. The project has trained participants working in housing management, psychologists and family practitioners, as well as VAWG caseworkers and safeguarding leads, which indicates that awareness raising is increasing across a range of professionals.

- 6.7 In addition to female genital mutilation (FGM), honour-based violence and faith-based abuse, other lesser known issues such as breast ironing, corrective rape and dowry abuse are also covered. The partners work with borough leads to determine the training topics they want to be covered. For example, in Kensington and Chelsea they specifically asked for information about acid attacks and corrective rape; In Bromley they requested information about forced marriages, FGM and faith-based abuse. MOPAC has asked that the project further raises awareness of the lesser known issues.
- 6.8 At end of the first year:
- The project has delivered a total of 46 sessions to 976 participants
 - This is 90 per cent of the annual target (51) for the number of training days delivered and 45 per cent of the two-year target (102)
 - The project has already surpassed the two-year target of 920 participants, having trained 976 individuals in the first year.
- 6.9 The partnership intends to add nine days to next year's training target of 51 days (making a total target of 60 days).
- 6.10 The following boroughs did not receive any training in year one: Barking and Dagenham, Barnet, Croydon, Hammersmith and Fulham, Kingston upon Thames, Newham and Richmond Upon Thames. Partners will be targeting these boroughs in year two.

7 Priority 3: ESF tackling poverty through employment

- 7.1 Grants Committee agreed funding for the Poverty Programme under Priority 3, Tackling Poverty through Employment, at its meeting on 13 July 2016. The Poverty Programme Priority is funded by boroughs' contributions to the Grants Programme of £3million. This is matched by the London Councils ESF Programme, through a funding agreement with the GLA, which operates within a framework set by the Department for Work and Pensions and the London Economic Action Partnership.
- 7.2 The London Councils ESF Poverty Programme aims to support long-term unemployed and economically inactive people from specific disadvantaged target groups. This includes Londoners that are at risk of homelessness, or are homeless, so projects work in partnership with organisations that London Councils funds under Priority 1.
- 7.3 Payments to providers delivering under Priority 3 can only be made following rigorous quality assurance of all participant documentation to ensure a) eligibility against strict ESF criteria and b) evidence of activity and results is available.
- 7.4 From October 2016 to March 2019, the following activity has been undertaken and results achieved:
- Enrolments - 2,432
 - Personalised support and advice - 2,335
 - Volunteering/work experience - 132
 - Progressed into education/training - 251
 - Progressed into employment - 379
 - Sustained in employment 26 weeks - 154
- 7.5 Providers continue to attract and support disadvantaged residents. Of the participants engaged and enrolled onto the programme:
- 64 per cent are female
 - 64 per cent are parents
 - 57 per cent were long term unemployed
 - 43 per cent were economically inactive
 - 56 per cent were inactive or unemployed for more than three years
 - 28 per cent were over 50
 - 32 per cent did not have basic skills
 - 65 per cent were ethnic minorities

- 55 per cent were from a jobless household
- 21 per cent were from a single adult household with dependent children
- 18 per cent declared a disability
- 20 percent declared they had a health condition that limits work
- 16 per cent declared a mental health condition.

Performance management

- 7.6 Due to ESF compliance requirements, the administrative burden on both delivery partners and London Councils will remain high for the duration of the programme, which completes at the end of June 2019. Quality Assurance Administrators continue to provide support directly to partners to help with compliance, and the funding model has been adjusted to increase funding for the first paid element of the programme - personalised support and advice - to acknowledge the additional work that partners need to undertake in the early stages of delivery (overall funding for the programme has not increased).
- 7.7 London Councils continues to pay partners on a monthly rather than quarterly basis to address cash flow issues that have affected partner organisations and to enable London Councils to draw down ESF match funding in a timelier manner. With the introduction of a robust quality assurance process, and payments based on delivery of results, a monthly payment model is low risk.
- 7.8 Partners have managed delivery to participants extremely well, to ensure the programme recovers as far as possible. Priority 3 partners continue to be subject to a monthly 100 per cent check of activity and evidence to mitigate the risk of non-compliance with ESF and to closely monitor performance. This is the highest level of risk intervention, and because of this, all projects are RAG rated Red. This level of monitoring is not a statement about the confidence that London Councils has in its partners. It is in response to the risks associated with delivering a part-European funded programme and the need to closely monitor performance to support the programme's recovery. The RAG rating is for Grants Committee to hold London Councils Officers to account in ensuring that the risks associated with ESF are well managed.
- 7.9 To acknowledge concerns raised by Priority 3 partners with the Chair of the Grants Committee regarding the RAG rating, an additional performance indicator has been introduced to the RAG for Priority 3 partners, to demonstrate participant satisfaction with delivery. This measure also supports the Committee's acknowledgement, at the its meeting of November 2017, of the efforts that partners have made to continue to deliver a high-quality programme for Londoners, whilst managing a challenging compliance

regime. Priority 3 partners have raised other concerns that are being addressed by the Strategy Director.

- 7.10 Following on from discussions at Grants Executive in February 2019 and Grants Committee in March 2019, an option for using the underspend related to Priority 3 is presented to this committee under item 13.

8 Risk-based performance management (RAG rating) – Project level performance

- 8.1 Project performance is measured using the programme-wide Red-Amber-Green (RAG) rating system. The RAG rating system forms part of the Commissioning Performance Management Framework agreed by members in February 2017¹⁰. The methodology for the system is set out in **Appendix 1** of this report. The rating system shows whether a project's performance is going up, going down or is steady across quarters.
- 8.2 The RAG ratings for quarter seven (October to December 2018) and quarter eight (January to March 2019) are set out in the table below. For Priorities 1 and 2 the Committee will note that 12 projects in quarter eight are rated Green and one is Amber. The direction-of-travel indicators show that the performance of most projects is steady or improved. More detailed information on the RAG scoring methodology is provided in **Appendix 1**.
- 8.3 As noted above (paragraph 7.8), intervention, support and challenge are at the highest level (Red) to ensure Grants Committee can hold London Councils Officers to account in ensuring that the risks associated with ESF are well managed. Programme delivery continues to produce good outcomes for participants and this is reflected in the additional RAG indicator for participant satisfaction, which better reflects the efforts of partners in delivering the programme (see paragraph 7.9).

¹⁰ Commissioning Performance Management Framework, Item 5, Grants Committee, meeting on 8 February 2017

Table Three: RAG Results (Priorities 1 and 2: April 2017 to March 2019 - Priority 3: October 2016 to March 2019)

Service area	Organisation (lead)	Project	Partners	RAG Rating Q7	RAG Rating Q8
1.1	Shelter	STAR Partnership (Supporting Tenancies, Accommodation and Reconnections)	Thames Reach, Stonewall Housing, St Mungo's	Green	Green ↔
1.1	St Mungo Community Housing Association	Housing Advice, Resettlement and Prevention Connect	n/a	Green	Green ↘
1.2	New Horizon Youth Centre	London Youth Gateway	Depaul UK, Stonewall Housing, Galop, Albert Kennedy Trust, Shelter	Green	Green ↔
1.3	Homeless Link	PLUS Project	Shelter	Green	Green ↑
1.3	Standing Together Against Domestic Violence	Domestic Abuse Housing Alliance	n/a	Green	Green ↔
2.1	Tender Education and Arts	London Councils pan-London VAWG Consortium Prevention Project	IMECE, Women and Girls' Network, The Nia Project, Solace Women's Aid, Latin American Women's Rights Service, FORWARD, Ashiana Network, Iranian and Kurdish Women's Rights Organisation	Green	Green ↔
2.2	Solace Women's Aid	Ascent: Advice and Counselling	ASHIANA Network, Asian Women's Resource Centre, Chinese Information & Advice Centre, Ethnic Alcohol Counselling in Hounslow, Iranian and Kurdish Women Rights Organisation, IMECE Turkish Speaking Women's Group, Jewish Women's Aid, Latin American Women's Rights Service, The Nia Project, Rape and Sexual Abuse Support Centre, Rights of Women, Southall Black Sisters, Women and Girls Network	Green	Green ↔
2.2	Galop	The LGBT DAP (Domestic Abuse Partnership)	Stonewall Housing, London Friend, Switchboard	Green	Green ↔
2.2	SignHealth	DeafHope London	n/a	Amber	Amber ↔
2.3	Women's Aid	Pan-London Domestic and Sexual Violence Helplines and Data Collection Project	Refuge, Women and Girls Network, Rape and Sexual Abuse Support Centre, Respect	Green	Green ↘

Service area	Organisation (lead)	Project	Partners	RAG Rating Q7	RAG Rating Q8
2.4	Ashiana Network	Specialist Refuge Network	Ashiana Network, Solace Women's Aid, The Nia Project, Iranian and Kurdish Women's Rights Organisation	Green	Green ↔
2.5	Women's Resource Centre	The ASCENT project	Respect (perpetrators), Imkaan, Rights of Women, Against Violence, Abuse and Women and Girls Network	Green	Green ↔
2.6	Asian Women's Resource Centre	Ascent Ending Harmful Practices project	Ashiana Network, Latin American Women's Rights Service, Iranian and Kurdish Women Rights Organisation, IMECE Women's Centre, Southall Black Sisters Trust, Women and Girls Network, FORWARD, Domestic Violence Intervention Project	Green	Green ↔

Service area	Organisation (lead)	Project	Partners	RAG Q7	RAG Q8	Participant Satisfaction
Priority 3	Disability Times Trust	Directions West London		No longer delivering		
	London Training and Employment Network	Steps into Work	Breaking Barriers, Centrepont Soho, HCT Group, Latin America Women Rights Service, Refugee Action Kingston, Skillsland Ltd, Storm Family Centre	Red	Red	Green
	MI ComputSolutions	Community Life Change	Successful Mums, Royal Mencap, Resource Plus, Centre Point, Train 2 Work.	Red	Red	Green
	Paddington Development Trust	Gold	Urban Partnership Group, Equi-vision, Get Set, Westminster and Wandsworth Mind, St Mungo's, CITE	Red	Red	Green
	Redbridge CVS	Aim Higher	Bromley by Bow Centre, HCT Group, London Training and Employment Network, Osmani Trust, Volunteer Centre Hackney	Red	Red	Green
	Redbridge CVS	Outreach East	ATN, DABD, East Thames, Ellingham, Harmony House, Hope 4 Havering, MADAS	Red	Red	Green

9 Communications and borough engagement

- 9.1 Officers continue to implement the actions set out in the communications plan previously endorsed by Members including reports to the relevant borough officer networks (VAWG Coordinators Network, and Housing Needs and Homelessness Group) and creating an online directory with information on referral pathways. Discussions have taken place with the Chair of the Borough Grants Officers group, to agree a series of presentations from the commissions, with New Horizon's Youth Centre presenting to the Group on 3 July.
- 9.2 Individual reports on borough engagement by commissions are listed in Appendix 3. Lower engagement levels in Bexley, Merton and Sutton for Priority 1 are expected to be addressed through a combination of measures by commissions in Year 3. New Horizon's presentation to the Borough Grants Officers group will provide an opportunity to discuss their service in these boroughs. The commission has repeatedly reported difficulties in meeting with the borough leads. A planned meeting with the Sutton lead is due to be rescheduled shortly. Shelter recently has set up a new co-located outreach with Bexley Age UK which is already improving referrals in the borough and Merton will be one of Homeless Link's priority boroughs to provide bespoke targeted services to in Year 3.
- 9.3 Officers have also worked closely with London Councils policy and communications teams to promote programme related issues to Members and boroughs throughout the year, particularly through Key Issues and social media. This included publicising the London Domestic Violence Helplines showcase, Women's Aid's Gold Book offer to London boroughs of its online directory of domestic abuse services, a joint London Councils and London Funders conference with voluntary and community sector partners, 16 Days of Action against gender-based violence and Shelter hub open day, and Homeless Link's and Shelter's Employment and Homelessness Spotlight event in Ealing.
- 9.4 Officers regularly update the borough officer contact lists to ensure information is reaching the right borough officers. It is important that boroughs support this process by keeping the members of the team at London Councils informed of changes in personnel; the team would be grateful for the support of Grants Committee members with this exercise.
- 9.5 The Strategy Director attends the quarterly partners Cross Priority meetings, where information about good contacts and outreach is shared.

- 9.6 A selection of case studies is regularly published and updated on the [London Councils website](#). The case studies illustrate the difficulties of working with a vulnerable client group and highlight partnership working to meet the multiple needs of service users, cross priority working and making links between homelessness and sexual and domestic violence services.

10 Value for Money

- 10.1 London Councils Grants Programme administers public money on behalf of, and with, the London boroughs and therefore must ensure value for money - the optimal use of resources to achieve intended outcomes. The National Audit Office model of value for money focuses on three E's:
- **Economy:** minimising the cost of resources used or required (inputs);
 - **Efficiency:** the relationship between the output from goods or services and the resources to produce them; and
 - **Effectiveness:** the relationship between the intended and actual results of public spending (outcomes)
- 10.2 The *Commissioning Performance Management Framework* (agreed by members in February 2017) sets out the controls used to ensure value for money for the programme. This includes checks on audited accounts, a review of annual budgets and, where underspend has been identified, deductions from payments. A 15 per cent cap is in place with regards to projects' overhead costs.
- 10.3 London Councils has completed its consultation with groups to review targets where there is significant over-delivery to bring these more into line with actual performance and ensure projects continue to offer value for money.
- 10.4 London Councils operates a robust monitoring system to ensure figures reported are verifiable; the work commissions undertake has a far wider benefit and impact than is often shown through the figures. For example, a frontline organisation may support a service user through multiple interventions across the whole partnership. A second-tier commission may record work with one organisation but provide services to high numbers of their staff across separate departments or branches and so have a much greater reach in upskilling the voluntary and community sector than the figures indicate.
- 10.5 In addition to the examples listed in the key highlights sections above, Commissions have also highlighted how their projects offer value for money in their annual returns.

Five commissions reported leveraging an additional £5 million as a result of receiving London Councils funding. In addition to this figure, over four years, Shelter will contribute over £900,000 to the STAR Partnership and provide access to a partnership pool of over 50 volunteers and 2 additional student placements.

- 10.6 Women's Aid has stated that the cost of phone calls to the Domestic Violence Helpline - £14 per call - when compared to the cost of domestic violence and homicide statutory services, represents a significant saving; the specialist nature of service delivery has associated savings, for example the DeafHope project avoids the use of British Sign Language interpreters, saving a reported £3,000 per beneficiary. Commissions have reported cost savings through sharing management costs across partnerships, lower rental costs through co-locations and community hosting, appropriate use of volunteers and use of pro bono legal support. ROW estimate £47,701 worth of advice at legal aid rates, and £226,500 worth of legal advice at private sector rates were delivered. Women and Girl's Network's learning gained through service delivery has been used in the development of the London Survivors Gateway.
- 10.7 Additional or continued funding has been secured from the Home Office and Comic Relief as well as other trusts and foundations. Successes include Stonewall Housing developing safer accommodation provision for LGBT+ refugees, and Depaul UK delivering employability services for care leavers in Bromley, Greenwich and Lewisham. Homeless Link also report that London Councils facilitation of cross-sector working between the women's and homelessness sector, contributed to their recent success in receiving Tampon tax funding to deliver a £2 million grants programme for projects supporting women experiencing homelessness.
- 10.8 Most commissions have performed well against targets. Where issues with delivery have arisen, officers have worked closely with the providers to ensure these were addressed. Improved partnership and cross priority working have led to better outcomes for service users. Where relevant, commissions work towards certain quality standards, and involve service users in the design and adaptation of the projects.
- 10.9 Information and data provided through the programme has been used by the policy team at London Councils, and by other stakeholders, to inform the strategic response to these priority areas.

11 Annual equalities report

11.1 The London Councils Grants Programme enables boroughs to tackle high-priority social need where this is better done at pan-London level. The principles of the Grants Programme were re-affirmed in 2016. Of the five programme principals, one is focused on contributing to the objectives of the 2010 Equality Act. Service specifications highlight equalities groups to target based on evidence of disproportionate impact, or because they are groups that do not typically go through the local authority route (or need support to do so). The equalities report at Appendix 5 provides information relating to equalities monitoring information provided by commissions covering the period April 2017 to March 2019

11.2 The report demonstrates that the programme has a strong focus on equalities groups that are disproportionately affected by homelessness, sexual and domestic violence and poverty, in particular, equalities groups that present in small numbers at a borough level that can be supported by specialist pan-London services (for example SignHealth, which supports deaf and hearing-impaired people affected by domestic violence). Where gaps have been identified, commissions will be encouraged to make contact with relevant specialist organisations to increase take up from people with the particular equality's characteristics, or review service delivery to ensure that services are accessible and relevant.

12 London Funders

12.1 London Funders activities are paid for by a subscription from the 33 London local authorities and London Councils. An annual progress report on the performance of London Funders is included at Appendix 6. Members are asked to note the report and agree that London Councils officers share this report with relevant borough officers to ensure they are aware of the activities provided. Boroughs pay a reduced subscription to London Funders via London Councils, which is considered in the November budget setting process.

13 Recommendations

13.1 The Grants Committee is asked to note:

a) outcomes at priority level:

- i) Priority 1, combatting homelessness, overall is 13 per cent above profile for quarters one to eight
- ii) Priority 2, tackling sexual and domestic violence, overall is 1.36 per cent below profile for quarters one to eight

- iii) Priority 3, tackling poverty through employment, overall is -52 per cent below profile for the period October 2016 to March 2019
- b) the number of interventions delivered in the relevant periods:
 - i) Priority 1, combatting homelessness – 45,497
 - ii) Priority 2, tackling sexual and domestic violence – 270,407
 - iii) Priority 3, tackling poverty through employment – 5,696
- c) project level performance, using the Red, Amber, Green (RAG) performance management system (explained at Appendix 1):
 - i) Priorities 1 and 2: 12 projects are rated Green and one is Amber
 - ii) Priority 3: as previously discussed with Grants Committee members, all projects remain rated Red for performance management, to ensure London Councils' manages the risks associated with European funding; an additional performance indicator has been included to show participant satisfaction to better reflect actual delivery of the programme (see Section 7)
- d) that an option for using the underspend related to Priority 3 is presented to this committee under item 13
- e) the progress on administration of £200,000 on behalf of the Mayor's Office for Policing and Crime to enhance training to front-line professionals on identifying harmful practices (paragraph 6.3)
- f) the borough maps (Appendix 2), and borough engagement activities (Section 9)
- g) the project delivery information and contact details (Appendix 3), produced as a separate resource to provide members with a directory of services, with up-to-date contact information, as well as an update on performance
- h) the annual borough reports (Appendix 4)
- i) the annual equalities report (Appendix 5)
- j) the annual performance report provided by London Funders (Appendix 6) and **agree** that London Councils officers share this report with relevant borough officers to ensure they are aware of the activities provided (boroughs pay a reduced subscription to London Funders via London Councils, which is considered in the November budget setting process)

Appendix 1 RAG Rating Methodology

Appendix 2 Priorities 1 and 2 Borough Maps

Appendix 3 Project Delivery Information and Contact Details

Appendix 4 Borough Delivery Information

Appendix 5 Annual Equalities Report

Appendix 6 London Funders Annual Report

Financial Implications for London Councils

Funding for commissions was agreed at the meeting of the Grants Committee in February 2017, within the budget envelope agreed at London Councils Leaders' Committee in November 2016. The London Councils Grants Committee considered proposals for expenditure in 2018/19 at its meeting on 22 November 2017. The Leaders' Committee agreed a budget at its meeting on 5 December 2017.

Legal Implications for London Councils

None

Equalities Implications for London Councils

London Councils' funded services provide support to people within all the protected characteristics (Equality Act 2010), and in particular targets groups highlighted as particularly hard to reach or more affected by the issues being tackled. Funded organisations are also required to submit equalities monitoring data, which can be collated across the grants scheme to provide data on the take up of services and gaps in provision to be addressed. The grants team reviews this annually.

Background Documents

Performance of Grants Programme 2017-21, Item 5, 20 March 2019

Grants Programme 2017-21 Update Report, Item 13, 12 July 2017

Commissioning Performance Management Framework: Grants Committee Reporting Plan 2017-18 – Grants Committee, Item 14 12 July 2017

London Councils Grants Programme 2017-21, Item 4, London Councils Grants Committee, 8 February 2017

Commissioning Performance Management Framework 2017-21, Item 5 London Councils Grants Committee, 8 February 2017

London Councils officers report quarterly to the Grants Committee on the performance of the grants programme, based on the Commissioning Performance Management Framework agreed by Grants Committee in February 2017.

The cornerstone of this at project level is a Red, Amber or Green (RAG) rating of all projects:

Green	80-100 points
Amber	55-79 points
RED	0-54 points

The RAG rating is made up of:

- Performance - delivery of outcomes, 70 per cent
- Quality - provider self-assessment and beneficiary satisfaction, 10 per cent
- Compliance - timeliness and accuracy of reporting, responsiveness and risk management, 20 per cent.

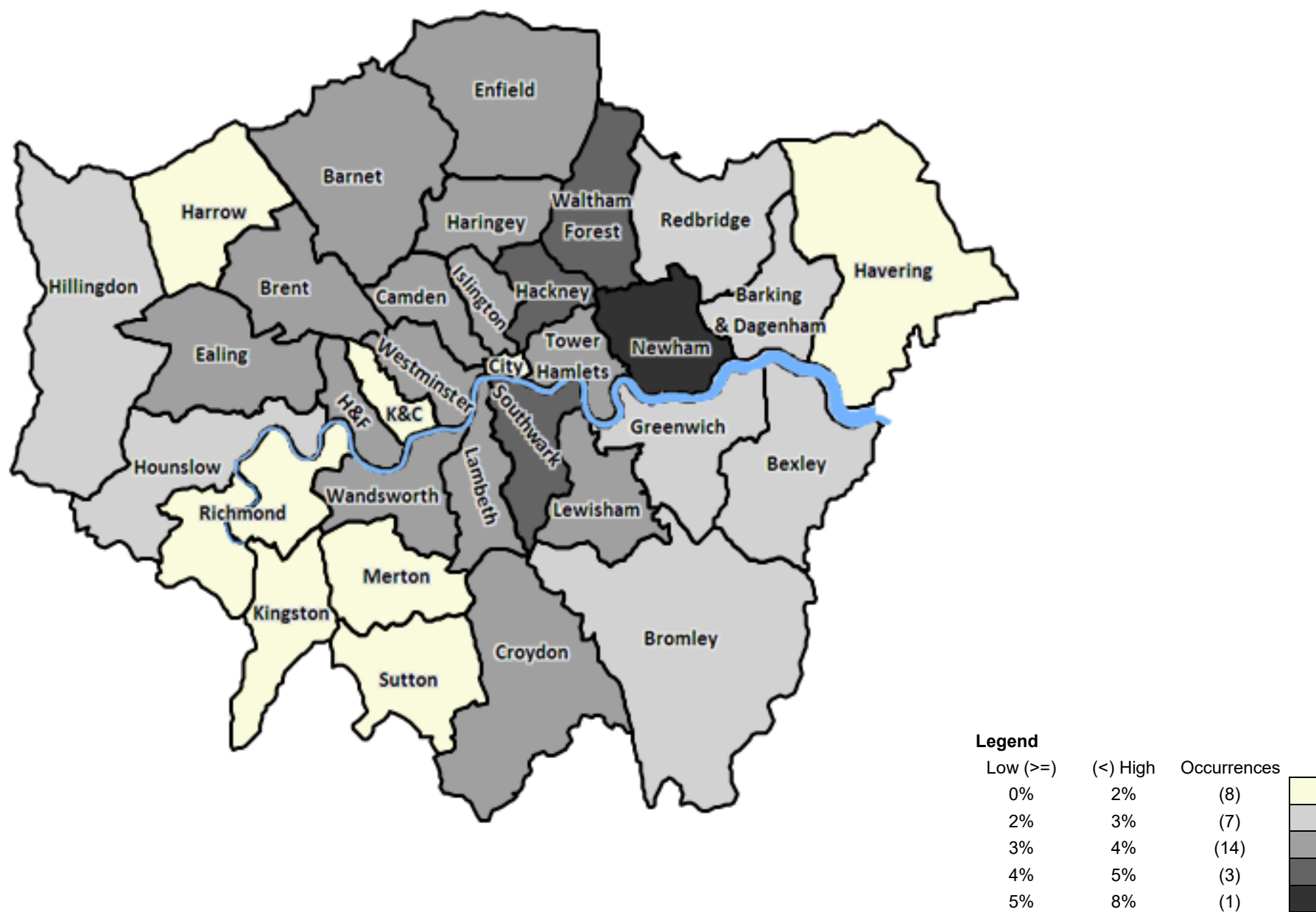
The requirement to meet at least 80 points to achieve a Green rating was agreed at the March 2018 Grants Committee, following a review by officers to ensure that the RAG rating system was appropriately highlighting performance issues.

The framework also sets out a risk-based approach to monitoring in which levels of monitoring are varied dependent on the RAG score of the project.

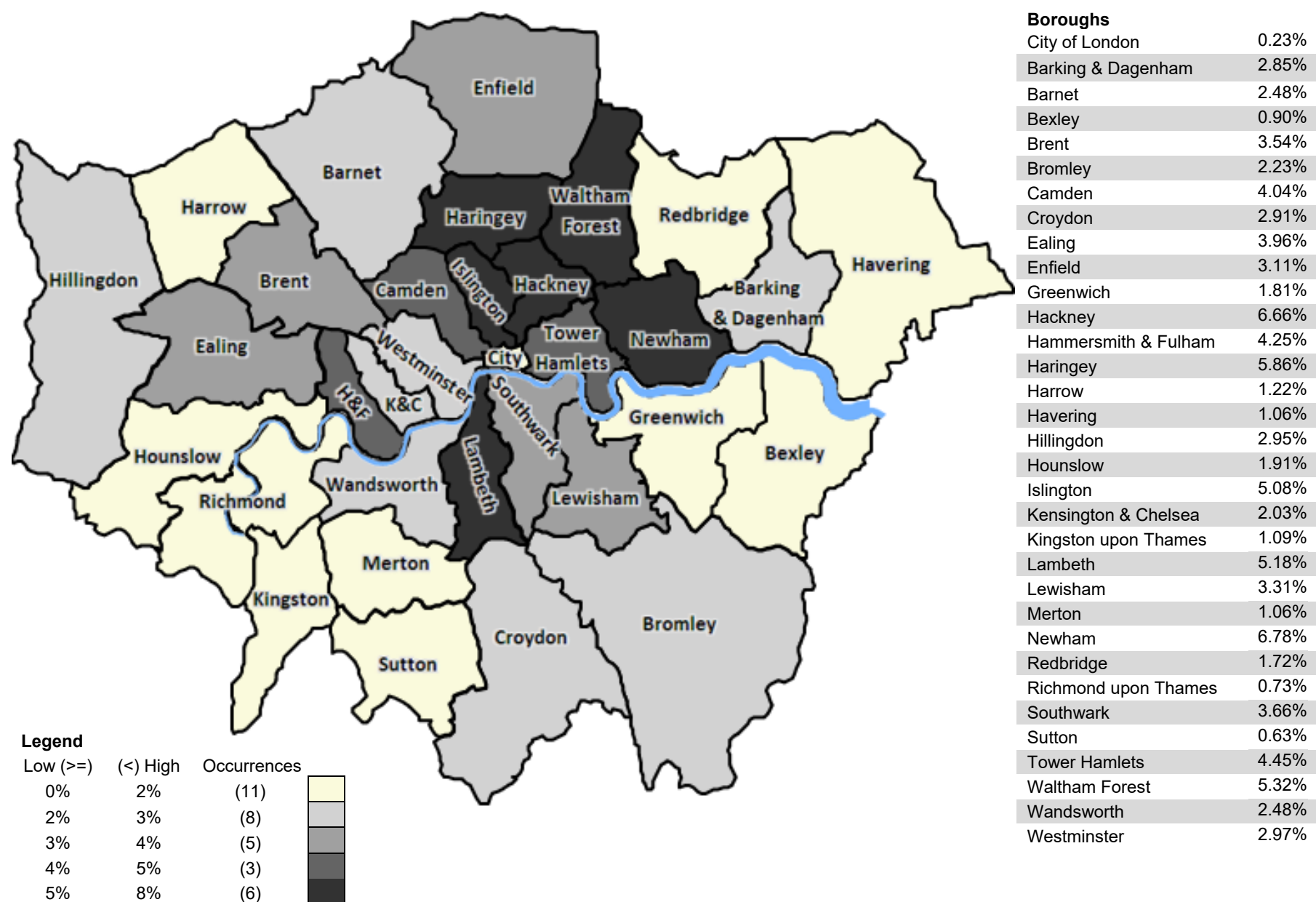
Performance change indicators (changes from one reporting quarter to the next)

↑	an increase of five or more percentage points
↗	an increase of more than two percentage points but less than five
↔	The score has remained relatively static with no significant change allowing for minor fluctuation between -two and +two percentage points
↘	a decrease over two percentage points but less than five
↓	a decrease of five or more percentage points

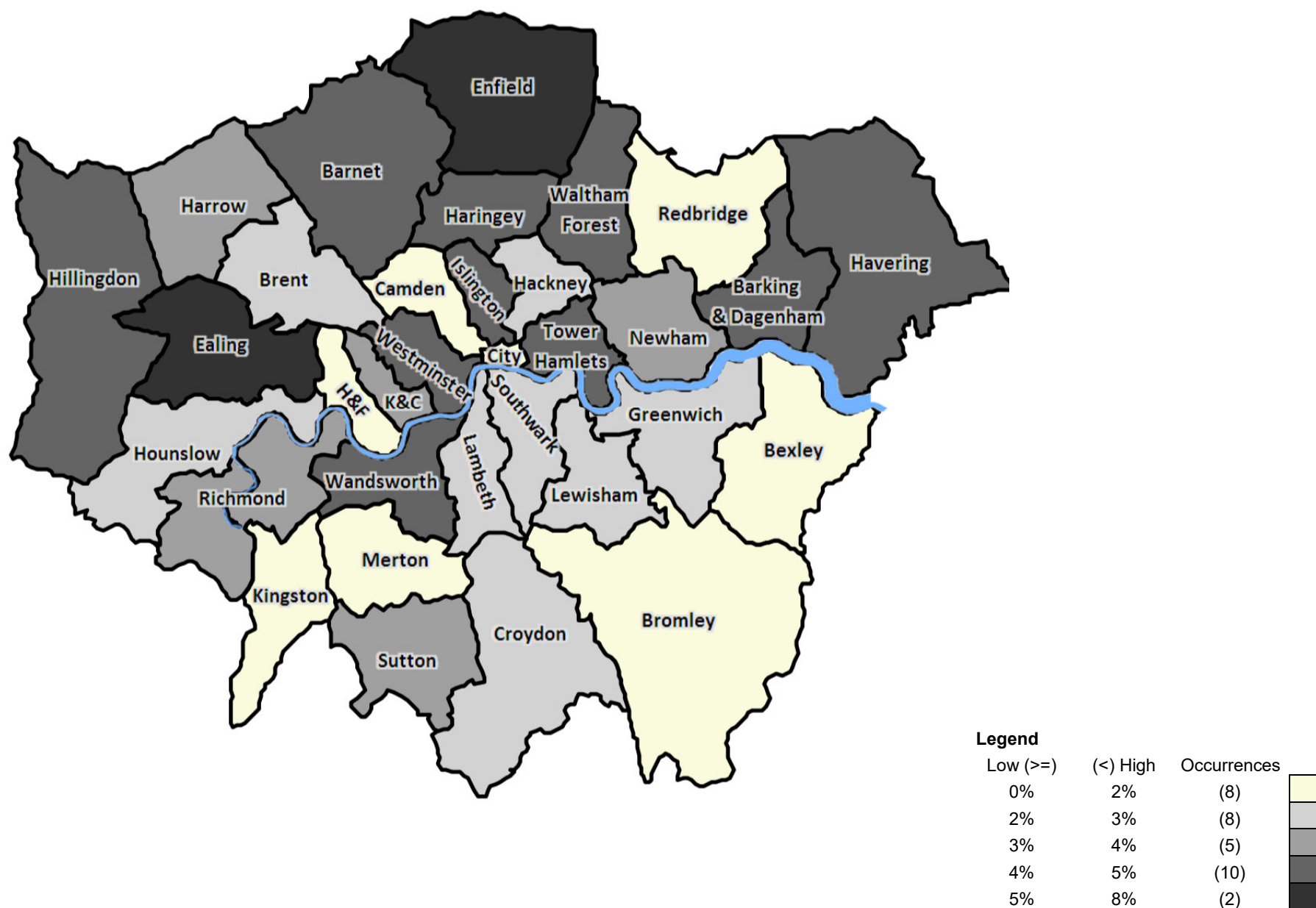
Priority 1: Combatting Homelessness indicative level of distribution based on need



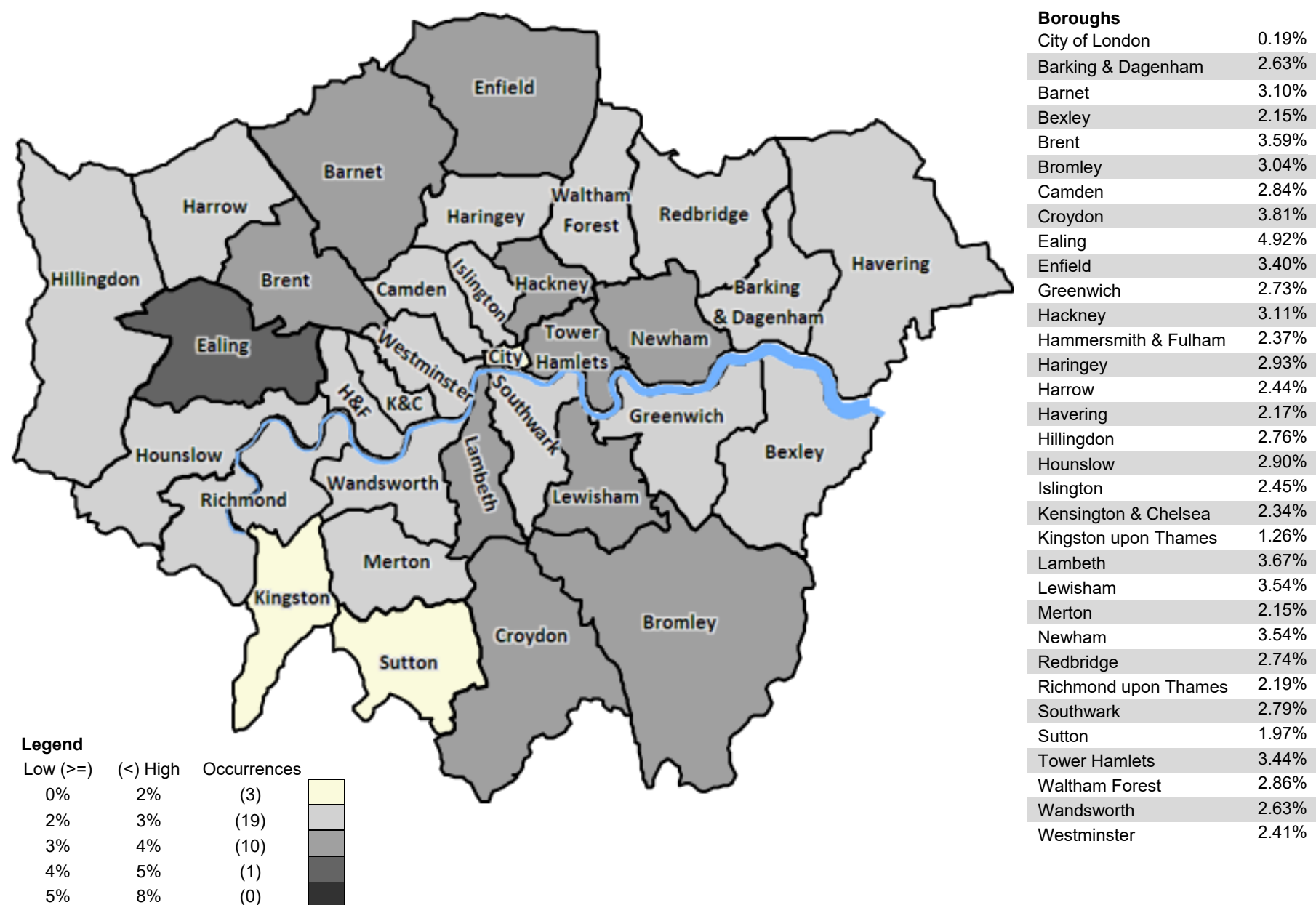
Priority 1: Combatting Homelessness actual distribution to March 2019



Priority 2: Tackling Sexual and Domestic Violence - indicative level of distribution based on need



Priority 2: Tackling Sexual and Domestic Violence - actual distribution of delivery to March 2019



See separately bound Appendix 3

See separately bound Appendix 4

1 Background

1.1 The Equality Act 2010 includes a public sector Equality Duty requiring public bodies and those carrying out public functions on behalf of public authorities, such as the London Councils Grants Programme, to have due regard to the need to:

- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
- Advance equality of opportunity between people who share a protected characteristic and those who do not.
- Foster good relations between people who share a protected characteristic and those who do not.

1.2 The Act explains that having due regard for advancing equality involves:

- Removing or minimising disadvantages suffered by people due to their protected characteristics.
- Taking steps to meet the needs of people from protected groups where these are different from the needs of other people.
- Encouraging people from protected groups to participate in public life or in other activities where their participation is disproportionately low.

1.3 The Act specifies nine protected characteristics; these are age, disability, gender reassignment, pregnancy and maternity, marriage or civil partnership, race, religion or belief, sex and sexual orientation.

1.4 London Councils, in aiming to meet its requirements under the act, completed an equality impact assessment as part of the 2015 review of the Grants Programme. The outcomes of the impact assessment and review suggested that London Councils Grants Programme was and should continue to be an effective vehicle by which the boroughs come together to tackle high-priority, pan-London complex social needs, including the needs of those with the protected characteristics, which can often be difficult to address effectively as an individual borough.

1.5 In pursuance of its aims London Councils has funded organisations to deliver services across London and implemented a monitoring process, which incorporates an assessment of equalities. This report considers, for Priorities 1 and 2, three sections of the equality monitoring data received from funded organisations in order to assess the progress of the programme in adhering to the requirements of the Act.

1.6 People accessing services by protected characteristics are also reported for Priority 3.

2 Equalities Outcome Targets

2.1 Specific equalities outcomes form part of each funded organisation's targets to ensure that the core activity of each service has due regard to the requirements of the Act and to enable London Councils to meet the needs of vulnerable groups. Tables one and two below outline the equalities outcomes achieved over the period 2017-19.

Table One: Equalities Outcomes achieved under Priority 1 for the period 2017-19

Service Area & ID		Lead Partner	Outcome	Profile 2017-19	Actual 2017-19
1.1	8252	Shelter – London Advice Services	Number with one/more protected equalities characteristic	586	873
			Number with improved physical health	400	505
			Number with improved mental health	920	940
	8254	St Mungo Community Housing Association	Number with one/more protected equalities characteristic	300	486
			Number with improved physical health	768	670
			Number with improved mental health	420	442
1.2	8259	New Horizon Youth Centre	Number with one/more of the protected characteristics (excluding age)	1,132	1,020
			Number with improved mental health	2,490	2,868
1.3	8257	Homeless Link	Number of VCS able to demonstrate that they have adapted their services and increased their links (to local authorities, providers under Priority 1, 2 and 3, and other agencies) to deliver holistic solutions for service users	90	262
			Number of VCS aware of changing need in inner and outer London and able to adapt services accordingly.	210	286
	8258	Standing Together Against Domestic Violence	Number of frontline organisations with increased awareness of specialist/equalities needs of clients	160	149
			Number of frontline organisations adapting and or introducing services to meet the specialist/equalities needs of clients	80	94
			Number of VCS able to demonstrate that they have adapted their services and increased their links (to local authorities, providers under Priority 1, 2 and 3, and other agencies) to deliver holistic solutions for service users	80	100
			Number of housing organisations with increased awareness of specialist /equalities needs of clients	160	149

Table Two: Equalities Outcomes achieved under Priority 2 for the period 2017-19

Service Area & ID		Lead Partner	Outcome	Profile 2018-19	Actual 2018-19
2.1	8262	Tender Education and Arts	Healthy Relationships Project participants in secondary schools and out of school settings can recall criminal statistics for different forms of sexual and domestic violence against protected groups	1,664	1,452
2.2	8269	Solace Women's Aid	People from protected characteristics report increased safety/knowledge of rights	4,984	5,395
			People from the protected characteristics report satisfaction with services	6,230	6,772
	8266	Galop	People from protected characteristics report increased safety/knowledge of rights	314	347
			People from the protected characteristics report satisfaction with services	160	171
	8268	SignHealth	People from the protected characteristics report increased safety/knowledge of their rights	300	578
			People from the protected characteristics report satisfaction with services	300	578
2.3	8275	Women's Aid Federation of England (Women's Aid)	Quarterly report on refuge referrals (successful/non-successful) by London borough, with particular categories including equalities sent to all borough officers and other key stakeholders ¹¹	8	8
			People with the protected characteristics (Equalities Act 2010) are able to access support that meets their needs	320	384
			Service users reporting their needs were adequately addressed when utilising the Helpline service (according to age, disability, gender reassignment, marriage & civil partnership, pregnancy & maternity, race, religion or belief, sex, sexual orientation).	800	875
2.4	8245	Ashiana Network	Removal of barriers in accessing services for people with the protected characteristics of the 2010 Equalities Act	170	246
			Number of users with disabilities accessing the service	146	159

¹¹ The Routes to Support reports (formerly UKROL) are quarterly reports on refuge data across London provided to boroughs and the Mayor's Office for Policing and Crime. The categories of the data gathered are monitored by a steering group of relevant stakeholders (boroughs, MOPAC/GLA and providers)

Service Area & ID		Lead Partner	Outcome	Profile 2018-19	Actual 2018-19
2.5	8271	Women's Resource Centre	Frontline services/organisations with increased ability to meet the three aims of the Equality Act 2010	240	201
			Frontline organisations with increased diversification of boards of trustees	40	34
2.6	8276	Asian Women's Resource Centre (AWRC)	Service users have an increased ability to communicate their needs and views to service providers	378	686
			Number of professionals with improved understanding of harmful practices and the barriers faced by BAMER women in accessing services	260	448

- 2.2 Providers have made good progress delivering against equalities targets. Officers continue to work with organisations to monitor and support activity.

3 Equalities Progress Report

- 3.1 Funded organisations provide a written progress report on the work they undertake to ensure their services are accessible and meet the requirements of the people with protected characteristics.
- 3.2 Activities undertaken to increase the take up of services by those with protected characteristics include delivering services in settings that are appropriate/accessible to users, including employing targeted methods to advertise the service and connect with service users. Examples of work through funded organisations have been detailed in monitoring returns as follows:
- Shelter facilitate home visits for those that are housebound and use community facilities, such as libraries, to meet with clients.
 - St Mungo Community Housing Association reports that it has rooms in its offices that are wheelchair accessible.
 - New Horizon provides outreach and satellite services to allow hard-to-reach groups to access its services. This includes work on the streets, prisons and Young Offender Institutions (YOIs), colleges, borough services voluntary sector partners and community-based organisations, meeting young people where they need support. It also ensures that promotional materials and delivery environments are young people friendly and inclusive. For instance, partners have aimed to make more Lesbian, Gay, Bisexual and Transgender (LGBT)+ affirmative spaces; have marked both the

Black and LGBT history months, and; have organised many events and workshops on issues around Violence Against Women and Girls (VAWG), women's rights, mental health, and racism.

- SignHealth meet clients with a physical disability or dual sensory impairment in their own homes or in an accessible venue of their choice.
- Solace, in conjunction with the Human Rights and Equalities Network (HEAR), has built strong links with community organisations and has carried out targeted outreach to agencies such as Age UK; Maternity Action; the Silver Project; Empower Project; Stay Safe East; Deafhope; Hear Network; Inclusion London; Stonewall; GALOP; Barnados; Moorfields Eye Hospital etc. It has also developed a London wide directory of community organisations with expertise in deaf and disability issues.
- Women's Aid has commissioned expert consultancy advice on improving the accessibility of the National and Domestic Violence Helplines service (NDVHL) for survivors who are deaf/hard of hearing. It strives to establish links with other specialist organisations, such as Black Asian Minority Ethnic and Refugee (BAMER) and LGBTQ+ (Lesbian Gay Bisexual Transgender Questioning and Other) services, to enhance accessibility, visibility and specifically target client groups.

3.3 Activities undertaken to shape services to the needs of those with protected characteristics include offering translation services, sign posting to other providers to ensure holistic support is given, recruiting appropriately trained staff and delivering training, etc. Examples of work through funded organisations have been detailed in monitoring returns as follows:

- Shelter access a range of translation services including oral translators and translation of written documents for deaf and blind people.
- St Mungo Community Housing Association uses signs and pictures, as appropriate, for clients with learning or language difficulties and work with probation services to ensure a translator is present to support people for whom English is not their first language.
- SignHealth note that all its workers (with the exception of the Admin/Coordinator) are deaf and use British Sign Language and/or International Sign Language. It ensures that its communication matches the clients' needs, using interpreters where necessary (including interpreters who are fluent in different spoken languages).

- Women's Aid report that callers for whom English is not their first language (where they do not have a volunteer/support worker available who speaks the required language) are offered translation services provided through Language Line/Big Word. Callers with hearing difficulties are provided with a Type Talk service. Data is collected on the number of callers requesting these services, and whether these requests have been met.
- St Mungo Community Housing Association report that clients who require support with gender identification or sexual orientation are signposted to LGBT services.
- New Horizon note that when young people present with possible learning disabilities partners ensure appropriate provision, including advocacy, to ensure access to relevant services, and access to specialist communications support when needed.
- Tender Education Arts contracts with appropriately experienced facilitators, develops specific course material and evaluation when working with Special Education Needs & Disability (SEND) groups.
- Galop, in meeting the needs of the transgender community, work closely with trans organisations. Gendered Intelligence sit on its Trustees Committee. Its Domestic Violence helpline has a trans specific service on Tuesday afternoons to address the specific needs of this client groups. Clients are referred to its trans advocacy service and CliniQ (the trans wellbeing service). Galop also co-delivered trans awareness training to the VAWG sector this year, continued to engage on a strategic level around the new Gender Recognition Act legislation and have trained VAWG organisations in trans awareness matters.
- SignHealth reports that its website presents in British Sign Language (BSL) first; that it markets its services widely to the deaf community via social media; attends deaf clubs to deliver workshops, where all information is in BSL; that it has a dedicated mobile number and email so deaf people can text or email for advice, and; can enable video calls so clients can use their preferred language.
- Solace, as part of the Specialist Refuge Network, support women of all faiths and those that have none. Service users have individual support plans that consider the preference of the women, for example women might like help to engage with their faith community or to disengage from it.

3.4 Activities undertaken to ensure that services are flexible and responsive to the changing needs of London and those with the protected characteristics include developing/

updating training, receiving and utilising feedback from service users, as well as forging partnerships. Examples of work through funded organisations have been detailed in monitoring returns as follows:

- Solace worked with Galop to shape a training course for Ascent staff around working with Trans users. It also runs an Equality and Diversity Championship Programme; staff members from across services are trained as equality and diversity champions as well as attending quarterly meetings and on-going training.
- Shelter reports that it collects data, undertakes impact assessments and addresses gaps, changing needs and shapes service provision through good target setting.
- New Horizon note that across the London Youth Gateway (LYG), it has seen a significant rise in beneficiaries who identify as LGBT+, young people who identify as both LGBT+ and BAMER and those who have no recourse to public funds. The LGBT Jigsaw partners also reported more 16 and 17 year olds who identify as trans or non-binary and are experiencing violence, are not receiving appropriate support. In response to these changing needs LYG partners have used London Councils funding to attract additional funds to meet needs. The Albert Kennedy Trust (AKT) recruited a 0.5 support worker to address needs. Stonewall Housing, supported the development of the Outside Project specialist LGBT+ night shelter and the Rainbow accommodation project for LGBT+ asylum seekers.
- Partners within the London Youth Gateway have developed services to meet the high demand of service users with mental health issues and trauma. Alone in London has expanded its counselling provision, setting up hubs in London to improve access. New Horizon Youth Centre (NHYC) has hosted a weekly mental health satellite service, developed a new accommodation project aimed at homeless young people with low to medium mental health support needs and to whom local authorities do not owe a homelessness duty. It is, also, currently expanding its psychotherapeutic provision to help young people suffering complex trauma.
- LYG partners have fostered close links and partnerships with agencies like Lambeth Law Centre, Praxis, Coram Voice, and the Children's Society destitution project, so that they can improve the outcomes for young people who require specialist help around their migration status. The partnership also shares its expertise with voluntary and statutory agencies working with target beneficiaries. For instance, NHYC delivered best practice presentations about housing, Private Rented Sector (PRS), welfare benefit advice at Crisis, Homeless Link and Centrepoin national

conferences. Stonewall Housing, AKT and Galop have raised the needs of LGBT+ communities at local, regional and national levels, and in 2018 Depaul UK published its Danger Zones and Stepping Zones: Phase 2 report, which highlights the harm experienced by and support needs of LGBT+ and young women, who find themselves in 'temporary living arrangements.

- Solace is currently working with HEAR, Stay-Safe East, Sisters of Frida, Respond, The Nia Project (Nia) and others to develop the London Disabled VAWG Network and are currently developing the terms of reference for the group. It also worked in partnership with organisations across London to reach out to service users from all protected characteristics. In conjunction with the HEAR Network, Solace developed a statement of intent for how it works with deaf and disabled users. Solace was given an award by London for All, for its work with HEAR.

4 Data for number of service users with the protected characteristic

- 4.1 Priority 1 and 2 funded organisations collect data on the numbers of service users accessing services by protected characteristic, which can be considered according to the target groups outlined for the service. Priority 3 collects data on the number of service users accessing the service with protected characteristic. Tables three to twelve below aggregate data received from funded organisations on service users according to protected characteristics.

Table Three: Service Users according to Ethnic Background (Priority 1 and 2) and Target Groups

Protected Characteristic - Race		
Ethnic Background	Priority 1 Percentage of service users by ethnicity 2017-2019*	Priority 2 Percentage of service users by ethnicity 2017-2019*
Asian – Bangladeshi	2.6%	2.8%
Asian – British	1.5%	2.5%
Asian – Indian	1.8%	3.4%
Asian – Pakistani	1.5%	2.6%
Asian – Other	2.4%	3.1%
Total Asian	9.9%	14.4%
Black – African	11.4%	5.7%
Black – British	9.6%	4.1%
Black – Caribbean	6.5%	3.0%
Black – Other	2.5%	1.9%
Total Black	30.0%	14.7%
Chinese	0.4%	0.8%
Latin American	0.4%	1.3%
Middle Eastern	1.6%	2.3%
White – British	18.8%	16.3%
White – Irish	1.8%	2.2%
White – European	5.9%	4.7%
White – Other	6.3%	3.0%
Total White	32.8%	26.2%
Mixed Ethnicity	5.5%	4.3%
Prefer not to say	19.4%	35.9%
Priority 1 Target Groups	The target groups outlined in the service specification were EEA ¹² nationals (particularly CEE ¹³), BAMER ¹⁴ , Roma and Latin American. The service specifications noted that BAMER people are over-represented among London's homeless with over half of rough sleepers being non-UK nationals. They are more likely to face complex problems and additional barriers to accessing services compared to other homeless people.	
Priority 2 Target Groups	Target groups with low levels of access to generalist provision such as BAMER (including traveller). The service specifications for Priority 2 highlight the need for culturally specific BAMER services. Research indicates that BME survivors of domestic violence are more likely to access BME specialist services and are often a women's first point of contact with any formal support provider ¹⁵ . Findings suggest that women from Black, Indian, Pakistani and other BAMER communities were likely to stay in abusive situations for longer ¹⁶ . Data from Women's Aid found that 51.4% of referrals to refuges for BAMER women were unsuccessful.	

*Note: Data is derived from total number of users that responded to the question

¹² Member countries of the European Economic Area

¹³ Central and Eastern European (CEE) – represent high levels of rough sleepers in London (Bulgaria, Poland, Hungary, Latvia, Estonia, Lithuania, Czech Republic, Romania, Slovenia and Slovakia)

¹⁴ Black Minority Ethnic and Refugee

¹⁵ State of the Sector: Contextualising the current experiences of BME ending violence against women & girls organisations. Nov 2015. pp8

¹⁶ Vital Statistics: The experiences of Black, Asian, Minority Ethnic & Refugee women & children facing violence & abuse, 2010

Table Four: Service Users according to Disability including Deaf and Hearing Impairment (Priority 1 and 2) and Target Groups

Protected Characteristic - Disability		
Disability	Priority 1 Percentage of service users by disability 2017-2019*	Priority 2 Percentage of service users by disability 2017-2019*
Blind or Visual Impairment	0.2%	0.3%
Learning Difficulty	2.3%	1.2%
Mental health	8.8%	10.0%
Mobility	2.4%	2.1%
Other disability	6.2%	1.7%
Not disabled	54.6%	44.8%
Prefer not to say	25.5%	40.0%
Deaf		
Deaf or Hearing Impairment	0.2%	1.0%
Prefer not to say	18.3%	22.4%
Not Deaf	81.5%	76.6%
Total Deaf and Disabled	20%	16%
Priority 1 Target Groups	<p>Disabled people, including people with mental health concerns and people with learning disabilities, were amongst the target groups for Priority 1.</p> <p>The service specification advised that the poverty, inequality, discrimination and exclusion experienced by London's Deaf and disabled population mean they are more reliant on welfare benefits, legal aid etc.</p>	
Priority 2 Target Groups	<p>All forms of disability including those with complex mental health needs.</p> <p>The report "Making the Links" found that disabled women often experience greater hurt and damage at the hands of abusers¹⁷. And that that across the country domestic violence services for disabled women were patchy and sometimes minimal¹⁸.</p> <p>Women with complex needs such as mental health are less likely to be successfully referred into a refuge.</p> <p>In 2015 12% of victims seen by the forced marriage unit had either a physical or learning disability.</p>	

*Note: Data is derived from total number of users that responded to the question

¹⁷ Making the Links, Disabled women and domestic violence, Gill Hague, Ravi Thiara, Pauline Magowan and Audrey Mullender pp 18

¹⁸ Making the Links, Disabled women and domestic violence, Gill Hague, Ravi Thiara, Pauline Magowan and Audrey Mullender pp26.

Table Five: Service Users according to Sex and Gender Reassignment (Priority 1 and 2) and Target Groups

Protected Characteristic - Sex and Gender Reassignment		
Gender/Identity	Priority 1: Percentage of service users by gender/ reassignment 2017-2019*	Priority 2: Percentage of service users by gender/ reassignment 2017-2019*
Female	47.5%	81.2%
Male	46.2%	13.9%
Intersex	0.0%	0.0%
Non-binary	0.3%	0.1%
Unsure / questioning	1.0%	0.0%
Other	0.4%	0.6%
Prefer not to say	3.0%	3.4%
Identify as trans or a person with trans history	1.3%	0.5%
Prefer not to say	0.2%	0.4%
Priority 1 Target Groups	<p>Target groups included women affected by domestic violence, trafficked women, young 'hidden homeless' women and transgender people.</p> <p>Young women are more likely to be amongst the hidden homeless seeking out of the way places to sleep rather than sleeping rough on the streets.</p> <p>Transgender people may not form part of local service priorities because they may not exist in large enough numbers locally and may need to flee to other boroughs to avoid harassment or abuse. Transgender people have higher incidents of suicide, homelessness and poverty than many other communities.</p>	
Priority 2 Target Groups	<p>Women will be the main beneficiary of service as they are more likely to be affected by domestic violence, repeat victimisation and homicide statistics.</p> <p>Providers should also consider men and ensure there is, at the least, referral mechanisms to appropriate services.</p> <p>London Councils consultation responses highlighted transgender people as vulnerable to domestic abuse.</p> <p>8.2% of women and 4% of men were estimated to have experienced domestic abuse in 2014/14.¹⁹</p>	

*Note: Data is derived from total number of users that responded to the question

¹⁹ Domestic Violence in England and Wales, May 2016.

Table Six: Service Users according to Sexual Orientation (Priority 1 and 2) and Target Groups

Protected Characteristic - Sexual Orientation		
Sexual Orientation	Priority 1: Percentage of service users by sexual orientation 2017- 2019*	Priority 2: Percentage of service users by sexual orientation 2017- 2019*
Bisexual	1.9%	1.4%
Gay Man	4.9%	1.2%
Heterosexual	54.8%	33.6%
Lesbian	1.6%	1.7%
Other	1.7%	1.4%
Prefer not to say	35.1%	60.7%
Priority 1 Target Groups	<p>Target groups included LGBT.</p> <p>LGBT people may not form part of local service priorities because they may not exist in large enough numbers locally. LGBT people may not approach mainstream advice services for fear that they may face discrimination.</p> <p>The Albert Kennedy Trust's 2015 report notes that LGBT young people are more likely to find themselves homeless than their non-LGBT peers and comprise up to 42% of the youth homeless population.</p>	
Priority 2 Target Groups	<p>Target groups included LGBT.</p> <p>More than a third of gay and bisexual men experienced at least one incident of domestic abuse in a relationship with a man. And, four in five gay and bisexual men who have experienced domestic abuse have never reported incidents to the police.²⁰</p> <p>One in four lesbian and bisexual women experienced domestic violence. UK research into same sex relationships showed over 40% reported experiencing physical abuse, a similar proportion sexual abuse and three-quarters emotional abuse.</p>	

*Note: Data is derived from total number of users that responded to the question

²⁰ Gay and Bisexual's Men's Health Survey, April Guasp, Stonewall, 2013

Table Seven: Service Users according to Sexual Orientation (Priority 1 and 2) and Target Groups

Protected Characteristic - Religion or Belief,		
Religion or Belief	Priority 1: Percentage of Service Users by religion or belief 2017-2019*	Priority 2: Percentage of service users by religion or belief 2017-2019*
Agnostic	0.7%	0.8%
Atheist	1.5%	1.8%
Baha'i	0.0%	0.0%
Buddhist	0.4%	0.5%
Christian	26.5%	13.2%
Hindu	0.7%	1.9%
Humanist	0.1%	0.0%
Jain	0.0%	0.0%
Jewish	0.4%	0.6%
Muslim	11.2%	10.3%
Rastafarian	0.2%	0.1%
Sikh	0.6%	0.6%
Zoroastrian	0.0%	0.1%
None	18.6%	12.2%
Other	1.9%	1.2%
Prefer not to say	37.2%	56.5%
Priority 1 Target Groups	No specific targets outlined. Provision should be sensitive to the needs of service users and their religious requirements.	
Priority 2 Target Groups	No specific targets outlined. Provision should be sensitive to the needs of service users and their religious requirements.	

*Note: Data is derived from total number of users that responded to the question

Table Eight: Service Users according to Sexual Orientation (Priority 1 and 2) and Target Groups

Protected Characteristic - Age		
Age	Priority 1 Percentage of service users by age 2017-2018*	Priority 2 Percentage of service users by age 2018-2019*
Under 16	0.6%	18.5%
16-17	19.6%	1.5%
18-24	28.5%	8.2%
25-34	19.3%	15.3%
35-44	14.1%	11.4%
45-54	9.9%	7.1%
55-64	4.8%	2.7%
65+	2.2%	1.1%
Prefer not to say	1.1%	34.1%
Priority 1 Target Groups	<p>Targets groups include young people aged 18-24, the under 35's and 65+</p> <p>Research found that 50% of older people did not seek advice when threatened with homelessness. A combination of events such as bereavement, ill health, debts and problems with landlords can lead to increased housing instability for this group.²¹</p> <p>Older LGBT people face inequality of access to social care and wider provision.</p> <p>Young homeless people were adversely affected by the recession and social welfare reforms. The minimum wage is lower for young people under 21.</p> <p>Homeless Link advised that nearly half of temporary accommodation residents are young people aged 16-24.²²</p>	
Priority 2 Target Groups	<p>Children and young people, younger women with vulnerabilities due to child sexual exploitation and gang affiliations. Older people.</p> <p>Older women are less likely to take up services in relation to their needs. Older survivors are said to be under-represented in the take-up of refuge places.²³</p>	

*Note: Data is derived from total number of users that responded to the question

²¹ Causes of homelessness among older people, Sheffield Institute of Studies on Ageing (SISA) 2004

²² Homeless Link, Evidencing the changing need of homelessness in London, 2016.

²³ Help the Aged Older Women and Domestic Violence, March 2004

Table Nine: Service Users according to Sexual Orientation (Priority 1 and 2) and Target Groups

Protected Characteristic - Pregnancy and Maternity		
Pregnancy and Maternity	Priority 1: Percentage of service users by pregnancy and maternity 2017-2019*	Priority 2: Percentage of service users by pregnancy and maternity 2017-2019*
Pregnancy/maternity	0.5%	2.1%
Priority 1 Target Groups	No specific targets outlined. Providers consider and respond accordingly to all protected characteristics.	
Priority 2 Target Groups	No specific targets outlined. Providers consider and respond accordingly to all protected characteristics. The British Journal of Obstetrics and Gynaecology reports that one in six pregnant women will experience domestic violence.	

*Note: Data is derived from total number of users that responded to the question

Table Ten: Service Users according to Sexual Orientation (Priority 1 and 2) and Target Groups

Protected Characteristic - Marriage or Civil Partnership		
Marriage/Civil Partnership	Priority 1: Percentage of service users by Marriage/Civil Partnership 2017-2018*	Priority 2: Percentage of service users by Marriage/Civil Partnership 2018-2019*
Marriage/Civil Partnership	7.2%	6.1%
Priority 1 Target Groups	No specific targets outlined. Providers will need to consider and respond according to all protected characteristics.	
Priority 2 Target Groups	No specific targets outlined. Providers will need to consider and respond according to all protected characteristics.	

*Note: Data is derived from total number of users that responded to the question

Table Eleven: Priority 3 Service Users according to Targeted Protected Characteristic (Priority 3)

Priority 3	
Target Groups	Percentage of Service Users 2017-2019
Race	65 per cent were ethnic minorities
Disability	18 per cent declared a disability
Sex	64 per cent are female
Age	28 per cent were over 50
Priority 3 Target Groups	London Councils ESF Poverty Programme aims to recruit starters from target groups to a minimum percentage as detailed below: – Self-declared disability: 22%, – Ethnic minority: 60%, – Women: 51% – Older People 50+: 18%



London Funders Grant Report to London Councils – April 2019

London Councils Grant April 2018 to March 2019

The London Councils Grants Committee pays £60,000 in subscriptions on behalf of all London Boroughs. As well as providing a £46,425 saving to local government in London, the subscriptions pay for a range of services open to local authority members and staff.

Furthermore, having all 33 London Local Authorities and London Councils within the membership of London Funders enables us to leverage additional funding to undertake pan-London initiatives. In 2018-19 this totalled just over £150,000 of additional investment.

Summary of Outputs

Activity	Total	Boroughs Covered	Boroughs - Individuals
Events – Networks, Funder Forums & Roundtables	<ul style="list-style-type: none"> 72 events overall. Including: 40 Funder Forums & Roundtables, and 6 report launches/multi-stakeholder conferences 	32 & London Councils	222
Secretariat to Borough Grants Officer Forum	<ul style="list-style-type: none"> 3 Borough Grants Officers Forum Meetings 		
Meetings – Bespoke support for London Councils and borough members	<ul style="list-style-type: none"> 3 Kensington and Chelsea Funders Meetings (post-Grenfell) 1 Camden Funders Meeting 2 Lambeth Funder Forums (chaired by London Funders, secretariat provided by Lambeth) 1 event co-hosted with London Councils on the upcoming 2019 spending review One-off meetings and catch ups with London Councils staff. 	3 & London Councils	50
E-bulletin	<ul style="list-style-type: none"> 12 monthly newsletters summarising publications and resources 40 weekly briefings to highlight news, research and policy developments 	33 & London Councils	470
Publications	<ul style="list-style-type: none"> 23 Meeting Reports 12 Research papers/ Reports/blogs 	33 & London Councils	470

London Funders has also engaged with borough members at various meetings and events outside of regular networks and forums. These include:

- Speaking at the Havering Council VCS conference.
- Networking at the new councillor reception at the Guildhall. This event was attended by over 200 new local councillors from across the city.
- Speaking at the Heads of Community Safety meeting on serious youth violence and community resilience.

- Speaking at Rocket Science's event on 'What's on the Horizon for London in 2019' alongside Waltham Forest Council.
- Sitting on the panel of the Young Londoners Fund, alongside London Councils and Camden Council.
- Sitting on the Community Resilience steering Group, chaired by the Chief Executives of the London Boroughs of Hammersmith and Fulham and Newham.
- Engaging with the Corporation of London and nominees the London Boroughs of Lambeth and Southwark at the Living Wage Champion Awards.
- Attending the GLA's multi-stakeholder meetings on serious youth violence (forming the Violence Reduction Unit), sitting alongside the London boroughs of Brent and Lambeth on its steering group.
- Attending meetings with London Councils and various other stakeholders on the Vision for Young Londoners.
- Attending the New Local Government Network's autumn reception and its public debate on the future of public/private sector partnerships.
- Attending the Corporation of London's events at the Mansion House on the future of corporate engagement and how funders can best support digital inclusion.
- Attending the Westway Supplementary School Awards with representatives from the Royal Borough of Kensington and Chelsea.
- Attending the London Sport Awards supporting nominees from the London Borough of Newham.
- Attending the City Bridge Trust annual dinner with various senior representatives from London Councils, the Corporation of London and London's local authorities.
- Attending the London Government Dinner with senior representatives from all London local authorities, London Councils and the GLA.
- Attending the Islington Giving Christmas Reception with representatives from Islington Council.
- Attending various Centre for London events, discussing the future of the capital.
- Regular catch ups with trustees from London Councils, the London Borough of Barking and Dagenham, The London Borough of Hounslow and the London Borough of Southwark.
- Regular catch ups with key stakeholders from the City of London Corporation on both its philanthropy strategy and engagement with the wider sector.
- Consulting with Camden Council on developing a funders alliance to tackle serious youth violence.
- Coordinating meetings with the Young Hammersmith and Fulham Foundation and the London Borough of Hammersmith and Fulham on how best funders can work together to support young people in the borough.
- Co-convening meetings with the Healthy London Partnership on a potential pooled health fund for London.

About London Funders

London Funders is the membership network for funders and investors in London's civil society. We provide a safe place to think, share, learn and act together to meet the needs of Londoners.

The formal objects of London Funders are for the benefit of the public and particularly to improve the conditions of life of people who live and work in Greater London.

This is through:

- The advancement of citizenship and community development, particularly by: promoting the voluntary and community sector; providing advice and information particularly on funding and social investment opportunities to facilitate co-operation and collaboration between the voluntary and community sector and funding organisations; providing resources and funding to the voluntary and community sector.
- The advancement of education, particularly by: providing training and information to the voluntary and community sector and funding organisations; facilitating the exchange of information, knowledge and experience between the voluntary and community sector and funding organisations; to enable funding organisations to provide support and funding to the voluntary and community sector more effectively.

With 145 members London Funders is unique in bringing together public sector funders and commissioners, with Independent Foundations, Social and Corporate Investors, Lottery Funders and others. Since April 2018 to today, we have had 23 members join London Funders. These range from trusts and foundations (e.g. Sainsburys Family Charitable Trust), corporate foundations (e.g. Laureus) Livery Companies (The Goldsmiths Company) and Young Peoples Foundations.

Borough involvement in London Funders:

- 32 Boroughs participated in one or more London Funders Networks, Funder Forums or Roundtables during the year;
- 222 individuals participated in one or more London Funders Networks, Funder Forums or Roundtables during the year;
- 470 borough Members and Officers receive our weekly email;
- A co-opted Officer from London Councils and Officers from three boroughs (Barking & Dagenham, Hounslow and Southwark) are members of the Board of London Funders.
- Representatives from London Boroughs have also been sitting on the Way Ahead Systems Change Group, including a borough officer from Camden, an elected member from Redbridge, and an officer rep from London Councils.
- A representative from the London Borough of Southwark sits on the London's Giving steering group.

NB A borough by borough list of engagement is attached as Annex 1

Purpose of the Grant

The London Councils grant provides Borough members and staff with access to the following activities and services:

Annual programme of events for all local authority members and officers

We have convened, hosted and run 72 events in 2018-19. These range from roundtables and project meetings to a large annual conference. Our events provide a space for members to be briefed on significant issues facing London, and to contribute to long term thinking on the sustainability of civil society in London. Our meetings from 2018-19 have covered:

Future of support for civil society in London at a local and regional level

- 1 planning meeting for The Way Ahead's multi-stakeholder event
- 4 Way Ahead Systems Change Groups
- 1 multi-stakeholder conference on the future of The Way Ahead
- 1 meeting on 'Grant making helping, not hindering'

Increasing cross-sector working to better resource the sector

- 1 London Funders Big Network Day
- 3 London's Giving project management groups
- 1 London's Giving Catalyst Grants showcase
- 3 London's Giving Reference Group meetings
- 4 London's Giving Development Leads meetings
- 1 London's Giving Masterclass on 'Developing an Effective Fundraising Strategy'
- 1 London's Giving Chairs Breakfast
- 1 London's Giving Christmas Celebration
- 1 London's Giving Strategy Discussion
- 4 London Funders board meetings

- 1 London Funders strategy discussion
- 1 forum for trust and foundations to feed into the Mayor's strategy on philanthropy (co-hosted with Rocket Science)
- 1 forum for place-based funders to feed into the Mayor's strategy on philanthropy (co-hosted with Rocket Science)
- 1 meeting presenting the interim findings of the Mayor's strategy on philanthropy
- London Funders AGM on 'Pounds, politics and purpose'
- 1 lunch and learn on More, better, together: A strategic review of giving in London
- 2 member networking events encouraging informal networking and team building
- 1 event introducing funders to the 2027 Programme – encouraging a more diverse workforce in the funding community
- 1 Camden Funders Forum
- 1 meeting on funding participation in culture (and how to do it well)

Regular Networks and Forums

- 1 children and young people network meeting on the topic of 'How can funders support those working on the frontline with CYP?'
- 1 children and young people meeting on 'What makes a space safe for young people?'
- 1 children and young people meeting on 'How can funders engage with the digital skills gap and where is good practice happening in this area?'
- 1 Healthy London Network meeting on childhood obesity and the link between obesity and deprivation
- 1 Healthy London Network meeting focused on mental health (and specifically improving wellbeing through sports and recreational activities)
- 1 Research and evaluation meeting on blockchain and social impact
- 1 Research and evaluation meeting focused on measuring complex health data in a place
- 1 Unlocking assets meeting on preserving community buildings and premises
- 3 Borough Grants Officers Forums

Specialist services to meet the needs of London's diverse communities

- 1 meeting on how funders can best support deaf and disabled people's organisations (DDPOs)
- 1 member talk from the Ford Foundation on social change philanthropy and funding disability
- 1 meeting on the next steps in building a social evidence base for London
- 1 meeting on the effects of Universal Credit and managed migration
- 1 meeting on 'Ageing Well in London'
- 1 meeting on housing and homelessness in London

Ensuring London is a resilient city

- The launch of the 'Possible Not the Perfect'
- 1 workshop building on the practical recommendations of the Possible Not the Perfect
- 3 meetings of the Grenfell funder coalition on 'what's next'
- 1 London Emergencies Trust Board meeting
- Launch of 'Distributing Funds in a Disaster'.
- 4 Serious Youth Violence Network meetings
- 2 meetings on how funders can best support the resilience of workers in community-facing organisations
- 1 meeting on the future of the European Social Fund

- 1 meeting on the Spending Review 2019 – threats and opportunities for London’s voluntary sector (co-hosted with London Councils)
- 1 meeting on ‘hot and cold’ spots of funding in London

Reports, research and publications

We have published:

- 23 meeting reports
- 12 monthly e-bulletins and 40 ‘Funder Five’ weekly briefings
- 12 research and other papers covering:
 - The Possible Not the Perfect – Funder responses to emergencies
 - Response to the Civil Society Strategy
 - Response to 'Mind the Gap' - A Review of the Voluntary Sector Response to the Grenfell Tragedy
 - Civil Society Strategy - Our thoughts
 - 2018/19 Annual Report
 - More, Better, Stronger, Together - Why London Funders is excited about the future of philanthropy in London
 - Harnessing the Capital's Giving
 - Civil Society - The Future? Our thoughts on the Civil Society Futures Report (and what it means for our members)
 - New Years Honours 2019 - Congratulations to members
 - After the Year of Reviews, what might 2019 bring for London’s Civil Society?
 - Strange Bedfellows? BIDs and Civil Society

Secretariat to the Borough Grants Officers Forum

We provide the secretariat to the group that brings together the officers from all boroughs and London Councils which has met three times during the year. These meetings are open to all 33 of London’s local authorities and regularly attract over half of London boroughs, with a spread of representatives from both inner and outer London. In addition to servicing the actual meetings, preparing the agenda and papers, London Funders also maintains the database of Borough Grants Officers, and works between meetings in supporting boroughs with information, sharing innovation, good practice and connecting borough officers with colleagues in different authorities who are working on similar issues and challenges.

Additionally, in the last 12 months we have held an additional meeting with London Councils on the potential impact of the spending review on the voluntary sector. We have also provided bespoke support for funder forums in Camden, Hammersmith & Fulham and Lambeth.

Studies and projects looking at major, strategic issues facing civil society in London (with other funders)

We have taken the lead on a number of studies and projects looking at major, strategic issues facing civil society in London. These include:

London’s Giving

London’s Giving is a project of London Funders, inspired by the work of Islington Giving and funded by the Corporation of London’s charity City Bridge Trust, established in 2014 to provide practical support to place based giving schemes. The London’s Giving initiative has now moved from a ‘support phase’ towards embedding a ‘giving movement’. The objectives of the project from 2017-2020 are to:

- Provide tailored support for local giving schemes
- Maintain and extend the Learning Network

- Developing a knowledge hub on place-based giving
- Establishing a sustainable future for place-based giving in London

The current status of place based giving is:

- 12 schemes are established
- 7 are operational but not yet launched
- 2 are in development
- 8 boroughs expressed an interest

We recognise that there is no single model for a place-based giving and we celebrate the fact that every scheme is different and responds to local circumstances. This can make it challenging to provide the right support, or to articulate what place-based giving is. However, we have achieved this using the *shared principles* and the *key messages* ensuring that all of the place-based giving schemes feel part of the wider movement and all share the ambition to be more than just another grants scheme. To this end we launched a new London's Giving website in December 2018 as a resource and signposting tool for giving schemes.

In the upcoming year we will focus on ensuring that tools and resources are in place, and that the network of schemes is well established and able to support each other. We will also review what the schemes need from us going forward.

The Way Ahead

In April 2016 we launched the final report of our collaboration with London Voluntary Services Council and Greater London Volunteering on the future of civil society in London. '[The Way Ahead – Civil Society at the Heart of London](#)' mapped out a bold new vision for how civil society support can be reorganised to better support London's communities. The vision starts with co-producing an understanding of need and how to tackle it with communities, through to better sharing of intelligence and data across sectors, to making sure that community voices are heard in decision-making at a strategic level.

[The Way Ahead](#) is progressing well, with London Funders project managing the Systems Change group and the recommendations of the report. London Plus (the Hub for London) is fully established as an organisation which launched in November 2018. It will have three key focuses: data & intelligence; supporting networks; and enabling voice and influence. The GLA is pushing forward with implementing the data recommendations of The Way Ahead. This includes additional investment in the Intelligence Team to build a 'social evidence base' and a data post in the community engagement team. Most importantly there is a renewed sense of confidence across London's civil society support organisations, and there is increased recognition of the value of infrastructure and new commitments to support it from funders.

London Funders will continue over the 2019-20 year to chair and service the Systems Change Group, and hold others to account for the delivery of the Change Plan. We will also convene activities and meetings to maintain member's engagement in the Way Ahead approach.

London Emergencies Trust

Following the terrorist attack in Westminster in March 2017, we mobilised the London Emergencies Trust (LET). The LET was established in December 2015 as a company with charitable purposes, ready to be deployed to coordinate and support the response of London's funders to a major incident in the London area in which people are killed or injured. London Funders holds the Secretariat for the London Emergencies Trust. The LET was modelled on the London Bombings Relief Charitable Fund (LBRCF) that operated between 2005 and 2008. The Trust is an independent body with a board of trustees but works closely with many public, private and charitable sector bodies to receive funds and distribute them effectively to individuals.

LET has distributed funding to Grenfell and all terrorist attack sites in London following the events of 2017, and we've been using this experience to inform national developments with the Charity Commission on how emergencies can be responded to, based on our experiences in London. Over the 2018-19 year we commissioned an independent report on the work of LET to capture the learning and share this more widely – this was published and launched at an event at the House of Lords, including representatives from London's local authorities affected by incidents which LET responded to. In the 2019-20 year we will be hosting a series of workshops to further share this learning.

Enabling cross-sector funder collaboration and conversations with local communities following the Grenfell Tower Fire

London Funders was well-positioned as a vehicle for coordination between funders after the Grenfell Tower fire. This was predominantly due to our cross-sector membership base, and our trusted and strong relationships with our members. In the three months following the fire, the London Funders team predominantly focused on facilitating collaborations both within the membership, but also with the Ministry of Housing, Communities and Local Government. From June to Dec 2017, London Funders supported five collaborative funding programmes which made a combined total of 226 grants worth £4.5m.

Whilst many funders continue to have strong relationships locally, there was little appetite for a further collaborative programme at this time focused on core costs. London Funders will not at this time pursue a further collaboration but we have continued to engage with RBKC and our wider membership to ensure that intelligence is shared and that priorities are aligned.

To ensure that learning is embedded, London Funders commissioned research to capture and share the learning from funder responses to emergencies including the Grenfell Tower fire, the Manchester Arena bomb and the London Bridge terror attack. This was carried out by IVAR and published in April 2018 as [The Possible not the Perfect](#). This report has recommendations for how funders respond to emergencies, but more importantly, for every day funding practice. This report has been shared with local authorities, and the Royal Borough of Kensington and Chelsea and the wider membership of London Funders. Attendees from Local Authorities were at the launch and a part of the conversation about how we can help implement this learning across "business as usual" grant-making.

Other Cross Sector Initiatives

London Funders maintains good working links with a wide variety of organisations and networks whose work is relevant to funders. Over the year this has included sharing examples to inform the development of the Government's Civil Society Strategy, hosting a round table to contribute to the Julia Unwin review of civil society, sitting on advisory boards relevant to the policy agenda in London (such as the Mayor's refugee and migrant advisory panel), as well as making direct links between members and partners to enable collaboration (for example working with City Bridge Trust and Trust for London to develop funder collaboration in relation to Deaf and Disabled People's Organisations).

Finance April 2018 to March 2019 *

Incoming Resources

London Councils	60,000
Other Membership Subscriptions	87,665
City Bridge Trust	50,000
London's Giving	100,000
Other income	2,741
Total Incoming Resources	300,406

Resources Expended

Networks, Forums, Projects & Development	176,831
Information & Communication	19,648
London's Giving	102,059
Total Resources Expended	298,538
Surplus/(deficit)	1,868

* These figures are subject to an upcoming audit, and full accounts will be made available later in the year.

Plans for 2019/20

We will:

- Run 24 learning and development networks covering: Children & Young People; Research & Evaluation; Assets and Investments; Healthy London; Housing and Homelessness; Legal Advice and Culture
- Convene, host and run 18 other events, being a combination of Funder Forums and Roundtables in response to the needs and interests of borough representatives
- Publish 12 editions of our e-bulletin; a weekly member-exclusive email and reports from all of our meetings
- Publish at least three additional reports
- Provide the Secretariat to the Borough Grants Officers Forum
- Continue to deliver the London's Giving project working with boroughs
- Continue to convene conversations and facilitate the recommendation of 'The Way Ahead'- Civil Society at the Heart of London
- Work alongside London Councils and other stakeholders to begin to implement our 2018-21 strategy
- Work closely with London Councils and the GLA to support the needs of Londoners.

Borough engagement with London Funders April 2018 to March 2019 (Annex 1)

Authority	Number Events Attended	Number Attendees
LB Barking & Dagenham	11	13
LB Barnet	5	5
LB Bexley	4	5
LB Brent	4	5
LB Bromley	0	0
LB Camden	15	21
Corporation of London	11	14
LB Croydon	7	7
LB Ealing	4	4
LB Enfield	2	2
RB Greenwich	3	3
LB Hackney	3	4
LB Hammersmith & Fulham	4	4
LB Haringey	1	1
LB Harrow	2	2
LB Havering	11	15
LB Hillingdon	2	2
LB Hounslow	12	15
LB Islington	3	3
RB Kensington & Chelsea	8	16
RB Kingston upon Thames	2	3
LB Lambeth	2	3
LB Lewisham	7	7
LB Merton	2	2
LB Newham	3	3
LB Redbridge	8	8
LB Richmond upon Thames	6	6
LB Southwark	19	19
LB Sutton	2	2
LB Tower Hamlets	4	4
LB Waltham Forest	2	2
LB Wandsworth*	0	0
City of Westminster	2	2
London Councils	17	19
Total	188	222

*London Borough of Wandsworth shares grantmaking staff with the London Borough of Richmond



London Councils

Grants Programme 2017 – 21

Performance of Commissions

April 2017 – March 2019

(Includes contact details for each project)

Priority 1 – Combatting Homelessness

Shelter	
Project name:	STAR Partnership (Supporting Tenancies, Accommodation and Reconnections)
Priority:	Priority 1: Combatting Homelessness
Specification:	1.1 Homelessness: Early intervention and prevention
Amount (1 year):	£1,003,495
Delivery partners: Thames Reach, Stonewall Housing, St Mungo's	
<p>Shelter is leading the STAR Partnership (Supporting Tenancies, Accommodation and Reconnections), a specialist partnership with Thames Reach, Stonewall Housing and St Mungo's. Through this partnership the following will be provided:</p> <ul style="list-style-type: none"> - An integrated multiple point of access for all users, enabling rapid response triage and advice. - London-wide targeted engagement and promotion to be relevant and accessible to key priority groups in all 33 boroughs. - Support for users to directly access the PRS and innovative housing solutions. - Assertive and targeted outreach direct to street homeless people especially in hotspots and encampments. - Safe and secure pathways into emergency accommodation. - Intensive support, including skills training, money management and housing advice to enable families and individuals to maintain their tenancy. - Personal resilience and independence planning to secure a long-term, healthy and happy home. - Real opportunities for work. 	

Contact Details	Referrals
<p>Ben Tovey, London Hub Manager ben_tovey@shelter.org.uk 0344 515 1269 / 0770273391 First Floor, 4 Garrett Street, London, EC1Y 0TY</p>	<p>https://england.shelter.org.uk/get_help/local_services/london STAR Video: https://www.youtube.com/watch?v=mT4Q-Z9yKnM&list=PLrybnVaUKJhDptYtJlckblfN77mXMyIQT&index=1</p>

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new service users	10000	12020
Number assisted to obtain crisis or intermediate short term accommodation	700	842
Number assisted to obtain suitable settled accommodation	734	897
Number with one/more protected equalities characteristic (Equality Act 2010)	586	873
Number of rough sleeper hotspot closures	100	121
Number with resolved landlord/accommodation service issues affecting tenancy stability (particularly in outer London) may include harassment, abandonment and behaviour issues	720	1040
Numbers with disrepair resolved and able to maintain tenancy	800	573
Number supported to successfully sustain tenancies/accommodation for 6 months	144	233
Number supported to successfully sustain tenancies/accommodation for 12 months ¹	144	179
Number with resolved debt, benefits and financial hardship issues	1150	1162
Number with improved physical health	400	505
Number with improved mental health	920	940
Numbers referred successfully onto a London Councils Priority 3 project or similar employment project	340	336
Number with increased employability skills (including apprenticeships)	170	153
<i>Disrepair resolved and able to maintain tenancy – Although this outcome remains a challenge performance against it did increase in Q7. Issues may also be successfully resolved and reflected in other outcomes such as obtaining suitable alternative accommodation for service users or assisting them to claim compensation.</i>		

¹ Reporting started from quarter 5

St Mungo Community Housing Association	
Project name:	Housing Advice, Resettlement and Prevention Connect (HARP)
Priority:	Priority 1: Combatting Homelessness
Specification:	1.1 Homelessness: Early intervention and prevention
Amount (1 year):	£251,378
Delivery partners: N/A	
<p>St Mungo will deliver a Pan London Housing, Advice, Resettlement and Prevention (HARP) service to people who are or are at risk of homelessness, providing holistic intervention. Proposed activities:</p> <ul style="list-style-type: none"> - A through-the-gate service, enabling people access to intervention and housing, promoting a smooth transition into communities. - A service which is flexible to the demand of need 'making each contact count', allocating specialist workers in each region who will work and receive referrals from probation/CRCs, local authorities, GPs and prisons in that region. - A Central Hub providing access to intervention for people through self-referral route - A Help-line for outside London Prisons and probation/CRCs discharging people returning to London. - Specialist intervention, advocacy and housing promoting the well-being and interests of individuals with protected characteristics, No recourse to public funds and complex needs inclusive of mental health and substance use. - A catalogue of services and private landlords within each borough to support better outcomes. - An emergency discretionary access fund to purchase small essential needs led resources for our clients, instigated by the project workers (such as fees relating to access to birth certificates, travel etc. - Promotion of education, employment and volunteering, inclusive of peer volunteering opportunities. 	

Contact Details	Referrals
<p>Samantha Cowie, Head of Criminal Justice samantha.cowie@mungos.org 020 7023 7010/ 020 3856 6000 3 Thomas More Square, 5th Floor, Tower Hill London E1W 1YW www.mungos.org</p>	<p>All referrals must be made through a secure email address. Please contact our HARP service manager Ogechi.ojihi@mungosofs.cjsm.net</p> <p>Advice line: 020 85257710 Website: https://www.mungos.org/our-services/offender-services/</p>

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	2570	3016
Number assisted to obtain crisis or intermediate short term accommodation	1000	1020
Number of tenancies brokered	100	68
Number assisted to obtain suitable settled accommodation	600	780
Number with one/more protected equalities characteristic (Equality Act 2010)	300	486
Number reconnected with stable family/friends accommodation	400	383
Number with resolved landlord/accommodation service issues affecting tenancy stability may include harassment, abandonment behaviour issues	384	374
Number supported to successfully sustain tenancies/accommodation for 6 months	576	217
Number supported to successfully sustain tenancies/accommodation for 12 months ²	384	281
Number with resolved debt, benefits and financial hardship issues	720	638
Number with improved physical health	768	670
Number with improved mental health	420	442
Number with improved life skills (can include independent living and be measured through distance travelled tool)	768	690
Numbers referred successfully onto a London Councils Priority 3 project or similar employment project	100	62
Number with increased employability skills (including apprenticeships)	384	345
Number successfully obtaining work placements, volunteering opportunities	56	59
<p>Tenancies brokered – Ongoing difficulties reported in sourcing landlords willing to take on client on Universal Credit. Increased assistance with deposit/ advance fees has led to an improvement.</p> <p>Sustained tenancies/accommodation for 6 and 12 months – Outcomes continue to improve following the introduction of new recording processes but are still affected by historic lower quarterly figures, clients who have returned to custody and those who are uncontactable following delivery of services.</p> <p>Referrals to an employment project – Difficulties in sourcing accommodation mean that many clients are not stable enough to focus on employment. In addition, some clients disengage once successfully housed.</p>		

² Reporting to start from Q5

New Horizon Youth Centre	
Project name:	London Youth Gateway (LYG)
Priority:	Priority 1: Combatting Homelessness
Specification:	1.2 Youth homelessness
Amount (1 year):	£1,008,338
Delivery partners: Depaul UK, Stonewall Housing, Galop, Albert Kennedy Trust and Shelter	
<p>The London Youth Gateway (LYG) project will provide a youth-targeted collaborative pathway to address increasing demand and emerging needs of young people who are homeless or at risk of homelessness, in each London borough. The LYG project will be delivered in partnership by New Horizon Youth Centre (lead), Depaul UK (Nightstop and Alone in London services), Shelter, and LGBT Jigsaw partners Stonewall Housing, Galop and Albert Kennedy Trust.</p> <p>The joint work will provide:</p> <ul style="list-style-type: none"> - direct access to emergency accommodation - affordable accommodation options, delivered in innovative new partnership models, and PRS access - family mediation and reconnection support - youth-focused advice and advocacy services around housing need, eviction, welfare benefits and debts via one-to-one, telephone and online provision - youth homelessness prevention sessions in schools and colleges - outreach into Young Offender Institutes (YOIs), prisons and on the street to ensure young people are linked up early with necessary support - satellite services and a telephone advice line to reach young people across London - independent living skills and financial literacy workshops - counselling, communication and interpersonal skills support <p>7-days per week employment, education and training programme delivered in-house and in partnership, and in-depth accredited training programme</p>	

Contact Details	Referrals
Phil Kerry, CEO phil.kerry@nhyouthcentre.org.uk 020 7388 5560 68 Chalton St, London, NW1 1JR www.nhyouthcentre.org.uk	General Info. 020 7388 5560 Youth Work 020 7388 5570 Advice 020 7388 5580 http://www.londonyouthgateway.org.uk/get-help/

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of users	13472	13907
Number assisted to obtain crisis or intermediate short term accommodation	882	1269
Number supported to obtain suitable safe settled accommodation	1290	1144
Number with one/more of the protected characteristics in the 2010 Equality Act (excluding age)	1132	1020
Number assisted with family mediation/reconnection leading to safe and settled reconciliation (where appropriate)	1030	664
Number supported to successfully sustain suitable safe accommodation for 6 months	228	318
Number supported to successfully sustain suitable safe accommodation for 1 year or more ³	53	86
Number with resolved debt, benefits and financial hardship issues	1190	1773
Number with increased knowledge of housing options	9640	12485
Number with improved mental health	2490	2868
Number completing independent living skills workshops/course (incl. budgeting/money management)	1382	1338
Number with improved interpersonal skills (incl. behaviour, conflict and relationships)	1482	2076
Number successfully obtained employment for six months (including apprenticeships)*	174	194
Number with increased employability skills	1358	1501
Number successfully obtained a training opportunity (accredited)	960	1039
<i>Family mediation/reconnection</i> – Although a challenging outcome, under-delivery was partially due to a post vacancy which has now been filled. This outcome is anticipated to improve from Q9.		

³ Reporting to start from Q5

Homeless Link	
Project name:	PLUS Project
Priority:	Priority 1: Combatting Homelessness
Specification:	1.3 Support services to homelessness voluntary sector organisations
Amount (1 year):	£120,239
Delivery partners: Shelter	
<p>To strengthen the homelessness sector (voluntary, public and private) to work more collaboratively. To bring sectors together to better understand, define and identify their role in preventing homelessness. To support frontline providers and commissioners to be responsive to changing patterns of need, policy, legislation and equalities issues. To build the capacity of frontline providers to improve service delivery and effectiveness and ultimately be more sustainable. With the ultimate aim of achieving improved outcomes for those at risk of or experiencing homelessness.</p> <p>Activities:</p> <ul style="list-style-type: none"> - providing specialist advice, support, training, information, good practice spotlights and policy forums - supporting and improving working relationships between the VCS, boroughs and landlords through attendance at forums, partnership events and bespoke work with outer London boroughs. - improving collaboration and communication between the homelessness, employment, domestic/sexual violence, substance use, and health sectors through relationship brokerage, bespoke support, joint initiatives and peer networks - providing quality policy, law and research information identifying London specific impact and trends through briefings and bulletins - testing new models through special initiatives responding to the London specific context. <p>Outcomes delivered:</p> <ul style="list-style-type: none"> - Higher quality, more responsive and effective service delivery (measured against a baseline , and using an external evaluation) - More effective cross sector/priority collaboration to deliver more effective services - Improved and focussed response to prevention <p>A better equipped sector to develop creative interventions and solutions responsive to the specific London context.</p>	

Contact Details	Referrals
<p>Jane Bancroft - London Development Manager jane.bancroft@homelesslink.org.uk 020 7840 4460/ 079 5611 4992 2nd Floor Minorities House, 2-5 Minorities, London EC3N 1BJ</p>	<p>www.homeless.org.uk</p>

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new organisations	467	468
Number with increased knowledge of changes in homelessness policy/ legislation/ benefit reforms	254	308
Number with improved working relationships with local services	234	267
Number with increased knowledge to adapt service delivery as a result of change of need across London/policy and legislative change	180	212
Number of VCS able to demonstrate that they have adapted their services and increased their links (to local authorities, providers under Priority 1, 2 and 3, and other agencies) to deliver holistic solutions for service users	90	262
Number of VCS aware of changing need in inner and outer London and able to adapt services accordingly.	210	286
Number of housing professionals with increased knowledge of changes in homelessness policy/ law/benefit reforms	80	101
Number of housing professionals who feel better informed of funded services and how they assist local delivery	125	175
Number of Landlords with increased knowledge of changes in homelessness policy/ law/benefit reforms	16	16
Number of organisations with more diverse funding streams	20	22
Number with a wider understanding of funding processes and opportunities	250	244
Number of relationships brokered between VCS and social philanthropy/ investment organisations charitable arms of businesses to increase housing opportunities.	20	23
<i>Number of VCS able to demonstrate that they have adapted their services – the commission has consistently overdelivered on this outcome, they have submitted a proposal to set a more challenging target for the remainder of the project.</i>		

Standing Together Against Domestic Violence	
Project name:	Domestic Abuse Housing Alliance (DAHA)
Priority:	Priority 1: Combatting Homelessness
Specification:	1.3 Support services to homelessness voluntary sector organisations
Amount (1 year):	£88,977
Delivery partners: N/A	
<p>The Domestic Abuse Housing Alliance (DAHA) is a partnership between three agencies who are leaders in innovation to address domestic abuse within housing; Standing Together Against Domestic Violence (STADV), Peabody and Gentoo. DAHA's mission is to transform the housing sector's response to domestic abuse (DA) through the introduction and adoption of an established set of standards and an accreditation process.</p> <p>STADV is submitting this bid on behalf of this partnership and will be solely responsible for the delivery of this grant. The key aim is to accelerate DAHA's ability to reach local authority housing and registered housing providers in London to support their standards of practice in relation to domestic abuse. This grant will enable DAHA to offer free workshops which reflect the DAHA accreditation standards, to provide training and to influence housing providers to undertake the DAHA accreditation. This ultimately will achieve early intervention for domestic abuse and better service and support to survivors of abuse and their children.</p>	

Contact Details	Referrals
<p>Nicole Jacobs (CEO)</p> <p>n.jacobs@standingtogether.org.uk</p> <p>246 King Street</p> <p>Ravenscourt Park</p> <p>W6 0RF</p> <p>020 8748 5717</p> <p>www.standingtogether.org.uk</p>	<p>Saranya Kogulathas – DAHA Development Manager (London)</p> <p>s.kogulathas@standingtogether.org.uk</p> <p>0208 748 5717</p> <p>www.dahalliance.org.uk/events for general information and events details</p> <p>https://form.jotformeu.com/72763233547359 to book to attend workshops</p> <p>http://accreditation.dahalliance.org.uk/ to sign up to online self-assessment toolkit</p>

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new organisations	160	102
Number of frontline organisations with increased awareness of specialist/equalities needs of clients	160	149
Number of frontline organisations adapting and or introducing services to meet the specialist/equalities needs of clients	80	94
Number of frontline organisations with increased knowledge of changes in homelessness policy/ legislation/ benefit reforms	160	111
Number of frontline organisations with improved working relationships with local services and in particular domestic abuse services	160	143
Number of housing providers acquiring DAHA accreditation	10	8
Number of VCS able to demonstrate that they have adapted their services and increased their links (to local authorities, providers under Priority 1, 2 and 3, and other agencies) to deliver holistic solutions for service users	80	100
Number of housing organisations with increased awareness of specialist /equalities needs of clients	160	149
Number of housing professionals with improved working relationships with frontline services and in particular domestic abuse services and MARAC	80	93
Number of housing professionals who feel better informed of funded services and how they assist local delivery	160	134
Number of housing providers with improved ability to form partnerships/work collaboratively	80	119
Number of housing providers supported to work together on more than one occasion related to domestic abuse provision and best practice	160	149
Number of housing providers with documented evidence that they are progressing in 4 of 8 DAHA National Standards ⁴	12	10
Number of housing providers with increased awareness of tenancy sustainment options for residents affected by domestic abuse ⁵	80	53
<p>New organisations - STADV remain above or on target for most outcomes and London Councils have agreed an engagement strategy to increase the number of new organisations.</p> <p>Tenancy sustainment – Workshop content was revised in Q8 to introduce more explicit information on tenancy sustainment options and increase housing providers awareness.</p>		

⁴ New outcomes from Q5

⁵ As above

Priority 2 – Tackling Sexual and Domestic Violence

Tender Education and Arts	
Project name:	London Councils pan-London VAWG Consortium Prevention Project
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.1 Sexual and Domestic Violence: Prevention
Amount (1 year):	£265,000
Delivery partners: IMECE, Women and Girls' Network (WGN), The Nia Project, Solace Women's Aid, Latin American Women's Rights Service (LAWRS), FORWARD, Ashiana Network and Iranian and Kurdish Women's Rights Organisation (IKWRO)	
<p>The Pan-London VAWG consortium prevention project is a strategic partnership of nine organisations set to deliver across 32 boroughs. Led by Tender, it presents an innovative, holistic response to gender based violence amongst young people, covering a range of VAWG themes through specialist arts and drama workshops.</p> <p>This project builds on robust foundations established by the consortium's work funded by London Councils since 2013. Building on the momentum created to date, the Project will establish a Centre of Excellence in each borough, adding an enhanced stage to the existing project through a champion school programme.</p> <p>This enables the project to reach more vulnerable young people and carry out more activities ultimately leading to whole school change. The project will work with schools to identify targeted groups of young people at high-risk of experiencing abuse due to multiple disadvantage. The consortium will provide early intervention group work with these groups to decrease their vulnerability. Each school will receive support in developing effective policies to prevent domestic abuse and sexual bullying and respond to disclosures from students.</p> <p>Outcomes: Young people warn each other of abusive relationships, more young people challenge abusive behaviour safely and have the opportunity to comment on national policy and programmes of work.</p>	

Contact Details	Resource
Emily Whyte, Education Manager emily@tender.org.uk 020 7697 4249 (direct line) The Resource Centre, 356 Holloway Road, London N7 6PA	www.tender.org.uk

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	41760	40366
Healthy Relationship Project participants can identify at least one warning sign of sexual and domestic violence	2448	2502
Healthy Relationship Project participants in secondary schools and out of school settings can memorise key statistics pertaining to abuse	1560	1544
Healthy Relationship Project participants state sexual and domestic violence is unacceptable	2592	2202
Children and young people report feeling confident to support a friend following school assembly	26432	27492
Children and young people feel more confident to deal with abuse and understand it is based on power inequality following school assembly	28320	24354
Children and young people can now make positive relationship choices following school assembly	30208	24701
Healthy Relationship Project participants can identify appropriate support channels and services	2592	2402
Healthy Relationship Project participants in secondary schools and out of school settings report an improvement in their peer relationships	624	1069
Professionals report positive changes in the behaviour and/or attitudes of participants following Healthy Relationships Project	90	82
Professionals in Champion Schools report increased confidence to use training in professional practice (staff training)	1536	1697
Professionals in Champion Schools report increased knowledge about the complex nature of the issue (staff training)	1344	1516
Healthy Relationships Project participants in secondary schools and out of school settings can recall criminal statistics for different forms of sexual and domestic violence against protected groups	1664	1452
Participants in Champion Schools (targeted group) are able to identify controlling behaviours in relationships	336	359
Participants in Champion Schools (targeted group) report feeling more confident to seek support	336	372
<p>Healthy Relationship Project participants in secondary schools and out of school settings report an improvement in their peer relationships – the actual number was significantly higher than profiled due to “exceptional” engagement from secondary schools and out of school settings with Healthy Relationships projects over the year. Tender estimated 30% of participants would report an improvement in their peer relationships, but the actual figure was 71%</p> <p>Children and young people can now make positive relationship choices following school assembly – this outcome has had a slight under achievement (82% of target achieved) due to many of the Champion schools been of a smaller size than anticipated</p>		

Solace Women's Aid	
Project name:	Ascent: Advice and Counselling
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.2 Sexual and Domestic Violence: Advice, counselling, outreach, drop-in and support for access to services
Amount (1 year):	£1,425,238
Delivery partners: Solace (Lead Partner); Ashiana Network; Asian Women's Resource Centre (AWRC); Chinese Information and Advice Centre (CIAC); EACH Counselling and Support; IKWRO; IMECE Women's Centre; Jewish Women's Aid (JWA); Latin American Women's Rights Organisation (LAWRS); Nia; Rape and Sexual Assault Support Centre (RASASC); Rights of Women (ROW); Southall Black Sisters (SBS); Women and Girls Network (WGN)	
<p>The project provides support for women (age 16+) affected by DV/SV and prevents its escalation through individually tailored advice, support and therapeutic services to enable women to cope, recover and move to independence.</p> <p>The Project provides four key service areas with a holistic delivery model providing initial response to all forms of Violence against Women and Girls (VAWG) as well as after-care from IDVA services:</p> <ul style="list-style-type: none"> - Advice, including legal support, through a hub and spoke model and inclusive of targeted support for BME women; those with NRPF; young women (including gang affected age 14+); sexually exploited women (including those with problematic substance use issues) and women with complex housing needs to enable them to access safe accommodation. - One to one BACP accredited counselling delivered within each borough as well as counselling in over 20 languages provided by BME led by and for organisations. - A bespoke in-borough group work programme, as well as specialist BME focused group work across the partner organisations to aid recovery, reduce isolation and increase understanding of abuse. - No Recourse fund to assist women with no recourse to public funds with essential living costs and accommodation. - Training including legal training to professionals and accredited VAWG training to volunteers and therapeutic training to clinicians. <p>The project will deliver a range of outcomes including increased safety, access to safe housing, legal support, reduced risk, improved mental/physical health and well-being, increased confidence/self-esteem and increased knowledge for service providers around DV/SV.</p>	

Contact Details	
Gill Herd, Senior Manager - Partnerships g.herd@solacewomensaid.org ascenta&c@solacewomensaid.org 020 3198 4661 Solace Women's Aid, Unit 5-7 Blenheim Court, 62 Brewery Road, N7 9NY www.solacewomensaid.org	East London (Solace Women's Aid): 0808 802 5565; advice@solacewomensaid.org West London (Women and Girls Network): 0808 801 0660; advice@wgn.org.uk London Legal Advice (Rights of Women): 0207 608 1137

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	12460	15362
Number of service users reporting reduced fear/ greater feelings of safety	8722	9015
Number of service users reporting reduced risk, reduced repeat victimisation, prevention of escalation	6856	7121
Service users have improved self-esteem, motivation, confidence and are able to rebuild their lives, moving to independence	4808	5732
Service users have improved emotional health and wellbeing and physical health and are able to rebuild their lives, moving to independence	3560	4285
Number of service users with continuing support to sustain new lives	4272	4512
Number of service users with safety plan	5300	5242
Number of tenancies secured	2136	1627
Number of service users accessing legal advice and/or with increased understanding of the law	3738	4449
Number of service users supported to access other services including Health and Children's services.	7630	7892
Service users with increased knowledge of options to exit prostitution	60	77
People from the protected characteristics report increased safety/knowledge of their rights	4984	5395
People from the protected characteristics report satisfaction with services	6230	6772
Number of service users successfully referred from Local Authority and local IDVAs	1872	1958
Service providers are better informed of beneficiaries' needs and service users are enabled to communicate their needs and views to service providers/decision makers	760	1200
Service providers are better equipped to support SUs with VAWG and/ or legal issues	440	527
Tenancies secured - The housing situation is very challenging for service users but Solace reports that their specialist housing caseworker is making a significant difference in this area.		

Galop	
Project name:	The LGBT DAP (Domestic Abuse Partnership)
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.2 Sexual and Domestic Violence: Advice, counselling, outreach, drop-in and support for access to services
Amount (1 year):	£146,318
Delivery partners: Stonewall Housing, London Friend and Switchboard	
<p>The LGBT Domestic Abuse Partnership (DAP) will provide specialist support to over 500 LGBT victims of Domestic Violence annually. It is the only pan London multi-agency domestic violence service for LGBT people. It will deliver a joined-up service enabling vulnerable LGBT survivors, who face barriers to accessing support, to quickly access comprehensive, specialised support tailored to their needs.</p> <p>As the lead partner in the DAP, Galop will: Build links with borough based services to raise awareness of LGBT domestic abuse and improve referrals pathways; provide specialist one-to-one DV advocacy, and through the National LGBT Domestic Abuse Helpline provide specialist telephone, email advice and support to victims 7 days a week, referring London callers into the DAP. Stonewall Housing will provide housing advice and advocacy to DV victims at risk of homelessness, or with housing support needs. London Friend provides counselling and group support. Switchboard provides additional support through a helpline open 7 days per week and sign-posting into DAP services.</p> <p>The DAP has consistently delivered outcomes that improve the safety and wellbeing of LGBT survivors of domestic violence. Victims receive help navigating the criminal justice system and accessing specialist support aimed at reducing risk and repeat victimisation.</p>	

Contact Details	Referrals
<p>Peter Kelley, Service Manager & LGBT DAP Coordinator</p> <p>peter@galop.org.uk</p> <p>020 7697 4081 (office)</p>	<p>Survivors and professionals can refer through the DAP website using the electronic referral form: www.lgbtdap.org.uk</p> <p>Referrals can also be made via www.galop.org.uk and via email: referrals@galop.org.uk</p> <p>Clients and professionals can also self-refer or make referrals through Galop's helpline: 0207 704 2040 Or the National LGBT DV Helpline: 0800 999 5428</p>

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	1084	1251
Number of service users reporting reduced fear/ greater feelings of safety	200	217
Number of service users reporting reduced risk, reduced repeat victimisation, prevention of escalation	134	153
Service users have improved self-esteem, motivation, confidence and are able to rebuild their lives, moving to independence	114	124
Service users have improved emotional health and wellbeing and physical health and are able to rebuild their lives, moving to independence	116	83
Number of service users with continuing support to sustain new lives	120	125
Number of service users with safety plan	96	110
Number of tenancies secured	80	85
Number of service users accessing appropriate health services or other services including children's services	160	179
Number of service users accessing legal advice	108	110
People from the protected characteristics report increased safety/knowledge of their rights	314	347
People from the protected characteristics report satisfaction with services	160	171
Number of service users successfully referred from Local Authority and local IDVAs	40	46
Service providers are better informed of beneficiaries' needs and service users are enabled to communicate their needs and views to service providers/decision makers	24	36
<i>Service users have improved emotional health and wellbeing and physical health and are able to rebuild their lives, moving to independence – the commission has found it difficult to find a successful format for the groupwork sessions which continue to have very low attendance. For the time being they have decided to devote the bulk of these resources to 1:1 counselling which is very well attended.</i>		

SignHealth	
Project name:	DeafHope London
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.2 Sexual and Domestic Violence: Advice, counselling, outreach, drop-in and support for access to services
Amount (1 year):	£148,444
Delivery partners: n/a	
<p>DeafHope is the UK's only, award-winning, specialist service for Deaf female survivors of domestic abuse and violence, and their children. It is delivered by highly trained Deaf women for Deaf women and is vastly more cost-effective than using mainstream domestic violence services with interpreters. The service also provides support to Deaf male survivors, through advice and supported signposting. Caseworkers use British Sign Language and other international sign languages. The service is regularly assessed as 'outstanding' by London Councils' RAG rating.</p> <p>DeafHope London will deliver:</p> <ul style="list-style-type: none"> - Specialist D/deaf referral for all London Borough Officers and IDVAs - IDVA and outreach 1-2-1 support for deaf women and young people - Prevention/early intervention workshops in schools/youth groups to boys and girls (Young DeafHope) - Psychological Therapy for clients with complex needs, anxiety and/or depression - Survivors' Workshops - Deaf-led support groups - British Sign Language (BSL) and other accessible information about domestic abuse for Deaf community - Deaf awareness training/support for London Borough Officers and mainstream domestic violence providers <p>This will achieve all specification outcomes:</p> <ul style="list-style-type: none"> - Reduced levels/ repeat victimisation of sexual and domestic violence - Improves wellbeing - Increases safety and independence - London Borough Officers and IDVAs have a quality Deaf referral route - Multi-agency providers have a better understanding of how to meet Deaf access <p>Supports BAMER, LGBT and Multiple Complex Needs Deaf women</p>	

Contact Details	Referrals
<p>Marie Vickers – Service Manager</p> <p>mvickers@signhealth.org.uk</p> <p>deafhope@signhealth.org.uk</p> <p>020 8772 3241 (voice) 079 7035 0366 (text)</p> <p>The Bridge, Oakmead Road, London SW12 9SJ</p> <p>http://www.signhealth.org.uk/</p>	<p>https://www.signhealth.org.uk/our-projects/deafhope-projects/deafhope-service/refer-to-deafhope/</p> <p>Deaf people can self-refer through our email deafhope@signhealth.org.uk or sms number 07970 350366</p> <p>Professionals can either contact or email DeafHope to make a referral</p>

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	300	572
Number of service users reporting reduced fear/ greater feelings of safety	200	214
Number of service users reporting reduced risk, reduced repeat victimisation, prevention of escalation	200	128
Service users have improved self-esteem, motivation, confidence and are able to rebuild their lives, moving to independence	200	186
Service users have improved emotional health and wellbeing and physical health and are able to rebuild their lives, moving to independence	200	186
Number of service users with continuing support to sustain new lives	180	111
Number of service users with safety plan	180	128
Number of tenancies secured	180	21
Number of service users accessing appropriate health services or other services including children's services	180	74
Number of service users accessing legal advice	180	50
People from the protected characteristics report increased safety/knowledge of their rights	300	578
People from the protected characteristics report satisfaction with services	300	578
Number of service users successfully referred from Local Authority and local IDVAs	126	47
Service providers are better informed of beneficiaries' needs and service users are enabled to communicate their needs and views to service providers/decision makers	540	593
<p>For further information, please see the main report, Section 6, para. 6.1</p> <p>Number of tenancies secured – in year two, the commission revised previously submitted figures for this outcome (and others) following an evidence check. There appeared to be a misunderstanding of London Councils' methodology for counting outcomes. The grants team are currently reviewing this target as part of a ongoing review of Signhealth's performance..</p> <p>Self-referrals - The commission receives more self-referrals rather than referrals from IDVAs/LAs, they continue to market the service to local IDVAs and have good feedback from boroughs where they have good links.</p> <p>Legal support - Not all clients referred need legal support, existing clients continue to receive legal support which is complex and time consuming.</p>		

Women's Aid	
Project name:	Pan-London Domestic and Sexual Violence Helplines and Data Collection Project
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.3 Helpline and coordinated access to refuge provision
Amount (1 year):	£314,922
Delivery partners: Refuge, Women and Girls Network (WGN), Rape and Sexual Abuse Support Centre (RASASC) and Respect	
<p>This project will work to ensure that people affected by all forms of domestic and sexual violence receive the non-judgmental, confidential support that they need, and access to emergency refuge provision when they need it, and to assist commissioners and strategic stakeholders to effectively coordinate refuge provision based on robust data:</p> <ul style="list-style-type: none"> - Expert Pan-London telephone, email and online support to victims of domestic and/or sexual violence and those supporting them; - Comprehensive data on London services facilitating immediate refuge referrals; - Collection, analysis and dissemination of data on the nature and usage of refuge and other provision and needs in London. <p>The project will assist London boroughs directly through a dedicated refuge referral mechanism, plus informative data for improving services and better understanding needs, including provision of a 'heat map'.</p> <p>UK Refuges On Line (UKROL) is an integral part of this project, and the project will work with London Councils,</p> <p>MOPAC⁶ and borough stakeholders to ensure the maximum benefit is achieved from the range of data collected through the improved data analysis tools and resources that the project will implement going forward.</p> <p>The project will be committed to impactful liaison with London boroughs and promoting its services to all those who might benefit</p>	

Contact Details	Referrals
<p>Nicki Norman, Director of Services n.norman@womensaid.org.uk 011 7983 7135 www.womensaid.org.uk</p>	<p>The Freephone 24 Hour National Domestic Violence Helpline: 0808 2000 247 helpline@womensaid.org.uk www.nationaldomesticviolencehelpline.org.uk</p> <p>Rape and Sexual Abuse Support Centre Helpline: 0808 802 9999</p> <p>Women and Girls Network Dedicated Sexual Violence Helpline: 0808 801 0770</p> <p>Respect Men's Advice Line: 0808 801 0327</p>

⁶ MOPAC – Mayor's Office for Policing and Crime

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	41004	42264
Number of service users with reduced level of risk	35000	28164
Number of service users referred to a refuge	4000	4417
Survivors of rape and sexual abuse accessing Helpline	9000	7847
Quarterly report on refuge referrals (successful and non-successful) by London borough, with particular categories including equalities sent to all borough officers and other key stakeholders ⁷	8	8
New data on housing status of service users on entry and exit is included in quarterly reports	7	6
Reports and heat maps used by borough officers and other key stakeholders (including MOPAC) to coordinate refuge provision; plan strategically and improve responses to domestic and sexual violence	64	64
Number of successful referrals into counselling or other specialist service provision	3000	3320
People with the protected characteristics (Equalities Act 2010) are able to access support that meets their needs	320	384
Service users reporting their needs were adequately addressed when utilising the Helpline service (according to age, disability, gender reassignment, marriage & civil partnership, pregnancy & maternity, race, religion or belief, sex, sexual orientation).	800	875
Service providers (including boroughs and refuges) report being able to respond to service users' needs	160	171
Professionals report having the relevant and required information they need to support service users affected by sexual and domestic violence	160	168
Number of logins to Routes to Support (formerly UKROL [UK Refuges online]) from services in London	44000	49486
Referrals to ISVA and sexual violence-specific support services	160	194

⁷ The Routes to Support reports (formerly UKROL) are quarterly reports on refuge data across London provided to boroughs and the Mayor's Office for Policing and Crime. The categories of the data gathered are monitored by a steering group of relevant stakeholders (boroughs, MOPAC/GLA and providers)

Ashiana Network	
Project name:	Specialist Refugee Network
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.4 Emergency refuge accommodation that offers services to meet the needs of specific groups
Amount (1 year):	£840,000
Delivery partners: Ashiana Network, Solace Women's Aid, Nia project, Iranian & Kurdish Women's Rights Organisation (IKWRO)	
<p>London Specialist Refugee Network seeks to continue to provide a unique and innovative Pan-London service through specialist refuge accommodation and targeted support to high-risk women/children affected by domestic and sexual violence (DSV) with complex needs. The Network will provide specialist refuge, targeted support and outreach and second stage accommodation. The project works intensively with women to assess/address needs, improve safety/health/wellbeing enabling women to exit violent/abusive relationships/situations. The services comprise:</p> <ul style="list-style-type: none"> - Programme of group-work/workshops to enhance health/wellbeing/living-skills/resilience - Resettlement programme to support independence/longer lasting outcomes - Outreach service supporting/enabling women to access alternative refuge accommodation/be supported in independent living - Training/awareness raising workshops for professionals to remove barriers/widen access - Housing advocacy securing/maintaining referral pathways with housing providers to secure alternative accommodation for women at risk and unable to access refuge - 38 specialist 24-hour refuge and second-stage accommodation bed spaces and package of intensive targeted support to enhance safety and remove barriers: - 6 (24-hour) bed spaces: Problematic substance use - 5 (24-hour) bed spaces: Sexually exploited women (including prostitution and trafficking) - 8 (24-hour) bed spaces: Women with mental health/problematic substance use - 7 second-stage bed spaces: Trafficked women - 6 bed spaces: Middle Eastern and North African women fleeing harmful practices including forced marriage - 6 bed spaces: South Asian, Turkish and Iranian women with NRPF experiencing DV/SV and harmful practices <p>Within the existing 38 bed spaces, the project will allocate an additional 3 bed spaces for women with NRPF⁸, particularly for trafficked women and 2 bed spaces for women with mobility related disabilities.</p>	

Contact Details	Referrals
Shaminder Ubhi, Director shaminder@ashiana.org.uk info@ashiana.org.uk 020 8539 0427 www.ashiana.org.uk	Nia - 07590 712872 (24 hours); 0207 683 1270 info@niaendingviolence.org.uk The Emma Project: 07590 712872 (24 hours) Solace Women's Aid - 0207 328 9117 info@solacewomensaid.org (The Amari Project): 020 3874 5027 amari@solacewomensaid.org IKWRO 07846 275 246 (Arabic/Kurdish)-24 Hours 07846 310 157 (Farsi/Dari/Turkish)-24 Hours 020 7920 6460- info@ikwro.org.uk

⁸ No recourse to public funds

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	1590	1320
Numbers not returning to a perpetrator	74	84
Numbers with increased awareness of safety planning	390	319
Engagement with in-house and external specialist support and culturally specific provision, (such as drug and alcohol support, support with mental health, support to exit prostitution, harmful practices, immigration and NRPF	310	281
Numbers supported to successfully apply for indefinite leave to remain under the Destitution Domestic Violence (DDV) concession or refugee status under an asylum application	64	71
Numbers of women that demonstrate reduced harmful substance use	100	78
Number of women involved in prostitution and trafficking reporting increased awareness of options to exit prostitution and with personalised action plans	74	48
Numbers demonstrating an increased understanding of sexual and domestic violence/prostitution/trafficking as a form of violence against women	280	286
Number of users demonstrating an increased understanding and stabilisation in their mental health	146	122
Number of users with increased understanding of impact of mental health and substance misuse on their children	34	34
Service users moved on in a planned way	58	68
Service users with increased living skills	134	136
Service users with more stabilised immigration status	90	111
No of people prevented (where appropriate) from unnecessary refuge admission through support to alternative housing options that enable them to stay safe. Support provided to service users for whom specific refuge provision does not exist / scarce / do not wish to access (LGBT)	100	67
Number of referral pathways agreed with registered social landlords and other housing providers	12	13
Number of service users gaining/maintaining tenancies	66	76
Number of professionals with increased knowledge of sexual and domestic violence aimed at increasing clients' access to services	950	937
Removal of barriers in accessing services for people with the protected characteristics of the 2010 Equalities Act	170	246
Number of users with disabilities accessing the service	146	159
<i>Women involved in prostitution and trafficking reporting increased awareness of options to exit prostitution – partner Nia had few referrals of women in this cohort this quarter, and those that have entered the project had not yet completed safety planning by the end of the quarter.</i>		

No of people prevented (where appropriate) from unnecessary refuge admission through support to alternative housing options that enable them to stay safe. Support provided to service users for whom specific refuge provision does not exist / scarce / do not wish to access (LGBT)- Nia had a vacancy in the post that works with this cohort of women which impacted on the delivery of 1:1 outreach work in quarter eight.

Numbers of women that demonstrate reduced harmful substance use – this post was also was affected by the vacant Outreach and inclusion worker post. In addition, women who have substance misuse issues may not immediately engage with the services

Number of women involved in prostitution and trafficking reporting increased awareness of options to exit prostitution and with personalised action plans – Nia have had fewer referrals for women involved in prostitution also bed spaces in the refuge that specialises in supporting women involved in prostitution have not been readily available.

Women's Resource Centre	
Project name:	The ASCENT project (Amplifying, Supporting, Capacity building, Engaging, Networking, Training)
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.5 Support services to the sexual and domestic violence voluntary sector organisations
Amount (1 year):	£240,783
Delivery partners: RESPECT (perpetrators), Imkaan, Rights of Women, Against Violence and Abuse and Women and Girls Network	
<p>Ascent is part of the Pan London VAWG Consortium project and will specifically address the long term sustainability needs of the provision of services to those affected by sexual and domestic violence (S&DV).</p> <p>It will improve the quality of such services across London, by providing a variety of services that includes sustainability, expert-led and accredited (assured) training, seminars and special events, best practice briefings, newsletters, and online 'sector conversations' for front-line staff from both voluntary and statutory services to improve service provision and ensure it meets the needs of service users. The Ascent project has a strong focus on borough spread as well as cross-priority work.</p> <p>Ascent will also draw on the wide and varied expertise of all its partners, and of those within the wider Pan London VAWG Consortium in order to meet the requirements of the Equality Act 2010. As a partnership, ASCENT will both model and promote the value of partnerships to service users, funders and commissioners.</p>	

Contact Details	Referrals
Ms Vivienne Hayes, CEO vivienne@wrc.org.uk 020 7697 3451 Project Lead – Nour Gazarin United House, North Road, London, N7 9DP www.wrc.org.uk	www.imkaan.org.uk www.respect.uk.net www.avaproject.org.uk www.wgn.org.uk www.rightsofwomen.org.uk

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new organisations	309	442
Frontline services/organisations have an increased level of knowledge and ability to run services/organisations effectively and efficiently	140	252
Frontline services/organisations reporting increased ability to be more financially sound and efficient	80	65
Frontline services/organisations with an increased level of knowledge in areas such as financial management, governance, recruitment/workforce; ICT, premises management and income diversification	80	84
Frontline services/organisations report greater ability to work in partnership	200	216
Frontline services/organisations express interest in forming partnerships with other services/providers including LGBT and homelessness services	200	192
Frontline services/organisations able to collaborate with other services such as local authorities, health services, housing providers and homelessness services	80	102
Frontline organisations able to deliver improved services to meet their clients' needs and in line with relevant quality standards (deliver, monitor, evaluate and adapt)	300	295
Frontline services/organisations better able to monitor and evaluate impact of services	120	135
Frontline organisations/services with increased ability to meet their service users' needs	300	335
Borough officers, health professionals, social housing landlords, housing officers, homelessness/hostel staff and other key professionals more aware of key issues, services available and referral pathways.	40	50
Frontline services/organisations with increased ability to meet the three aims of the Equality Act 2010	240	201
Frontline organisations with increased diversification of boards of trustees	40	34

Asian Women's Resource Centre (AWRC)	
Project name:	Ascent Ending Harmful Practices project
Priority:	Priority 2: Tackling Sexual and Domestic Violence
Specification:	2.6 Specifically targeted services FGM, Honour based violence (HBV), forced marriage and other harmful practices
Amount (1 year):	£320,000
Delivery partners: Ashiana Network, Latin American Women's Rights Service, IKWRO, IMECE Women's Centre, Southall Black Sisters Trust, Women and Girls Network, FORWARD and Domestic Violence Intervention Project (DVIP)	
<p>The partnership will provide intensive support to women and girls from BMER communities, across London affected by Female Genital Mutilation (FGM), 'Honour' Based Violence (HBV), Forced Marriages (FM), and other harmful practices within the spectrum of domestic and sexual violence, annually.</p> <p>Activities will include: 1) 1:1 advice and information on rights and entitlements: 2) casework and advocacy support which will include accompanying women to report crimes of violence to the police and housing departments, as well as accompanying women to court and advocating their needs to social services 3) therapeutic support groups and a counselling provision to 66 women 4) raising awareness of the impact of HBV, FM and FGM within communities and other voluntary and statutory agencies (not only BMER communities) through delivering workshops, training and presentations and 5) specific work with young women through the delivery of workshops to support peer mentoring and youth advocacy.</p> <p>These activities aim to improve service users' safety, self-esteem, confidence and wellbeing, as well as improving understanding of rights and options and uptake of other services in the domains of criminal justice, health, housing and employment training.</p>	

Contact Details	Referrals
Sarbjit Ganger, Director sarbjit@asianwomencentre.org.uk info@asianwomencentre.org.uk 020 8961 6549 http://asianwomencentre.org.uk/	Ascent: 0208 961 6549 0208 961 5701 referrals@asianwomencentre.org.uk

Outcome	2017-2019 Q8	
	Profile	Delivered
Number of new users	1246	1258
Service users have improved self-esteem, confidence and emotional health and well being	944	994
Service users have improved mental health	112	240
Service users have a better understanding of the support options available to them and are more aware of their rights and entitlements	896	1180
Service users have an increased ability to communicate their needs and views to service providers	378	686
Number of professionals with improved understanding of harmful practices and the barriers faced by BAMER women in accessing services	260	448
Service users report increased feelings of safety	944	1016
Service users have an increased level of understanding regarding options available to help their decision making	944	998
Service users have enhanced coping strategies	582	699
Service users make changes to their living situations and exit violence	614	634
Service users have improved life skills to help them rebuild their lives and move to independence: service users attending ESOL classes	132	209
Service users have improved life skills to help them rebuild their lives and move to independence: service users attending ICT classes	132	144
Service users have improved life skills to help them rebuild their lives and move to independence: service users attending other employment skills workshops	132	158
Local authority officers are able to access support to wrap around existing support or make referrals into the service.	120	227
Referrals from IDVAs and sexual health clinics	80	118
Service users accessing other support	80	227

Priority 3 – Tackling Poverty through Employment

Paddington Development Trust	
Project name:	Gold
Priority:	Priority 3 Tackling Poverty through Employment (ESF Match funded)
Amount (2 years):	£928,819
Delivery partners: PDT (Lead), Urban Partnership Group, Equi-vision, Get Set and Mind	
Borough Delivery: City of Westminster, Royal Borough of Kensington and Chelsea, Barnet, Harrow, Haringey, Hammersmith and Fulham	
<p>Gold provides access to employment for long-term unemployed and economically inactive residents through improving employability skills.</p> <p>The project management and delivery approach tackles poverty by helping the participants move towards, or into, work. Each individual will have his/her own needs and barriers, and they will provide a personalised support programme plan of learning and employment options that takes into account skills needed and for difficult health or social circumstances.</p> <p>Gold provides highly supportive IAG, support from specialist agencies, employer help through extra guidance, work placements, and employment offers. The project provides help with ESOL, employability and vocational skills, and other support to raise self-confidence and improve self-esteem. The project advisors track participants each step of the way from engagement through to sustained jobs.</p>	

Contact details (PRIORITY 3 PROGRAMME HAS CLOSED – other projects continue)	
Ola Badamosi, Head of Programmes ola@pdt.org.uk 020 7266 8250	The Stowe Centre, 258 Harrow Road, London W2 5ES www.pdt.org.uk

Outcome	Profile	Delivered
Enrolments	741	564
Participants receiving 6+ hours of support (IAG, job search, mentoring, training)	666	518
Participants receiving 12+ hours of support (Homeless only)	44	26
Participants completing a work or volunteering placement	148	31
Further Education and Training	148	72
Participants in employment within 4 weeks of leaving the project	222	111
Participants in sustained employment for 26 weeks (6M)	141	43
Participants in employment within 4 weeks of leaving the project – Homeless	22	5
Participants in sustained employment for 26 weeks (6M) – Homeless	9	1

London Training and Employment Network	
Project name:	Steps into Work
Priority:	Priority 3 Tackling Poverty through Employment (ESF Match funded)
Amount (2 years):	£966,423
Delivery partners: LTEN (Lead), Centrepont, HCT Group, Refugee Action Kingston (RAK), High Trees Community trust, Successful Mums, Skillsland Ltd and Storm Family Centre	
Borough Delivery: Wandsworth, Royal Borough of Kingston upon Thames, Merton, Sutton, Croydon, Lambeth	
<p>Steps to Work project engages those living in the most deprived wards, with provision targeting residents who are furthest away from the labour market, particularly BAME communities, parents with long-term work limiting health conditions, lone parents, women and especially those facing barriers to work, homeless, disability or long-term health condition and those recovering from drug/alcohol misuse.</p> <p>The project provides an integrated package of support that is flexible and tailored to individual participant's needs, including information advice & guidance, flexible employability and occupational skills training and wrap around support intervention to help residents address and overcome the barriers to move them into or nearer to the labour market.</p>	

Contact details (PRIORITY 3 PROGRAMME HAS CLOSED – other projects continue)	
Cynthia Hyman, Head of Operations cynthia@lten.org.uk 020 3841 6950	Unit 4 ST Marks Studio, 14 Chillingworth Road, London N7 8QJ www.lten.org.uk

Outcome	Profile	Delivered
Enrolments	695	294
Participants receiving 6+ hours of support (IAG, job search, mentoring, training)	697	287
Participants receiving 12+ hours of support (Homeless only)	46	11
Participants completing a work or volunteering placement	88	11
Further Education and Training	136	30
Participants in employment within 4 weeks of leaving the project	207	26
Participants in sustained employment for 26 weeks (6M)	106	7
Participants in employment within 4 weeks of leaving the project – Homeless	23	2
Participants in sustained employment for 26 weeks (6M) – Homeless	7	1

MI ComputSolutions Incorporated	
Project name:	Community Life Change
Priority: 3	Priority 3 Tackling Poverty through Employment (ESF Match funded)
Amount (2 years):	£926,311
Delivery partners: MI COMPUTSolutions (Lead), Successful Mums, Royal Mencap, Resource Plus, Centre Point and Train 2 Work.	
Borough Delivery: Southwark, Lewisham, Bromley, Royal Borough of Greenwich, Bexley	
<p>Community Life Change targets unemployed and inactive residents with the aim of improving employability skills and helping participants into employment.</p> <p>They provide 1-to-1 individual advice and guidance, advisor support, employer led sector focused group workshop, job fairs, help into training, education, work or voluntary placements especially parents with long-term work limiting health conditions: people with mental health needs; members of ethnic groups with low labour market participation, women facing additional barriers to employment; people with drug/alcohol issues; and homeless people.</p> <p>The projects activities include Matrix standard diagnostic needs assessment and offers a drop In centre where participants can carry out their own job search under the guidance of a professional advisor, employer liaison and job brokerage to match participants to suitable vacancies, 30 hour work placement and signposting to relevant training, including English & Maths, Vocational Skills, & Sector Routeways.</p>	

Contact details (PRIORITY 3 PROGRAMME HAS CLOSED – other projects continue)	
Adekunle Okotore, Managing Director val@micomputsolutions.co.uk 020 7501 6450	The Queen, 47a Bellefields Road, Brixton. London SW9 9UH www.micomputsolutions.co.uk

Outcome	Profile	Delivered
Enrolments	596	419
Participants receiving 6+ hours of support (IAG, job search, mentoring, training)	589	404
Participants receiving 12+ hours of support (Homeless only)	39	18
Participants completing a work or volunteering placement	101	22
Further Education and Training	103	37
Participants in employment	207	26
Participants in sustained employment for 26 weeks (6M)	106	7
Participants in employment – Homeless	23	2
Participants in sustained employment for 26 weeks (6M) – Homeless	7	1

The Citizens Trust (Disability Times Trust – DTT)	
Project name:	Directions West London
Priority:	Priority 3 Tackling Poverty through Employment (ESF Match funded)
Amount (2 years):	£896,229
Delivery partners: Citizens Trust (Lead), ACDA, New Challenge and Action West London	
Borough Delivery: Hounslow, Ealing, Hillingdon, Brent, Richmond upon Thames	
<p>Directions West London is an integrated employment and pastoral support project providing a range of employment related and personal development support interventions.</p> <p>The project targets some of the most vulnerable residents across west London, in particular those who are economically inactive and the long-term unemployed. These include: women, older people, ethnic minorities, people with long-term work limiting health conditions/disabilities and lone parents. The project provides support and guidance with the aim to increase and improve the active participation of participant's in the labour market through the acquisition of personal and occupational skills.</p> <p>This will be achieved through the delivery of a multifaceted employment programme that provides robust ongoing assessments, vocational/employment specific training, pre-employment training, work experience, health workshops, personal and soft skills development, employer engagement, employment mentoring and in-work support.</p>	

Contact details
No longer taking referrals

Outcome	Profile	Delivered
Enrolments	612	313
Participants receiving 6+ hours of support (IAG, job search, mentoring, training)	556	309
Participants receiving 12+ hours of support (Homeless only)	32	5
Participants completing a work or volunteering placement	67	8
Further Education and Training	85	79
Participants in employment	145	74
Participants in sustained employment for 26 weeks (6M)	13	30
Participants in employment – Homeless	11	3
Participants in sustained employment for 26 weeks (6M) – Homeless	0	0

Redbridge Council for Voluntary Service	
Project name:	Aim Higher
Priority:	Priority 3 Tackling Poverty through Employment (ESF Match funded)
Amount (2 years):	£983,871
Delivery partners: Redbridge CVS – Lead, Bromley by Bow Centre, HCT Group, St Giles Trust, Works Works Training Solutions, Faith Regen Foundation, LTEN, Osmani Trust & Volunteer Centre Hackney	
Borough Delivery: Enfield, City of London, Hackney, Islington, Tower Hamlets, Camden	
<p>Aim Higher engage, improve the employability, health, parenting, life skills and social inclusion of economically inactive and long term unemployed people from the following target groups: parents with long term work limiting health conditions, people with mental health needs, people from ethnic groups with low labour market participation rates, women facing barriers to employment, people recovering from drug and/or alcohol addiction or misuse and homelessness.</p> <p>Project activities include, initial diagnostic assessment, induction, action planning, individualised 1-1 information, advice and guidance for 6 hours+ and 12 hours+, access to health support e.g. weight management programmes, healthy eating, sustainable food growing programmes and mindfulness sessions, clubs e.g. IT, parenting groups, training in soft skills, vocational training functional skills, ESOL; work placements or volunteering and/or work trials, access to job brokerage, self-employment and enterprise support to progress participants into work.</p>	

Contact details (PRIORITY 3 PROGRAMME HAS CLOSED – other projects continue)	
Martyne Callender, Partnerships & Development Manager martyne@redbridgecvs.net 020 3874 4129	103 Cranbrook Road, Ilford IG1 4PU www.redbridgecvs.net/

Outcome	Profile	Delivered
Enrolments	749	422
Participants receiving 6+ hours of support (IAG, job search, mentoring, training)	675	371
Participants receiving 12+ hours of support (Homeless only)	45	13
Participants completing a work or volunteering placement	146	18
Further Education and Training	137	19
Participants in employment	293	34
Participants in sustained employment for 26 weeks (6M)	98	6
Participants in employment – Homeless	22	1
Participants in sustained employment for 26 weeks (6M) – Homeless	9	0

Redbridge Council for Voluntary Service	
Project name:	Outreach East
Priority:	Priority 3 Tackling Poverty through Employment (ESF Match funded)
Amount (2 years):	£983,871
Delivery partners: Redbridge CVS(Lead), DABD, L&Q (East Thames), Ellingham, Harmony House and Hope 4 Havering)	
Borough Delivery: Barking and Dagenham, Havering, Newham, Redbridge, Waltham Forest	
<p>Outreach East improves the employability, health, parenting, social and financial inclusion and life skills of economically inactive and long term unemployed people from the following target resident groups: long term work limiting health conditions., mental health needs and ethnic groups with low labour market participation rate, women facing barriers to employment, homeless and people recovering from drug and/or alcohol addiction or misuse.</p> <p>Project activities include, initial diagnostic assessment, induction, action planning, personalised 1-1 information, advice and guidance for 6 hours+ and 12 hours+, access to free exercise classes, cognitive behavioural therapy, healthy eating, clubs (e.g. sewing and books) parenting groups, employability, ESOL, IT, soft, vocational, and functional skills, travel training, work placements or volunteering and/or work trials.</p> <p>Access to job brokerage, self-employment and enterprise support, working with employers to remove potentially discriminatory recruitment and in work practices to progress participants into sustainable, financially viable jobs.</p>	

Contact details (PRIORITY 3 PROGRAMME HAS CLOSED – other projects continue)	
Martyne Callender, Partnerships & Development Manager martyne@redbridgecvs.net 020 3874 4129	103 Cranbrook Road, Ilford IG1 4PU www.redbridgecvs.net/

Outcome	Profile	Delivered
Enrolments	785	420
Participants receiving 6+ hours of support (IAG, job search, mentoring, training)	706	362
Participants receiving 12+ hours of support (Homeless only)	47	11
Participants completing a work or volunteering placement	159	42
Further Education and Training	142	14
Participants in employment	291	61
Participants in sustained employment for 26 weeks (6M)	107	25
Participants in employment – Homeless	24	1
Participants in sustained employment for 26 weeks (6M) – Homeless	9	1

**London Councils
Grants Programme 2017 – 21
Borough Reports
April 2017 – March 2019**

Introduction

The London Councils Grants Programme, overseen by the Grants Committee, enables boroughs to tackle high-priority social need where this is better done through commissions at a pan-London level. In April 2017 London Councils launched the new 2017-21 Grants Programme following co-design of services with boroughs and key stakeholders.

Priorities 1 and 2:

Commissions were awarded to 13 organisations to deliver services to combat homelessness and tackle sexual and domestic violence. For the majority of service areas borough targets were agreed with commissions based on needs datasets (for example domestic violence crime statistics) as agreed by Grants Committee in the service specifications. Where relevant datasets were not available, targets are based on spread across the 33 boroughs and the projects' experience of need.

Note:

1. * Figures represent the number of organisations based in the respective borough that have been supported.
2. The grants programme operates across London as needs dictate, with projects supporting highly vulnerable people. Borough data is gathered through individuals self-declaring their borough of residence; therefore, borough level information should be treated with caution.
3. For further data on outcomes delivered at a borough level please see the London Councils website.

Priority 3:

ESF match funded under the Priority 1.1 Access to Employment for Job-Seekers and Inactive People, the programme aims to improve the employability and skills of long-term unemployed (35%) and economically inactive (65%) residents so they can compete effectively in the labour market by:

- Improving access to employment for individuals who are far from the labour market and need assistance to overcome barriers
- Providing tailored support to improve job readiness and sustainability in employment
- Encouraging inactive residents to participate in the labour market and improve employability
- Tackling poverty through employment and contribute to reducing child poverty in London by raising family income and skills.

Area	Organisation (lead)	Project	Partners
1.1	Shelter	STAR Partnership (Supporting Tenancies, Accommodation and Reconnections)	Thames Reach, Stonewall Housing, St Mungo's
1.1	St Mungo Community Housing Association	HARP Connect (Housing Advice, Resettlement and Prevention Connect)	n/a
1.2	New Horizon Youth Centre	London Youth Gateway (LYG)	Depaul UK, Stonewall Housing, Galop, Albert Kennedy Trust, Shelter
1.3	Homeless Link	PLUS Project	Shelter
1.3	Standing Together Against Domestic Violence	DAHA (Domestic Abuse Housing Alliance)	n/a
2.1	Tender Education and Arts	London Councils pan-London VAWG Consortium Prevention Project	IMECE, Women and Girls' Network, The Nia Project, Solace Women's Aid, Latin American Women's Rights Service, FORWARD, Ashiana Network, Iranian and Kurdish Women's Rights Organisation
2.2	Solace Women's Aid	Ascent: Advice and Counselling	ASHIANA Network, Asian Women's Resource Centre, Chinese Information & Advice Centre, Ethnic Alcohol Counselling in Hounslow, Iranian and Kurdish Women Rights Organisation, IMECE Turkish Speaking Women's Group, Jewish Women's Aid, Latin American Women's Rights Service, The Nia Project, Rape and Sexual Abuse Support Centre, Rights of Women, Southall Black Sisters, Women and Girls Network
2.2	Galop	The LGBT DAP (Domestic Abuse Partnership)	Stonewall Housing, London Friend, Switchboard
2.2	SignHealth	DeafHope London	n/a
2.3	Women's Aid	Pan-London Domestic and Sexual Violence Helplines and Data Collection Project	Refuge, Women and Girls Network, Rape and Sexual Abuse Support Centre, Respect
2.4	Ashiana Network	Specialist Refuge Network	Ashiana Network, Solace Women's Aid, The Nia Project, Iranian and Kurdish Women's Rights Organisation
2.5	Women's Resource Centre	The ASCENT project	Respect (perpetrators), Imkaan, Rights of Women, Against Violence, Abuse and Women and Girls Network
2.6	Asian Women's Resource Centre	Ascent Ending Harmful Practices project	Ashiana Network, Latin American Women's Rights Service, Iranian and Kurdish Women Rights Organisation, IMECE Women's Centre, Southall Black Sisters Trust, Women and Girls Network, FORWARD, Domestic Violence Intervention Project
P3	London Training and Employment Network	Steps into Work	Breaking Barriers, Centrepont Soho, HCT Group, Latin America Women Rights Service, Refugee Action Kingston, Skillsland Ltd, Storm Family Centre
P3	MI ComputSolutions	Community Life Change	Successful Mums, Royal Mencap, Resource Plus, Centre Point, Train 2 Work.
P3	Paddington Development Trust	Gold	Urban Partnership Group, Equi-vision, Get Set, Westminster and Wandsworth Mind, St Mungo's, CITE
P3	Redbridge CVS	Aim Higher	Bromley by Bow Centre, HCT Group, London Training and Employment Network, Osmani Trust, Volunteer Centre Hackney
P3	Redbridge CVS	Outreach East	ATN, DABD, East Thames, Ellingham, Harmony House, Hope 4 Havering, MADAS

Barking & Dagenham					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	464	416	3.69%	2.77%
	1.2 Youth homelessness	326	413	2.42%	3.06%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	14	11	2.23%	1.93%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1263	3.13%	3.13%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	426	397	3.08%	2.34%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1412	941	3.44%	2.83%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	53	3.77%	4.02%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)	4	12	1.29%	2.75%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	38	38	3.05%	3.02%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 18.98%)	371	29	7.79%	
	Participants receiving support (IAG, work experience, voluntary work)	353	16	4.51%	
	Participants progressing into further education and training	22	0	0%	
	Participants progressing into employment	54	3	5.00%	
	Participants progressing onto sustained employment for 26 weeks	14	0	0%	

Projects delivering in Barking & Dagenham		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> STADV¹ worked with the domestic violence lead at LBBD to deliver workshops for housing management, housing options staff and local specialist service. Workshops were also attended by the MARAC coordinator and Swan Housing. Stonewall Housing² conduct a weekly drop-in alongside The Outside Project in LBBD, are currently sitting as special community adviser to LBBD and provide support to young people through the London Youth Gateway (LYG) Project³. Shelter holds a monthly appointment only outreach at Barking & Dagenham Learning Centre. Thames Reach run a weekly drop-in co-located with the Salvation Army. St Mungo's delivered fortnightly Community Rehabilitation Company (CRC) surgeries and client assessments as part of its work to support people leaving prison at risk of homelessness. New Horizon delivered youth homelessness prevention workshops at B&D Youth Centre and Vibe Youth Centre.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Galop attended the steering group for the LGBT Needs Assessment, delivered LGBT DV awareness training and attended a meeting at Barking Town Hall on the LGBT needs assessment. Galop also conducted several visits to a pilot LGBT winter shelter, called The Outside Project based at LBBD CVS. Presented to the Domestic Violence and abuse/VAWG Forum. Ashiana delivered training to professionals from LBBD and provided one to ones and outreach support to LBBD residents. Nia provided outreach to professionals at a number of venues including the Huggett Women Centre. In year one, Tender Education and Arts has delivered its Healthy Relationships project at VIBE Youth Centre, Riverside School, All Saints School and Manor Junior School. Riverside School received additional activities as part of the Champion School project. Tender will also be delivering in LBBD in year three. Expert led training sessions were delivered by the Ascent project⁴ to one or more borough organisations. The Ascent Advice and Counselling project⁵ delivered counselling services from Becontree Children's Centre and the Huggett Women's Centre, a Moving Forward group work programme and training to professionals on DV injunctions and survivors' access to family law legal aid. The Ascent EHP project⁶ presented to the Domestic Violence Forum, and Riverside school. Delivered Moving Forward group work in the borough
	Solace Women's Aid	
	Galop	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Outreach East)	<ul style="list-style-type: none"> Harmony House – Specialist support through the provision of basic skills, ESOL and vocational training, including work trials and paid part-time employment (In-house nursery, kitchen and gardening services). DABD – Specialist support through the provision of pre-employment courses, including supported recruitment and paid part time employment (In-house care, travel training and apprenticeship opportunities). RedbridgeCVS – Specialist support through the provision of benefits and childcare advice, financial capability, digital, soft skills, mindfulness and employability training, including signposting to support with housing issues through Thames Reach, Single Homeless Project and Shelter.

¹ STADV supports the housing sector to improve its response to domestic violence

² Stonewall Housing is a partner under the STAR Partnership, led by Shelter

³ The London Youth Gateway Project is led by New Horizon Youth Centre

⁴ The Ascent second tier project is led by Women's Resource Centre

⁵ The Ascent: Advice and Counselling project is led by Solace Women's Aid

⁶ EHP is the Ascent Ending Harmful Project led by Asian Women's Resource Centre (AWRC)

Barnet					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	486	458	3.87%	3.05%
	1.2 Youth homelessness	538	264	3.99%	1.96%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	12	10	1.91%	1.76%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1510	1423	3.62%	3.53%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	416	665	3.00%	3.92%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	973	3.47%	2.92%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	50	63	3.14%	4.77%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	17	15	5.50%	3.44%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	42	47	3.37%	3.74%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 25.51%)	814	84	10.36%	
	Participants receiving support (IAG, work experience, voluntary work)	873	88	10.03%	
	Participants progressing into further education and training	66	4	5.56%	
	Participants progressing into employment	168	14	8.06%	
	Participants progressing onto sustained employment for 26 weeks	77	0	0%	

Projects delivering in Barnet		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter conduct fortnightly outreach at Hendon CAB and Burnt Oak Library and is co-located in the Customer Service Centre. Thames Reach (Star Partnership) run a weekly satellite session at Homeless Action Barnet. Galop is a member of the Barnet Hate Crime Forum, where the project raised issues relating to LGBT hate crime. New Horizon and partner Shelter provided youth homelessness prevention information at the College of North West London and Middlesex University and Alone in London delivered off-site counselling to young people. Barnet's VAWG lead set up a meeting between STADV and Barnet Homes. They have attended workshops and have implemented recommendations such as introducing a housing abuse lead in the Homeless Options Department. STADV also work intensively with Optivo, Genesis and Metropolitan RSLs⁷. St Mungo's conduct client assessments through the local authority. Barnet will be one of Homeless Link's priority boroughs in year three and received enhanced support including in-house and multi-agency training.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana continued to deliver outreach to professionals on topics such as Honour Based Violence, Homelessness Reduction Act for VAWG professionals, complex needs and domestic abuse and housing options at Barnet SASS, the One Stop Shop, LB Barnet offices and Barnet Community. Solace Women's Aid⁸ will network with contacts in the borough for year two. In addition to this, borough links made with Barnet mental health complex care team and Barnet Homes. In year one, Tender delivered its Healthy Relationships project in Dollis Junior School, The Compton School and Pavilion Pupil Referral Unit and Champion Schools project delivered at Whitefield School. In year two, Tender delivered a 2 -day Healthy Relationship in Hendon School The EHP project⁹ delivers regular outreach surgeries at Barnet 'One Stop Shop', and regularly attends Barnet VAWG forum Imkaan¹⁰ has promoted the service to borough leads, local commissioners, VAWG leads. Expert led training sessions delivered by the Ascent project were oversubscribed by borough organisations. Partner Respect worked intensively with Youth Realities supporting young people (and gangs) who were previously unaware of their work and have now accessed further training and are benefiting from awareness of Respect's resources. The Ascent: Advice and Counselling project¹¹ deliver counselling and a Moving Forward group at Solace's offices (and also at the Greek Cypriot Centre), a one to one DV surgery at the One Stop Shop and advice at Hyde URC Church. Healthy relationships training was delivered to Jewish youth groups and schools and DV awareness training to local Jewish groups. Signhealth delivered a Healthy Relationship workshop as part of a Wellbeing day event for the deaf community
	Solace Women's Aid	
	Galop	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Paddington Development Trust	<ul style="list-style-type: none"> Paddington Development Trust - Outreach and specialist support including the provision of information, advice and guidance, sector-focused training, work experience placements, job search, job brokerage service and employment opportunities. MIND Outreach and specialist support to residents with mental health needs.

⁷ Registered Social Landlord

⁸ Solace Women's Aid is a partner under the he Specialist Refuge Network Project led by Ashiana

⁹ The Ending Harmful Practices (EHP) project is led by Asian Women's Resource Centre

¹⁰ Imkaan is a partner in the Ascent Project led by Women's Resource Centre

¹¹ The Ascent: Advice and Counselling project is led by Solace Women's Aid

Bexley					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	212	187	1.69%	1.25%
	1.2 Youth homelessness	352	74	2.61%	0.55%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	8	4	1.28%	0.70%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1212	3.13%	3.00%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	288	200	2.08%	1.18%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	952	735	2.32%	2.21%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	30	36	1.89%	2.73%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies) *	2	3	0.65%	0.69%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	20	22	1.61%	1.75%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 17.46%)	318	36	11.36%	
	Participants receiving support (IAG, work experience, voluntary work)	366	40	10.87%	
	Participants progressing into further education and training	33	0	0%	
	Participants progressing into employment	57	8	14.29%	
	Participants progressing onto sustained employment for 26 weeks	41	9	22.22%	

Projects delivering in Bexley		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> St Mungo's delivered fortnightly Community Rehabilitation Company (CRC) surgeries and delivered a Homelessness Reduction Act workshop as part its work to support people leaving prison at risk of homelessness. Hyde Housing attended a DAHA workshop run by STADV and the LB Bexley agreed to host a workshop on Policy and Procedures. Shelter (leading the Star Partnership) conduct monthly outreach sessions co-located at Bexley Age UK and were invited to be part of the Councils' Property and Licensing Scheme Panel. New Horizon ran a youth homelessness prevention stall at Bexley College, set up mutual referral pathways and information sharing with Porchlight and Bexley Voice and partner Alone in London are arranging to deliver drop-in advice at London Southeast colleges including the Bexley campus.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered immigration law training to LB Bexley Safeguarding Team. In year two, Tender delivered a 2 day Healthy Relationship project at Wilmington Academy and Orchard Park schools. Champion School activity was completed at St Catherine's School. Tender will be delivering in this borough again in year four. The Ascent Advice and Counselling project¹², delivered one to one counselling sessions held at Nexus drug and alcohol service and St Augustine's Children and Family Centre and specialist advice from the East hub. Solace has also been successful in their bid to run future borough VAWG services and report referrals have already increased from the borough. Training to professionals on DV injunctions and access to family law legal advice was also delivered. Expert led training sessions were delivered by the Ascent project, led by the Women's Resource Centre to one or more borough organisations. The Ascent Ending Harmful Practices Project led by AWRC has focused on raising awareness in the borough by holding coffee mornings and engaging professionals, they also attended the Family Together Conference in Bexley Civic Centre in June 2018. The Domestic Violence Helpline partnership led by Women's Aid offered free helplines in all London boroughs and sending updates to all borough officers, also delivered an Awareness Presentation to Bexley Family Wellbeing, and provided workshops at Blackfen School for Girls
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	MI ComputSolutions	<ul style="list-style-type: none"> Centrepont – Outreach and specialist support for homeless, people with mental health needs, drug and/or alcohol addiction/recovery and ex-offenders. Successful Mums – Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance. Resource Plus – A borough service, providing specialist support to residents through their job club service, including employability skills workshops, work placements, pre-employment and vocational training.

¹² The Ascent Advice and Counselling project is led by Solace Women's Aid

Brent					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	556	495	4.42%	3.30%
	1.2 Youth homelessness	494	539	3.67%	4.00%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	14	11	2.23%	1.93%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1527	3.13%	3.78%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	490	611	3.54%	3.60%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1446	1414	3.53%	4.25%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	38	2.52%	2.88%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	18	11	5.83%	2.52%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	86	86	6.90%	6.84%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 24.20%)	417	137	32.95%	
	Participants receiving support (IAG, work experience, voluntary work)	454	141	30.99%	
	Participants progressing into further education and training	100	22	22.22%	
	Participants progressing into employment	73	19	25.93%	
	Participants progressing onto sustained employment for 26 weeks	18	0	0%	

Projects delivering in Brent		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Thames Reach (STAR Partnership) delivered weekly satellite outreach sessions around tendency sustainment and health, held at Livingstone House and Poundlane hostels. St Mungo's provided client assessments as part of its work to support people leaving prison at risk of homelessness. STADV delivered DAHA workshops attended by council and Sapphire Independent Housing staff. Brent's Homelessness Prevention and Relief team is leading on adopting DAHA standards to improve their response to domestic violence. A steering group has been set up and is working on the action plan provided by DAHA. New Horizon provided youth homelessness prevention outreach at the College of North West London. Partners Alone in London deliver a mediation surgery at Willesden Hostel and Children's Services and Albert Kennedy Trust provide advice at Crisis Skylight.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana provided one to one support to women from Brent under the Specialist Refuge Network¹³, IKWRO and Nia have delivered outreach support and emergency refuge accommodation to women affected by domestic violence from Brent.; in year two delivered outreach to Brent Victims Support on honour-based violence and to a local homelessness shelter regarding their projects complex needs services. Tender delivered its Healthy Relationships project in Wembley High Technical College and Mitchell Brook Primary school. Also Champion School activity was delivered in Alperton School. Tender will be delivering in this borough in year four. The Ascent Ending Harmful Practices¹⁴ project includes agencies delivering one to one advocacy support services to those in Brent affected by FGM, HBV and FM. AWRC and one of the partners, FORWARD are based in Brent. Training was provided to 60 professionals from Curzon Crescent Children's Centre and FORWARD provided one to one advice on de-infibulation. They regularly attend Brent VAWG Forum and held a parent session at Wykeham School Galop attended Brent MARAC¹⁵ on several occasions. Expert led training sessions were delivered by the Ascent project¹⁶ to organisations in the borough and an Equality Act 2010 workshop was specifically targeted to borough VCS. SignHealth ran a healthy relationship workshops at the Jewish Deaf Association, in a supported housing facility in the borough and at Asian Women's Resource Centre. Ascent: Advice and Counselling project led by Solace delivered one to one counselling and Moving Forward group work sessions from AWRC's location and partner Each provided one to one counselling. The Domestic Violence Helpline partnership led by Women's Aid had a promotion stall at Brent White Ribbon day Event.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Citizens Trust	<ul style="list-style-type: none"> New Challenge – Working in the heart of the local community providing specialist information, advice and guidance, employment and skills support, including a job brokerage and sector-focused training.

¹³ The Ascent Specialist Refuge Network is led by Ashiana

¹⁴ The Ending Harmful Practices (EHP) project is led by Asian Women's Resource Centre

¹⁵ MARAC: Multi Agency Risk assessment Conference

¹⁶ The ASCENT 2nd Tier Project led by the Women's Resource Centre

Bromley					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	292	282	2.32%	1.88%
	1.2 Youth homelessness	394	364	2.92%	2.70%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	14	12	2.23%	2.11%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1515	3.13%	3.75%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	402	478	2.90%	2.82%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1148	1085	2.80%	3.26%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	52	40	3.27%	3.03%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	7	4	2.27%	0.92%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	14	6	1.12%	0.48%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 20.97%)	318	120	37.88%	
	Participants receiving support (IAG, work experience, voluntary work)	366	130	51.51%	
	Participants progressing into further education and training	33	11	33.33%	
	Participants progressing into employment	57	22	38.10%	
	Participants progressing onto sustained employment for 26 weeks	41	18	44.44%	

Projects delivering in Bromley		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter conduct monthly appointment only outreach sessions at Bromley Citizens Advice Bureau and partner Thames Reach met with Bromley officers to plan the implementation of No First Night Out in South-East London. St Mungo's hold fortnightly Community Rehabilitation Company (CRC) surgeries as part its work to support people leaving prison at risk of homelessness and receive regular referrals from the borough. New Horizon LYG partner Alone in London deliver family mediation surgeries at the Safeguarding and Care Planning Team. Youth homelessness prevention workshops were held at Chislehurst School sixth form and Tutorial Foundation School and drop-in advice at London and Southeast Colleges. Stonewater Housing has committed to undergo DAHA accreditation delivered by STADV. Keniston Housing Association also attended a DAHA workshop.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Nia, a partner of the Ashiana- led Specialist Refuge Network, delivered outreach to professionals on honour-based violence and in relation to supporting homeless women with multiple disadvantages. In year 2, delivered outreach to borough staff and local Women's Aid on the Ascent partnership and the Specialist Refuge Project; and to a local shelter about their complex needs work. The Ascent Ending Harmful Practices (EHP) project, led by AWRC continue to deliver one to one specialist counselling at the Burnt Ash Children's Centre. Tender delivered a 2-day Healthy Relationship projects in Harris Academy Beckenham, Harris Aspire and St James RC Primary schools. Champion School activity was completed at Charles Darwin School. Galop has had contact with Bromley's LGBT liaison officers regarding client referrals from the police. The project has also delivered training to Bromley and Croydon Women's Aid in February. Following discussions with VAWG leads and a number of presentations to the borough, referrals from the borough increased. AVA (partner in the Ascent Project led by Women's Resource Centre) has been in contact with the borough and Bromley Women's Aid to find out about their training needs to organise local accessible training. Expert Led Training sessions were delivered by the Ascent project to one or more borough organisations. The Ascent: Advice and Counselling project led by Solace delivered counselling at Burnt ash Children Centre, fortnightly advice at Holy Trinity Church and Moving Forward group work sessions. Training to professionals on DV injunctions and access to family legal law aid was also delivered. Signhealth presented to professionals at a Bromley and Croydon Women's Aid Event about DeafHope and Young DeafHope. The Domestic Violence Helpline partnership led by Women's Aid provided workshops in Langley Park and Hayes School and presented to the Bromley Y team about the service.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	MI ComputSolutions	<ul style="list-style-type: none"> MI ComputSolutions – Outreach and specialist support (O&SS), IAG, employability, sector-focused training, WEX, job search and job brokerage service. Centrepont – O&SS for homeless, people with mental health needs, drug and/or alcohol addiction/recovery and ex-offenders. The Royal Mencap Society – Specialist support to residents with long-term health conditions, through the provision of employability and in work support. Successful Mums – Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance.

Camden					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	430	557	3.42%	3.71%
	1.2 Youth homelessness	488	593	3.62%	4.40%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	39	41	6.22%	7.21%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1314	3.13%	3.26%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	398	662	2.87%	3.90%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	964	822	2.35%	2.47%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	50	3.77%	3.79%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	28	37	9.06%	8.49%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	42	37	3.37%	2.94%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 15.09%)	267	12	4.50%	
	Participants receiving support (IAG, work experience, voluntary work)	204	8	3.90%	
	Participants progressing into further education and training	11	0	0%	
	Participants progressing into employment	35	3	7.69%	
	Participants progressing onto sustained employment for 26 weeks	5	0	0%	

Projects delivering in Camden		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter (STAR Partnership lead) conduct fortnightly appointment only outreaches at the London Irish Centre and were invited to be part of the Councils' Health and Housing Network to discuss barriers to services for people sleeping rough in the borough. Partners Thames Reach run weekly satellite sessions at Camden Spectrum Centre and Stonewall Housing operate weekly drop in services at Origin Housing and are beginning a new outreach at Union Chapel. Shelter staff provided emergency response drop-ins to the Chalcott Estate residents evacuated as a result of fire concerns. London Youth Gateway (LYG) partners attend the Serious Youth Violence Panel. St Mungo delivered client assessments as part of its work to support people leaving prison at risk of homelessness. STADV delivered training as support towards One Housing meeting the DAHA accreditation including sessions to their steering group. One Housing has also decided to trial applying for non-molestation orders on behalf of survivors and are in the process of drafting their first one and hosted a perpetrator workshop around enforcement and positive engagement. STADV also advised Guinness Housing on setting up a steering group and cascading changes across their organisations. Council and Innisfree Housing association staff attended DAHA workshops. Homeless Link provided training to The Green House, a borough-based branch of Thames Reach. Local authority staff attended the Trans Awareness Spotlight.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> The Specialist Refuge Network led by Ashiana delivered outreach to borough staff and other professionals on the Homelessness Reduction Act and complex needs; the project continues to provide one to one support to women from LB Camden. Tender delivered 2-day Healthy Relationship project at Parliament Hill Secondary school, Argyle Primary and also a SEN school in Swiss Cottage. Champion School activity was completed at William Ellis School. Galop attended the MARAC¹⁷ and delivered a presentation to Camden police, CSU and other staff. Galop did a session for the Victim Support DV event at Friends House in Euston, Camden. The Ascent: Advice and Counselling project led by Solace Women's Aid delivered one to one counselling and its Moving Forward group from their head office. The project also delivered advice from three local libraries and their head office. A regular surgery was held at Holborn police station. In addition, specialist one to one advice, counselling and group work was delivered from the offices of their partner, IMECE. They also delivered training to professionals on domestic violence injunctions and accessing family law legal aid, youth healthy relationships, as well as liaison with borough Jewish and Irish groups. Expert Led Training sessions were delivered by the Ascent project (led by the Women's Resource Centre) to one or more borough organisations. SignHealth ran a Healthy Relationship workshop with Remark!¹⁸ and Royal Association for Deaf People in the borough. The Domestic Violence Helpline partnership led by Women's Aid provided training for professionals at City University of London and workshops at Royal Centre School of Speech and Drama.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Aim Higher)	<ul style="list-style-type: none"> London Training and Employment Network– Outreach and partnership work with JCP and the provision of enterprise and self-employment training, including mentoring and pre-employment training for construction, care and retail sector RedbridgeCVS - New specialist support for Homeless people, specifically employability/job club in Conway House Hostel St Giles Trust - New specialist support for ex-offenders and homeless people

¹⁷ Multi-Agency Risk Assessment Conference

¹⁸ A deaf led organisation supporting the community across London

City Of London					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	44	36	0.35%	0.24%
	1.2 Youth homelessness	14	21	0.10%	0.16%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	11	10	1.75%	1.76%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	0	0	0.00%	0.00%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	40	58	0.29%	0.34%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	46	55	0.11%	0.17%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	50	54	3.14%	4.09%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	0	7	0.00%	1.61%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	24	25	1.93%	1.99%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments	-	-	-	
	Participants receiving support (IAG, work experience, voluntary work)	-	-	-	
	Participants progressing into further education and training	-	-	-	
	Participants progressing into employment	-	-	-	
	Participants progressing onto sustained employment for 26 weeks	-	-	-	

Projects delivering in City of London		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter met with the Maximus Family Works Employment, Training and Education service operating in the borough to promote the STAR partnership and discuss referral pathway and attended the quarterly No First Night Out meeting. St Mungo's have attended meetings with housing options managers, Community Rehabilitation Company (CRC) and worked closely with City Police department as part its work to support people leaving prison at risk of homelessness. A VAWG and Housing group event on partnership working within the context of the Homelessness Reduction Act and domestic abuse had been organised in the borough. LB City of London have signed up to the DAHA accreditation process run and supported by STADV. Council, Southern Housing Group and Pinnacle ALMO staff attended DAHA workshops.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> As part of the Ashiana Specialist Refuge Network, Solace deliver training to professionals on Housing for trafficked survivors, VAWG survivors and homelessness and complex needs in year two. The Ascent Ending Harmful Practices (EHP) project, led by AWRC¹⁹, delivered a weekly surgery at St. Bart's Sexual Health clinic, a women's support activity at Barbican Estate, monthly sessions at Doctors of the World and a weekly session for Brazilian women working in prostitution and LAWRS provides an outreach surgery. Galop delivered a session on LGBT DV and hate crime to HSBC Bank Pride and Diversity Network, this presentation went out to approximately 300 attendees. The project also liaised with Lloyds TSB regarding their forthcoming guidance to staff on tackling domestic abuse. Also presented to A&E and other staff at Royal London Hospital (which covers City of London). Expert led training sessions were delivered by the Ascent project (led by the Women's Resource Centre) to one or more borough organisations. Ascent: Advice and Counselling project led by Solace Women's Aid, delivered one to one counselling from partner IKWRO's City offices. The project also delivered training on domestic violence injunctions to professionals and had held a meeting with City police regarding data collection and outcomes of the Ascent project. Solace also delivers the VAWG and Housing group meeting coordinated with Safer London. The partnership led by Women's Aid offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Aim Higher)	<ul style="list-style-type: none"> Osmani Trust – Specialist support for BME communities including soft skills, ESOL and job brokerage

¹⁹ Asian Women's Resource Centre

Croydon					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	494	396	3.93%	2.64%
	1.2 Youth homelessness	512	455	3.80%	3.37%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	11	9	1.75%	1.58%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1510	1366	3.62%	3.38%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	674	614	4.87%	3.62%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1928	1878	4.70%	5.64%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	15	2.52%	1.14%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	15	14	4.85%	3.21%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	38	28	3.05%	2.23%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 25.03%)	246	70	28.43%	
	Participants receiving support (IAG, work experience, voluntary work)	218	64	29.27%	
	Participants progressing into further education and training	18	0	0%	
	Participants progressing into employment	5	5	100%	
	Participants progressing onto sustained employment for 26 weeks	0	0	-	

Projects delivering in Croydon		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> St Mungo's holds fortnightly meetings with the Croydon Support Needs Assessment & Placement Team (SNAP) to support people leaving prison at risk of homelessness and conducts client assessments. A VAWG and Housing group event on partnership working within the context of the Homelessness Reduction Act and domestic abuse was organised in the borough. Optivo Housing and Homeless Options staff attended DAHA workshops delivered by STADV. Shelter set up referral pathways with Croydon HomeStart and met to discuss pathways with the casework team for the Croydon North MP. New Horizon receive referrals from Croydon Probation and Croydon Turnaround Centre. Partners Alone in London run a family mediation surgery at Norbury Manor Business and Enterprise College for Girls and Albert Kennedy Trust deliver an advice service at Crisis Skylight. Homeless Link provided training to Croydon Reach, a branch of Thames Reach. Borough officers from Croydon attended their Trans Awareness Spotlight.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> The Ascent Ending Harmful Practices (EHP) project²⁰, delivered workshops to women affected by FGM in Croydon, ran stall at DASV partnership forum and planned joint engagement work. The Specialist Refuge Network led by Ashiana, delivered training to professionals on Advising VAWG survivors experiencing Homelessness. Tender delivered its 2day Healthy Relationship project at Orchard Park secondary school, South Norwood primary school and in a targeted setting with an all-female group. All Champion School activity was completed. Tender will be delivering in LB Croydon again in year four. Galop met with borough domestic violence lead and the Family Justice Centre where they gave a presentation on their Domestic/ Sexual abuse services. The Ascent: Advice and Counselling project²¹ delivered one to one counselling at the Family Justice Centre and one to one counselling sessions and Moving Forward group work at the Biggins Family & Children Centre. Counselling and women's group work were also delivered out of their partners, RASASC offices. The project also provided training on domestic violence injunctions and legal training to professionals as well as regular meetings with other talking therapies in the borough. Women's Resource Centre presented at the Croydon Domestic Abuse and Sexual Violence forum. ROW, partner in the Ascent Project delivered²² held expert led training sessions specifically targeted at organisations in the borough. The partnership led by Women's Aid offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. SignHealth delivered Healthy Relationships Workshops with Royal Association for the Deaf in the borough and presented at the Domestic Abuse and Sexual Violence (DASV) Forum. The Domestic Violence Helpline partnership led by Women's Aid provided workshops at Harris Academy, Wallington Grammar and Ark Oval Primary schools
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	London Training and Employment Training Network	<ul style="list-style-type: none"> Status Employment - specialist support for residents with mental health and or long-term limiting health conditions, supported by NHS mental health services. HCT Group – A community transport organisation and training provider providing outreach and specialist support, vocational training and employment opportunities in Minibus Driver Awareness Scheme, Passenger assistance training and Bus driver. Skillsland – specialist support through the provision of range of work-based learning, accredited short courses and a job brokerage service (care homes). Successful Mums – Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance.

²⁰ Ascent Ending Harmful Practices (EHP) project is led by Asian Women's Resource Centre (AWRC)

²¹ The Ascent Advice and Counselling Project is led by Solace Women's Aid

²² Rights of women (ROW), is a partner in the Ascent Project led by Women's Resource Centre

Ealing					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	476	473	3.79%	3.15%
	1.2 Youth homelessness	508	678	3.77%	5.03%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	17	189	2.71%	3.16%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1510	2560	3.62%	6.34%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	518	825	3.74%	4.87%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1492	1556	3.64%	4.67%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	30	33	1.89%	2.50%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	13	12	4.21%	2.75%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	74	76	5.94%	6.04%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (26.15%)	417	140	33.53%	
	Participants receiving support (IAG, work experience, voluntary work)	454	154	33.92%	
	Participants progressing into further education and training	100	52	51.85%	
	Participants progressing into employment	73	35	48.15%	
	Participants progressing onto sustained employment for 26 weeks	18	14	75.00%	

Projects delivering in Ealing		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter conduct monthly outreach sessions at Southall Black Sisters and fortnightly co-located outreach in partnership with Ealing in the Housing Options service. Shelter also hosted a 'pop-up' advice stall in partnership with Ealing Advice Plus. St Mungo's delivered Community Rehabilitation Company (CRC) surgeries and client assessments as part its work to support people leaving prison at risk of homelessness. Galop's young people's worker has worked closely with the MARAC (Multi-Agency Risk Assessment Conference) as part of its activities supporting LGBT people affected by sexual and domestic violence. Attended the Priority Plus Project New Horizon delivered youth homelessness prevention outreach at Ealing College and a prevention workshop at Southall College. Their partner, Alone in London provided community-based counselling sessions. Ealing expressed an interest in considering DAHA accreditation delivered by STADV following the borough's implementation around the Homelessness Reduction Act. Ealing was one of Homeless Link's three outer London priority borough in year 2 and received enhanced support including in-house and multi-agency training such as training on Duty to refer at Ealing Town Hall.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> The Specialist Refuge Network led by Ashiana, delivered outreach to professionals on immigration law and Ashiana's services and continued to provide one to one support to women. In year one, Tender delivered its Healthy Relationships Project in Featherstone Primary School, Dormers Wells and its Champion Schools project at Ellen Wilkinson School. Tender is also scheduled to deliver in LB Ealing in year 3. Galop's Young People's Worker has worked closely with the Ealing MARAC. Gave a presentation to Ealing DVA Forum. The Ascent Ending Harmful Practices (EHP) project, led by AWRC²³, delivered one-to-one safety planning, advocacy and emotional support phone/face-to-face sessions, weekly support group, outreach activities and continues to attend MARAC meetings. The partnership led by Women's Aid offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. Presented at Ealing Children and Young Peoples Forum. The Ascent: Advice and Counselling project ²⁴delivered one to one counselling at the West London Rape Crisis Centre and services at Southall Black Sisters including advice surgeries with Shelter and solicitors. The partnership also ran Moving Forward group work and training to professionals on Domestic violence and legal advice. They also attended a local Gurdwara's religious women only event, met with a local GP's surgery and practice nurses and attended MARAC's and NRPF advisory groups., Expert led training sessions were delivered by the Ascent project²⁵ to organisations in the borough and an Equality Act 2010 workshop was specifically targeted to borough VCS. SignHealth hold drop in sessions twice monthly at Ealing BME Women's Group and fortnightly at the Deaf and Hard of Hearing Women's group
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Citizens Trust	<ul style="list-style-type: none"> The Citizens Trust – Outreach and specialist support including information, advice and guidance, employability support, sector-focused training, work experience placements, job search and job brokerage service.

²³ Asian Women's Resource Centre

²⁴ The Ascent Advice and Counselling Project is led by Solace Women's Aid

²⁵ led by Women's Resource Centre (WRC)

Enfield					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	418	494	3.33%	3.29%
	1.2 Youth homelessness	522	417	3.87%	3.09%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	10	7	1.59%	1.23%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1510	1246	3.62%	3.09%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	470	1103	3.39%	6.51%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1434	1011	3.50%	3.04%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	34	2.52%	2.58%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	3	10	0.97%	2.29%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	50	89	4.01%	7.07%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 24.57%)	267	53	19.82%	
	Participants receiving support (IAG, work experience, voluntary work)	204	50	24.68%	
	Participants progressing into further education and training	11	0	0%	
	Participants progressing into employment	35	3	7.69%	
	Participants progressing onto sustained employment for 26 weeks	5	0	0%	

Projects delivering in Enfield		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> The STAR partnership has met with the anti-social behaviour team at Enfield, All People All Places²⁶, police and the security operations supervisor at the North Middlesex University Hospital NHS trust to promote the partnership. They are discussing referral pathways with Enfield Women's Centre and OJN Solicitors. They are also working closely with a new Thames Reach pilot project working in the borough to support CEE²⁷ nationals into work or accommodation. St Mungo's delivered probation housing surgeries as part its work to support people leaving prison at risk of homelessness. London Youth Gateway (LYG) partner Alone in London, has arranged to deliver homelessness preventions sessions at a Young Carers Group of Enfield Carers Centre. STADV provide support to Brent Housing Options who are working towards DAHA accreditation. STADV work intensively with main RSL²⁸s in the borough - St Mungo's, Gateway Housing Association and Arhag Housing to improve their response to domestic violence. Council, L&Q and One Housing staff attended DAHA workshops.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> The Specialist Refuge Project, led by Ashiana, delivered outreach to professionals at Enfield SASS²⁹ and Enfield Town Hall on complex needs and Homelessness Reduction Act. The Ascent: Advice and Counselling project delivered one to one counselling at Craig Park Youth Centre, Advice, counselling and specialist groupwork at partner's IMECE's offices, Moving Forward group work from the Trinity at Bowes Methodist Church and delivered training to professionals on domestic injunctions and access to family law legal aid. In year one, Tender delivered its Healthy Relationships project at St Ignatius College, Aylward Academy and Brimsdown Primary School and its Champion Schools project at Heron Hall Academy. Students from Heron Hall Academy presented at the Enfield White Ribbon Day Conference. Tender is also scheduled to deliver in LB Enfield in year three. AWRC's Ending Harmful Practices project, provides a weekly advice surgery from Enfield Women Centre; also a perpetrator service with integrated women's support and children's therapy service. Galop met with borough, local police and probation representatives and the Family Justice Centre to discuss the services the project provides. Expert led training sessions were delivered by the Ascent project³⁰ to one or more organisations in the borough and partner Rights of Women delivered sessions specifically targeted at organisations based in the borough. SignHealth ran an assertiveness workshop.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Aim Higher)	<ul style="list-style-type: none"> Work Works Training Solutions – outreach and specialist support through partnership working with JCP/Crown Social Care; provision of recruitment events and employability sessions at Jobcentres linked to live vacancies. Retail sector based work academy including retail work trials. Faith Regen Foundation - A multi faith charity embedded in the local community providing outreach and specialist support, including IT courses, Basic skills and employability workshops.

²⁶ a small homeless charity which takes referrals from agencies in Enfield

²⁷ Central and Eastern Europe

²⁸ Registered Social Landlords

²⁹ Solace Advocacy and Support Service

³⁰ led by Women's Resource Centre (WRC)

Greenwich					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	238	279	1.89%	1.86%
	1.2 Youth homelessness	444	245	3.30%	1.82%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	13	10	2.07%	1.76%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1175	3.13%	2.91%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	490	418	3.54%	2.47%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	1133	3.47%	3.40%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	52	31	3.27%	2.35%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	11	5	3.56%	1.15%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	54	44	4.33%	3.50%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 19.89%)	318	36	11.36%	
	Participants receiving support (IAG, work experience, voluntary work)	366	37	10.14%	
	Participants progressing into further education and training	33	0	0%	
	Participants progressing into employment	57	5	9.52%	
	Participants progressing onto sustained employment for 26 weeks	41	0	0%	

Projects delivering in Greenwich		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Standing Together Against Domestic Violence has been working intensively with the main RSL³¹s in the borough: Wandle & Optivo to improve their response to domestic violence. Greenwich hosted a DAHA workshop and 13 staff members attended. Greenwich received funding through MHCLG to gain DAHA accreditation. They are recruiting a senior officer post to drive implementation and an IDVA to be based in the housing team. STADV will continue to provide support. St Mungo's delivers regular housing surgeries and client assessments as part of its work to support people leaving prison at risk of homelessness. New Horizon partner Alone in London deliver family mediation at HMPS/YOI Isis and a counselling satellite at Shooter's Hill, Creekside Foyer and Anchor & Hope. They also delivered drop-in advice and conflict resolution sessions at London South East College. Homeless Link provided training to Thames Reach - Greenwich
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> The Ascent: Advice and Counselling project³² delivered one to one counselling at the Rachel McMillan Children's Centre and Greenwich Hub and a Moving Forward group at Cardwell Children's Centre and the Greek Cypriot Centre. They provided training to professionals on domestic violence injunctions and access to family law legal aid. The Specialist Refuge Project³³ provided one to one support and emergency refuge accommodation to women from the borough and has continued to deliver training and outreach to professionals at The Woolwich Centre on the Ascent partnership and refuges and also on complex needs at a local Homeless shelter. Tender delivered 2 day Healthy Relationship projects at Rockliffe Manor Primary school, John Roan Secondary school and Full Circle (a targeted setting). Champion School activity was delivered at Woolwich Polytechnic. AWRC³⁴s Ending Harmful Practices project, delivered FGM and HBV workshops at the Greenwich safeguarding conference, held group sessions with women at Greenwich Community Centre and Greenwich Migrant Hub and continue to deliver support and advice to GPs and social workers in the borough. Galop presented at the Greenwich DV Forum on experiences of older LGBT people and contacted the new LBT women's project worker (who covers Lewisham, Greenwich and Merton). Galop ran x2 LGBT workshops for a DVA Conference run by Adult Safeguarding as part of the UN 16 days of action. Expert led training sessions were delivered by the Ascent project (led by the Women's Resource Centre) to one or more borough organisations SignHealth attended the Royal Greenwich Women's Safety Charter Launch Event in September 2017 and the Sexual Violence and young people workshop organised by the borough in March 2019. Domestic Violence Helpline partnership led by Women's Aid, attended Greenwich Migrant Hub & provided training at Goldsmith's University.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	MI ComputSolutions	<ul style="list-style-type: none"> Centrepont – Specialist support for homeless, people with mental health needs, drug and/or alcohol addiction and ex-offenders. MI ComputSolutions – Outreach and specialist support through information, advice and guidance, employability support, sector-focused training, work experience placements, active job search and job brokerage service. Train 2 Work – Outreach and specialist information, advice and guidance, employability support, sector-focused training (CSCS, Health & Safety, SIA Security, and Food Safety), work experience placements, active job search and job brokerage service.

³¹ Registered Social landlords

³² The Ascent Advice and Counselling Project is led by Solace Women's Aid

³³ The Specialist Refuge Network is led by Ashiana

³⁴ Asian Women Resource Centre

Hackney					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	790	1193	6.28%	7.95%
	1.2 Youth homelessness	464	748	3.44%	5.55%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	28	25	4.47%	4.39%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1234	3.13%	3.06%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	536	619	3.87%	3.65%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1538	1215	3.75%	3.65%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	52	69	3.27%	5.23%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	7	23	2.27%	5.28%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	24	42	1.93%	3.34%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 20.43%)	267	48	18.02%	
	Participants receiving support (IAG, work experience, voluntary work)	204	40	19.48%	
	Participants progressing into further education and training	11	0	0%	
	Participants progressing into employment	35	14	38.46%	
	Participants progressing onto sustained employment for 26 weeks	5	5	100%	

Projects delivering in Hackney		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter holds weekly outreach sessions at their Hackney hub. They also host a domestic violence support outreach session at the hub with Solace Women's Aid so that service users from the STAR Partnership/ London Youth Gateway (LYG) can access that support. Homeless Link presented at the Hackney Council Grants Programme Launch on London Councils Grants Programme (June 2017). STADV work intensively with main RSLs in the borough Guinness Gateway and Peabody, and ISHA.³⁵ to improve their response to domestic violence. Hackney has committed to achieving DAHA accreditation for both the Housing Needs and Housing Homes departments supported by STADV. Council staff attended DAHA workshops and they the borough are aiming to host a locally based workshop in the summer. St Mungo's deliver client assessments at their Hackney offices as part of its work to support people leaving prison at risk of homelessness. London Youth Gateway partners Alone in London deliver a fortnightly family mediation satellite service at Off Centre and Albert Kennedy Trust support the Rainbow Mind LGBT group. Homeless Link provided training to Crisis Skylight.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered outreach to professionals on: Links between Male Violence and Problematic Substance Use in year one; and in year two on Links between Domestic Violence and problematic Substance use at the Tomlinson Centre. Tender delivered 2-day Healthy Relationship project at St Monica's primary, one secondary, a targeted setting. Champion School activity was delivered at Haggerston secondary school. Tender will also deliver in this borough in year four. AWRC's Ending Harmful Practices project delivered training to frontline practitioners at Homerton Hospital, as well as one to one advice and counselling at IMECE's premises in the borough³⁶, IMECE also co-chair the local VAWG forum. Galop delivered LGBT domestic violence awareness training in the borough as part of the UN 16 days of action. Also had extensive contact with the new LGBT Forum in Hackney. Trained team members from the Domestic Abuse Intervention Service (DAIS) and has regular contact with the local MARAC³⁷. As part of the WRC led Ascent project, partner Rights of Women delivered expert led training sessions specifically targeted at organisations based in the borough. The Ascent: Advice and Counselling project³⁸ delivered one to one counselling and a Moving Forward Group at the Linden Children's Centre and Jewish specific advice at The Bremner and Norwood Children's Centres, one to one counselling and advice from IMECE offices and advice surgeries in the Shelter homeless hub. Training was delivered to Jewish security groups (Shomrim) and to professionals on domestic violence injunctions and access to family law legal aid. The Women's Aid partnership offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers; SignHealth attended VAWG meeting
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Aim Higher)	<ul style="list-style-type: none"> Bromley by Bow Centre – Specialist support to residents facing barriers to employment, particularly women, those with mental health needs, parents with health condition/disability; HCT Group – A community transport organisation and training provider providing outreach and specialist vocational training and employment opportunities in Minibus Driver Awareness Scheme (MiDAS), Passenger assistance training and Bus driving; Hackney Volunteer Centre – Specialist support including soft skills, employability and job brokerage; St Giles Trust - New specialist support for ex-offenders and homeless people; RedbridgeCVS – Specialist support through the provision of benefits and childcare advice, financial capability, digital, soft skills, mindfulness and employability training including signposting to support with housing issues through Thames Reach, Single Homeless Project and Shelter.

³⁵ ISHA, Islington and Shoreditch Housing Association

³⁶ IMECE Women's Centre is a partner in the Ending Harmful Practices project led by Asian Women's Resource Centre.

³⁷ MARAC: Multi Agency Risk assessment Conference

³⁸ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Hammersmith and Fulham					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	530	722	4.22%	4.81%
	1.2 Youth homelessness	306	515	2.27%	3.82%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	23	17	3.67%	2.99%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1100	947	2.63%	2.35%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	322	526	2.33%	3.10%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	964	855	2.35%	2.57%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	50	3.77%	3.79%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	23	13	7.44%	2.98%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	42	49	3.37%	3.90%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 12.42%)	814	214	26.33%	
	Participants receiving support (IAG, work experience, voluntary work)	873	233	26.75%	
	Participants progressing into further education and training	66	11	16.67%	
	Participants progressing into employment	168	43	25.81%	
	Participants progressing onto sustained employment for 26 weeks	77	32	41.18%	

Projects delivering in Hammersmith and Fulham		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter conduct weekly drop-in sessions every Tuesday at Shelter's offices in the borough and have set up a referral partnership with Shepherd's Bush Families Project. They also attended the Hammersmith & Fulham homelessness forum to discuss shaping homelessness prevention services across the borough. St Mungo's deliver weekly housing advice surgeries at Wormwood Scrubs Prison and provided client assessments as part of its work to support people leaving prison at risk of homelessness. The borough has expressed interest in undertaking DAHA accreditation and hosted a DAHA workshop attended by 5 staff members. Shepherd's Bush Housing Group also took part in a workshop. New Horizon delivered youth homelessness prevention sessions and outreach at William Morris School and Hammersmith College.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered training to professionals on Links between Male Violence and Problematic Substance Use and Working to Support Homeless Women with Multiple Disadvantages. In year two training venues included the Civic Centre and Minerva Wrap Around. Tender delivered Healthy Relationship project at Melcombe Primary, West London Free School and one targeted setting (TBAP). All Champion School activity was completed at West London Free School. DVIP a partner in AWRC's Ascent Ending Harmful Practices project delivered one-to-one safety planning, advocacy and emotional support, weekly support group, outreach activities from their base in the borough. Galop has maintained continued contact with Standing Together regarding MARAC referrals (LGBT) and are part of the Angelou DV/VAWG partnership. Presented at CNWL³⁹ NHS Trust and the Tri-borough conference. Imkaan⁴⁰ has liaised with local commissioners and VAWG leads. project partner Rights of Women delivered expert led training sessions and an Equality Act 2010 workshop was held, both specifically targeted at organisations in the borough. The Ascent: Advice and Counselling project⁴¹ delivered one to one counselling and Moving Forward groupwork at partner's Women and Girls Network offices, a monthly one to one surgery at Shepherd's Bush Families and Children's Centre and training to professionals on access to family law legal aid. SignHealth gave a presentation about DeafHope services at the MARAC Standing Together Domestic Violence Forum. The Domestic Violence Helpline partnership led by Women's Aid attended Sex Workers Advisory Group.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Paddington Development Trust	<ul style="list-style-type: none"> MIND Outreach and specialist support to residents with mental health needs. Equivision Limited - Outreach and specialist support working closely with local communities to support people into employment. Urban Partnership Group - Outreach and specialist support providing a holistic and integrated employment service. Get Set - Outreach and specialist support to residents and homeless people and those in substance recovery. Support is given with training opportunities, job search, CVs, employment workshops and access to employment and work placement opportunities.

³⁹ CNWL: Central and Northwest London NHS Foundation Trust

⁴⁰ Imkaan is a partner in the Ascent 2nd Tier Project led by Women's Resource Centre

⁴¹ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Haringey					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	592	867	4.71%	5.78%
	1.2 Youth homelessness	408	837	3.03%	6.21%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	29	26	4.63%	4.57%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1391	3.13%	3.45%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	490	706	3.54%	4.16%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	807	3.47%	2.42%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	35	3.77%	2.65%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	14	19	4.53%	4.36%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	50	54	4.01%	4.29%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 19.30%)	814	72	8.88%	
	Participants receiving support (IAG, work experience, voluntary work)	873	69	7.90%	
	Participants progressing into further education and training	66	0	0%	
	Participants progressing into employment	168	14	8.06%	
	Participants progressing onto sustained employment for 26 weeks	77	0	0%	

Projects delivering in Haringey		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter is co-located with Haringey in the Customer Service Centre and conduct weekly appointment only sessions at Marcus Garvey House. They worked closely with a new Thames Reach pilot project (partner in the STAR Partnership) working in the borough to support CEE nationals into work or accommodation. Thames Reach also supported residents of St Ignatius based in Haringey towards prevention of eviction. St Mungo's delivered a housing surgery and client assessments as part of its work to support people leaving prison at risk of homelessness. The borough had been progressing with individual DAHA standards run by STADV but movement to stage 2 accreditation has been delayed. The commitment to the DAHA action plan remains and a working group is being led to take this forward; staff attended a DAHA workshop. STADV have held a one to one meeting with senior housing staff at Homes for Haringey. Homeless Link presented at Haringey Practitioners' Forum
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered outreach to professionals on Male Violence and Problematic Substance use and complex needs to borough staff. The Ascent Advice and Counselling project ⁴²delivered one to one counselling and a Moving Forward group at Solace's Hornsey Road office, one to one advice and counselling from IMECE Services and delivered training to professionals on access to family law legal advice. LAWRS provided an outreach surgery. In Year one, Tender delivered its Healthy Relationships project in Lordship Primary, Northumberland Park Community School and The Vale School and its Champion Schools project at Alexandra Park School. Tender will deliver in this borough again in year three. Galop met with borough officers to discuss integrated referral pathways, including taking MARAC referrals; attended a 16 Days of Action White Ribbon Event in the borough. Stonewall Housing liaises with the LGBT Forum. The Ascent Project led by Women's Resource Centre is in regular contact with the VAWG team and the VAWG lead led a well-received training session Introduction to Commissioning and the VAWG coordinator participated as an interview subject in WRC's Annual Needs Assessment. Partner Rights of Women delivered expert led training specifically targeted at borough-based organisations and sustainability sessions delivered were well attended by borough-based organisations. AWRC continues to provide 1:1 support from women in the borough, attends VAWG advisory and strategic board meetings and is a member of the VAW Practitioners Forum. Signhealth works with the Haringey Harmful Practices Working Group, meeting quarterly. Delivered Young DeafHope workshop on cyber bullying and online safety for Blanche Neville students (school for deaf children).
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Paddington Development Trust	<ul style="list-style-type: none"> MIND Outreach and specialist support to residents with mental health needs. Paddington Development Trust - Outreach and specialist support including the provision of information, advice and guidance, sector-focused training, work experience placements, active job search, job brokerage service and employment opportunities.

⁴² The Ascent Advice and Counselling Project is led by Solace Women's Aid

Harrow					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	126	161	1.00%	1.07%
	1.2 Youth homelessness	324	180	2.40%	1.33%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	14	18	2.23%	3.16%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1383	3.13%	3.43%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	268	357	1.94%	2.11%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	688	716	1.68%	2.15%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	50	14	3.14%	1.06%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	11	4	3.56%	0.92%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	26	32	2.09%	2.54%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 15.38%)	814	41	5.03%	
	Participants receiving support (IAG, work experience, voluntary work)	873	56	6.38%	
	Participants progressing into further education and training	66	4	5.56%	
	Participants progressing into employment	168	11	6.45%	
	Participants progressing onto sustained employment for 26 weeks	77	5	5.88%	

Projects delivering in Harrow		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> As part of the STAR Partnership and London Youth Gateway Stonewall Housing met with the West London LGBT Forum which covers seven boroughs including Harrow. Harrow Council hosted a DAHA case Management workshop which 13 members of Harrow's Housing service attended. Other DAHA workshops were attended by staff from Harrow East Community Mental Health Team (CMHT) and Mind Harrow branch. STADV work intensively with main RSLs in the borough - Hyde and Peabody. St Mungo deliver client assessments as part of its work to support people leaving prison at risk of homelessness. Harrow was one of Homeless Link's priority boroughs in year one and received enhanced support including in-house and multi-agency training on the Homelessness Reduction Act, DV and Housing. Homeless Link regularly attends the Harrow Homelessness Forum. New Horizon and partners liaised with the West London Housing Partnership, Youth Offending Services and North West Healthcare to share information on London Youth Gateway. Partner, Depaul met with Harrow Youth Stop. New Horizon delivered information and advice stalls at Stanmore and Harrow College to provide early homelessness prevention support and information.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> As part of the Specialist Refuge Network, led by Ashiana, Solace Women's Aid delivered training to professionals on domestic abuse and housing options to Women's Pioneer housing. In year one, Tender delivered its Healthy Relationships Project in at Krishna Avanti Primary, Red Balloon Learner Centre and Whitmore High School and its Champion Schools project at Park High School, the work at Park High School was completed in year two. Tender will also be delivering in Harrow in year three, AWRC's Ascent Ending Harmful Practices project, delivers fortnightly outreach surgery at Harrow Civic Centre. Galop liaised with the local domestic violence lead to update the Harrow DV website to include info about the DAP⁴³ project. Ran a stall at the Harrow Champion Diversity Day and attend the SDV Forum. Respect (partner in the Ascent Project led by Women's Resource Centre) delivers targeted work in the borough. It was invited to the borough DV Forum, visited Hillview Hub Children's Centre to explore support needs related to developing a male victim support or drop-in group. An Equality Act 2010 workshop was also specifically targeted to borough VCS. The Ascent: Advice and Counselling project ⁴⁴delivered one to one counselling and a Moving Forward group at The Bridge, a one to one surgery at Harrow Civic Centre and a monthly advice surgery at Mosaic Synagogue. Training was delivered to HomeStart Harrow and to professionals on access to family law legal advice. Partner AWRC works closely with Harrow Social Services on cases. SignHealth ran a Young DeafHope workshop on online safety and sexting at Hatch End School. The Domestic Violence Helpline partnership led by Women's Aid shared information about male victim work with specialist domestic abuse worker.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Paddington Development Trust	<ul style="list-style-type: none"> MIND Outreach and specialist support to residents with mental health needs. Equivision Limited - Outreach and specialist support working closely with local communities to support people into employment. Urban Partnership Group - Outreach and specialist support providing a holistic and integrated employment service. Get Set - Outreach and specialist support to residents and homeless people and those in substance recovery. Support is given with training opportunities, job search, CVs, employment workshops and access to employment and work placement opportunities.

⁴³ DAP, Domestic Abuse Project, led by GALOP

⁴⁴ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Havering					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	106	158	0.84%	1.05%
	1.2 Youth homelessness	340	142	2.52%	1.05%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	14	13	2.23%	2.28%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1211	3.13%	3.00%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	368	332	2.66%	1.96%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	964	643	2.35%	1.93%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	34	3.77%	2.58%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	2	3	0.65%	0.69%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	8	8	0.64%	0.64%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 16.69%)	371	12	3.25%	
	Participants receiving support (IAG, work experience, voluntary work)	353	5	1.50%	
	Participants progressing into further education and training	22	0	0%	
	Participants progressing into employment	54	0	0%	
	Participants progressing onto sustained employment for 26 weeks	14	0	0%	

Projects delivering in Havering		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> The STAR Partnership⁴⁵ delivers a surgery every month at the Learning Resource Centre. Stonewall Housing⁴⁶ has been part of The Outside Project offering advocacy and advice. Partner Thames Reach met with LB Havering rough sleeping coordinator to assist with a streetcount and to discuss joint working opportunities and hotspot referrals. Shelter placed a targeted print advertisement in the local press in Q4 to promote the project more widely across the borough. and increase the number of new users approaching the project for advice, support & guidance. New Horizon⁴⁷ met with borough leads and the East London Housing Partnership (ELHP) to share information on services and partners liaised with Youth Offending Services. They also held a youth homelessness prevention and awareness raising stall at Havering College. STADV work intensively with the main RSLs⁴⁸ in the borough Swan, Hanover and Hyde to improve their response to domestic violence. STADV are meeting with the Housing Department to discuss accreditation and staff attended DAHA Workshops including a DAHA Perpetrator management workshop. Havering was one of Homeless Link's priority boroughs in 2017/18 and received enhanced support including in-house and multi-agency training on the Homelessness reduction act, DV and Housing. St Mungo delivered client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Nia⁴⁹ delivered training to professionals: Links between Male Violence and Problematic Substance Use, working to support homeless women with multiple disadvantages in year one and on links between domestic violence and problematic substance use to local Rape Crisis. In year one, Tender delivered its Healthy Relationships project at Sanders School, Broadmead Primary School and Koru Pupil Referral Unit. Marshals Park received the Champion School project activities. Tender will also be delivering in Havering in year 3. GALOP attended Romford Pride Event and met VAWG and Equality and diversity teams Expert led training sessions were delivered by the Ascent project⁵⁰ to one or more borough organisations. The Ascent: Advice and Counselling project⁵¹ delivered one to one counselling and a Moving Forward group at the Elm Park Children's Centre, counselling at MIND Havering and a specialist advice surgery at Norwood Children's Services in neighbouring borough Redbridge. The Moving Forward group was also ran at Chippenham Road Children's Centre. Solace also liaised with Chabad/ Romford Synagogue/ Essex DV Services/ IDVA's at Romford Police Station and delivered training to professionals on access to family law legal aid.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Outreach East)	<ul style="list-style-type: none"> RedbridgeCVS – Targeted support to the homeless through the provision of benefits and childcare advice financial capability, digital, soft skills, mindfulness and employability training including signposting to Hope 4 Havering for support with housing, housing applications and drug and alcohol support.

⁴⁵ The STAR Partnership Project is led by Shelter.

⁴⁶ Stonewall Housing is a partner under the STAR Partnership Project led by Shelter.

⁴⁷ The London Youth Gateway Project is led by New Horizon Youth Centre.

⁴⁸ Registered Social Landlords

⁴⁹ NIA is a partner under the Ashiana Project

⁵⁰ The Ascent second tier project is led by the Women's Resource Centre

⁵¹ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Hillingdon					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	198	224	1.58%	1.49%
	1.2 Youth homelessness	526	641	3.90%	4.75%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	10	5	1.59%	0.88%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	901	3.13%	2.23%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	430	529	3.11%	3.12%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1412	1331	3.44%	4.00%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	30	34	1.89%	2.58%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	4	4	1.29%	0.92%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	36	38	2.89%	3.02%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 20.28%)	417	34	8.09%	
	Participants receiving support (IAG, work experience, voluntary work)	454	34	7.60%	
	Participants progressing into further education and training	100	7	7.41%	
	Participants progressing into employment	73	8	11.11%	
	Participants progressing onto sustained employment for 26 weeks	18	5	25.00%	

Projects delivering in Hillingdon		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Stonewall Housing⁵² have met the West London LGBT Forum which covers seven boroughs including Hillingdon. Thames Reach (STAR Partnership partner) attended a joint meeting with LB Hillingdon Council members to discuss hotspot closures. Shelter also met with LB Hillingdon to share and promote the STAR partnership project and to build a close joint working relationship with the borough and promoted the STAR Partnership and London Youth Gateway at Hillingdon Shopping Centre, 'The Pavilion' for world Homelessness Day. STADV⁵³ work intensively with the main RSLs⁵⁴ in the borough Hanover, Peabody and Notting Hill and staff from Notting Hill Genesis attended a DAHA workshop. STADV were contacted by the Community Safety Team to set up a meeting to learn more about the accreditation process and have also invited them to recent workshops. New Horizon⁵⁵ has discussed project services (LYG) with Hillingdon Hospital to address the needs of homeless young people. Hillingdon will be one of Homeless Link's priority boroughs in Year 3 and receive enhanced support including in-house and multi-agency training. St Mungo's delivered client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana⁵⁶ delivered outreach to professionals, and the Immigration Service on immigration law update and introduction to Ashiana Services. In year one, Tender delivered its Healthy Relationships project in Harefield Academy, The Skills Hub and Ruislip Gardens Primary and its Champion Schools project at Douay Martyrs School. Tender will also be delivering in Hillingdon in year three. Partners in The Ascent Ending Harmful Practices (EHP) project⁵⁷ delivered one to one casework support to women affected by honour-based violence and forced marriage at the MPs surgery and the one stop shop. Galop attended a domestic violence event in 2017 on Hillingdon mapping of services, gave input on LGBT provision and presented to at the Hillingdon Civic Centre DVA learning event for professionals. Respect⁵⁸ attended the Annual Hillingdon Domestic Violence Conference and gave a presentation. Following the conference, Respect supported one survivor, passed on further training information to three attendees, and received a request to give a presentation to Crown Court judges. Partner WGN received a request for the development and delivery of bespoke training for staff in Hillingdon. Expert led training sessions were delivered by the Ascent Project to one or more borough organisations. The Ascent: Advice and Counselling project⁵⁹ delivered one to one counselling at Hillingdon Women's Centre, counselling and a specialist group at REAP and a one to one advice surgery once a month at MIND Hillingdon. Training was delivered to NHS staff at Hillingdon Hospital on domestic abuse, barriers and challenges BME women face when accessing services and a referral pathway created with Fountains Mill Young People's Centre in the Sexual Health and Wellbeing Department. They also held a meeting with practice managers in GP surgeries to promote DV and group support for their clients and delivered training to professionals on domestic violence injunctions. SignHealth delivered presentation to borough staff.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Citizens Trust	<ul style="list-style-type: none"> The Citizens Trust – Outreach and specialist support including information, advice and guidance, employability support, sector-focused training, work experience placements, job search and job brokerage service.

⁵² Stonewall Housing is a partner under the STAR Partnership Project led by Shelter.

⁵³ STADV supports the housing sector to improve its response to domestic violence.

⁵⁴ Registered Social Landlords

⁵⁵ The London Youth Gateway Project is led by New Horizon Youth Centre.

⁵⁶ The Specialist Network Project is led by Ashiana.

⁵⁷ The Ascent Ending Harmful Practices (EHP) Project is led by AWRC.

⁵⁸ Respect and Women's and Girls Network (WGN) are partners under the Ascent second tier project is led by the Women's Resource Centre.

⁵⁹ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Hounslow					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	302	233	2.40%	1.55%
	1.2 Youth homelessness	396	322	2.94%	2.39%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	11	8	1.75%	1.41%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1157	3.13%	2.87%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	480	621	3.47%	3.66%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1446	1155	3.53%	3.47%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	15	2.52%	1.14%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	5	5	1.62%	1.15%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	34	34	2.73%	2.70%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 17.48%)	417	94	22.54%	
	Participants receiving support (IAG, work experience, voluntary work)	454	103	22.81%	
	Participants progressing into further education and training	100	18	18.52%	
	Participants progressing into employment	73	11	14.81%	
	Participants progressing onto sustained employment for 26 weeks	18	0	0%	

Projects delivering in Hounslow		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter attended the West London Homelessness Group meeting and presented information about the STAR project. The partnership has placed print ads in the local press to promote its services. Shelter also met with LB Hillingdon to promote the STAR partnership project and build a close working relationship. St Mungo's hold housing surgeries as part its work to support people leaving prison at risk of homelessness. Alone in London, partner in the London Youth Gateway, deliver a family mediation service at YO1 Feltham and New Horizon provide young offenders outreach. New Horizon also ran a youth homelessness prevention stall and workshop at West Thames College. STADV work closely with the VAWG coordinator and liaised to hold a Masterclass DAHA workshop in the borough attended by council staff. Charity of Elizabeth Jane Jones also attended. The Shepherd's Bush Housing Group, attended workshops including Case Management and hosted a DAHA Workshop.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> The EHP project⁶⁰, delivered one to one sessions via the Civic Centre and Treaty Centre in year one; and in year two from the One Stop Shop every last Wednesday in the month. Tender delivered a 2 day Healthy Relationship project in one primary school and one secondary school and one targeted setting. Champion school activity was completed at Green School for Girls. Galop attended the Hounslow Hate Crime forum and presented service information. Ashiana provided outreach for professionals at council offices on provided advice to VAWG⁶¹ survivors experiencing homelessness The Ascent Advice and Counselling project⁶², delivered monthly support to victims of domestic and sexual violence at the One Stop Shop, one to one counselling and Moving Forward groups at iHear Partnership. Counselling was also held at CAN Mezzanine, Treaty Centre. Partner EACH delivered a well-received presentation to 300 young people in Lampton School about domestic abuse, signs of abuse, who can be affected by abuse, and the impact in the BAMER community. The project also fed into borough's consultation on priorities for the new VAWG strategy and attended and had a stall at Hounslow Parent Carer forum, networking with other professionals and organisations like IAPT, Women's Refuge, Women's Temporary Accommodation resulting in increased referrals and awareness in the local community. They had a meeting with doctors and practice manager to engage and offer services to local residents; They attended Hounslow VAWG Strategy Meeting, Hounslow MARAC and delivered training to professionals on domestic violence injunctions and access to family law legal advice. Expert Led Training sessions were delivered by the Ascent project⁶³ to one or more borough organisations and there was a significant uptake. An Equality Act 2010 workshop was targeted at organisations in the borough. The project is currently in discussions to potentially deliver training in the borough in Year 3. The Women's Aid partnership⁶⁴ offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. Presented at West London Mental Health Trust Domestic and Sexual Violence Leads Forum.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Citizens Trust	<ul style="list-style-type: none"> The Citizens Trust – Outreach and specialist support including information, advice and guidance, employability support, sector-focused training, work experience placements, job search and job brokerage service. ACDA - Outreach and specialist support for homeless, people with mental health needs, drug and/or alcohol addiction/recovery and ex-offenders. Action West London – Outreach and specialist integrated employment and pastoral support, including sector-focused training.

⁶⁰ The Ascent Ending Harmful Practices (EHP) Project is led by AWRC.

⁶¹ Violence Against Women and Girls

⁶² The Ascent Advice and Counselling Project is led by Solace Women's Aid.

⁶³ The Ascent second tier project is led by the Women's Resource Centre.

⁶⁴ The Pan-London Domestic Violence Helplines and Domestic Violence Project is led by Women's Aid.

Islington					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	336	555	2.67%	3.70%
	1.2 Youth homelessness	476	892	3.53%	6.61%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	53	53	8.45%	9.31%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1100	582	2.63%	1.44%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	428	978	3.09%	5.77%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	806	3.47%	2.42%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	67	3.77%	5.08%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	23	46	7.44%	10.55%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	40	42	3.21%	3.34%

Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery
Tackling poverty through employment	Enrolments (target 16.15%)	267	22	8.11%
	Participants receiving support (IAG, work experience, voluntary work)	204	19	9.09%
	Participants progressing into further education and training	11	0	0%
	Participants progressing into employment	35	3	7.69%
	Participants progressing onto sustained employment for 26 weeks	5	0	0%

Projects delivering in Islington		
Priority	Project	Examples of activities undertaken
Combating Homelessness	Shelter	<ul style="list-style-type: none"> St Mungo's⁶⁵ delivered weekly housing advice surgeries held at Pentonville Prison and regular client assessments as part of its work to support people leaving prison at risk of homelessness. Shelter have developed close links with Catch 22 Employment Support Services who are planning to deliver a monthly outreach session for Star Partnership clients from the STAR London Hub. Shelter met with Maximus family works Employment and training, Prisoners Abroad, BEAM, and Footsteps to discuss referral pathways. They also attended the Street Festival (health & well-being event) arranged by LB Haringey and LB Islington in Finsbury Park and are planning the agenda for Child Poverty Week with Child Poverty Action Group. Stonewall Housing⁶⁶ run weekly drop-in services on Fridays at London Friend for STAR Partnership and London Youth Gateway clients. Islington have incorporated DAHA⁶⁷ accreditation into their wider borough transformation plans following engagement with STADV and achieved Stage One DAHA accreditation. They have also hosted DAHA Workshops including a Masterclass attended by seven members of the Housing Options Team, Partners Islington and ISHA; Stonewall Housing (partner in the London Youth Gateway)⁶⁸ run a weekly LGBT+ advice drop in at Union Chapel, LGBT+ specialist accommodation and work with Islington's Gang and Youth Violence Bronze Group. Partner Alone in London deliver a fortnightly family mediation service at Lift Youth Centre.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> In year one, Tender delivered its Healthy Relationships project in Drayton Park Primary, Highbury Roundhouse and its Champion Schools programme at Holloway School. Will also be delivering in Islington in year three; London Friend⁶⁹ hold weekly DVA drop in, Galop and Stonewall Housing provide one to one counselling appointments at their offices in the borough. The EHP⁷⁰ project, delivered one to one support to women at IMECE's⁷¹ offices, Holborn Police Station, Whittington Hospital and Islington College, Anchor First stop shop and delivered a VAWG and harmful practices awareness session to parents and guardians at Conewood Children's Centre; Expert led training sessions were delivered by the Ascent project⁷² (led by the Women's Resource Centre) to one or more borough organisations. Rights of Women held expert led training that was specifically targeted at borough organisations. The Women's Aid partnership offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. The Ascent: Advice and Counselling project⁷³ delivered one to one counselling and a housing law surgery at Solace's office, a Moving Forward group at the Hornsey Road site and counselling, advice and specialist group work at partner's IMECE's offices. Surgeries were provided at Whittington Hospital, Holborn Police Station and Anchor -First Stop Shop as well as active participation in BAMER Women Network meeting; The project delivered training to professionals on domestic violence injunctions and access to family law legal aid. Islington Director of Youth and Community Children was a speaker at the project's community engagement event on International Women Day; SignHealth ran a workshop for Remark!⁷⁴ Clients; The Specialist Refuge Network delivered training on a number of topics such as Homelessness Reduction Act, sexual violence and housing, the Ascent partnership and refugees, Domestic abuse and housing options to borough professionals at a number of venues including Islington Civic Centre, PAUSE Islington and Islington SASS⁷⁵
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	

⁶⁵ St Mungo's run the HARP Connect Project.

⁶⁶ Stonewall Housing is a partner under the STAR Partnership Project led by Shelter.

⁶⁷ STADV runs the Domestic Abuse Housing Alliance (DAHA) project which supports the housing sector to improve its response to domestic violence.

⁶⁸ The London Youth Gateway Project is led by New Horizon Youth Centre.

⁶⁹ London Friend and Stonewall Housing are partners under the Domestic Abuse Partnership (DAP), led by GALOP

⁷⁰ The Ascent Ending Harmful Practices (EHP) Project is led by AWRC.

⁷¹ IMECE is a partner under the Ascent Ending Harmful Practices (EHP) Project.

⁷² The Ascent second tier project is led by the Women's Resource Centre.

⁷³ The Ascent Advice and Counselling Project is led by Solace Women's Aid

⁷⁴ A Deaf led organisation supporting the deaf community around London

⁷⁵ Solace Advice and Support Service

Projects delivering in Islington		
Priority	Project	Examples of activities undertaken
Tackling Poverty through Employment	Redbridge CVS (Aim Higher)	<ul style="list-style-type: none"> • London Training and Employment Network– Outreach and partnership work with JCP and the provision of enterprise and self-employment training, including mentoring and pre-employment training for construction, care and retail sector. • St Giles Trust - New specialist support for ex-offenders and homeless people. • Redbridge CVS – Specialist support through the provision of benefits and childcare advice, financial capability, digital, soft skills, mindfulness and employability training including signposting to support with housing issues through Thames Reach, Single Homeless Project and Shelter.

Kensington And Chelsea

Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	292	389	2.32%	2.59%
	1.2 Youth homelessness	192	192	1.43%	1.42%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	21	17	3.35%	2.99%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1100	1331	2.63%	3.30%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	230	322	1.66%	1.90%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	586	692	1.43%	2.08%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	32	2.52%	2.42%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	5	11	1.62%	2.52%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	24	22	1.93%	1.75%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 10.39%)	814	173	21.30%	
	Participants receiving support (IAG, work experience, voluntary work)	873	183	20.97%	
	Participants progressing into further education and training	66	11	16.67%	
	Participants progressing into employment	168	46	27.42%	
	Participants progressing onto sustained employment for 26 weeks	77	23	29.41%	

Projects delivering in Kensington And Chelsea		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> The STAR Partnership⁷⁶ provided rapid response to the tragedy at Grenfell. Shelter staff had a permanent presence at the Westway Centre and in the community. The project worked closely with North Kensington Law Centre, Kensington CAB. The project set up drop-in outreaches at key community locations e.g.: Latymer Christian Centre, Tabernacle Centre and the Midaye Somali development network. Shelter also established drop in and outreach sessions in North Kensington with partners including CAB and the Westway Trust. Shelter provided training around rent arrears and homelessness to Clement James Service. In Year one STADV reported the borough were engaged and progressing in the individual standards run by STADV⁷⁷ and were expected to gain DAHA accreditation in the Year two. K&C Tenancy Management Organisation merged back into the Council following Grenfell. A DAHA workshop has been rescheduled to take place in the borough in June. St Mungo's delivered local authority housing assessment and client assessments as part of its work to support people leaving prison at risk of homelessness. London Youth Gateway attend the borough Gangs Panel and a project site visit was undertaken by the borough lead. Partner Alone in London ran a youth homelessness prevention at Kensington and Chelsea's Fresher's Fair.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Galop liaised around a client who lived in Grenfell Tower and attended the LGBT forum and MPS Gold Group. They delivered training on LGBT DVA to healthcare professionals at the Chelsea & Westminster hospital. The partnership presented at the Tri-borough conference Ashiana⁷⁸ delivered harmful practices training to professionals including the Early Help Team and the Malton Road Hub; and provided one to one support to women from the borough. In year one, Tender delivered its Healthy Relationships project in Epic CIC and Bevington Primary; its Champion Schools project at Kensington Aldridge Academy was completed in year two. Tender will also be delivering activities in this borough in year three. The EHP⁷⁹ project, delivered one to one advice services to women at the Civic Centre and Al Manaar Community Centre and in year two, a monthly surgery at Cheyne children's Centre and one at Violet Melchett Children's Centre. The Ascent: Advice and Counselling project⁸⁰ delivers one to one counselling and a Moving Forward Group at partners' WGN's offices and has set up a monthly surgery at Cheyne Children's Centre. They also delivered training to professionals on access to family law legal aid. SignHealth's Children and Family worker delivered a presentation with the borough's Disabled Children's Team in November 2018. Have improved links with the strategic lead to more effectively reach the deaf community in the borough.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Paddington Development Trust	<ul style="list-style-type: none"> MIND Outreach and specialist support to residents with mental health needs. Paddington Development Trust - Outreach and specialist support including the provision of information, advice and guidance, sector-focused training, work experience placements, job search, job brokerage service and employment opportunities. Equivision Limited - Outreach and specialist support working closely with local communities to support people into employment. Urban Partnership Group - Outreach and specialist support providing a holistic and integrated employment service. Get Set - Outreach and specialist support to residents and homeless people and those in substance recovery. Support is given with training opportunities, job search, CVs, employment workshops and access to employment and work placement opportunities.

⁷⁶ The STAR Partnership Project is led by Shelter.

⁷⁷ STADV runs the Domestic Abuse Housing Alliance (DAHA) project which supports the housing sector to improve its response to domestic violence.

⁷⁸ The Specialist Refuge Network Project is led by Ashiana.

⁷⁹ The Ascent Ending Harmful Practices (EHP) Project is led by Asian Women's Resource Centre.

⁸⁰ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Kingston Upon Thames					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	130	151	1.03%	1.01%
	1.2 Youth homelessness	294	159	2.18%	1.18%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	14	11	2.23%	1.93%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1100	602	2.63%	1.49%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	210	189	1.52%	1.11%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	482	473	1.18%	1.42%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	44	23	2.77%	1.74%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	2	2	0.65%	0.46%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	4	5	0.32%	0.40%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 10.12%)	246	19	7.84%	
	Participants receiving support (IAG, work experience, voluntary work)	218	24	10.98%	
	Participants progressing into further education and training	18	0	0%	
	Participants progressing into employment	5	0	0%	
	Participants progressing onto sustained employment for 26 weeks	0	0	-	

Projects delivering in Kingston Upon Thames		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> • SPEAR has referred rough sleeping hotspots to the STAR Partnership⁸¹ and met with Shelter to share information about their services and to discuss referral pathways. • Kingston was one of Homeless Link's priority boroughs in 2017/18 and received enhanced support including in-house and multi-agency training on the Homelessness reduction act, DV and an Introduction to Trauma and Trauma Informed Care. • St Mungo's⁸² delivered a housing surgery, client assessments and worked closely with Kingston Churches to signpost people on as part of its work to support people leaving prison at risk of homelessness. • New Horizon⁸³ contacted borough leads to promote the London Youth Gateway but had not received a direct response by Quarter 3 (Q3) so focused on developing local VCS networks in Q4. They met with borough leads in Year two. Partner, Alone in London⁸⁴ delivered weekly family mediation surgeries at Kingston College to provide early youth homelessness prevention support and information. • The Council will be hosting a DAHA workshop delivered by STADV in June and staff have attended a Masterclass workshop held in Hounslow. Hastoe Housing Association have attended a DAHA workshop and linked into the DAHA online toolkit resources.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> • Tender delivered 2 day Healthy Relationships project at St Philips SEN School and Chessington Community College, which also received the Champion Schools programme in year 2 • The Ascent Advice and Counselling project⁸⁵ delivers fortnightly advice surgery from Milaap Centre and counselling and Moving Forward group support at Kingston Children's Centre. Referral pathway were established with the new Kingston DV hub manager, for Ascent casework provision in year two. The project also delivered a course on domestic violence injunctions. • Galop has worked with the local LGBT Forum • Expert Led Training sessions were delivered by the Ascent project⁸⁶ to one or more borough organisations and one to one support provided to the Met Police on their Integrated Offender Management pilot project. • The Ashiana led Specialist Refugee Network provided outreach to professionals at SPEAR Housing Association about the Ascent partnership and refugees • AWRC's⁸⁷ Ending Harmful Practices Project delivers a perpetrators service with integrated women's support and a children's therapy service in the borough.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	London Training and Employment Network	<ul style="list-style-type: none"> • Refugee Action Kingston - specialist support for adults and families who have been granted refugee or asylum status. Support includes basic skills, pre-employability training and vocational training, support with the International English Language Testing System (IELTS), volunteering and job opportunities.

⁸¹ The STAR Partnership Project is led by Shelter.

⁸² St Mungo's run the HARP Connect Project.

⁸³ The London Youth Gateway Project is led by New Horizon Youth Centre.

⁸⁴ Alone in London is a partner in the London Youth Gateway project.

⁸⁵ The Ascent Advice and Counselling Project is led by Solace Women's Aid.

⁸⁶ The Ascent second tier project is led by the Women's Resource Centre.

⁸⁷ Asian Women's Resource Centre

Lambeth					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	478	848	3.80%	5.65%
	1.2 Youth homelessness	486	651	3.61%	4.83%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	32	31	5.10%	5.45%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1022	3.13%	2.53%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	674	740	4.87%	4.36%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1916	1854	4.67%	5.57%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	41	3.77%	3.11%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	6	43	1.94%	9.86%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	70	69	5.62%	5.48%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 19.46%)	246	51	20.59%	
	Participants receiving support (IAG, work experience, voluntary work)	218	50	23.17%	
	Participants progressing into further education and training	18	0	0%	
	Participants progressing into employment	5	0	0%	
	Participants progressing onto sustained employment for 26 weeks	0	0	-	

Projects delivering in Lambeth		
Priority	Project	Examples of activities undertaken
Combating Homelessness	Shelter	<ul style="list-style-type: none"> Shelter⁸⁸ holds fortnightly appointment only outreach sessions at Lambeth Citizens Advice Bureau. Partner Thames Reach⁸⁹ hold regular weekly satellite sessions at Webber Street on the border of Lambeth and Southwark. Stonewall Housing⁹⁰ facilitated a webinar on housing, health inequalities and LGBT+ communities for the borough and LYG partners maintain close links with Lambeth Law Centre to improve outcomes for young people who require specialist help around their migration status. Partner Alone in London delivered family mediation surgeries and a youth homelessness session at Lambeth College as well as youth homelessness prevention stall at their Freshers Fair. St Mungo's⁹¹ delivered weekly housing advice surgeries at HMP Brixton and conducted client assessments, as part of its work to support people leaving prison at risk of homelessness. A published Domestic Homicide Review recommended Lambeth consider DAHA accreditation as the victim's domestic violence abuse was unknown through contact with services. Lambeth's cabinet member was been informed of DAHA, the Council have begun work on the DAHA online toolkit and will be in touch with STADV when they are ready to go through accreditation. Council and VAWG staff, Pinnacle, Spires, Housing4Women and Harrison Housing Association attended DAHA workshops.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Galop delivered a domestic violence workshop for gay and bi men's groups at the Metro Centre and training to the Gaia Centre. Attended MARAC and continues to liaise with Gaia Centre. Ashiana provided one to one support and emergency refuge accommodation to women. Solace Women's Aid⁹² delivered training to a group of professionals focused on Trauma Informed Housing Options for Women with Complex Needs. Tender delivered a 2-day relationship project in Archbishop Sumner primary school, The Elmgreen Secondary School. Champion School activity was completed at St Martin in the Field for girls' school. Rights of Women held Expert Led Training that was specifically targeted at organisations based in the borough and WRC (lead for the Ascent project) are in discussions with VAWG Coordinator about scheduling in training for Lambeth practitioners in Year 3. The EHP project⁹³, delivered a support group at GAIA. The Gaia Centre also spoke at seminars run by AVA⁹⁴. also supported students from Lambeth college after targeted outreach. SignHealth provided deaf awareness training at the GAIA Centre and presented to Lambeth VAWG meeting presented to staff at St Thomas' and Guys Hospital The Ascent: Advice and Counselling project⁹⁵ delivered one to one counselling at the Baytree Centre, advice and a Moving Forward group at the Gaia Centre as well as an ongoing support group for women. Training was delivered to professionals on domestic violence injunctions and access to family law legal aid. The project established referral pathways with the probation Young Women lead worker and created referral pathways for the pan London role. The Women's Aid Domestic Violence Helplines partnership offered free helplines (including rape and sexual violence helplines and Respect Men's Advice Line). Also provided outreach at Spires and Chrysalis homelessness Projects, and awareness raising workshops at University of the arts.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	

⁸⁸ The STAR Partnership Project is led by Shelter.

⁸⁹ Thames Reach is a partner under the STAR Partnership Project led by Shelter.

⁹⁰ Stonewall Housing is a partner under the London Youth Gateway Project (LYG) is led by New Horizon Youth Centre.

⁹¹ St Mungo's run the HARP Connect Project.

⁹² Solace Women's Aid is a partner under the Specialist Refuge Network Project led by Ashiana

⁹³ The Ascent Ending Harmful Practices (EHP) Project is led by AWRC.

⁹⁴ AVA is a partner under the Ascent second tier project led by the Women's Resource Centre.

⁹⁵ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Projects delivering in Lambeth		
Priority	Project	Examples of activities undertaken
Tackling Poverty through Employment	London Training and Employment Network	<ul style="list-style-type: none"> • Centrepont - Outreach and specialist support for homeless, drug and/or alcohol addiction/recovery and ex-offenders (HESTIA Homeless Hostel and Brixton Soup Kitchen). • High Trees Community Trust - specialist support for BME, over 50s, and lone parents through volunteering, employability skills, enterprise start up and vocational training. • HCT Group - Community transport organisation and training provider: outreach and specialist support, vocational training and employment opportunities in Minibus Driver Awareness Scheme, passenger assistance training and bus driver. • Skillsland - specialist support through the provision of range of work-based learning subjects and accredited short courses and a job brokerage service (care homes). • Successful Mums - Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance. • STORM - Specialist support targeting Lone parents who are trapped by poverty, domestic violence, and sustained unemployment with referrals from JCP. Provision of training, employability skills, job shop, volunteering and job opportunities.

Lewisham					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	470	560	3.74%	3.73%
	1.2 Youth homelessness	486	404	3.61%	3.00%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	15	14	2.39%	2.46%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1051	3.13%	2.60%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	552	672	3.99%	3.96%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1882	1813	4.59%	5.44%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	24	33	1.51%	2.50%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	24	14	7.77%	3.21%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	50	55	4.01%	4.37%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 19.08%)	318	79	25.00%	
	Participants receiving support (IAG, work experience, voluntary work)	366	106	28.99%	
	Participants progressing into further education and training	33	0	0%	
	Participants progressing into employment	57	16	28.57%	
	Participants progressing onto sustained employment for 26 weeks	41	14	33.33%	

Projects delivering in Lewisham		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter⁹⁶ conduct fortnightly outreach at Lewisham Central Community HUB and Lewisham Citizens Advice. They used the local press to promote its services and address low take up. Thames Reach⁹⁷ (STAR Partnership partner) met with the borough to plan the implementation of No First Night Out in South-East London. Lewisham expressed interest in DAHA accreditation and the VAWG and housing leads met with STADV, who are waiting for an update on their position. Lewisham Homes are also interested in accreditation following a one to one meeting with STADV and attendance at a DAHA workshop. Workshops were also attended by Phoenix Housing Association. New Horizon⁹⁸ worked with the Lewisham Gangs Team and partner Albert Kennedy Trust supported the Young LGBTQ People of Colour Group. Partner Alone in London delivered a youth homelessness prevention information and advice stall at Lewisham Southwark College St Mungo's delivered client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana⁹⁹ delivered Harmful Practices outreach to professionals including the Youth Offending Service and a homelessness shelter; and provided one to one support to women. Tender Delivered a Healthy Relationship project at Haseltine primary school and Prendergast Ladywell Secondary school and Lewisham Young Women's Resource Centre. Champion school activity was delivered at Addey and Stanhope school The EHP¹⁰⁰ project, led by AWRC delivered in conjunction with the LRMN centre women's project offering specialist one to one advice and support with the women's group activities, now at the 190 Centre in Evelyn Street. Galop presented at Goldsmiths University regarding LGBT domestic Violence and abuse. The Ascent: Advice and Counselling project¹⁰¹ delivered one to one counselling and a Moving Forward group at the Elliot Bank Children's Centre, weekly specialist advice at Lewisham Refugee & Migrant Network Centre and the Women Together Project women's group. They also delivered training to professionals on domestic violence injunctions and access to family law legal aid. The National Domestic Violence Helpline partnership led by Women's Aid offered free helplines (including, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs. outreach to local services such as Mountview Academy of Theatre Arts, Lewisham Women's Hub. Expert led training sessions were delivered by the Ascent project (led by the Women's Resource Centre) to one or more borough organisations. Rights of Women held expert led training that was specifically targeted at borough organisations. SignHealth delivered Healthy relationship workshops for Remark!¹⁰² Youth football club.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	MI ComputoSolutions	<ul style="list-style-type: none"> Centrepont – Outreach/specialist support (O&SS) for homeless, people with mental health needs, drug and/or alcohol addiction/recovery and ex-offenders. MI ComputoSolutions – O&SS including IAG, employability support, sector-focused training, work experience placements, job search and job brokerage service. Train 2 Work – O&SS, advice and guidance, employability support, sector-focused training, work experience placements, job search and job brokerage service.

⁹⁶ The STAR Partnership Project is led by Shelter.

⁹⁷ Thames Reach is a partner under the STAR Partnership ⁴⁷

⁹⁸ The London Youth Gateway (LYG) Project is led by New Horizon Youth Centre.

⁹⁹ The Specialist Refuge Network Project is led by Ashiana.

¹⁰⁰ The Ascent Ending Harmful Practices (EHP) Project is led by AWRC.

¹⁰¹ The Ascent Advice and Counselling Project is led by Solace Women's Aid

¹⁰² A Deaf led organisation supporting the community across London

Merton					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	132	204	1.05%	1.36%
	1.2 Youth homelessness	250	103	1.86%	0.76%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	11	7	1.75%	1.23%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1265	3.13%	3.13%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	236	221	1.70%	1.30%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	504	715	1.23%	2.15%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	1	2.52%	0.08%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	3	6	0.97%	1.38%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	14	7	1.12%	0.56%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 12.58%)	246	7	2.94%	
	Participants receiving support (IAG, work experience, voluntary work)	218	5	2.44%	
	Participants progressing into further education and training	18	7	40%	
	Participants progressing into employment	5	0	0%	
	Participants progressing onto sustained employment for 26 weeks	0	0	-	

Projects delivering in Merton		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> • SPEAR has referred rough sleeping hotspots to the STAR Partnership led by Shelter and continue to meet to discuss referral pathways. Shelter holds fortnightly appointment only outreach sessions at Merton Citizens Advice Bureau. Stonewall Housing have been working closely with Merton LGBT forum as part of the STAR Partnership and London Youth Gateway. • London Youth Gateway partner Alone in London delivered a youth homelessness prevention advice surgery at South Thames College. • STADV work intensively with main RSLs in the borough Optivo and Wandle to improve their response to domestic violence. Council, Metropolitan and Evolve housing staff attended DAHA's case management workshop. Evolve are using the accreditation resources from the online DAHA toolkit to improve their practice. • Merton will be one of Homeless Link's priority boroughs in year 3 and receive enhanced support including in-house and multi-agency training. • St Mungo's delivered housing assessments at probation and regular client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> • Tender delivered a 2-day Healthy Relationship project at Haslemere primary and Ursuline High Schools. Champion school activity was completed at Raynes Park school. Targeted setting activity was also delivered at Carers Support. • The Ascent Ending Harmful Practices¹⁰³ project, provides an outreach surgery in the borough. Delivered awareness raising session for staff at Hillcross Primary School and is planning a session for parents. • Galop did some outreach in the Merton as part of hate crime week and made contact with the new LBT women's project worker (who covers Lewisham, Greenwich and Merton). Galop carried out LGBT awareness training for borough staff, which also included domestic violence awareness. • The Ascent: Advice and Counselling project delivered one to one counselling at Riverside Community Centre and training to professionals on domestic violence injunctions and access to family law legal aid. 11 local groups were also visited and provided with service information at a Merton outreach day¹⁰⁴. • SignHealth did a presentation about their service at Merton CVS and at a social services Domestic Abuse event. Delivered a Healthy Relationships Workshop. • The Women's Aid-led National Domestic Violence Helpline partnership offered free helplines (including rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. Also provided awareness raising session to local Councillors, at CDARS recovery Café and Merton Probation service.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	London Employment and Training Network	<ul style="list-style-type: none"> • Successful Mums – Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance. • Skillsland – specialist support through the provision of range of work-based learning, accredited short courses and a job brokerage service (care homes).

¹⁰³ This project is led by Asian Women's Resource Centre

¹⁰⁴ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Newham					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	852	1416	6.78%	9.44%
	1.2 Youth homelessness	702	559	5.21%	4.14%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	27	25	4.31%	4.39%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1510	1381	3.62%	3.42%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	618	575	4.46%	3.39%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1882	1542	4.59%	4.63%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	70	58	4.40%	4.39%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	20	16	6.47%	3.67%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	68	65	5.46%	5.17%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 23.31%)	371	36	9.74%	
	Participants receiving support (IAG, work experience, voluntary work)	353	24	6.77%	
	Participants progressing into further education and training	22	0	0%	
	Participants progressing into employment	54	5	10%	
	Participants progressing onto sustained employment for 26 weeks	14	5	33.33%	

Projects delivering in Newham		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> St Mungo's delivered fortnightly meetings with clients at Community Rehabilitation Company (CRC) surgeries, and client assessments at probation as part its work to support people leaving prison at risk of homelessness. The borough expressed an interest in working closely with St Mungo's on the Homelessness Reduction Act and works closely with the team to identify borough referrals. Shelter¹⁰⁵ delivers co-located outreach services within Children's Services and partner Thames Reach provided intensive support in Stratford Shopping Centre to support people into short term accommodation in Year one and, Shelter now provide weekly drop-in sessions on site. STADV¹⁰⁶ worked intensively with main RSLs in the borough SWAN, Gateway HA Guinness and Clarion. Senior housing management staff from Newham Council have met with STADV and attended DAHA accreditation workshops. Workshops were also attended by St Mungo's and L&Q. Newham will be one of Homeless Link's¹⁰⁷ three outer London priority boroughs to receive enhanced support in 2018/19. Homeless Link presented at the Newham Homelessness Summit in April 2018. New Horizon receive referrals from Newham YOS and probation. and provided youth homelessness prevention information at Leyton College. Partner Stonewall attended the Housing Provider Forum.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Nia¹⁰⁸ delivered training to borough professionals on Ascent partnership and refuges; emergency refuge provision was also provided. In year one, Tender delivered its Healthy Relationships project at Plashet School. In year two delivered a Healthy Relationship project at Earlham Primary and Rokeby secondary schools. The latter also completed the Champion School programme. The 2-day targeted setting work was delivered at Newham Youth Centre. Tender will also be delivering in Newham in year three. The Ascent EHP project¹⁰⁹ delivered one to one support. Galop met with the commissioner for DV services to discuss LGBT representation with MARAC and sexual violence provision, gave presentation on the DAP¹¹⁰ to the MARAC steering group. Expert led training sessions were delivered by the Ascent project¹¹¹ to one or more borough organisations. Partner Rights of Women held expert led training that was specifically targeted at borough organisations. They also ran an Equality Act workshop at the Trinity Centre to increase local engagement and delivered one to one support to develop a perpetrator service based in Children's Services. Ascent Advice and Counselling project¹¹² delivered counselling at the Sheringham Children's Centre and the One Stop Shop; a Moving Forward group also ran at the latter. Training was delivered to professionals on domestic violence injunctions and access to family law legal aid. SignHealth met with the Public Health Commissioner and attended Newham DSV Forum.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Outreach East)	<ul style="list-style-type: none"> Ellingham - Specialist support for residents with health conditions and disabilities. L&Q (formerly East Thames) – A registered social landlord providing vocational training CSCS, Building Craft Multi skills, Health and Safety training including access to their supply chain's vacancies.

¹⁰⁵ The STAR Partnership Project is led by Shelter.

¹⁰⁶ STADV runs the Domestic Abuse Housing Alliance (DAHA) project which supports the housing sector to improve its response to domestic violence.

¹⁰⁷ Homeless Link lead the PLUS Project.

¹⁰⁸ NIA is a partner under the Specialist Refuge Network Project led by Ashiana.

¹⁰⁹ The Ascent Ending Harmful Practices (EHP) Project is led by Asian Women's Resource Centre.

¹¹⁰ The Domestic Abuse Partnership (DAP), is led by GALOP

¹¹¹ The Ascent second tier project is led by the Women's Resource Centre.

¹¹² The Ascent Advice and Counselling Project is led by Solace Women's Aid.

Redbridge					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	244	315	1.94%	2.10%
	1.2 Youth homelessness	420	181	3.12%	1.34%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	15	11	2.39%	1.93%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	1389	3.13%	3.44%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	438	350	3.16%	2.06%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	979	3.47%	2.94%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	63	3.77%	4.77%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	10	9	3.24%	2.06%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	26	25	2.09%	1.99%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 20.13%)	371	193	51.95%	
	Participants receiving support (IAG, work experience, voluntary work)	353	178	50.38%	
	Participants progressing into further education and training	22	7	33.33%	
	Participants progressing into employment	54	30	55.00%	
	Participants progressing onto sustained employment for 26 weeks	14	9	66.67%	

Projects delivering in Redbridge		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> New Horizon (London Youth Gateway) and Homeless Link (PLUS Project) and Shelter (STAR Partnership) agreed a joint approach to improve delivery in the borough and met with Redbridge CVS to identify ways of working together with their priority three commissions. Further discussions on referral pathways between projects and improved ways of working have taken place in Year two. Partner Stonewall attended the Redbridge LGBT+ event. STADV ran an accreditation workshop for the East London Housing Partnership and SWAN Housing attended a DAHA workshop. Redbridge Council are aiming to host a DAHA workshop in year 3. Redbridge was one of Homeless Link's three outer London priority boroughs to receive enhanced support in Year two including in-house and multi-agency training and training on the facilitation of peer support networks in the borough. New Horizon has set up and receives referrals from Redbridge Probation and Redbridge YOS.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered outreach to professionals on No Recourse work, referral into Ashiana and an immigration Law update and continue to provide support to women from Redbridge. Tender delivered a 2-day Healthy Relationship course at Mayfield Secondary school and in Oaks Park which was also the champion schools. The 2-day targeted setting course was delivered at Redbridge Youth Centre. Tender will also be delivering in Redbridge in year four. Under the DAP project, led by Galop, Stonewall Housing had contact with Rainbow Redbridge Coordinator, an LGBT organisation in Redbridge. Attended the Borough Command Serious Crime Unit, to promote awareness of their services. Rights of Women¹¹³ ran an Equality Act workshop at the Trinity Centre in neighbouring Newham in year one to increase engagement with the borough. The workshop was repeated in the borough in Year two and was very well attended by local organisations. Expert Led Training sessions were also delivered by the Ascent project to one or more borough organisations. The Ascent: Advice and Counselling project ¹¹⁴ and partner Ashiana delivered counselling at the Albert Road Children's Centre, a fortnightly advice surgery from Norwood Children's Service and advice at Sinclair House. A Moving Forward group is run at the Alderbrook Children's Centre. Referral routes have been set up with Terrence Higgins Trust and they are working with the police to deliver outreach in Redbridge. Training to professionals was delivered on domestic violence injunctions and access to family law legal aid. Signhealth organised a Healthy Relationships Workshop to take place at Suvai Café with Deaf Empowerment Society.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Outreach East)	<ul style="list-style-type: none"> Redbridge CVS – Specialist support through the provision of benefits and childcare advice, financial capability, digital, soft skills, mindfulness and employability training, including signposting to support with housing issues through Thames Reach, Single Homeless Project and Shelter. Ellingham - Specialist support for residents with health conditions and disabilities.

¹¹³ Rights of Women is a partner in the Ascent 2nd Tier Project led by Women's Resource Centre

¹¹⁴ The Ascent Advice and Counselling Project is led by Solace Women's Aid

Richmond Upon Thames					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	152	111	1.21%	0.74%
	1.2 Youth homelessness	200	102	1.48%	0.76%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	8	3	1.28%	0.53%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1386	3.13%	3.43%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	190	214	1.37%	1.26%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	504	618	1.23%	1.86%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	24	23	1.51%	1.74%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	2	4	0.65%	0.92%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	4	5	0.32%	0.40%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 11.89%)	417	12	2.89%	
	Participants receiving support (IAG, work experience, voluntary work)	454	21	4.68%	
	Participants progressing into further education and training	100	0	0%	
	Participants progressing into employment	73	0	0%	
	Participants progressing onto sustained employment for 26 weeks	18	0	0%	

Projects delivering in Richmond Upon Thames		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Homeless Link's PLUS project has attended the borough homelessness forum and provided an update on homelessness issues and policy developments. The STAR Partnership¹¹⁵ has used the local press to promote its services and address low take up. The project met the Head of Housing to discuss closer working and agreed referral mechanisms to the service. Referral partnerships have also been set up with Richmond Well-being Service, Richmond Carers and Vineyard Community Centre. Shelter also met SPEAR to discuss referral pathways. Alone in London¹¹⁶ provided youth homelessness prevention sessions at Ham Youth Club, Power Station, and Whitton Youth Club. STADV work intensively with main RSLs¹¹⁷ in the borough Optivo and Wandle. Wandsworth Council will be seeking joint accreditation for the Housing and Regeneration Department which serves Wandsworth and Richmond Council and have organised their first joint steering meeting. In Richmond, this is for their Housing Service function only (Homelessness and Allocations). St Mungo's conducted client assessments and worked with the Council to obtain temporary accommodation for clients.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered outreach to professionals In year one, Tender delivered its Healthy Relationships project at Darell Primary School, Orleans Park School and Powerstation Youth Centre and its Champion Schools project at Grey Court School. Tender will be delivering in LB Richmond in year 3. The EHP project¹¹⁸ delivered training on harmful practices through the safeguarding team and MARAC coordinator. The Ascent Advice and Counselling project¹¹⁹, delivered one to one counselling and Moving Forward group work at Heathfield Children's Centre. The project also provided training on domestic violence injunctions and access to family law legal aid. Expert led training sessions were delivered by the Ascent project to one or more borough organisation and one to one support for police in the borough developing Integrated Offender Management model for perpetrators of domestic violence and abuse. SignHealth presented their service to Richmond MARAC. And a presentation and Deaf Awareness session to the CGL Integrated Drug and Alcohol Recovery Service.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Citizens Trust	<ul style="list-style-type: none"> Action West London – Outreach and specialist integrated employment and pastoral support, including sector-focused training. ACDA – Outreach and specialist support for the homeless, people with mental health needs, drug and/or alcohol addiction/recovery and ex-offenders.

¹¹⁵ The STAR project is led by Shelter.

¹¹⁶ Alone in London is a partner in the London Youth Gateway project

¹¹⁷ Registered Social Landlords

¹¹⁸ The Ascent Ending Harmful Practices (EHP) project is led by Asian Women's Resource Centre (AWRC)

¹¹⁹ The Ascent Advice and Counselling project is led by Solace Women's Aid.

Southwark					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	554	505	4.41%	3.37%
	1.2 Youth homelessness	558	528	4.14%	3.91%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	39	46	6.22%	8.08%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)**	1305	875	3.13%	2.17%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	588	793	4.25%	4.68%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1882	1075	4.59%	3.23%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	50	42	3.14%	3.18%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	3	22	0.97%	5.05%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	98	63	7.87%	5.01%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 22.60%)	318	46	14.39%	
	Participants receiving support (IAG, work experience, voluntary work)	366	53	14.49%	
	Participants progressing into further education and training	33	22	66.67%	
	Participants progressing into employment	57	5	9.52%	
	Participants progressing onto sustained employment for 26 weeks	41	0	0%	

Projects delivering in Southwark		
Priority	Project	Examples of activities undertaken
Combating Homelessness	Shelter	<ul style="list-style-type: none"> Southwark Council passed DAHA accreditation in September 2018 supported by STADV, becoming the first local authority housing department to achieve this. Council staff continue to attend DAHA workshops as do Peabody staff. Clarion and Hyde Housing expressed interest in DAHA accreditation. Shelter (STAR Partnership) run a Trailblazer advice and advocacy service in the Housing Solutions office. Shelter set up and agreed reciprocal arrangements with Robes Project, a winter night shelter open from October. Referrals are usually only accepted via nominated partners. A referral pathway has been agreed and a service level agreement put in place to facilitate on-going joint working partnership. Homeless Link ran a series of events on implementing the Homelessness Reduction Act (HRA) in London and the Southwark spoke at all events about their HRA implementation journey and the culture change in the local authority. Homeless Link regularly attends Southwark Homelessness Forum. New Horizon (London Youth Gateway) met with borough leads, attended the Homelessness Forum and liaised with Youth Offending Services to promote services. Partner Alone in London deliver a counselling hub base and youth homelessness prevention advice and information at Lewisham Southwark College. They are also in a partnership project with The Challenge with partner Depaul UK. St Mungo's have an agreement in place for ad hoc client assessments to take place at Southwark offices.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered outreach to professionals on Links between Male Violence and Problematic Substance Use, Trauma Informed support for women with Multiple Needs and on Complex Needs to homeless shelter staff Tender delivered a 2-day Healthy Relationship project in one primary school, one secondary school, one targeted setting and in the Champion School, The Charter School East Dulwich. Tender will also be delivering in Southwark in year four. Expert led training sessions were delivered by the Ascent project to one or more borough organisations and were oversubscribed. Partner Rights of Women held expert led training that was specifically targeted at borough organisations. A partner in the Ascent EHP project¹²⁰ is a member of FGM safeguarding board which has translated into referrals. Also deliver weekly groupwork. Galop has been in contact with the local community safety officer and attended Southwark DV/VAWG forum and distributed information about the DAP project; delivered training session in Southwark Well-being Centre. met with Micro Rainbow, who support LGBT+ asylum seekers in the borough; Ascent: Advice and Counselling project delivered one to one counselling with Southwark SASS at Coin Street and a Moving Forward group. They run Espacio Mama working with young mothers and work with elderly Latin American women at AGE UK. Solace are co-located with the Housing Department, working with the Housing Solutions manager to deliver events on partnership, the Homelessness Reduction Act and domestic abuse and liaising around improved outcomes for women presenting as homeless due to VAWG; Training to professionals was delivered on domestic violence injunctions and access to family law legal aid; The Women's Aid-led Domestic Violence Helpline partnership offered free helplines (including rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers, also provided workshops in Alleyns school, Harris Girls academy and Kings College London.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	MI ComputSolutions	<ul style="list-style-type: none"> Centreport – Outreach and specialist support for homeless, people with mental health needs, drug and/or alcohol addiction/recovery and ex-offenders; Successful Mums – Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance; MI ComputSolutions – Outreach and specialist support provided through information, advice and guidance, employability support, sector-focused training, work experience placements, active job search and job brokerage service; Train 2 Work – Outreach and specialist information, advice and guidance, employability support, sector-focused training, work experience placements, active job search and job brokerage service.

¹²⁰ The Ascent Ending Harmful Practices Project is led by Asian Women's Resource Centre

Sutton					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	132	126	1.05%	0.84%
	1.2 Youth homelessness	242	51	1.80%	0.38%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	10	10	1.59%	1.76%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1329	3.13%	3.29%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	242	184	1.75%	1.09%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	550	484	1.34%	1.45%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	22	22	1.38%	1.67%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	2	4	0.65%	0.92%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	6	6	0.48%	0.48%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 12.32%)	246	46	18.63%	
	Participants receiving support (IAG, work experience, voluntary work)	218	37	17.07%	
	Participants progressing into further education and training	18	0	0%	
	Participants progressing into employment	5	0	0%	
	Participants progressing onto sustained employment for 26 weeks	0	0	-	

Projects delivering in Sutton		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Shelter¹²¹ has set up a referral pathway with SPEAR and have used the local press to promote its services and address low take up. Shelter are co-located with LB Sutton in their community hub delivering monthly face to face outreach sessions with Sutton residents and have attended their team meeting and Sutton Housing Partnership's to encourage referrals. New Horizon have discussed referral pathways with Young Minds. Partner Depaul has met with Sutton Endeavour Youth Club and Encompass Housing. Shelter's monthly advice surgery at Suttons Housing Partnership is open for U25s in crisis situations. Sutton Housing Partnership commissioned training in preparation for STADV's DAHA accreditation and has written this into their transformation plan for the borough setting up a Housing operational Group. They also invited STADV to deliver a DAHA Masterclass presentation to Sutton's VAWG and Housing meeting and attend their first DAHA steering group. Support was provided to Wandle Housing who also attended a DAHA workshop. Thames Reach Sutton attended Homeless Link's PLUS project training. St Mungo's delivered client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> IKWRO¹²² delivered training to professionals (Harmful Practices) in LB Sutton in year one and the project also delivered training at Sutton Civic Centre on Honour Based Violence in year two. Tender delivered its Healthy Relationships project in Hackbridge Primary School, Carshalton High School and Limes College PRU and its Champion Schools project at Wallington County Grammar. Tender will also be delivering in Sutton in year three. IKWRO a partner in the EHP¹²³ project continue to attend a monthly outreach surgery through the one stop shop. Galop have had contact with local MARAC¹²⁴ The Ascent Advice and Counselling project¹²⁵ deliver one to one counselling and a Moving Forward group at the Riverside Community Centre and attend the One Stop Shop on a monthly basis. Discussions about services were held with the VAWG lead. The project also attended the Women's Hub and co-commissioning event with a VAWG commissioner. Training was provided by the project on domestic violence injunctions and access to family law legal advice. Expert led training sessions were delivered by the Ascent project¹²⁶ to one or more borough organisations. SignHealth provided an Online Safety Workshop with the Dreaming Tree Project to students between the ages of 9-14. The Women's Aid-led Domestic Violence Helpline, partnership offered free helplines (including rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. Partners also provided workshops in Limes and Carshalton collages, Nonsuch High school and outreach at Sutton Probation Service.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	London Training and Employment Network	<ul style="list-style-type: none"> Skillsland – specialist support through the provision of range of work-based learning, accredited short courses and a job brokerage service (care homes). Refugee Action Kingston - specialist support for adults and families who have been granted Refugee or asylum Status. Support includes basic skills, pre-employability training and vocational training, support with IELTS and volunteering and job opportunities. Successful Mums – Specialist training and support to help mums return to work, change career or start a business to suit their work-life balance.

¹²¹ Shelter leads the STAR partnership

¹²² IKWRO is a partner under the Specialist Refuge Network project led by Ashiana

¹²³ The Ascent Ending Harmful Practices (EHP) project is led by AWRC.

¹²⁴ Multi Agency Risk Assessment Conference

¹²⁵ The Ascent Advice and Counselling project is led by Solace Women's Aid

¹²⁶ The Ascent second tier project is led by Women's Resource Centre

Tower Hamlets					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	416	569	3.31%	3.79%
	1.2 Youth homelessness	584	709	4.33%	5.26%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	33	36	5.26%	6.33%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1897	3.13%	4.70%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	542	500	3.92%	2.95%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1606	1024	3.92%	3.07%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	70	62	4.40%	4.70%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	7	20	2.27%	4.59%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	34	33	2.73%	2.62%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 23.36%)	267	132	49.55%	
	Participants receiving support (IAG, work experience, voluntary work)	204	88	42.86%	
	Participants progressing into further education and training	11	11	100%	
	Participants progressing into employment	35	14	38.46%	
	Participants progressing onto sustained employment for 26 weeks	5	0	0%	

Projects delivering in Tower Hamlets		
Priority	Project	Examples of activities undertaken
Combating Homelessness	Shelter	<ul style="list-style-type: none"> Shelter delivered an advice drop-in and workshop for residents in partnership with LB Tower Hamlets environmental health team and a local councillor. They also attended the borough's Private Renters Charter Forum which they were invited to be part of and provided a briefing on the new Fitness for Habitation Act. Tower Hamlets Council has signed up for DAHA accreditation and received extensive support from STADV. Tower Hamlets Homes progressed in some individual DAHA standards but will not be going for full accreditation. STADV delivered a breakfast session to 13 Tower Hamlets Homes staff as part of 16 Days of Activism. The local authority has expressed interest in hosting an accreditation workshop. Swan Housing booked DAHA to deliver a lunch and learn session for managers. St Mungo's offered to host workshop on perpetrator management to support their staff with progressing this priority area as they are acquiring DAHA accreditation. Council and Centrepont staff attended DAHA workshops. The London Youth Gateway (LYG) project¹²⁷ attends forums such as No First Night Out and the Voluntary Child & Youth Sector Forum meetings in the borough. Partners Albert Kennedy Trust is co-located at Crisis Skylight providing advice and Partner Alone in London delivered conflict resolution and homelessness prevention sessions at Bow School; The Tower Hamlets branch of Salvation Army attended Homeless Link training; St Mungo's delivered client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> In year one, Tender delivered its Healthy Relationships project in Mulberry UTC, Spotlight and Hague Primary, and its Champion Schools project at George Green School. Tender will be delivering in Tower Hamlets in year three; Galop attended the Tower Hamlets LGBT Forum, has been in contact with borough and MARAC¹²⁸ leads. Attended an LGBT housing event in Lime Wharf. Presented to staff at Royal London Hospital and to local housing organisation. Attended Metropolitan Police Service Victims Voice Forum event held at Bethnal Green Police Station and LGBT history month event at Positive East; Expert led training sessions were delivered by the Ascent project¹²⁹ to one or more borough organisations. The Ascent: Advice and Counselling project¹³⁰ delivered one to one counselling at the Poplar Children's Centre and a Moving Forward group at various children centres in the boroughs. Advice and counselling is also delivered from Solace's head office and counselling from IMECE services. A joint cooking workshop was delivered at the Women's Homeless Hostel with Beyond the Streets. Solace hosted a visit from two councillors to discuss approaches to dealing effectively with VAWG and Housing and delivered training on harmful practices to the No First Night Out team. Training to professionals was also delivered on domestic violence injunctions and access to family law legal aid. The borough's Homelessness team invited Solace to attend their team meeting. The Specialist Refugee Network¹³¹ has delivered several training sessions in the borough to professionals on Housing and domestic violence, the Ascent Partnership and refugees and complex needs at venues including the Civic Centre; IMECE, a partner in the Ending Harmful Practices project led by AWRC¹³² continued to provide support and outreach in the borough.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Aim Higher)	<ul style="list-style-type: none"> Bromley by Bow Centre – A community and health centre providing specialist support residents facing barriers to employment, particularly women, those with mental health needs, parents with a work limiting health condition/ disability. Provision includes IT, ESOL, employability and job brokerage; HCT Group – A community transport organisation and training provider providing outreach and specialist support, vocational training and employment opportunities in Minibus Driver Awareness Scheme (MiDAS), Passenger assistance training and Bus driving; Osmani Trust – Specialist support for BME communities including soft skills, ESOL and job brokerage; Faith Regen Foundation - A multi faith charity embedded in the local community providing outreach and specialist support, including IT courses, English and employability workshops.

¹²⁷ The London Youth Gateway (LYG) project is led by New Horizon Youth Centre

¹²⁸ Multi-Agency Risk Assessment Conference

¹²⁹ The Ascent second tier project is led by Women's Resource Centre

¹³⁰ The Ascent Advice and Counselling Project is led by Solace Women's Aid

¹³¹ Led by Ashiana

¹³² Asian Women's Resource Centre

Waltham Forest					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	632	695	5.03%	4.63%
	1.2 Youth homelessness	448	868	3.33%	6.44%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	12	8	1.91%	1.41%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1383	3.13%	3.43%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	470	543	3.39%	3.20%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	888	3.47%	2.67%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	70	83	4.40%	6.29%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	5	7	1.62%	1.61%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	32	35	2.57%	2.78%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 20.89%)	371	101	27.27%	
	Participants receiving support (IAG, work experience, voluntary work)	353	130	36.84%	
	Participants progressing into further education and training	22	15	66.67%	
	Participants progressing into employment	54	16	30.00%	
	Participants progressing onto sustained employment for 26 weeks	14	0	0%	

Projects delivering in Waltham Forest		
Priority	Project	Examples of activities undertaken
Combatting Homelessness	Shelter	<ul style="list-style-type: none"> Homeless Link chair the Waltham Forest Homelessness Forum meeting and in year one undertook a mapping exercise with forum members to clarify rough sleeping hotspots. Year two discussions included the rollout of Universal credit in the borough, the progress of Rough Sleeper Initiative (RSI) funded projects. Shelter¹³³ and New Horizon Youth Centre¹³⁴ continue to promote services and meet with the homelessness leads for the East London Partnership to embed complementary services. New Horizon delivered a youth homelessness prevention stall at Leyton College Freshers' Fair and prevention sessions at Waltham Forest College. STADV held a DAHA accreditation workshop for the Housing Options Team. attended by five staff members including senior managers. Waltham Forest Housing Association also attended a workshop. STADV works intensively with main RSL¹³⁵ in the borough Catalyst and Hanover HA to improve their response to domestic violence. St Mungo's delivered regular client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana delivered outreach to professionals (DDV concession¹³⁶, immigration law update and Ashiana services). Emergency refuge accommodation was provided to women from LB Waltham Forest. In year one, Tender delivered its Healthy Relationships project in George Mitchell Primary School, Willowfield School, Hornbeam Academy Trust and its Champion Schools project at Holy Family Catholic School. Tender will also be delivering in Waltham Forest in year three Galop is a member of the Waltham Forest LGBT Forum, (chaired by Community Safety Partnership) and has been in contact with the Community Safety Officer and met with the LGBT group ELOP. Advice, one to one counselling and group work was delivered from the Ashiana head office as part of the Ascent Advice and Counselling project¹³⁷. VAWG¹³⁸ Network advice surgeries were also delivered at One Stop Shop and Frederick Bremer School and the project attended a community engagement meeting on harmful practices at Wanstead Library. They also delivered training to professionals on domestic violence injunctions access to family law legal aid. Expert led training sessions were delivered by the Ascent project (led by the Women's Resource Centre) to one or more borough organisations. Partners Respect presented at the Waltham Forest DA Forum. Rights of Women held expert led training specifically targeted at borough organisations. The Ending Harmful Practices project¹³⁹ provided 1:1 advice and counselling support in the borough by partners Ashiana and IMECE, the project is also part of the VAWG Forum.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	Redbridge CVS (Outreach East)	<ul style="list-style-type: none"> RedbridgeCVS – Specialist support through the provision of benefits and childcare advice, financial capability, digital, soft skills, mindfulness and employability training including, signposting to support with housing issues through Thames Reach, Single Homeless Project (SHP) and Shelter. Ellingham - Specialist support for residents with health conditions and disabilities. DABD - Specialist support through the provision of pre-employment courses including supported recruitment and paid part time employment in in house care, travel training and apprenticeships.

¹³³ Shelter leads the STAR partnership

¹³⁴ New Horizon Youth Centre leads the London Youth Gateway project.

¹³⁵ Registered Social Landlords

¹³⁶ DDV Concession - to allow people on a UK partner visa to claim public funds while applying to settle in the UK because of domestic violence

¹³⁷ The Ascent Advice and Counselling project is led by Solace Women's Aid

¹³⁸ VAWG – Violence Against Women and Girls

¹³⁹ Led by Asian Women's Resource Centre (AWRC)

Wandsworth					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	386	374	3.07%	2.49%
	1.2 Youth homelessness	436	352	3.24%	2.61%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	11	7	1.75%	1.23%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1305	1138	3.13%	2.82%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	426	437	3.08%	2.58%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	1086	3.47%	3.26%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	40	6	2.52%	0.45%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	6	8	1.94%	1.83%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	36	34	2.89%	2.70%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 20.49%)	246	53	21.57%	
	Participants receiving support (IAG, work experience, voluntary work)	218	37	17.07%	
	Participants progressing into further education and training	18	11	60%	
	Participants progressing into employment	5	0	0%	
	Participants progressing onto sustained employment for 26 weeks	0	0	-	

Projects delivering in Wandsworth		
Priority	Project	Examples of activities undertaken
Combating Homelessness	Shelter	<ul style="list-style-type: none"> The STAR partnership¹⁴⁰ works closely with the borough leads and met to discuss joint working opportunities. Shelter and Thames Reach staff attended a community residents' event to raise awareness of housing and homelessness in the borough organised by a local councillor. Shelter staff met with Hestia and attended a team meeting to promote the STAR partnership and talk about referrals for their residents in need of housing and homelessness advice and support. Wandsworth Council will be seeking joint accreditation for the Housing and Regeneration Department which serves Wandsworth and Richmond Council and have organised their first joint steering meeting. The council hosted a DAHA case management workshop attended by seven council staff including senior managers. STADV provided support and met with a local councillor to discuss good practice in relation to domestic abuse and housing and a local Domestic Homicide Review case. London Youth Gateway¹⁴¹ liaises and promotes its services with Wandsworth's Young People's Services. Partner Alone in London delivered an advice surgery at South Thames College and a youth homelessness prevention stall at Roehampton University. They also received counselling referrals from Social Services and Carney Community Centre. The Balham branch of the Salvation Army attended Homeless Link training St Mungo's provided a housing surgery and client assessments as part of its work to support people leaving prison at risk of homelessness.
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> Ashiana have supported six women from Wandsworth. In year one, Tender delivered its Healthy Relationships project in Chestnut Grove School, St Faiths Primary, Francis Barber Pupil Referral Unit and its Champion Schools project at Harris Academy Battersea. Tender will be also delivering in Wandsworth in year three. The Ascent: Advice and Counselling project¹⁴² delivered one to one counselling and a Moving Forward group at Katherine Low Settlement Children's Centre. Group work is also run at Victim Support. The project also delivered training on domestic violence injunctions and access to family law legal aid. Galop presented to the DV/AWG Forum to inform local providers of their services. Expert led training sessions were delivered by the Ascent project¹⁴³ to one or more borough organisations. Partner Rights of Women held expert led training that was specifically targeted at borough organisations. The partnership led by Women's Aid offered free helplines (including National Domestic Violence Helpline, rape and sexual violence helplines and Respect Men's Advice Line) in all London boroughs and updates were sent quarterly to all borough officers. Provided training and workshops at Roehampton university and Harris Academy Battersea. Signhealth is based in the borough; they held a workshop and presentation to CAMHS at Springfield Hospital and continue to hold Healthy Relationships Workshops at Oak Lodge School for deaf children and Survivor workshops. Delivered a summer programme aimed at 11 to 25 year olds on Human rights and Deaf Identity. Have links with Wandsworth Safety Net and 6-week Young DeafHope workshops with a weekly drop in session; AWRC continues to provide outreach activities including holding legal advice coffee morning at ASWAC, a local organisation.
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	
Tackling Poverty through Employment	London Training and Employment Network	<ul style="list-style-type: none"> HCT Group – A community transports organisation and training provider providing outreach and specialist support, vocational training and employment opportunities in Minibus Driver Awareness Scheme (MiDAS), Passenger assistance training and Bus driver. STORM - Specialist support targeting Lone parents who are trapped by poverty, domestic violence, and sustained unemployment with referrals from JCP. Provision of training programmes include accredited Teaching Assistant courses, ESOL and Basic skills. Employability skills are supported by a weekly job shop, volunteering and job opportunities. High Trees Community Trust - support for participants who are BME, over 50s, and lone parent groups through the provision of volunteering opportunities, employability skills, enterprise start up and vocational accredited training

¹⁴⁰ The STAR partnership is led by Shelter

¹⁴¹ London Youth Gateway is led by New Horizon Youth Centre

¹⁴² The Ascent Advice and Counselling Project is led by Solace Women's Aid

¹⁴³ The Ascent second tier project is led by Women's Resource Centre

Westminster					
Priority	Service Area	Number of people (target)	Number of people (actual)	Per cent of total pan-London (target)	Per cent of total pan-London (actual)
Combatting Homelessness	1.1 Prevention and targeted intervention	610	553	4.85%	3.69%
	1.2 Youth homelessness	342	288	2.54%	2.14%
	1.3 Supporting the response to homelessness in London through support to voluntary sector organisations*	34	35	5.42%	6.15%
Tackling Sexual and Domestic Violence	2.1 Prevention (working with children and young people)	1100	910	2.63%	2.25%
	2.2 Advice, counselling and support to access services (for medium risk post-IDVA and target groups not accessing generalist provision)	494	515	3.57%	3.04%
	2.3: Helpline, access to refuge provision/ support and advice, data gathering on refuge provision and supporting regional coordination of refuge provision.	1422	930	3.47%	2.79%
	2.4: Emergency refuge accommodation and support and alternative housing options to meet the needs of specific groups	60	66	3.77%	5.00%
	2.5: Strengthening support for frontline sexual and domestic violence (working with voluntary sector organisations, local authorities, and other agencies)*	7	23	2.27%	5.28%
	2.6: Specifically targeted services for those affected by harmful practices (FGM, Honour based violence (HBV), forced marriage and other harmful practices)	38	37	3.05%	2.94%
Priority	Output/Result	Cluster delivery (volume)	Borough delivery (residents)	Percentage of cluster delivery	
Tackling poverty through employment	Enrolments (target 17.00%)	814	229	28.11%	
	Participants receiving support (IAG, work experience, voluntary work)	873	244	27.96%	
	Participants progressing into further education and training	66	37	55.56%	
	Participants progressing into employment	168	41	24.19%	
	Participants progressing onto sustained employment for 26 weeks	77	18	23.53%	

Projects delivering in Westminster		
Priority	Project	Examples of activities undertaken
Combating Homelessness	Shelter	<ul style="list-style-type: none"> Shelter conduct fortnightly drop-in sessions at Westminster Reference Library and received dedicated training from borough experts in environmental health to assist in resolving private sector rental issues Partner Thames Reach conduct fortnightly hotspot visits around All Souls Church in partnership with St Mungo's. Shelter met with the Brazilian consulate to discuss the housing issues affecting their nationals and to promote the STAR partnership. Shelter staff held several pop-up drop in sessions across the borough in support of World Homelessness Day. Shelter presented to the Ministry of Housing Communities and Local Government on their services. St Mungo's conduct client assessments as part of its work to support people leaving prison at risk of homelessness. Separate DAHA workshops were attended by four CityWest Homes, four council and three West London Mission staff, as well as The Passage and A2 Dominion. Commissioners have included working towards DAHA accreditation in the contract for Housing Options and City West Homes (council stock now merged back). New Horizon work with the Westminster Gangs Team. Partner Stonewall delivered a monthly trans specific advice drop in at CliniQ. Homeless Link's PLUS project gave a presentation on Women's Homelessness to the Pan-London Women's Outreach Network and regularly attends Westminster Homelessness Action Together (WHAT group)
	St Mungo's	
	New Horizon Youth Centre	
	Standing Together Against Domestic Violence	
	Homeless Link	
Tackling Sexual and Domestic Violence	Tender Education and Arts	<ul style="list-style-type: none"> As part of the Specialist Refuge Network¹⁴⁴, Solace Women's Aid delivered outreach to professionals; topics including immigration law update. Training on Complex Needs was delivered to staff at a homeless shelter. Two sessions on Support for the Survivors of VAWG were delivered at the Houses of Parliament - to the Governance Office and to the Workplace Equality Network. In year one, Tender delivered its Healthy Relationships project in Kennet West Skills Centre, Queen's Park Primary School and its Champion Schools project at St Marylebone School. The Ascent EHP¹⁴⁵ delivered one to one services from safe places and ongoing casework including referrals and signposting to services. AWRC provided 1 to 1 support in safe spaces in the borough and works closely with the tri-borough Harmful Practices Operation group. Galop has continued close liaison with the Westminster MARAC¹⁴⁶ Coordinator on a number of cases. Training was delivered to LGBT Police Liaison officers and contact was made with officers in the borough around the tri-borough Angelou project. Attended Commissioners event held at Advance, partners did outreach in Soho, galop presented at Safelives LGBT Spotlight launch event, and Central and North West London NHS trust event, The Ascent Advice and Counselling project¹⁴⁷, delivered monthly immigration surgeries and police community engagement surgeries¹⁴⁸ at CIAC, Counselling at WGN and a Moving Forward group. Referral pathways were established with St Mary's Hospital Sexual Health Clinic. Training to professionals was delivered on domestic violence injunctions and access to family law and legal aid. Expert led training sessions were delivered by the Ascent project¹⁴⁹ to one or more borough organisations. SignHealth did a presentation about their service at Westminster DV Forum; and attend the Forced Marriage Protection Unit quarterly meetings at the Foreign and Commonwealth Office The Women's Aid-led, Domestic Violence Helpline partnership offered free helplines (including rape and sexual violence and Respect Men's Advice Line) in all London boroughs, updates were sent quarterly to all borough officers. Partners also provided training for professionals at London College of Fashion
	Solace Women's Aid	
	GALOP	
	SignHealth	
	Women's Aid	
	Ashiana	
	Women's Resource Centre	
	Asian Women's Resource Centre	

¹⁴⁴ Led by Ashiana

¹⁴⁵ The Ascent Ending Harmful Practices (EHP) project is led by Asian Women's Resource Centre

¹⁴⁶ MARAC - Multi-Agency Risk Assessment Conference

¹⁴⁷ The Ascent Advice and Counselling project is led by Solace Women's Aid

¹⁴⁸ Surgeries were delivered at the partner, Chinese Information and Advice Centre's (CIAC) office

¹⁴⁹ The Ascent second tier project is led by Women's Resource Centre

Projects delivering in Westminster		
Priority	Project	Examples of activities undertaken
Tackling Poverty through Employment	Paddington Development Trust	<ul style="list-style-type: none"> • MIND - Outreach and specialist support to residents with mental health needs. • Paddington Development Trust - Outreach and specialist support including the provision of information, advice and guidance, sector-focused training, work experience placements, active job search and job brokerage service and employment opportunities. • Equivision Limited - Outreach and specialist support working closely with local communities to support people into employment. • Get Set - Outreach and specialist support to residents and homeless people and those in substance recovery. Support is given with training opportunities, job search, CVs, employment workshops and access to employment and work placement opportunities.

Grants Committee

Priority 3 underspend: addressing issues related to
No Recourse to Public Funds to support work to
combat homelessness and tackle domestic
violence

Item: 13

Report by: Yolande Burgess **Job title:** Strategy Director
Date: 10 July 2019
Contact Officer: Yolande Burgess
Telephone: 020 7934 9739 **Email:** yolande.burgess@londoncouncils.gov.uk

Summary

The Priority 3 strand of the 2017-2021 London Councils Grants Programme – *Tackling poverty through employment* – completed delivery at the end of June 2019.

As reported to Grants Committee, the programme will under-deliver against the original targets set (both activity and financial). The programme is estimated to outturn on completion at £3,019,000; half this value is attributable to the Grants programme. Accounting for staffing costs (see Financial Implications), it is projected that £1,066,000 will be returned to the Grants Programme once Priority 3 has been finalised.

Following a meeting of the Grants Committee Executive on 7 February 2019 and full Grants Committee on 20 March 2019 to discuss options for redeploying the underspend, this paper sets out opportunities to reduce the impact of No Recourse to Public Funds on boroughs, to further combat homelessness (Priority 1) and tackle sexual and domestic violence (Priority 2).

Recommendations Grants Committee is asked to:

- discuss and consider the options presented in Section 5 of this paper
- recommend an option for Grants investment, and;
 - task officers with undertaking the detailed work necessary to implement the agreed option
 - agree that officers should keep Grants Executive informed before the next Grants Committee meeting in November

1 Background

- 1.1 The Priority 3 strand of the 2017-2021 London Councils Grants Programme – *Tackling poverty through employment* – completed delivery at the end of June 2019.
- 1.2 The programme is funded by the Grants Committee - £3million - and is match-funded by European Social Funds (ESF). Officers have kept Grants Committee members informed about challenges to delivery that are related to the rigid compliance rules of ESF (see the following reports for further information: [Performance of Grants Programme 2017-21 \(G22/11\)](#); [Performance of Grants Programme 2017-21 \(G21/18\)](#); [Grants Programme 2017-21: Annual Review Year One 2017-18 \(G11/18\)](#); [Performance of Grants Programme 2017-21 \(G11/18\)](#)).
- 1.3 Despite significant efforts by the programmes delivery partners, the programme will under-deliver against the original targets set. Based on the delivery profile to-date, the programme is estimated to outturn on completion at £3,019,000; half this value is attributable to the Grants programme. Accounting for staffing costs (see Financial Implications), it is projected that £1,066,000 will be returned to the Grants Programme once Priority 3 has been finalised.
- 1.4 Options for re-deploying this underspend were discussed by Grants Executive Grants Committee earlier in the year, namely:
 - 1.4.1 *Continue investment in employment related services with the option to continue to draw down ESF*: Grants Executive members highlighted that, whilst tackling poverty through employment remained a priority, the wider welfare landscape had changed significantly over the past few years, most (if not all) boroughs had their own local programmes of activity, and many Priority 1 and 2 providers had employment related activity built into or available to beneficiaries.
 - 1.4.2 *Tender a new commission to meet a new London-wide priority*: Grants Executive members noted that this would be a resource intensive undertaking and that the Grants priorities had been formally agreed by Leaders.
 - 1.4.3 *Return funds to the boroughs through a one-off repatriation of reserves in 2020-21*: Grants Committee members agreed that this option should not be taken forward on the basis that the funding can have a greater impact pan-London.
 - 1.4.4 *Hold the underspend in reserves to allow the Grants Committee more time to consider the redeployment of funds*: Grants Committee members requested that this option remains open.

1.4.5 *Commission additional activity with existing commissions delivering across Priority 1 and Priority 2, to address the needs of London residents impacted by no recourse to public funds (NRPF):* This was the Grants Committee's preferred option - the Chair asked for further work to be undertaken to examine NRPF issues and potential solutions necessary to address them, to present at the next Grants Committee.

1.5 This paper sets out opportunities to address the needs of London residents impacted by NRPF and reduce the impact of NRPF on boroughs, to support work to combat homelessness and tackle sexual and domestic violence.

2 The impact of NRPF

2.1 The cost to local authorities in London of providing statutory support to people with NRPF is in excess of £50 million a year.

2.2 NRPF refers to people who are subject to immigration control and have no entitlement to public funds¹ such as welfare benefits, Housing Benefit and Home Office support for asylum seekers. People with NRPF have very few alternative avenues for support and local authorities have a duty to undertake an assessment of their needs under a combination of the Human Rights Act 1998, the Children's Act 1989 and the National Assistance Act 1948. The number of people with NRPF has been growing rapidly and is a particularly acute issue in London, placing increasing service and financial pressure on local authorities; boroughs are often left with the responsibility to provide for subsistence and accommodation needs that, under different circumstances, would be centrally funded. Currently, local authorities do not receive funding for these costs

2.3 A recent, detailed London Councils survey identified that:

2.3.1 London boroughs spent £53.7 million in support of an estimated 2,881 households with NRPF in 2016/17

2.3.2 the average cost of supporting a family with NRPF is approximately £19,000 a year

¹ Attendance Allowance, Discretionary welfare payments, Local authority housing, Universal credit, Carer's allowance, Disability living allowance, Local authority homelessness assistance, Working tax credit, Child benefit (parents of British children may be able to claim child benefit but the rules are complex), Housing benefit, Personal independence payment, Child tax credit, Income-based employment and support allowance, Severe disablement allowance, Council tax benefit, Income-based jobseeker's allowance, Social fund payment, Council tax reduction, Income support, State pension credit. Eligibility for free school meals for children in Year 3 and above is linked to a parent receiving certain welfare benefits, so a child may not be eligible to claim free school meals if their parent(s) are subject to NRPF.

- 2.3.3 complex cases are increasing – the number of households supported for over 1,000 days accounted for 36 per cent of all unresolved cases at the end of quarter one in 2017/18
- 2.3.4 whilst cost pressures are not uniform across boroughs, with expenditure ranging from £5 million to £0.5 million, the pressure on staff resources - for example, chasing the Home Office for information, gathering caseload information, resolving priority cases - impacts all the boroughs.
- 2.4 Overwhelmingly, NRPF related expenditure for the boroughs arises through the need to support families with children, and care leavers.

3 Grants Priorities and the interrelationship with NRPF

- 3.1 Through the Grants Programme, delivery partners are currently supporting 450 to 500 vulnerable people with NRPF every quarter, and the number is increasing. Many of the people our delivery partners support face challenging personal circumstances, which are compounded by their NRPF status. One delivery partner working to tackle sexual and domestic violence took on a solicitor, full-time, to deal with the increasing volume of complex cases.
- 3.2 The issues of NRPF, homelessness and domestic violence are interrelated. Shelter has estimated that up to 20 per cent of Grants Programme beneficiaries have NRPF or complex problems with immigration status. Over 600 women a year with NRPF are affected by domestic violence, including women who have been trafficked into the UK for sexual exploitation. There are also links to other forms of modern slavery and exploitation, where insecure immigration status and NRPF can act as a barrier to accessing help and support, placing potential victims at further risk of exploitation.
- 3.3 A recent report (*Access Denied: The cost of the 'no recourse to public funds' policy*, A. Woolley (2019)) shows the disproportionate effects of NRPF policy on women, low-income families, disabled people, pregnant (and maternity stage) women, and black and minority ethnic British children - groups that are targeted for support through the Grants Programme.
- 3.4 The report focusses on migrants with Limited Leave to Remain on a ten-year route to settled status granted on human rights grounds. Whilst this group does have the right to live and work in the UK, most people on the ten-year route to settlement - including disabled people and parents with dependent children - are not eligible for mainstream benefits because they are subject to the condition of NRPF.

- 3.5 The report shows a direct correlation with homelessness and domestic abuse. The findings from in-depth telephone interviews involving 66 people with Limited Leave to Remain and NRPF show that:
- 3.5.1 95 per cent of people interviewed had experienced severely inadequate and overcrowded accommodation
 - 3.5.2 66 per cent of those interviewed (and their children) had experienced being asked to leave their accommodation with nowhere else to go
 - 3.5.3 52 per cent were forced to sleep on the floor or on a chair
 - 3.5.4 33 per cent of parents said their child had to sleep in a room at night with people who were not family
 - 3.5.5 6 per cent of interviewees were single women who had experienced street homelessness with their children
 - 3.5.6 23 per cent (15) - all of whom were women with children - reported having experienced sexual, physical, emotional or financial abuse; the report notes that actual rates of abuse may be higher (12 per cent preferred not to say). The findings from this research extends Southall Black Sisters and Women's Aid's extensive research into how all migrant women are considerably more likely to experience sustained and repeated forms of abuse at the hands of multiple perpetrators (both organisations deliver services through the Grants Programme).
- 3.6 The report establishes that those with protected characteristics are worse affected by the NRPF condition than those without. It draws out the extent to which people are impacted by the NRPF condition and highlights the experience of individuals in destitution, with a particular reference to inadequacy of accommodation and the risk of falling into dangerous and exploitative living conditions, including street homelessness.
- 3.7 Considering that all the respondents had children, this raises safeguarding concerns. The Association of Directors of Children's Services' 2018 research report into safeguarding pressures identifies the growing group of families who have NRPF as one of the top pressures on children's services budgets. The cost of both providing Section 17 (Children Act 1989) support and the time required by social workers to undertake assessments is not included as part of the local authority funding formula.

4 Potential interventions/actions to relieve the impact of NRPF on individuals and boroughs

4.1 To establish the key issues and explore possible interventions and actions to relieve the impact of NRPF on individuals and boroughs, expert advice was sought from a variety of stakeholders. Discussions have taken place (and/or are on-going) with:

- 4.1.1 the NRPF Network – a network of local authorities and partner organisations focusing on the statutory duties to migrants with care needs who have no recourse to public funds
- 4.1.2 the London Modern Slavery Leads group – a network of borough and CCG officers
- 4.1.3 the Law Centres Network – which supports a national network of Law Centres that work with some of the most vulnerable and disadvantaged people in society
- 4.1.4 London Funders - a membership network for funders and investors in London's civil society
- 4.1.5 the Home Office - the Modern Slavery Unit
- 4.1.6 Trust for London - an independent charitable foundation tackling poverty and inequality in London
- 4.1.7 the Greater London Authority - the Senior Policy Office for Migration and Refugees
- 4.1.8 the Migration Exchange Funder Network - an informal network of independent funders, which aims to improve the lives of migrants and receiving communities in the UK.
- 4.1.9 the Paul Hamlyn Foundation - an independent grant-making foundation in the UK that aims to help people overcome disadvantage and lack of opportunity
- 4.1.10 London Councils Principal Policy and Project Officers - policy leads for Violence Against Women and Girls, Female Offending, Modern Slavery, Migration, Social Integrating, Equalities and Civil Society.

Key issues

4.2 The stand-out issue that all stakeholders raised was lack of capacity to meet demand for immigration advice.

- 4.3 Several stakeholders noted that lack of funding for individuals to access immigration and legal advice was an issue. The removal of legal aid for immigration cases means that migrants who are unable to make their immigration applications alone have no option but to either turn to private solicitors - many of whom charge extortionate fees (highlighted by stakeholders) -or attempt to complete complex immigration applications themselves.
- 4.4 Stakeholders also noted that there has been a significant increase in individuals presenting with NRPF and complex circumstances – both in immigration terms and personal circumstances, invariably destitution. One stakeholder stated that people who had worked in the immigration advise sector for more than 20 years were reporting that they had never before seen such levels of destitution.
- 4.5 Grants Programme delivery partners, through discussions for the mid-programme review, also highlighted the increasing number of people presenting with complex and enduring issues.

Lack of capacity to meet demand for immigration advise

- 4.6 Stakeholders demonstrated a high level of understanding about the acute financial pressures that local authorities are experiencing generally and the exacerbating impact of more people with NRPF.
- 4.7 The lack of capacity to meet demand for immigration advise has the two-fold impact of placing individuals at increased risk of becoming destitute, which in turn puts greater pressure on local authority resources.
- 4.8 Organisations delivering support services to immigrants were surveyed for the *Access Denied* report (see paragraph 3.3). Responses to the surveys illustrated that “...lack of organisational capacity poses an, at times unassailable, primary barrier to accessing help”.
- 4.9 The report presents evidence that there are procedural barriers which prevent potentially eligible people from being able to make a change of circumstances (CoC) application to the Home Office to allow them recourse to public funds. The CoC is designed to function as a safeguarding mechanism to mitigate, reduce or remove the adverse impacts of NRPF by preventing people with protected characteristics from falling into destitution or enabling them to alleviate their destitution. The report shows that the application is too difficult to make without specialised assistance and that there is a lack of organisational capacity across the UK to meet the demand for help with the application.

- 4.10 Navigating Home Office processes and procedures around NRPF, and the impacts of NRPF on individuals and boroughs is complex. There is no ‘magic bullet’ and this paper does not attempt to present one; however, increasing capacity to meet demand for immigration advice could help to alleviate the strain on borough resources and prevent people with NRPF from becoming even more vulnerable.

5 High Level Proposals for Grants Investment

- 5.1 The options presented here are not costed or specified in terms of volume of activity; should Grants Committee members wish to pursue these options, detailed specification work will be undertaken over the summer.
- 5.2 **Option 1:** Commissioning advice services that help prevent destitution through either signposting to specialist advisers or resolving lower-complexity immigration issues that can develop into complex issues for statutory services, e.g.:
- 5.2.1 change of conditions applications
 - 5.2.2 renewing Leave to Remain
 - 5.2.3 raising awareness of basic steps that need to be taken by people to address immigration status concerns
 - 5.2.4 Destitute Domestic Violence Concession applications²
- 5.3 There are examples of good practice (including work undertaken by the Law Society Network, community projects and charities) in the capital, but the level of provision is not equal across the capital and the provision that is available cannot meet demand.
- 5.4 An increase in advice services, particularly in services that can resolve lower-complexity immigration issues, has the potential to make a significant impact. The *Access Denied* report (see paragraph 3.3) highlights the work of a small project, based in Southwark, that supports people with NRPF through the CoC process. Since the project’s inception in May 2017, it has received referrals for over 300 individuals and families and has an 86 per cent first CoC application success rate, or 98 per cent if counting successful challenges. The Home Office response to a Freedom of Information request indicated that between April 2015 and December 2018 they accepted 55 per cent of applications.
- 5.5 It is important to note that it is a criminal offence for a person to provide immigration advice or services in the UK unless their organisation is regulated. Advisers do not need

² The OISC has indicated that advice and services relating to applying to the Destitute Domestic Violence Concession fall under the remit of the OISC regulations:
<https://www.gov.uk/government/publications/clarification-of-the-oiscs-jurisdiction/clarification-of-oiscs-jurisdiction>

to be qualified solicitors (or barristers) to give immigration advice, but they must be registered with and regulated by the Institute of Legal Executives or the Office of the Immigration Services Commissioner.

- 5.6 **Option 2:** Commissioning legal support to deal with complex local authority cases to reduce the caseload burden on local authorities, combined with action research (using the cases that are being resolved) into early interventions that could mitigate complexity and the strain on local authority resources.
- 5.7 Although this option may be limited in scope in terms of volume of activity due to costs, the research benefits are likely to produce findings that have medium and long-term benefits to local authorities.
- 5.8 **Option 3:** Commissioning both options 1 and 2.

6 Recommendations

6.1 Grants Committee is asked to:

- 6.1.1 discuss and consider the options presented in Section 5 of this paper
- 6.1.2 recommend an option for Grants investment:
 - 6.1.2.1 task officers with undertaking the detailed work necessary to implement the agreed option
 - 6.1.2.2 agree that officers should keep Grants Executive informed before the next Grants Committee meeting in November

Financial Implications for London Councils

The Director of Corporate Resources reports that the net cost of the ESF match funded programme after accounting for the ESF grant funding is estimated at £1.934 million. The Committee contributed a total of £3 million towards the programme costs between 2015/16 to 2017/18 and the outcome of the programme will result in a potential underspend of £1.066 million. The slippage and programme management at the early stages has meant that the projected management and administration costs will exceed the budgeted cost over the life time of the project by approximately £291,000. However, the additional activity attracts ESF grant funding of £46,000 reducing the overspend to £245,000. This overspend can be funded from the overall underspend on the programme.

The report provides options of how the underspend of £1.066 million can be reallocated. In addition, the projected level of the S.48 borough funded commission reserves at 31 March

2019 exceeds the established benchmark of £250,000. Members may also wish to consider using the excess reserves to fund the options described above.

Legal Implications for London Councils

None.

Equalities Implications for London Councils

London Councils' funded services provide support to people within all the protected characteristics (Equality Act 2010), and targets groups highlighted as particularly hard to reach or more affected by the issues being tackled. Funded organisations are also required to submit equalities monitoring data, which can be collated across the grants scheme to provide data on the take up of services and gaps in provision to be addressed. The grants team reviews this data annually.

Background documents

ESF match funded Priority 3 Tackling Poverty Through Employment, Item 4, 7 February 2019
(Grants Committee Executive)

Month 9 Revenue Forecast 2018/19, Grants Committee Executive, Item 5, 7 February 2019

Performance of Grants Programme 2017-21, Grants Committee, Item 4, 21 November 2018

Grants Committee

Grants Programme 2021-25

Item: 14

Report by: Yolande Burgess **Job title:** Strategy Director
Date: 10 July 2019
Contact Officer: Yolande Burgess
Telephone: 020 7934 9739 **Email:** yolande.burgess@londoncouncils.gov.uk

Summary

The current Grants Programme is a four-year programme that is due to complete at the end of March 2021. The programme operates across three priority areas:

Priority 1 - Combatting Homelessness

Priority 2 - Tackling Sexual and Domestic Violence

Priority 3 - Tackling Poverty through Employment

Leaders' Committee determines the principles and priorities of the Programme and the overall budget of the Programme. The Grants Committee commissions services, makes awards of funding, manages projects' performance and may advise Leaders' Committee on the Programme.

This paper offers options to start developing a future 2021-25 Grants Programme that Grants Committee may wish to consider, and then make recommendations to Leaders' Committee.

Recommendations

Grants Committee is asked to:

- discuss and consider a new Grants Programme for 2021-25, and the activities presented at paragraph 4.1 to start the development of the programme
- make recommendations to Leaders' Committee to enable Leaders to determine the principles, priorities and overall budget of the Programme
- task officers with undertaking the detailed work to develop the Programme
- agree that officers should consult with and keep Grants Executive informed of activity before the next Grants Committee meeting in November

1 Background

- 1.1 London Councils manages the London Councils Grants Programme on behalf of all the boroughs and the City of London. The Programme makes grants to voluntary organisations to deliver improved outcomes for Londoners.
- 1.2 The Programme operates within a scheme made under Section 48 of the Local Government Act 1985. It is a collective scheme i.e. all the boroughs fund the Programme, through a levy contribution based on the boroughs proportion of the capital's population. Boroughs must exercise their functions in respect of the scheme 'with due regard to the needs of the whole of Greater London'.
- 1.3 Leaders' Committee determines the principles and priorities of the Programme and the overall budget of the Programme. The Grants Committee commissions services, makes awards of funding, manages projects' performance and may advise Leaders' Committee on the Programme.
- 1.4 The current Programme priorities, agreed by Leaders in 2016, are:
 - 1.4.1 Priority 1 - Combatting Homelessness
 - 1.4.2 Priority 2 - Tackling Sexual and Domestic Violence
 - 1.4.3 Priority 3 - Tackling Poverty through Employment
- 1.5 The principles under which the Programme operates are:
 - 1.5.1 Commissioning services that deliver effectively and can meet the outcomes specified by London Councils, rather than funding organisations
 - 1.5.2 Commissioning services where there is clear evidence of need for services that complement borough and other services to support organisations that deliver services
 - 1.5.3 Commissioning services where it is economical and efficient to deliver services on a London wide basis or where mobility is key to delivery of a service to secure personal safety
 - 1.5.4 Commissioning services that cannot reasonably be delivered locally, at a borough or sub-regional level
 - 1.5.5 Commissioning services that work with statutory and non-statutory partners and contribute to meeting the objectives of the Equality Act 2010.
- 1.6 The Programme priorities were agreed following an extensive review of the Grants Programme in 2015, which included a wide-ranging public consultation. That

consultation concluded that tackling homelessness, combatting sexual and domestic violence and addressing poverty through employment should remain priorities for the Grants Programme. One priority from the 2012 Programme - Capacity Building to support London's voluntary and community organisations including help with fundraising and developing partnership work between these organisations - was discontinued, and aspects of capacity development were built into the remaining priorities (partnership working in particular).

- 1.7 The review did not seek to challenge or re-define the Programme principles, as Grants Committee at that time was content that they remained relevant.
- 1.8 This paper offers options to start developing a future 2021-25 Grants Programme that Grants Committee may wish to consider, and then make recommendations to Leaders' Committee.

2 Establishing Current London-Wide Priorities

- 2.1 As noted in paragraph 1.6, an extensive public consultation in 2015 reconfirmed that tackling homelessness, combatting sexual and domestic violence and addressing poverty through employment, should remain priorities for the Programme. These priorities were then formally agreed by Leaders' Committee.
- 2.2 In establishing the current London-wide priorities in relation to a potential future Grants Programme, it is important to start with what Leaders' Committee has already identified.
- 2.3 London Councils' Leaders' Committee has published a series of Pledges to Londoners¹, which the Leaders and Mayors of all 32 London boroughs and the City of London have jointly agreed to work together to deliver. Spread across seven policy areas, the Pledges represent a comprehensive set of plans for joint action that will improve life for Londoners by 2022. The themes and pledges are connected by the common thread of how local borough leadership integrates public services to deliver against the big challenges facing communities across London.
- 2.4 There are 46 specific pledges to all Londoners, across seven key policy areas:
 - 2.4.1 housing
 - 2.4.2 better health and care
 - 2.4.3 supporting business and inclusive growth

¹ <https://www.londoncouncils.gov.uk/who-we-are/pledges-londoners>

2.4.4 crime and public protection

2.4.5 transport and the environment

2.4.6 funding London

2.4.7 new ways of working.

2.5 Housing, crime and public protection and supporting business and inclusive growth demonstrate a continued commitment to the current Grants Programme priorities.

Housing

2.6 In addition to ambitions plans for house building, this key policy area includes a commitment to reduce homelessness:

2.6.1 "Supporting each other to reduce homelessness through collaboration across London including:

- Committing to use the boroughs' joint company Capital Letters as a procurement vehicle for temporary accommodation.
- Providing a homelessness prevention service in every London borough based on boroughs sharing their best in class services and gaining adequate funding from central government.
- Developing a borough led pan-London strategy to end rough sleeping.
- Engage government to create more effective and fully funded solutions for homelessness and temporary accommodation in London."

Crime and public protection

2.7 This policy area sets out Leaders commitment to building a safe city, where the upward trend in all serious violence is reversed, including against women and girls:

2.7.1 "Better safeguard women and girls through delivery of our VAWG strategy including the establishment of a pan-London approach to commissioning refuges for women suffering domestic abuse."

Supporting business and inclusive growth

2.8 This policy area sets out Leaders commitment to business growth and to ensuring that all Londoners can share in the capital's business success, and includes goals for increasing skills and employment:

- 2.8.1 “Working alongside the Mayor to transform adult skills training through the devolved powers starting in 2019; supporting in work progression and ensuring that we meet the job aspirations of learners and the skills needs of business in each part of London.

Supporting 55,000 disadvantaged Londoners towards a job through the devolved employment programme agreed with the DWP.”

- 2.9 The Pledges to Londoners show a strong, continued commitment to the Grants Programme priorities. As Leaders have already committed to these priorities, undertaking an extensive, and resource intensive consultation and review would not appear efficient or effective, however, a review of the service areas may be more appropriate.

3 Current Service Areas

- 3.1 Priority 1 and 2 have distinct, strands, or service areas of activity. For Priority 1, these are:

3.1.1 *Homelessness and Early Intervention* - Prevent homelessness through intensive support to key target groups, to sustain accommodation and increase individual resilience and independence (including targeted intervention for individuals that are street homeless).

3.1.2 *Youth Homelessness* - Prevent young people age 16 to 24 becoming homeless and support them to independent lives, ensuring interventions are responsive to local situations.

3.1.3 *Support Services to Homelessness VCOs* - Prevent homelessness and increase housing opportunities by improving the service delivery and effectiveness of frontline homelessness organisations.

- 3.2 For Priority 2, these are:

3.2.1 *Prevention* - To prevent current and future sexual and domestic violence by addressing gender stereotypes and the acceptability/condoning of sexual and domestic violence (including child sexual exploitation), knowledge of myths, warning signs, and healthy relationships (including appropriate support for children who disclose).

3.2.2 *Advice, counselling, outreach, drop-in* - To increase the safety and wellbeing of people who have experienced sexual and domestic violence and support them towards safe choices and independent lives, through intensive support.

- 3.2.3 *Helpline and coordinated access to refuge provision* - People affected by sexual and domestic violence can access the help they need including advice, support and access to emergency refuge provision through a helpline service and refuge database updated daily; commissioners and regional strategic leads are able to effectively coordinate refuge provision based on robust refuge data.
- 3.2.4 *Specialist emergency refuge provision* - To reduce immediate danger to life for high risk victims. To support service users to rebuild their lives (including sustainable housing solutions).
- 3.2.5 *Support services to sexual and domestic violence VCOs* - To support voluntary and community organisations working in the sexual and domestic violence sector to be more sustainable and resilient; to develop better working between voluntary and community organisations, local authorities, health services, and supporting links between Priority 1 and Priority 2
- 3.2.6 *Harmful practices (Female Genital Mutilation (FGM), Honour Based Violence, other)* - To support those at risk/affected by harmful practices and raise their awareness of the choices available to them, helping them to make safer choices and exit violent situations; rebuilding confidence, health, emotional wellbeing and independence through culturally specific services.
- 3.3 A targeted, focused review of the service areas for Priority 1 and 2 - with Grants Committee members, borough officers and appropriate stakeholders – would be less resource intensive and would enable Grants Committee to refine the service areas for the current landscape, in an efficient and effective way.
- 3.4 Priority 3 did not have discrete service areas and was aimed at tackling poverty through employment. This element of the Programme completed delivery at the end of June 2019. Whilst tackling poverty through employment remains a priority, Grants Committee decided not to pursue further employment projects in the current Programme as the wider welfare landscape had changed significantly over the past few years, most (if not all) boroughs had their own local programmes of activity, and many Priority 1 and 2 providers had employment related activity built into or available to beneficiaries.
- 3.5 Considering the Pledges to Londoners – a commitment to “...supporting in work progression and ensuring that we meet the job aspirations of learners and the skills needs of business in each part of London”, there may be an opportunity for the Grants Programme to support a strategic pan-London approach to tackling in-work poverty.
- 3.6 The latest Trust for London Poverty Profile data highlights that 58 per cent of Londoners in poverty live in a working family; an increase from 44 per cent a decade ago.

- 3.7 Whilst there is a complex relationship between low pay, the flexible labour market and living standards, there are some factors that are common when reviewing in-work poverty. Nuffield Foundation funded research (*In-work poverty in the UK: Problem, policy analysis and platform for action*, R. Hick & A. Lanau (2017)) identified that:
- 3.7.1 a key determinant of the experience of in-work poverty is having only one worker in the household. People living in one earner households face a very significantly elevated risk of in-work poverty, and account for almost six in ten people experiencing working poverty, more than double their population share. Understanding in-work poverty requires a shift from thinking about individual workers to thinking about the whole household and whether its income is adequate to meet its needs.
 - 3.7.2 The rise in in-work poverty has been concentrated amongst households in the private rented sector and in social housing.
- 3.8 The Evaluation of the Skills Escalator pilot, a trial project in West London targeted at residents living in the private rented sector or in temporary accommodation in receipt of partial Housing Benefit, with the intention that by overcoming barriers to progression, and increasing earnings, found that participants experienced a range of cross-cutting barriers that limited their ability to improve their earnings, including:
- 3.8.1 Individual behavioural and emotional barriers - including confidence, motivation and lacking direction
 - 3.8.2 Household barriers - including childcare and care for sick or disabled relatives which could limit the time they had available to commit to taking steps to improve their situation
 - 3.8.3 Complex housing or financial situations - which could distract clients from dealing with their employment issues and threatened disengagement from the programme in crisis situations
 - 3.8.4 Limited labour market and employability knowledge, with clients struggling to make successful applications in the right career sectors.
- 3.9 The pilot service offered residents an integrated support offer to help them increase their skills and enable them to achieve career development and/or career change and improve earnings. The project, whilst relatively small demonstrated some success; the evaluation makes several recommendations for rolling out support on a larger scale to tackle in-work poverty that could deliver greater impact.

- 3.10 A targeted consultation with boroughs, to identify the most effective ways to address in-work poverty would provide information to enable Grants Committee to refocus Priority 3 to tackle poverty through reducing in-work poverty.

4 A course of action

- 4.1 This report outlines a starting point to take forward a new Grants Programme for 2021-25, that Grants Committee may wish to consider, namely:
- 4.1.1 a targeted, focused review of the service areas for Priority 1 and 2 - with Grants Committee members, borough officers and appropriate stakeholders
 - 4.1.2 a targeted consultation with boroughs, to identify the most effective ways to address in-work poverty to refocus Priority 3 to tackle poverty through reducing in-work poverty.
- 4.2 These options have been developed considering existing pan-London priorities, with undertaking the work towards a new Programme with efficiency and effectiveness and taking account of discussions between the Chair and Vice Chairs of Grants Committee with the Chair of London Councils at a Portfolio Holders meeting earlier this year.
- 4.3 This report is brought to Committee at this point in the current cycle as several activities will need to take place over the next 18 months to bring about a new Programme. The broad, outline timetable would be:
- 4.3.1 *Summer/Autumn 2019*: Grants Committee recommends to Leaders' that a new Programme is established for 2021-25; Leaders' Committee approves the principles and priorities of the Programme and the budget for the Programme
 - 4.3.2 *Autumn 2019*: Focussed review of priorities to better understand borough needs and develop service specifications with the boroughs
 - 4.3.3 *March/July 2020*: Grants Committee reviews and endorses service specifications
 - 4.3.4 *Summer 2020*: Service specifications advertised, and bids sought
 - 4.3.5 *Autumn 2020*: Applications assessed with boroughs and other key stakeholders
 - 4.3.6 *November 2020*: Leaders' Committee considers the 2021-22 budget, following recommendations from Grants Committee.
 - 4.3.7 *February 2020*: Grants Committee considers recommendations for individual applications
 - 4.3.8 *April 2020*: New Programme starts.

5 Recommendations

5.1 Grants Committee is asked to:

- 5.1.1 discuss and consider a new Grants Programme for 2021-25, and the activities presented at paragraph 4.1 to start the development of the programme
- 5.1.2 make recommendations to Leaders' Committee to enable Leaders to determine the principles, priorities and overall budget of the Programme
- 5.1.3 task officers with undertaking the detailed work to develop the Programme
- 5.1.4 agree that officers should consult with and keep Grants Executive informed of activity before the next Grants Committee meeting in November

Financial Implications for London Councils

Funding for any future commissions will need to be agreed by Leaders' Committee.

Legal Implications for London Councils

London Councils manages the London Councils Grants Programme on behalf of all the boroughs and the City of London. The Programme makes grants to voluntary organisations to deliver improved outcomes for Londoners.

The Programme operates within a scheme made under Section 48 of the Local Government Act 1985. It is a collective scheme i.e. all the boroughs fund the Programme, through a levy contribution based on the boroughs proportion of the capital's population. Boroughs must exercise their functions in respect of the scheme 'with due regard to the needs of the whole of Greater London'.

Leaders' Committee determines the principles and priorities of the Programme and the overall budget of the Programme. The Grants Committee commissions services, makes awards of funding, manages projects' performance and may advise Leaders' Committee on the Programme.

Legal advice has been sought on the scope of the consultation and equality impact assessment requirements.

Equalities Implications for London Councils

In reaching decisions for the implementation of any future grants programme, the Committee is required to have due regard to its obligations under the Equalities Act 2010, particularly the Public Sector Equalities Duty.

London Councils' funded services provide support to people within all the protected characteristics (Equality Act 2010), and targets groups highlighted as particularly hard to reach or more affected by the issues being tackled. Funded organisations are also required to submit equalities monitoring data, which can be collated across the grants scheme to provide data on the take up of services and gaps in provision to be addressed. The grants team reviews this data annually.

Grants Committee

London Councils Grants Committee – Item no: 15 Pre-Audited Financial Results 2018/2019

Report by: Frank Smith **Job title:** Director of Corporate Resources

Date: 10 July 2019

Contact Officer: Frank Smith

Telephone: 020 7934 9700 **Email:** frank.smith@londoncouncils.gov.uk

Summary : This report details the provisional pre-audited final accounts for London Councils Grants Committee for 2018/19. The summary figures are detailed in the box below:

Revenue Account	Budget £000	Actual £000	Variance £000
Expenditure	8,668	8,217	(451)
Income	<u>(7,668)</u>	<u>(7,827)</u>	<u>(159)</u>
Sub-Total	1,000	390	(610)
Net Transfer from Reserves ¹	(1000)	(590)	410
Reduction in bad debt provision	-	-	-
Deficit/(Surplus) for the year ²	-	<u>(200)</u>	<u>(200)</u>
Position on reserves	General/Specific Reserves £000	Unusable Reserves £000	Total £000
Audited as at 1 April 2018	2,443	(1,439)	1,004
Transfer (to)/from revenue	(590)	(75)	(665)
Surplus/(Deficit) for the Year	<u>200</u>	<u>421</u>	<u>621</u>
Provisional as at 31 March 2019	<u>2,053</u>	<u>(1,093)</u>	<u>960</u>

¹ Excludes transfers of £76,000 from the Pensions Reserve and £3,000 to the Accumulated Absences Reserve for the year in 'Actuals'.

² Excludes £29,000 Actuarial gain on Pension Fund for the year in 'Actuals'

Recommendations: London Councils Grants Committee is asked:

- To note the provisional pre-audited outturn position and the indicative surplus of £200,000 for 2018/19, the second year of the 2017-21 programme; and
 - To note the provisional level of reserves at paragraphs 17-19 and the financial outlook, as detailed in paragraphs 20-23 of this report.
-

Pre-audited Accounts 2018/19

1. This report details the provisional financial results prior to audit and provides commentary on the variances against the revised approved budgets for the year – in effect, the format is the same as the revenue forecast monitoring report presented to this Committee three times each financial year at the end of each quarter. KPMG LLP will audit the Committee's accounts for 2018/19 during July 2019 and present the accounts to the Audit Committee, along with the annual audit report, for approval on 18 September 2019. At its November 2019 meeting, the London Councils Executive will be asked to adopt the three audited accounts and the annual audit report, with the Grants Committee being asked to separately adopt the audited accounts for the Grants Committee at its November meeting.

Provisional Outturn 2018/19

2. Members approved the original budget for 2018/19 in November 2018, which was ratified by the Leaders' Committee shortly afterwards in December 2018. Table 1 below compares the provisional outturn figures for income and expenditure for 2018/19, the second year of the 2017-21 programme, against the approved budget for the year. The audited outturn figures for 2017/18 are also shown for comparative purposes.

Table 1 – Provisional Outturn 2018/19 – Grants Committee

2017/18 Actual		2018/19 Revised Budget	2018/19 Actual	2018/19 Variance	
£000	Expenditure	£000	£000	£000	%
419	Employee Costs	355	286	(69)	(19.4)
24	Running Costs	18	27	9	(50.0)
199	Central Recharges	182	152	(30)	(16.5)
642	Total Operating Expenditure	555	465	(90)	(16.2)
6,173	Borough commissioned services	6,173	6,093	(80)	(1.3)
(119)	Borough commissioned services - PY	-	-	-	-
60	Membership fees to London Funders	60	60	-	-
659	ESF commissions	1,880	1,599	(281)	(14.9)
156	One-off payment to boroughs	-	-	-	-
7,571	Total Expenditure	8,668	8,217	(451)	(5.2)
	Income				
(7,084)	Borough contributions towards commissioned services	(6,173)	(6,476)	(303)	(4.9)
(495)	Borough contributions towards the administration of commissions	(495)	(495)	-	-
(404)	ESF Grant	(1,000)	(840)	160	16.0
(13)	Interest on Investments	-	(16)	(16)	-

2017/18 Actual		2018/19 Revised Budget	2018/19 Actual	2018/19 Variance	
(231)	Transfer from Reserves	(1,000)	(590)	410	41.0
(8,227)	Total Income	(8,668)	(8,417)	251	2.9
-	Increase/(Reduction) in bad debt provision	-	-	-	-
(656)	Deficit/(Surplus)	-	(200)	(200)	-

3. The provisional surplus of £200,000 compares to a forecast surplus of £154,000 at the month 9 stage of the year, as reported to this Committee in February 2019. As highlighted in the forecast monitoring reports to Committee during the year, a distinction is made between the transactions relating to the borough funded S.48 commissioned services (priorities 1 and 2) and those in respect of the ESF/borough matched funded commissions (priority 3). Table 2 below breaks down income and expenditure between these two distinct commissioning types and shows the provisional surplus of £200,000 is fully attributable to S.48 borough commissioned services.

Table 2 – Payments for Commissioned Services 2018/19

	S.48 borough £000	ESF/borough £000	Total £000
Payments for commissioned services	6,093	1,599	7,692
Plus contribution to London Funders Group	60	-	60
Sub-Total	6,153	1,599	7,752
Plus LC grants administration	331	134	465
Plus repayments to boroughs	-	-	-
Sub-Total	6,484	1,733	8,217
Less Borough subscriptions	(6,668)	(303)	(6,971)
Less ESF grants income	-	(840)	(840)
Less investment income	(16)	-	(16)
Less transfer from reserves	-	(590)	(590)
Deficit/(Surplus) for the year	(200)	-	(200)

4. For the S.48 borough funded services, a provisional underspend of £80,449 has been recorded in respect of the payments to providers of commissioned services. As reported during the month 9 forecast report, the underspend relates to a reduction in payments made to St Mungo Community Housing Association and Shelter. The reduction in the amounts paid out will be recycled through the revenue account and transferred back to S.48 reserves.
5. There is a provisional underspend of £120,000 in relation to the administration of the S.48 commissions, attributable to:

- an underspend of £37,000 in respect of employee costs due to vacancies within the team and an underspend on the maternity provision;
- an underspend of £18,000 for general running costs including central recharges;
- an underspend of £49,000 in respect of resources earmarked to support the delivery of the ESF match funded programme which was not required due to a lower level of activity than originally anticipated; and
- an additional sum of £16,000 from investment income has been received on Committee reserves, not previously budgeted for.

6. For the S.48 ESF/borough matched funded commissions, performance has increased and improved over the last twelve months, as the programme moves to closure. Payments to providers of £1.599 million have been recognised in the 2018/19 outturn figures. Due to the payment structure for ESF projects, higher levels of spend are recognised in the accounts towards the latter stages of projects, when outcomes (job entries and sustained jobs) can be verified. From 2018/19 onwards, no further borough contributions were levied; however, £303,000 of the £512,000 of deferred income in respect of advance payments to commissioned services being held from previous borough contributions can be recognised as income in the provisional results for the year, along with £590,000 of borough contributions received before 2018/19 and held in reserves. Administrative costs, estimated to be in the region of £134,000, have been incurred in respect of the new programme, for which ESF grant of £40,000 is expected to accrue in respect of eligible expenditure. This is included within the overall ESF grant income due for the year of £840,000. Residual expenditure in 2019/20 will be funded by provisional accumulated reserves of £1.33 million, as highlighted in Table 5 at paragraph 17 and through ESF grant accruing from eligible expenditure incurred.
7. Administration costs on the combined commissions totalled £313,000, which represents 3.88% (2017/18: 6.4%) of total expenditure of £8,064 million. Administration costs for the S.48 borough funded commissions totalled £235,000 or 3.86% (2017/18: 5.57%) of total provider spend of £6.093 million. Finally, administration costs for S.48 ESF commissions totalled £78,000 equating to 4.88% (2017/18: 15%) of total provider spend of £1.599 million, reflecting higher levels of provider spend being recognised in the latter stages of projects as stated in paragraph 6 above. All figures exclude central recharge costs.

Balance Sheet as at 31 March 2019

8. The summarised provisional balance sheet position as at 31 March 2019 is shown in Table 4 below, compared to the position for 2017/18:

Table 4 – Balance Sheet Comparison 2018/19 and 2017/18 (inclusive of IAS19).

	As at 31 March 2019 (£000)	As at 31 March 2018 (£000)
Current Assets	2,262	2,996
Current Liabilities	(218)	(565)
Pension Fund Liability	(1,084)	(1,427)
Total Assets less Liabilities	<u>960</u>	<u>1,004</u>
Represented by:		
General Fund	2,053	2,443
Pension Fund	(1,084)	(1,427)
Accumulated Absences Fund	(9)	(12)
	<u>960</u>	<u>1,004</u>

9. The main features of the balance sheet as at 31 March 2019 are as follows:

- Current assets have decreased by £734,000 from £2.996 million to £2.262 million, which is attributable to a decrease of £571,000 in cash balances and a decrease of £163,000 in debtors. The decrease in debtors is due to:
 - a decrease of £607,000 in respect of advance payments to ESF commissions;
 - a decrease of £96,000 in respect of unpaid borough subscriptions to the Grants Committee;
 - an increase of £543,000 in respect of ESF match funded grant; and
 - a decrease in residual variances of £3,000;
- Current liabilities have decreased by £347,000 from £565,000 to £218,000, which is attributable to:
 - a decrease of £303,000 in respect of deferred funding for the ESF grant match funded programme;
 - a decrease of £34,000 in respect of amounts owed to S.48 borough commissioned services; and
 - a decrease in residual variances of £10,000;

- The pension fund liability has reduced by £343,000 from £1.427 million to £1.084 million; the accumulated absence reserve has decreased from £12,000 to £9,000; and
- The above movements have resulted in an overall decrease in the level of reserves to a £960,000 credit balance as at 31 March 2019, inclusive of the IAS19 deficit which is explored from paragraph 10 onwards and the accumulated absence reserve.

Effect of IAS19

10. International Accounting Standard 19 (IAS19), Employee Benefits, is an international accounting standard that all authorities administering pensions funds must follow. This includes London Councils through its Admitted Body status as part of the Local Government Pension Scheme (LGPS) administered by the London Pensions Fund Authority (LPFA).
11. IAS19 requires an organisation to account for retirement benefits when it is committed to give them, even if the actual giving will be many years to come and is, therefore, a better reflection of the obligations of the employer to fund pensions promises to employees. It requires employers to disclose the total value of all pension payments that have accumulated (including deferred pensions) at 31 March each year.
12. This value is made up of:
 - The total cost of the pensions that are being paid out to former employees who have retired; and
 - The total sum of the pension entitlements earned to date for current employees – even though it may be many years before the people concerned actually retire and begin drawing their pension.
13. IAS19 also requires London Councils to show all investments (assets) of the Pension Fund at their market value, as they happen to be at the 31 March each year. In reality, the value of such investments fluctuates in value on a day-to-day basis but this is ignored for the purpose of the accounting standard. Setting side by side the value of all future pension payments and the snapshot value of investments as at the 31 March, results in either an overall deficit or surplus for the Pension Fund. This is called the IAS19 deficit or surplus.

14. London Councils has to obtain an IAS19 valuation report as at 31 March each year in order to make this required disclosure. This is done through the actuaries of the LPFA fund, Barnett Waddingham. The effect of the standard was reflected in London Councils' accounts for the first time for the 2003/04 financial year and is apportioned across London Councils' three functions – this Committee, the Transport and Environment Committee (TEC) and the London Councils Joint Committee (JC) functions, in proportion to the actual employers pensions contributions paid in respect of staff undertaking each of the three functions. IAS19 has no effect on the net position of income and expenditure for the year. However, as detailed in paragraph 10 above, the IAS19 deficit or surplus needs to be reflected in the annual balance sheet. For London Councils Grants Committee, the Pension Fund deficit as at 31 March 2018 was £1.497 million. The deficit on the Pension Fund as at 31 March 2019, as determined from the latest valuation undertaken by the actuary, is £1.084 million, a reduction of £343,000.
15. The reduction is due to a marginal increase in all asset classes, including equities, offset by an increase in the defined benefit obligation as a result of the net effect of changes in the financial and demographic assumptions used in the calculation of the obligation.
16. Table 4 clearly demonstrates, therefore, that the Committee's balances are notionally reduced by £1.084 million as a result of the requirement to fully disclose the pension fund deficit on the balance sheet. However, recent and future reviews of the employers pension contribution rate is intended, over time, to assist in reducing the overall deficit and the Committee should, therefore, not view general balances as being a first call on funding the IAS19 pensions deficit. London Councils External Auditors (KPMG) will also test the assumptions made by the actuary in arriving at this valuation in the course of their external audit during July/August.

Committee Reserves

17. The pre-audited position on the Committee's overall reserves, as at 31 March 2019, is detailed in Table 5 below:

Table 5 – Grants Committee reserves as at 31 March 2019

	General Reserve (£000)	Pension Fund (£000)	Accumulated Absences Reserve (£000)	Total (£000)
Balance at 1 April 2018	2,443	(1,427)	(12)	1,004
Transfer (to)/from Revenue Account	(590)	(78)	3	(665)
Movement on Pension Fund	-	421	-	421
(Deficit)/Surplus for Year	200	-	-	200
Balance at 31 March 2019	2,053	(1,084)	(9)	960
Slippage of ESF commitments into 2019/20	(1,330)	-	-	(1,330)
Residual Balance	723	(1,084)	(9)	(370)

18. The above table indicates that the Committee is projected to have provisional unaudited general reserves of £2.053 million at the end of March 2019.

19. A sum of £723,000 relates to the £6.668 million S.48 borough funded commissions and equates to 10.84% of budgeted expenditure. This figure exceeds the desirable benchmark of £250,000, or 3.75%, established by the Grants Executive Committee in September 2013. A sum of £1.330 million relates to the ESF/borough funded commissions and includes levies collected from boroughs over the original three-year life of the programme between 2015/16 and 2017/18. No further contributions have been levied from boroughs, so a combination of accumulated reserves and ESF grant income will fund the residual programme through to the projected end date of June 2019.

Conclusions

20. This report outlines the provisional outturn position for 2018/19, the second year of the 2017-21 programme of commissions. The provisional outturn position has been analysed between those transactions relating to the boroughs S.48 commissioned services and those relating the ESF/boroughs funded programme and it has been established that the £200,000 surplus relates in full to S.48 commissioned services. Provisional S.48 reserves of £723,000 remain and accumulated ESF reserves of £1.33 million relating to the current ESF programme are expected to be applied during the current financial year.

21. The £46,000 increase in the provisional surplus of £200,000, compared to the £154,000 surplus forecast at Month 9 is broadly attributable to:

- An underspend on employee related costs including the maternity provision; plus
- A reduced level of central recharged costs.

22. Based on an on-going £6.668 million S.48 commissioning budget, estimated reserves of £723,000, equating to 10.84% of the total budget, is above the established Committee benchmark of £250,000 or 3.75%. The Committee is currently considering options as to how to apply reserves in excess of the benchmark figure.

23. The audit of these accounts by the external auditors, KPMG LLP, will take place during the summer, with the outcome reported to the Audit Committee in September 2019. The outcome of the audit will be presented to this Committee in November for formal adoption as part of the 2019/20 half-year budget monitoring report.

Recommendations

24. The Committee is asked:

- to note the provisional pre-audited outturn position and the indicative surplus of £200,000 for 2018/19, the second year of the 2017-21 programme; and
- to note the provisional level of reserves at paragraphs 17-19 and the financial outlook, as detailed in paragraphs 20-23 of this report.

Financial Implications for London Councils

Financial implications are included in the main part of the report.

Legal Implications for London Councils

None

Equalities Implications for London Councils

None

Background Papers

GC Budget File 2018/19;
GC Final Accounts File 2018/19.
GC Revenue Forecast File 2018/19