

# Leaders' Committee

12 July 2016 – 12 noon or at the rise of a preceeding meeting

At London Councils offices, 59½ Southwark St., London SE1 0AL

Refreshments will be provided

London Councils offices are wheelchair accessible

**Labour Group:** Room 2 and 3 10:00

Political Adviser: 07977 401955)

**Conservative Group:** Room 5 10:00

(Political Adviser: 07903 492195)

**Contact Officer:** Derek Gadd

**Telephone and email:** 020 7934 9505 derek.gadd@londoncouncils.gov.uk

**Lunch will be provided in Room 1 for members after the meeting**

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**Please note: At 11.30a.m. Leaders will hold a private discussion about the London Councils Challenge with Sir Derek Myers and Ian Hickman. At the conclusion of this discussion, the formal public meeting of Leaders' Committee will commence. At the the end of the meeting there will be a brief AGM of London Councils Ltd**

Agenda item	Page
1. Election of Chair <sup>1</sup>	
2. Apologies for absence and Announcement of Deputies	
3. Declarations of Interest*	
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<sup>1</sup> Standing Order 1.12(i) provides for the Chair to be elected prior to all other business in the absence of a Chair

- Grants Committee – 9 March 2016
- Pensions CIV Sectoral Joint Committee AGM – 14 June 2016
- Executive – 21 June 2016

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**\*Declarations of Interests**

If you are present at a meeting of London Councils' or any of its associated joint committees or their sub-committees and you have a disclosable pecuniary interest\* relating to any business that is or will be considered at the meeting you must not:

- participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting, participate further in any discussion of the business, or
- participate in any vote taken on the matter at the meeting.

These prohibitions apply to any form of participation, including speaking as a member of the public.

It is a matter for each member to decide whether they should leave the room while an item that they have an interest in is being discussed. In arriving at a decision as to whether to leave the room they may wish to have regard to their home authority's code of conduct and/or the Seven (Nolan) Principles of Public Life.

\*as defined by the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

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The Chairman to move the removal of the press and public since the following items are exempt from the Access to Information Regulations. Local Government Act 1972 Schedule 12(a) (as amended) Section 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

**Agenda item****Page**

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E1	Minutes and summaries:-	
	Exempt part Pensions CIV Sectoral Joint Committee – 14 <sup>th</sup> June	1

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# London Councils

Minutes of the Annual General Meeting of the London Councils Leaders' Committee held on 7 June 2016

Mayor Jules Pipe chaired the meeting from item 3

## Present:

BARKING AND DAGENHAM	Cllr Darren Rodwell
BARNET	Cllr Richard Cornelius
BEXLEY	Cllr Teresa O'Neill OBE
BRENT	Cllr M. A. Butt
BROMLEY	Cllr Stephen Carr
CAMDEN	Cllr Sarah Hayward
CROYDON	Cllr Tony Newman
EALING	Cllr Julian Bell
ENFIELD	Cllr Doug Taylor
GREENWICH	Cllr Denise Hyland
HACKNEY	Mayor Jules Pipe
HAMMERSMITH & FULHAM	Cllr M. Cartwright
HARINGEY	Cllr Claire Kober
HARROW	Cllr Sachin Shah
HAVERING	Cllr Roger Ramsey
HILLINGDON	Cllr David Simmonds
HOUNSLOW	Cllr S. Curran
ISLINGTON	Cllr Richard Watts
KENSINGTON & CHELSEA	Cllr Nicholas Paget-Brown
KINGSTON	Cllr Kevin Davis
LAMBETH	Cllr Lib Peck
LEWISHAM	Mayor Sir Steve Bullock
MERTON	Cllr Stephen Alambritis
NEWHAM	Cllr Lester Hudson
REDBRIDGE	Cllr Elaine Norman
RICHMOND UPON THAMES	Cllr Lord True
SOUTHWARK	Cllr Peter John OBE
SUTTON	Cllr Ruth Dombey
TOWER HAMLETS	-
WALTHAM FOREST	Cllr Clyde Loakes
WANDSWORTH	Cllr Ravi Govindia
WESTMINSTER	-
CITY OF LONDON	Mr Mark Boleat
LFEPa	-

## Apologies:

HAMMERSMITH & FULHAM	Cllr Stephen Cowan
HILLINGDON	Cllr Ray Puddifoot MBE
NEWHAM	Mayor Sir Robin Wales
REDBRIDGE	Cllr Jas Athwal
TOWER HAMLETS	Mayor John Biggs
WALTHAM FOREST	Cllr Chris Robbins
WESTMINSTER	Cllr Philippa Roe

Ex officio (under the provisions of Standing Order 2.2)

CAPITAL AMBITION	Mr Edward Lord JP OBE CC
GRANTS	Cllr Paul McGlone

Officers of London Councils were in attendance.

The Chief Executive opened the meeting.

### **1. Declarations of interest**

There were no declarations of interest.

### **2. Apologies for absence and notification of deputies**

Apologies are listed above.

### **3. Election of Chair**

The Chief Executive called for nominations for the position of Chair of London Councils and Mayor Jules Pipe was nominated by Cllr Teresa O'Neill OBE and seconded by Cllr Claire Kober. In the absence of any other nominations he was elected Chair and took over chairing the meeting.

### **4. Election of Deputy Chair and up to three Vice-Chairs**

The Chair then invited nominations for the Deputy Chair and up to three Vice-chairs and the following were nominated by Cllr Clyde Loakes (Waltham Forest, Labour) and seconded by Cllr Ravi Govindia (Wandsworth, Conservative) and in the absence of any other nominations were returned unopposed:

Deputy Chair	Cllr Claire Kober (Haringey, Lab)
Vice-Chair	Cllr Teresa O'Neill (Bexley, Con)
Vice-Chair	Cllr Ruth Dombey (Sutton, Lib Dem)
Vice-Chair	Mr Mark Boleat (City of London, Ind)

### **5. Minutes of the meeting of the AGM Leaders' Committee on 2 June 2015**

Leaders' Committee agreed to note the minutes of the meeting of the AGM of Leaders' Committee on 2 June 2015 already agreed by Leaders' Committee on 13 October 2015.

### **6. Appointment of London Councils Co-Presidents for 2014/15**

The Chair asked for nominations for the posts of Co-Presidents and Cllr Ravi Govindia (Wandsworth, Conservative) nominated and Cllr Clyde Loakes (Waltham Forest, Labour)

seconded the following: Baroness Sally Hamwee, Baroness Joan Hanham and Lord Toby Harris (replacing Lord Andrew Adonis) and Leaders' Committee agreed to appoint them as London Councils' Co-Presidents.

The Chair proposed to take items 7-14 *en bloc*; items 7-9 were the noting of the members of Leaders' Committee, the Transport and Environment Committee (TEC) the Grants Committee, the Pensions CIV Sectoral Joint Committee and the Greater London Employment Forum on the nomination of boroughs. Items 9 – 14 were proposed and seconded by the party group whips, Cllr Clyde Loakes (Labour, Waltham Forest) and Cllr Ravi Govindia (Conservative, Wandsworth) for the appointment of the employers side of the Greater London Provincial Council, London Councils Executive (including Portfolios), the appointment of party group lead members, the lead member for Equalities, the Group Whips, the appointment of the Audit Committee and election of its Chair and the appointment of the Capital Ambition Board and the election of its Chair and Deputy Chair and the YPES board members. These are listed on the pages that follow and all were agreed by Leaders' Committee.

In the tables all those listed are councillors unless otherwise specified.

## 7. Leaders' Committee

<b>Borough</b>	<b>Rep</b>	<b>Party</b>	<b>Deputy 1</b>	<b>Party</b>
Barking & Dagenham	Darren Rodwell	Lab	Saima Ashraf	Lab
Barnet	Richard Cornelius	Con	Daniel Thomas	Con
Bexley	Teresa O'Neill	Con	Rob Leitch	Con
Brent	Muhammed Butt	Lab	Margaret McLennan	Lab
Bromley	Stephen Carr	Con	Colin Smith	Con
Camden	Sarah Hayward	Lab	Pat Callaghan	Lab
Croydon	Tony Newman	Lab	Alison Butler	Lab
Ealing	Julian Bell	Lab	Ranjit Dheer	Lab
Enfield	Doug Taylor	Lab	Bambos Charalambous	Lab
Greenwich	Denise Hyland	Lab	Danny Thorpe	Lab
Hackney	Mayor Jules Pipe	Lab	Sophie Linden	Lab
Hammersmith & Fulham	Stephen Cowan	Lab	Michael Cartwright	Lab
Haringey	Claire Kober	Lab	Bernice Vanier	Lab
Harrow	Sachin Shah	Lab	Keith Ferry	Lab
Havering	Roger Ramsey	Con	Damian White	Con
Hillingdon	Ray Puddifoot	Con	David Simmonds	Con
Hounslow	Steve Curran	Lab	Amrit Mann	Lab
Islington	Richard Watts	Lab	Janet Burgess	Lab
Kensington & Chelsea	Nicholas Paget-Brown	Con	Rock Feilding-Mellen	Con
Kingston upon Thames	Kevin Davis	Con	Terry Paton	Con
Lambeth	Lib Peck	Lab	Imogen Walker	Lab
Lewisham	Mayor Sir Steve Bullock	Lab	Alan Smith	Lab
Merton	Stephen Alambritis	Lab	Mark Allison	Lab
Newham	Mayor Sir Robin Wales	Lab	Ken Clark	Lab
Redbridge	Jas Athwal	Lab	Cllr. Norman	Lab
Richmond upon Thames	Nicholas True	Con	Geoffrey Samual	Con
Southwark	Peter John	Lab	Stephanie Cryan	Lab
Sutton	Ruth Dombey	LD	Simon Wales	LD
Tower Hamlets	John Biggs	Lab	Shiria Khatun	Lab
Waltham Forest	Chris Robbins	Lab	Clyde Loakes	Lab
Wandsworth	Ravi Govindia	Con	Jonathan Cook	Con
Westminster	Phillipa Roe	Con	Robert Davis	Con
City of London	Mark Boleat	Ind	Catherine McGuinness	Ind
LFEPA	Gareth Bacon	Con		

Lab = Labour

Con = Conservative

Lib Dem = Liberal Democrat

Ind = Independent

## 8. Note of borough nominations to the Transport and Environment Committee, Grants Committee and Pensions CIV Sectoral Joint Committee

### Transport and Environment Committee:

Borough	Rep	Party	Deputy 1	Party
Barking & Dagenham	Lynda Rice	Lab	Cameron Geddes	Lab
Barnet	Dean Cohen	Con	Richard Cornelius	Con
Bexley	Alex Sawyer	Con	Peter Craske	Con
Brent	Ellie Southwood	Lab	Harbi Farah	Lab
Bromley	Colin Smith	Con	William Huntingdon-Thresher	Con
Camden	Phil Jones	Lab	Meric Apak	Lab
Croydon	Stuart King	Lab	Pat Ryan	Lab
Ealing	Julian Bell	Lab		
Enfield	Daniel Anderson	Lab	Derek Levy	Lab
Greenwich	Sizwe James	Lab	Jackie Smith	Lab
Hackney	Feryal Demirci	Lab	Sophie Linden	Lab
Hammersmith & Fulham	Wesley Harcourt	Lab	Michael Cartwright	Lab
Haringey	Cllr. Peray Ahmet	Lab	Joanna Christophides	Lab
Harrow	Graham Henson	Lab		
Havering	Jason Frost	Con	Osman Dervish	Con
Hillingdon	Keith Burrows	Con		
Hounslow	Amrit Mann	Lab	Manjit Buttar	Lab
Islington	Claudia Webbe	Lab	Janet Burgess	Lab
Kensington & Chelsea	Tim Coleridge	Con	Marie-Therese Rossi	Con
Kingston upon Thames	Phil Doyle	Con	Terry Paton	Con
Lambeth	Jennifer Braithwaite	Lab	Nigel Haselden	Lab
Lewisham	Alan Smith	Lab	Rachael Onikosi	Lab
Merton	Martin Whelton	Lab	Nick Draper	Lab
Newham	Ian Corbett	Lab		
Redbridge	John Howard	Lab	Sheila Bain	Lab
Richmond upon Thames	Peter Buckwell	Con	Pamela Fleming	Con
Southwark	Ian Wingfield	Lab	Mark Williams	Lab
Sutton	Jill Whitehead	LD	Manuel Abellan	LD
Tower Hamlets	Ayas Miah	Lab	Rachel Blake	Lab
Waltham Forest	Clyde Loakes	Lab	Gerry Lyons	Lab
Wandsworth	Caroline Usher	Con	Jonathan Cook	Con
Westminster	Heather Acton	Con	Robert Rigby	Con
City of London	Christopher Hayward	Ind	Wendy Mead	Ind
TfL	Alex Williams		Colin Mann	

## Grants Committee:

<b>Borough</b>	<b>Rep</b>	<b>Party</b>	<b>Deputy 1</b>	<b>Party</b>
Barking & Dagenham	Saima Ashraf	Lab	Sade Bright	Lab
Barnet	Richard Cornelius	Con	Daniel Thomas	Con
Bexley	Don Massey	Con		
Brent	Magaret McLennan	Lab	Muhammed Butt	Lab
Bromley	Stephen Carr	Con	Roberts Evans	Con
Camden	Abdul Hai	Lab	Jonathan Simpson	Lab
Croydon	Hamida Ali	Lab	Louisa Woodley	Lab
Ealing	Ranjit Dheer	Lab	Julian Bell	Lab
Enfield	Yasemin Brett	Lab	Krystle Fonyonga	Lab
Greenwich	Denise Scott-McDonald	Lab	Jackie Smith	Lab
Hackney	Jonathan McShane	Lab	Feryal Demirci	Lab
Hammersmith & Fulham	Sue Fennimore	Lab	Vivienne Lukey	Lab
Haringey	Eugene Ayisi	Lab	Bernice Vanier	Lab
Harrow	Sue Anderson	Lab		
Havering	Melvin Wallace	Con	Osman Dervish	Con
Hillingdon	Douglas Mills	Con	J Bianco	Con
Hounslow	Sue Sampson	Lab	Ajmer Grewal	Lab
Islington	Kaya Comer-Swartz	Lab	Andy Hull	Lab
Kensington & Chelsea	Gerard Hargreaves	Con	Elizabeth Campbell	Con
Kingston upon Thames	Julie Pickering	Con	Kevin Davis	Con
Lambeth	Paul McGlone	Lab	Imogen Walker	Lab
Lewisham	Joan Millbank	Lab	Chris Best	Lab
Merton	Edith Macauley	Lab	Katy Neep	Lab
Newham	Forhad Hussain	Lab	Frances Clarke	Lab
Redbridge	Farah Hussain	Lab	Kam Rai	Lab
Richmond upon Thames	Meena Bond	Con	David Marlow	Con
Southwark	Barrie Hargrove	Lab	Fiona Colley	Lab
Sutton	Simon Wales	LD	Ruth Dombey	LD
Tower Hamlets	Rachael Saunders	Lab	Asma Begum	Lab
Waltham Forest	Liaquat Ali	Lab	Clyde Loakes	Lab
Wandsworth	James Maddan	Con	Cllr. Senior	Con
Westminster	Nickie Aiken	Con	David Harvey	Con
City of London	Alison Gowman	Ind	Ian Seaton	Ind



## Pensions CIV Sectoral Joint Committee

Borough	Rep	Party	Deputy 1	
Barking & Dagenham	Dominic Twomey	Lab	Faraaz Shaukat	Lab
Barnet	Mark Shooter	Con	John Marshall	Con
Bexley	Louie French	Con		Con
Brent	Shafique Choudhary	Lab	George Crane	Lab
Camden	Rishi Madhani	Lab	Theo Blackwell	Lab
Croydon	Simon Hall	Lab	John Wentworth	Lab
Ealing	Yvonne Johnson	Lab	Anthony Young	Lab
Enfield	Toby Simon	Lab		
Greenwich	Don Austen	Lab	Peter Brooks	Lab
Hackney	Robert Chapman	Lab	Geoff Taylor	Lab
Havering	John Crowder	Con	Clarence Barrett	Ind
Hammersmith & Fulham	Iain Cassidy	Lab	Mike Adam	Lab
Haringey	Clare Bull	Lab	Ali Demirci	Lab
Harrow	Nitin Parekh	Lab	Josephine Dooley	Lab
Havering	John Crowder	Con	Clarence Barrett	Ind
Hillingdon	Philip Corthorne	Con	Mike Markham	Con
Hounslow	Mukesh Malhotra	Lab	Shantanu Rajawat	Lab
Islington	Richard Greening	Lab	Andy Hull	Lab
Kensington & Chelsea	Quentin Marshall	Con	Warwick Lightfoot	Con
Kingston upon Thames	Eric Humphrey	Con	Roy Arora	Con
Lambeth	Iain Simpson	Lab	Adrian Garden	Lab
Lewisham	Mark Ingleby	Lab		
Merton	Imran Uddin	Lab	Mark Allison	Lab
Newham	Forhad Hussain	Lab		
Redbridge	Elaine Norman	Lab	Ross Hatfull	Lab
Richmond upon Thames	Thomas O'Malley	Con	Benedict Dias	Con
Southwark	Fiona Colley	Lab		
Sutton	Sunita Gordon	LD	Simon Wales	LD
Tower Hamlets	Clare Harrison	Lab	Andrew Cregan	Lab
Waltham Forest	Simon Miller	Lab	Gerry Lyons	Lab
Wandsworth	Maurice Heaster	Con	Guy Senior	Con
Westminster	Suhail Rahuja	Con	Tim Mitchell	Con
City of London	Mark Boleat	Ind	Andrew MCMurtrie	Ind

## 9. Note of borough nominations to the employers side of the Greater London Employment Forum

### 9(a) Greater London Employment Forum

<b>Borough</b>	<b>Rep</b>	<b>Party</b>	<b>Deputy</b>	<b>Party</b>
Barking & Dagenham	Bill Turner	Lab	Irma Freeborn	Lab
Barnet	Richard Cornelius	Con	Daniel Thomas	Con
Bexley	Colin Tandy	Con	Linda Bailey	Con
Brent	Roxanne Mashari	Lab	Margaret McLennan	Lab
Bromley	Tim Stevens J.P.	Con	Diane Smith	Con
Camden	Theo Blackwell	Lab	Maeve McCormack	Lab
Croydon	Mark Watson	Lab	Simon Hall	Lab
Ealing	Yvonne Johnson	Lab	Cllr Hynes	Lab
Enfield	Doug Taylor	Lab	Dino Lemonides	Lab
Greenwich	Chris Kirby	Lab		
Hackney	Sophie Linden	Lab	Jules Pipe	Lab
Hammersmith & Fulham	Ben Coleman	Lab		
Haringey	Ali Demirci	Lab	Claire Kober	Lab
Harrow	Kiran Ramchandani	Lab	Graham Henson	Lab
Havering	Osman Dervish	Con	Melvin Wallace	Con
Hillingdon	Philip Corthorne	Con		
Hounslow	Ajmer Gewal	Lab		
Islington	Andy Hull	Lab		
Kensington & Chelsea	Paul Warrick	Con		
Kingston upon Thames	Eric Humphrey	Con	David Cunningham	Con
Lambeth	Paul McGlone	Lab	Jack Hopkins	Lab
Lewisham	Kevin Bonavia	Lab	Joe Dromey	Lab
Merton	Mark Allison	Lab	Nick Draper	Lab
Newham	Ken Clark	Lab	Lester Hudson	Lab
Redbridge	Kam Rai	Lab	Jas Athwal	Lab
Richmond upon Thames	David Marlow	Con		
Southwark	Fiona Colley	Lab	Johnson Situ	Lab
Sutton	Simon Wales	LD		
Tower Hamlets	David Edgar	Lab		
Waltham Forest	Peter Barnett	Lab	Gerry Lyons	Lab
Wandsworth	Cllr Guy Senior	Con		
Westminster	Angela Harvey	Con		
City of London	Revd Stephen Decatur Haines MA Deputy		Edward Lord, OBE, JP	

The appointments made under items 9b – 13 are proposed by Cllr Clyde Loakes (Waltham Forest) and seconded by Cllr Ravi Govindia (Wandsworth)

## 9(b) Appointment of Greater London Provincial Council Employers Side

<b>Borough</b>	<b>Rep</b>	<b>Party</b>
Barking & Dagenham	Dominic Twomey	Lab
Bexley	Colin Tandy	Con
Bromley	Tim Stevens JP	Con
Camden	Theo Blackwell	Lab
Croydon	Tony Newman	Lab
Enfield	Doug Taylor	Lab
Hackney	Sophie Linden	Lab
Hounslow	Katherine Dunne	Lab
RBK&C	Paul Warwick	Con
Kingston	David Glasspool	Co
Lambeth	Paul McGlone	Lab
Lewisham	Kevin Bonavia	Lab
Sutton	Simon Wales	Lib Dem
Waltham Forest	Stuart Emmerson	Lab
Westminster	Angela Harvey	Con

## 10.Appointment of London Councils Executive (including Portfolios)

- **Mayor Jules Pipe** (Lab, Hackney) Chair
- **Cllr Claire Kober** (Lab, Haringey) Deputy Chair and **Infrastructure and Regeneration**
- **Cllr Teresa O'Neill OBE** (Con, Bexley) Vice-Chair and **Health**
- **Cllr Ruth Dombey** (Lib Dem, Sutton) Vice-Chair
- **Mr Mark Boleat** (Ind, City) Vice-Chair
- **Cllr Ray Puddifoot MBE** (Con, Hillingdon) **Adult Social Care**
- **Cllr Peter John OBE** (Lab, Southwark) **Children, Skills and Employment**
- **Cllr Lib Peck** (Lab, Lambeth) **Crime and Public Protection**
- **Cllr Philippa Roe** (Con, Westminster) Conservative Group lead on **Devolution and Public Services Reform** and will lead on Skills for her party.
- **Mayor Sir Steve Bullock** (Lab, Lewisham) **Housing**
- **Cllr Julian Bell** (Lab, Ealing) **TEC**

**Substitutes** Labour: Cllr Clyde Loakes (Waltham Forest), Cllr Doug Taylor (Enfield)

Conservative: Cllr Ravi Govindia (Wandsworth), Cllr Kevin Davis (Kingston), Cllr Richard Cornelius (Barnet)

## 11.Appointment of party group lead members

Policy area	Portfolio holder	Party lead (Labour)	Party lead (Conservative)	Other
*Chair including: <ul style="list-style-type: none"> <li>Finance and Resources</li> <li>Devolution and Public Service Reform (Labour Group Lead)</li> <li>Overall Strategy</li> </ul> The Chair's portfolio also includes Welfare Reform, Arts and Culture and Improvement	Mayor Jules Pipe		Cllr Teresa O'Neill OBE  See also below for separate Conservative Group Lead for Devolution and Public Service Reform	
Health	Cllr Teresa O'Neill OBE	Cllr Darren Rodwell		Cllr Ruth Dombey
Adult Services	Cllr Ray Puddifoot MBE	Cllr Richard Watts		
Housing	Mayor Sir Steve Bullock		Cllr Ravi Govindia	
Children, Employment and Skills	Cllr Peter John OBE		Cllr David Simmonds CBE (Skills lead is Cllr Roe)	
Devolution and Public Services Reform (Conservative Group Lead)	Cllr Philippa Roe (also Party lead on Skills)	See above for Chair's portfolio		
Crime and Public Protection	Cllr Lib Peck		Cllr Richard Cornelius	
Greater London Employment Forum	Cllr Doug Taylor		Cllr Angela Harvey	Cllr Richard Clifton
Transport and Environment	Cllr Julian Bell	Cllr Feryal Demirci	Cllr Timothy Coleridge	Cllr Jill Whitehead
Capital Ambition	Mr Edward Lord	Cllr S Alambritis Cllr Jas Athwal	Cllr David Simmonds CBE Cllr Nicolas Paget-Brown	
Grants	Cllr Paul McGlone	Cllr Forhad Hussain	Cllr Stephen Carr	Cllr Simon Wales
Equalities	Cllr Sarah Hayward			
Infrastructure and Regeneration	Cllr Claire Kober		Cllr Philippa Roe	
Pensions CIV Sectoral Joint Committee	Mark Boleat	Cllr. Yvonne Johnson	Cllr. Maurice Heaster	

### Equalities:

- Cllr Sarah Hayward (Camden, Lab)

### Group whips

- Labour** Cllr Clyde Loakes (Waltham Forest)
- Conservative** Cllr Ravi Govindia (Wandsworth)

## **12. Appointment of Audit Committee and election of its Chair and Deputy Chair**

- Cllr Roger Ramsey (Havering, Con) Chair
- Cllr Stephen Alambritis (Merton, Lab)
- Mr Roger Chadwick (City, Ind)
- Cllr Jas Athwal (Redbridge, Lab)
- Cllr Simon Wales (Sutton, Lib Dem)

**Substitutes** Labour: Cllr Paul McGlone (Lambeth), Cllr Theo Blackwell (Camden)  
Conservative: Cllr Damian White (Havering)

## **13. Appointment of Capital Ambition Board and election of its Chair and Deputy Chair**

- Mr Edward Lord OBE JP (City, Chair)
- Cllr Stephen Alambritis (Merton, Lab, Deputy chair)
- Cllr Jas Athwal (Redbridge, Lab)
- Cllr David Simmonds (Hillingdon, Con)
- Cllr Nicholas Paget-Brown (RBK&C, Con)

**Substitutes** Labour: Cllr Paul McGlone (Lambeth) Cllr Theo Blackwell (Camden)  
Conservative: Cllr Kevin Davis (Kingston)

## **14. YPES Board**

- Cllr Peter John OBE (Southwark, Lab)
- Cllr David Simmonds CBE (Hillingdon, Con)

## **15. Constitutional matters**

Leaders Committee agreed the variations set out in the reports to:

A: Minor Variation to London Councils Governing Agreement

B: Amendments to London Councils Standing Orders

C: Approval of, and Amendment to London Councils Scheme of Delegation to Officers

D: Terms of Reference for Committees

## **16. London Councils meeting dates 2016/17**

Leaders' Committee agreed the meeting dates for 2016/17

## **17. Annual Review**

Leaders' Committee agreed to note the annual review.

#### **18. Any other business**

There was no other business.

The meeting ended at 11:45

# London Councils

Minutes of the London Councils Leaders' Committee held on 7 June 2016  
Mayor Jules Pipe chaired the meeting

## Present:

BARKING AND DAGENHAM  
BARNET  
BEXLEY  
BRENT  
BROMLEY  
CAMDEN  
CROYDON  
EALING  
ENFIELD  
GREENWICH  
HACKNEY  
HAMMERSMITH & FULHAM  
HARINGEY  
HARROW  
HAVERING  
HILLINGDON  
HOUNSLOW  
ISLINGTON  
KENSINGTON & CHELSEA  
KINGSTON  
LAMBETH  
LEWISHAM  
MERTON  
NEWHAM  
REDBRIDGE  
RICHMOND UPON THAMES  
SOUTHWARK  
SUTTON  
TOWER HAMLETS  
WALTHAM FOREST  
WANDSWORTH  
WESTMINSTER  
CITY OF LONDON  
LFEPa

Cllr Darren Rodwell  
Cllr Richard Cornelius  
Cllr Teresa O'Neill OBE  
Cllr M. A. Butt  
Cllr Stephen Carr  
Cllr Sarah Hayward  
Cllr Tony Newman  
Cllr Julian Bell  
Cllr Doug Taylor  
Cllr Denise Hyland  
Mayor Jules Pipe  
Cllr M. Cartwright  
Cllr Claire Kober  
Cllr Sachin Shah  
Cllr Roger Ramsey  
Cllr David Simmonds  
Cllr S. Curran  
Cllr Richard Watts  
Cllr Nicholas Paget-Brown  
Cllr Kevin Davis  
Cllr Lib Peck  
Mayor Sir Steve Bullock  
Cllr Stephen Alambritis  
Cllr Lester Hudson  
Cllr Elaine Norman  
Cllr Lord True  
Cllr Peter John OBE  
Cllr Ruth Dombey  
-  
Cllr Clyde Loakes  
Cllr Ravi Govindia  
-  
Mr Mark Boleat  
-

## Apologies:

HAMMERSMITH & FULHAM  
HILLINGDON  
NEWHAM  
REDBRIDGE  
TOWER HAMLETS  
WALTHAM FOREST  
WESTMINSTER

Cllr Stephen Cowan  
Cllr Ray Puddifoot MBE  
Mayor Sir Robin Wales  
Cllr Jas Athwal  
Mayor John Biggs  
Cllr Chris Robbins  
Cllr Philippa Roe

Ex officio (under the provisions of Standing Order 2.2)

CAPITAL AMBITION  
GRANTS

Mr Edward Lord JP OBE CC  
Cllr Paul McGlone

Officers of London Councils were in attendance:

### **1. Apologies for absence and announcement of deputies**

The deputies listed above were noted.

### **2. Declarations of interest**

Cllr Julian Bell (Labour, TEC, Ealing) declared a non-pecuniary interest in item 8 *London Housing Proposition* as a tenant of a Housing Association

### **3. Minutes of Leaders' Committee meeting held on 22 March 2016**

Leaders' Committee agreed the minutes of the Leaders' Committee meeting held on 22 March 2016.

### **4. Devolution and Public Service Reform – Update**

The Chair introduced the report saying:

- The item provides an update on two key aspects of devolution activity:
  - It updated Leaders on negotiations with Government on
    - Employment
    - Skills and
    - Health and social care
  - It included updates from the following borough groupings:
    - Central London Forward
    - Local London
    - South London Partnership
    - West London Alliance



- On Employment, London Councils was now in an intensive phase of joint work with DWP to design the Work and Health programme, and to develop the commissioning strategy by summer 2016. We continued to push the DWP to maximise the control and influence that borough groupings would have over the local tailoring of all national programmes
- On Skills, the Government had indicated that the Adult Education Budget (AEB) would be devolved to London government from 2018/19 onwards
- On Health and Social Care, the focus across London was on supporting and learning from the five pilots, working through the pan-London Devolution Programme Board. A report later on today's agenda emphasised the importance of harnessing, not only the pilots, but also the broader health transformation agenda in order to deliver borough priorities.

Leaders' Committee agreed to note the report.

## **5. Business rates devolution for London**

The Chair also introduced this report saying:

- It was Government's intention to allow local government *as a whole* to retain 100% of business rates by 2020
- Leaders' Committee had already agreed overarching ambitions for the reforms; to work jointly with the Mayor/GLA on a London Proposition for Business Rates; and to set up a small working group of Leaders to oversee the work
- That work had led to the draft 'Statement of Principles' being considered today – the result of broad collective discussion and input from Chief Executives, Treasurers, and the GLA – and which had been circulated and discussed informally amongst Leaders over the previous few weeks
- Government had announced its desire to work with London on piloting the introduction of the reforms, and would be consulting more broadly on the system

changes and the services to be transferred to councils, in early July

- He hoped Leaders' Committee could finalise the statement, agree it with the new Mayor, and submit it to Government as soon as possible, and certainly before the end of June.

He then invited the Interim Director: Finance, Performance and Procurement to highlight some of the key issues underlying the paper and he did as follows:

- London was different:
  - There was the challenge of sustaining economic and population growth
  - Property market and rating list were nothing like the rest of the country
- Therefore need to 'decouple' London's funding from the rest of England
  - It did not necessarily mean full 100% retained in London – although it could
  - The current revaluation approach which increased taxes in one part of the country but lowered them elsewhere benefited neither London, London businesses nor local government in the rest of the country, whose taxbase was artificially suppressed
  - Local control of thresholds, reliefs and discounts was needed to manage London's very different economic circumstances and rating list.
- Rate retention did not mean self-sufficiency for boroughs – there would be redistribution: the question was, who decided?
  - Future needs assessment should reflect London priorities and circumstances
  - Boroughs should be rewarded both for growing their economies and for contributing to the overall sustainable growth of London.
  - London government should decide
- Risk needed to be managed, whether considering the risk of appeals, decline in taxbase or spend pressure in transferred services, London needed to balance the level of risk it assumed against the level of real control it acquired.

Cllr Richard Watts (Labour, Islington) agreed with the principle but cautioned on the transfer of funding via this route for certain welfare benefits – such as Attendance Allowance and Cllr

Richard Cornelius (Conservative, Barnet) argued that there needed to be a balanced about incentive and need.

Cllr Ravi Govindia (Conservative, Wandsworth) argued that the principles on governance agreed with the previous Mayor should stand. The Chair concurred with this view.

Cllr Stephen Carr (Conservative, Bromley) felt that specific London issues needed to be reflected strongly in the Government's proposed Needs Review. This included London demographics, the cost of housing and the physical size of local authorities and the costs this could imply. Councillor Taylor also emphasised the importance of the Needs Review.

Leaders Committee agreed:

- the 'statement of principles' for business rate devolution in London, as set out in an appendix to the report
- to seek agreement with the Mayor of London to submit the statement of principles jointly by the end of June, and to delegate final approval of any significant amendments required to elected officers via the urgency procedure and
- to note that there would be ongoing discussions to explore with Government the early introduction of elements of business rate devolution in a London 'pilot'.

## **6. Delivering excellence in the education system in London**

Cllr Peter John OBE (Labour, Children, Skills and Employment, Southwark) introduced the report as follows:

- The report outlined the key proposals in the Government's *Educational Excellence Everywhere* White Paper, and subsequent Education for All Bill, announced in the Queen's Speech on 18<sup>th</sup> May.
- The Government had moved away from its original commitment to force all maintained schools into academy status – it now planned to convert all maintained schools in underperforming or under capacity local authority areas. It was not yet clear how these would be defined and, therefore, how many schools in London could be affected. In London there was a risk that forced academisation on any scale risked destabilising an already high performing school system, particularly coming at a time when the Government planned to introduce a new National Funding Formula that was likely to see significant funding reductions to London's schools

- The White Paper outlined three key roles for local authorities in an all-academy system:
  - Ensuring every child had a school place
  - Ensuring the needs of vulnerable pupils were met
  - Acting as champions for all parents and families.
- However, the White Paper did not set out any new powers for local authorities to fulfil these substantial roles and subsequent remaining statutory duties. Without significant leverage it would be challenging for local authorities to be able to continue to deliver these duties, for example places planning, in an increasingly academised education system
- London Councils had not yet taken a public position on the proposals set out in the White Paper and Education for All Bill.

Cllr David Simmonds (Conservative, Hillingdon) endorsed the report as the right way forward and made some further points:

- On the funding formula he had a sense from discussions with Treasury officials that services covered by the High Needs Block may become a call on Business Rates or a charge on Council Tax
- London's excellent record on school improvement should be emphasised and the example of Knowsley Council illustrated the risks associated with academisation - all its secondary schools had become academies and none offered 'A' levels.

Cllr Lord True (Conservative, Richmond) also endorsed the approach set out in the report and expressed his particular concern about the unnecessary proposal to transfer land. He wanted that to be lobbied against and the Chair concurred with his view.

Leaders' Committee agreed a collective response to the proposals to inform lobbying work around the Education for All Bill, particularly in relation to:

- Increased academisation of the education system
- A newly defined role for London local government in relation to education
- Removal of responsibilities from local authorities including school improvement and alternative provision
- Ability of local authorities to deliver their remaining duties in relation to education.

## **7. Health and Care Transformation**

Cllr Teresa O'Neill OBE (Conservative, Health and Adult Care, Bexley) introduced the report saying:

- The purpose of the report was to update colleagues on health and care transformation planning in London
- Currently, there were two significant rounds of planning activity underway which shared a common goal - to improve the quality of health care in the capital, transform how Londoners access their health and care support needs and create new financially sustainable systems. The two parallel activities were health and care devolution and Sustainability and Transformation Planning (STPs)
- The report was primarily about STPs. An STP was expected to be a five year plan to deliver the Five Year Forward View, though there was a heavy emphasis on fixing the financial gap, particularly in the first year, and to provide a coherent plan to deliver the £22 billion efficiency as part of the Spending Review agreement with Government
- In relation to devolution, the delivery of credible and convincing STPs would attract financial support which could accelerate devolution planning. It would therefore be important to ensure that pilots and STPs supported each other
- Lobbying on funding for PrEP (Pre-Exposure Prophylaxis) which was an anti-retroviral (ARV) drug which may be prescribed to HIV negative people who were at high risk of contracting HIV to help prevent them from becoming infected, had taken place
- NHSE decided it would not fund PrEP drugs because it asserted that if it commissioned PrEP, it could be at risk of legal challenge from proponents of other 'candidate' treatments and interventions, if NHS England were to commission PrEP. PrEP would therefore not go forward through the NHSE consultation process. Instead, NHSE proposed setting up 'test sites' for two years in some local authorities, where PrEP would be available to those most at risk of contracting HIV
- Clearly, deciding not to proceed with plans to fund the national provision of PrEP not only posed a risk to London's at-risk population, but appeared to attempt to shift costs from NHSE to local government

- London Councils wrote to NHS Chief Executive Mr Simon Stevens and raised the issue directly with the Public Health Minister, Ms Jane Ellison MP, at a meeting on 14th April. The Minister acknowledged the strength of feelings and NHSE announced that it would reconsider its position at a specialist commissioning meeting in May
- Having reconsidered the issue, NHSE announced on 31 May that it would not fund PrEP as it stood by its legal advice that it did not have the legal power to commission it. It also announced that it would continue to work in partnership with Public Health England to run test sites.

Cllr Julian Bell (Labour, TEC, Ealing) welcomed Cllr O'Neill's statement but pointed to the sensitivities around acute reconfiguration in NW London and the fact that councils opposed to these reconfiguration plans were being asked to sign up to them in agreeing integration plans. The new Mayor of London should be approached to take up the question as it was a pan-London issue.

Cllr Carr argued that it was a very clinically-led plan and might reflect a desire to protect positions in certain parts of the system. Cllr Richard Watts (Labour, Islington) agreed and wanted to avoid this leading to a wasted opportunity.

Cllr Roger Ramsey (Conservative, Havering) pointed out that the ambitious devolution pilots were not coterminous with STPs and this presented additional challenges.

Leaders' Committee agreed that they recognised the importance of strong and credible London Sustainability and Transformation Plans to the success of health and care devolution in the capital and agree to support local and sub-regional working which ensured devolution pilot visions, plans and strategies featured prominently in STPs.

## **8. London Housing Proposition**

Mayor Sir Steve Bullock introduced the report as an update of the situation when the papers were circulated and Leaders' Committee agreed to note the report.

## **9. Minutes and Summaries**

Leaders' Committee agreed to note the minutes and summaries of:

- GLEF – 11 February, 2016
  - GLPC – 17 March, 2016
  - TEC – 23 March 2016
  - Audit Committee – 24 March 2016
- Executive – 10 May 2016.

The meeting resolved to exclude the press and public.

The meeting ended at 12:35.

# Leaders

## Devolution and Public Service Reform – Progress Report

Item no. 6

**Report by:** Doug Flight                      **Job title:** Head of Strategic Policy  
**Date:** 12 July 2016  
**Contact Officer:** Doug Flight  
**Telephone:** 020 7934 9805      **Email:** Doug.flight@londoncouncils.gov.uk

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**Summary:** This report notes progress on key elements of London Councils' devolution and public service reform programme.

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**Recommendation:** Leaders' Committee is asked to note progress, particularly in relation to:

- Skills – including work to influence the Area Reviews of Further Education and the review of Adult and Community Learning.
  - Health - including the work of the London health pilots, which are expected to lead to draft 'asks' of Government to support integration and reform.
  - Criminal Justice
  - Business Rates
  - Employment support – including progress towards reaching an agreement with DWP on the Work and Health Programme
  - Housing
-





# Devolution and Public Service Reform – Update

## Introduction

1. London Borough Leaders have driven a programme of work over the last two years in pursuit of devolution and reform of public services in London, working closely in partnership with the Mayor of London and the GLA. This led to the development of the London Proposition which set out practical ideas for further devolution to London in support of public service reform.
2. This report notes progress on negotiations with Government and partners in relation to key components of the London Proposition for devolution and public sector reform, in particular:
  - Skills
  - Health

The report also provides a brief update on devolution in relation to criminal justice, business rates and housing.

## Progress on Skills Devolution

3. London Councils and the GLA remain in a dialogue with the Government with the aim of ensuring that London remains on course as part of the first wave of skills devolution areas.

## Area Reviews

4. In 2015, the Government announced a programme of Area Reviews of post-16 education and training provision with a goal of delivering a rationalised FE sector, comprised of fewer, more financially sustainable institutions that are more responsive to local economic need. This process has been underway in London since March 2016.

## Changes in Area Review Timescale

5. London agreed a sub-regional approach to its area reviews, with two sub-regions (West and Central) starting in March 2016 and two (South and East) starting in May. It has now been agreed that all four sub-regional reviews should be aligned. They will now run

in parallel from September 2016, with the final Steering Group meeting taking place in either November or December. This will be helpful in ensuring London government influence on the final result.

### **Long-Listing of Emerging Area Review Options**

6. The Government's Joint Area Review Delivery Unit (JARDU) will be developing a long list of emerging options for institutional change in each sub-region over the summer. The first phase will focus mainly on finance, with the aim being to model and confirm the potential financial benefits (or otherwise) of proposed college groupings. Once the results of the modelling exercise have been obtained, JARDU will identify a short list of the most promising options, according to each option's ability to strengthen college's financial security and deliver the local, sub-regional and London-wide priorities for learners and employers. A more detailed assessment of these shortlisted options will then be developed for consideration by the sub-regional area review steering groups.
7. London Councils has commissioned the Learning and Work Institute (LWI) to work with boroughs and sub-regions to develop potential delivery models for adult skills to support borough input into both the Area and Adult and Community Learning Reviews. This work is due to complete by the end of August, allowing it to inform Steering Group meetings in September.

### **Adult and Community Learning Review**

8. Adult and Community Learning (ACL) funding in London is allocated by the Skills Funding Agency and provided mainly to local authorities and Specialist Designated Institutions (SDIs). ACL services spend just under 19% of the overall Adult Education Budget (AEB) in London.
9. The Adult and Community Learning (ACL) review was established after interest from around half of the ACL services and most of the SDIs to opt into London's area review. The ACL Review is being undertaken by HOLEX<sup>1</sup> and will establish the long term strategic direction of post-19 adult and community learning provision, provide a comprehensive picture of adult education in London and develop recommendations for the commissioning and delivery of ACL provision post-devolution. The ACL review

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<sup>1</sup> A national membership organisation for adult and community learning organisations

covers all ACL services commissioned by London boroughs, five SDIs<sup>2</sup> and a small number of other ACL providers<sup>3</sup>. All of these services/providers have agreed to participate in the review.

10. The review began in April 2016 and will run until November 2016. It will include an analysis of curriculum and funding data, supplemented by qualitative information from visits to all participating services and providers and stakeholder engagement. The ACL review will report into and inform the area review process at both a sub-regional and pan-London level.

### **Emerging Adult and Community Learning Issues**

11. The initial data and provider statements are showing that the services broadly have good or outstanding Ofsted ratings; are learner and community led; focus on getting adults into work; support those most disengaged and furthest away from integrating into society and have high satisfaction levels. Demand for ESOL and basic skills is greater than supply. There are a number of emerging issues, outlined below, that the review will explore further:

- The absence of a clear narrative on what is on offer or should be on offer;
- Curriculum duplication or commonality;
- Good practice but no common policy in a number of areas including ESOL and basic skills;
- Costly backroom services are often disproportionate to the size of the service being provided;
- Poor signposting of progression routes;
- No common policy on recruitment, training and development or salary level;
- Underdevelopment of impact and outcomes.

Emerging recommendations from the review will be considered by members both locally and at London Councils.

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<sup>2</sup> City Lit; Mary Ward; Morley College; WEA; Working Men's College

<sup>3</sup> Barnet & Southgate College; Richmond Adult Community College; The London Learning Consortium

## **Progress on Health and Care Devolution**

12. The London health devolution pilots are now well established and pan-London arrangements are in place to provide support to the pilots and to draw insights to:
- Inform a strategic view on the implications for sustainable and high quality health and care across the whole of London;
  - Ensure the learning from pilots is made available to other parts of London; and
  - Work with national partners to agree the conditions other parts of London would need to satisfy to unlock devolution from the contingent menus to support and accelerate their own transformation plans.
13. Pilot areas are beginning to develop “asks”, with support and input from partners, and the aim is to produce a first draft of the London “asks” of national partners during the summer. These are expected to focus on removing barriers to integration including the better utilisation of estates. The “asks” will need to be further refined with pilot areas and will need to be considered by Leaders’ in the autumn, in order to allow a report on proposals to Government for December 2016.
14. The London health and care devolution and collaboration initiatives are taking place against the background of the NHS’s own national planning exercise which is rooted in the ‘Forward View<sup>4</sup>’ and manifested in the Sustainability and Transformation Plans (STPs) which local health and care systems were due to be submitted by the end of June 2016. Broadly, the June submissions should seek to address three high level questions. Those are:
- What is the agreed base financial case across the footprint?
  - What are the strategic opportunities across the 5 year period?
  - What support would be necessary in 2016/17?
15. There is an expectation that following the June submission, STPs will fall into a number of separate waves for approval. The first wave is expected to be those approved for delivery following June submissions. The second wave is likely to have further work to do to lead to finalising plans for approval during the autumn. Finally, a third wave is expected to have finalised and had plans approved by the end of the financial year. Descriptors of how each wave of plans is characterised and expectations of content has not been published, nor has any clarity around the benefits to being in earlier waves, though it would appear that one of the most obvious benefits would be access to funding.

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<sup>4</sup> ‘Delivering the Forward View: NHS Shared Planning Guidance 2016/17 – 2020/21’

16. London Councils' Leaders' Committee received a report on STPs on 7 June 2016 and Leaders' may well wish to consider revisiting the issues raised by the STPs during the late summer or autumn, given the importance of the plans to the future transformation of health and care in the capital.
17. The London Health Board met on 28<sup>th</sup> June, chaired for the first time by the new Mayor of London. Progress on health and care devolution was discussed as was the role of the London Health Board in supporting this agenda.

### **Progress on business rates**

18. London Councils' Leaders' Committee received a report on 7 June 2016 and agreed a set of 'Statement of Principles' underpinning London's approach to Business Rates.
19. Following that meeting, officers met with the new Mayor of London's office and GLA officials, who indicated their agreement to a joint submission of the statement to Government, without any amendment. This position has subsequently been approved by the Mayor. We are therefore writing jointly to the Chancellor and the Secretary of State for Communities and Local Government, seeking the appointment of named senior civil servants to work with London's government on developing and implementing a business rates proposition for the capital.
20. At the time of writing CLG was still intending to issue the first consultation papers on business rate localisation during the first week of July, that is, shortly after the despatch date for this committee. This consultation is expected to cover changes to the business rates system that will require legislation, along with priorities for the transfer of grants and responsibilities to be funded from business rates in the future. Officers will update the committee verbally on progress with this anticipated consultation.

### **Progress on Employment Support Devolution**

21. The Spending Review announced the creation of a new Work and Health Programme that will launch from 2017 onwards. It contained a specific commitment that the Mayor of London and London boroughs will jointly commission employment support (outside the Jobcentre Plus regime), to assist the very long term unemployed and those with

health conditions and disabilities to (re)-enter work. The Work and Health Programme will provide employment support for Jobseekers Allowance (JSA) claimants unemployed for 2 years or more and for people with health conditions and disabilities. It will operate over a four year period (2017-2021).

22. On 10 May 2016, London Councils Executive considered the draft agreement with DWP on the delivery of the Work and Health Programme in London and approved the progress to date. Since then, London Leaders have discussed the proposed agreement at a sub-regional level as well. London Council officers, alongside officers from the London boroughs, sub-regional partnerships and the GLA, have continued discussions with DWP officials about the agreement and the design of the Work and Health Programme in the capital. The basis of the agreement to date is that London, via its four sub-regions, will lead the design, development, commissioning and management of the Work and Health Programme, working with DWP and within some core minimum national policy and commercial design elements.

23. DWP officials have since confirmed that London local government will be a joint signatory to the contract with appointed providers, alongside DWP. However, officials have now asked London to identify specific additional resources that we can add to DWP's core funding of the programme. These could include European Social Fund (ESF) and aligning some of the devolved Adult Education Budget (AEB) from 2018-19 onwards. This request is very late in the process. However, London Councils will respond and continue to push for the transfer of funding for the Work and Health Programme to London boroughs, which is still an option. The original timescale of starting the procurement process in summer 2016 is looking more challenging and may well be delayed until a final, satisfactory agreement between London boroughs and DWP is reached.

## **Progress on Criminal Justice Devolution and Reform**

24. The London Proposition presented a number of proposals for the devolution of crime and criminal justice responsibilities to London, including: the integration of London's blue light services, oversight of probation, and a proposal to test the devolution of youth justice budgetary, performance and commissioning responsibilities to the capital.

25. The Charlie Taylor review of youth justice, which was commissioned by the Ministry of Justice, was expected to be published shortly after this report was drafted. The report is expected to address the devolution and public service reform agenda.
26. An interim report of emerging findings from the Charlie Taylor review was published in February 2016 and included the following interim proposals:
- Giving local areas greater say in the way children are managed by devolving responsibility, control and money from Whitehall.
  - Re-designing the youth estate so that it can cater for a smaller, but more challenging, group of children in custody.
  - Placing education at the centre of youth custody, by drawing on the culture of aspiration and discipline which is evident in the best alternative provision schools.
  - Replacing youth prisons with smaller secure schools which help children master the basics in English and maths as well as providing high quality vocational education in a more therapeutic environment.
27. London boroughs, London Councils and MOPAC will wish to take stock of the final recommendations that Charlie Taylor sets out following his review of youth justice. The review may open up the potential for further discussions with MOPAC on next steps, including exploring the potential for collaboration in the light the approach that the Ministry of Justice takes following the review.

## **Housing**

28. Sir Steve Bullock and Cllr Ravi Govindia are involved in a dialogue on the delivery of housing in London, with the new Deputy Mayor for Housing. They have also recently met with Rt Hon Greg Clark MP, Secretary of State for Communities and Local Government to discuss housing supply in the capital. Subsequent discussions have taken place within party groups and a tripartite headline agreement has been floated, potentially involving Government, the Mayor and boroughs. This may take the form of a two-stage agreement which could present opportunities for boroughs to secure some of the flexibilities around housing and planning which were articulated in the earlier London proposition.



29. A separate report appears on today's agenda describing progress in relation to the London Housing proposition.

### **Recommendations**

Leaders' Committee is asked to note progress, particularly in relation to:

- Skills – including work to influence the Area Reviews of Further Education and the review of Adult and Community Learning.
- Health - including the work of the London health pilots, which are expected to lead to draft 'asks' of Government to support integration and reform.
- Criminal Justice.
- Business Rates.
- Employment Support.

### **Financial implications for London Councils**

None

### **Legal implications for London Councils**

None

### **Equalities implications for London Councils**

There are no direct equalities implications for London Councils as a result of this paper.



## Leaders' Committee

### Housing Proposition: Update

Item no: 7

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<b>Report by:</b>	James Paton	<b>Job title:</b>	
<b>Date:</b>	12 July 2016		
<b>Contact Officer:</b>	James Paton		
<b>Telephone:</b>	020 7934 9813	<b>Email:</b>	James.paton@londoncouncils.gov.uk

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#### Summary

Since the Mayoral elections on 5th May discussions have been continuing with City Hall and with the Government on shared principles in respect of the London Housing Proposition. Leaders' Committee reviewed the position reached at their last meeting.

This paper updates the Leaders' Committee on the progress of the tripartite discussions since 7th June, and on plans for the further development of boroughs' proposals for joint working on housing delivery.

#### Recommendations

Leaders' Committee is asked to use this report as an opportunity to discuss progress and offer further advice.



# **London Housing Proposition: Update**

## **Background and context**

1. Discussions on the London Housing Proposition have continued with City Hall and with the Government following the Mayoral election on 5th May. Engagement to date indicates that the Mayor and the new Deputy Mayor for housing are keen to work collaboratively with the boroughs to reach an agreement in principle with the Government.
2. Leaders discussed the initial engagement with the new Mayor on 7th June and agreed that discussions should continue with the aim of reaching an agreement with the Mayor and the Government in line with the direction set out in the London Housing Proposition.

## **Progress of tripartite discussions**

3. Since the last Leaders' meeting Sir Steve Bullock and Cllr Ravi Govindia have been involved in further dialogue with the new Deputy Mayor for Housing. They have also met with Rt Hon Greg Clark MP, Secretary of State for Communities and Local Government, to discuss housing supply in the capital. Discussions have taken place within party groups and at Leaders' Executive on 22nd June. At the time of dispatch discussions with City Hall were continuing at a political level, and Mayor Sir Steve Bullock and Cllr Ravi Govindia with the London Mayor again met the Secretary of State on 28th June.
4. Recent discussions have focused on a potential headline agreement between Government, the Mayor and boroughs. This might form the first stage of a two-stage process, which might provide an opportunity open more detailed discussions aimed at securing some of the flexibilities around housing and planning set out in the earlier London Housing Proposition.
5. Considering the process for taking forward any possible headline agreement towards implementation raises the issue of the potential need for improvements to governance and arrangements for closer engagement with the Mayor's team on housing and planning policy development and delivery.

## **Cross borough collaboration**

6. Leaders Committee on 7th June considered the headline proposals developed as part of the London Housing Proposition for a more collaborative approach to borough-led housing delivery, and indicated that officers should continue to develop these proposals further.
7. The chief executive led Housing Devolution Group convened in support of London Councils' work on devolution and public service reform has begun more detailed consideration of how a voluntary collaborative housing delivery vehicle could add value to the work of individual London boroughs.
8. Reflecting discussion at Leaders' and Executive Committees, this work is being framed as an entirely voluntary vehicle, focused on delivering practical benefits for participating boroughs and facilitating the sharing of best practice, joint working and joint investment. Once viable options have been developed this work will be reported to Leaders' Committee.

## **Next steps**

9. The Leaders Committee may wish to use this report as an opportunity to discuss progress on the tripartite discussions, note proposed work on a collaborative vehicle, and offer further advice.

## **Financial Implications for London Councils**

1. None

## **Legal Implications for London Councils**

2. None

## **Equalities Implications for London Councils**

3. None

## Leaders' Committee

### Meeting London's secondary school places need

Item no: 8

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<b>Report by:</b>	Caroline Dawes	<b>Job title:</b>	Head of Children's Services
<b>Date:</b>	12 July 2016		
<b>Contact Officer:</b>	Caroline Dawes		
<b>Telephone:</b>	020 7934 9793	<b>Email:</b>	Caroline.dawes@londoncouncils.gov.uk

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#### Summary

The rising demand for school places is now reaching secondary school level. This presents a more complex challenge for London local government than at primary level in terms of securing larger sites and appropriate levels of funding, which will require more creative and collaborative efforts to manage. This report sets out the benefits of quantifying the scale of the challenge facing London local government over the next eight years and identifying areas that may need additional support in order to provide sufficient places within this timescale. The report suggests next steps to enable local authorities to be able to deliver these places to meet this predicted increase in demand, including through working with key partners and providing targeted support.

#### Recommendations

Leaders' Committee is asked to comment on the analysis of the scale of the challenge and the intention to provide targeted support to areas identified without confirmed plans in place. It is also recommended that London local government consider developing local arrangements to ensure greater cross-borough collaboration on planning secondary places going forward.



# Meeting London's secondary school place need

## Introduction

1. London local government has successfully managed an unprecedented demand for additional school places in London over the past decade. From 2010-2015 London's pupil population increased by 112,000, which amounts to 35% of the overall national pupil growth during this timeframe. Such rapid growth, alongside insufficient capital funding from the Department for Education (DfE) and higher costs of creating places in the capital, have intensified London's school place challenge.
2. And this growing need for places is forecast to continue to increase in London. London Councils is predicting that the capital needs an additional 113,000 places between 2015-2020 to cope with rising demand. This amounts to 78,275 places at primary level and 34,835 at secondary.
3. At the same time that London has experienced considerable increases in demand for places, the DfE has been rolling out its Free School programme which has its own capital funding budget. Of the first wave of Free Schools set up in London between 2011-2013, only 11 (23%) were in areas of high need. Free schools were not originally conceived to meet demand for places, but due to ongoing pressure the DfE has begun to work more closely with local authorities to better align new schools with areas of high need. However, the Ministerial commitment to deliver 500 free schools nationally by 2020 will put pressure on the DfE to expedite free school provision wherever sites are available.
4. During the first few years primary schools experienced the bulk of the increase in demand for places, but this wave has been working its way through primary schools and is now reaching London's secondary schools. London Councils is predicting that London's secondary school places shortfall will increase yearly between the years 2015 and 2020, if new places are not created. Table 1 (see next page) provides a yearly breakdown of London's school places shortfall.



Table 1 yearly shortfall of pupil places in London schools 2015/16 to 2019/20

	2015/16	2016/17	2017/18	2018/19	2019/20	Total
<b>Primary</b>	13,620	16,814	18,417	16,095	13,329	78,275
<b>Secondary</b>	1,906	3,333	5,481	10,106	14,009	34,835
<b>Total</b>	15,526	20,147	23,898	26,201	27,338	113,110

5. In 2019/20 the secondary school places shortfall will be larger than primary for the first time since the school places pressure began, with a predicted 13,329 primary places needed compared to 14,009 at secondary.
6. Demand for primary places remains significant but the increase for secondary places presents local government with an additional challenge in terms of planning for sufficient places in the system.
7. London Councils has been working with the Association of London Directors of Children's Services (ALDCS) and the Greater London Authority (GLA) to understand the scale of the predicted increase in demand for secondary places by 2023/24 and to consider options to work with local authorities to ensure sufficient places are created to meet this demand.

### **Scale of delivering sufficient secondary school places by 2023/24**

8. All local authorities complete a school capacity survey (SCAP), a statutory data collection, the results of which are published by DfE. To supplement this information London Councils collated data from all London local authorities used to inform individual council cabinet reports on school place projections and plans beyond 2020.
9. London Councils' preliminary analysis of the borough data reveals that London local authorities predict that they collectively will need 572 secondary forms of entry by 2023/24. Of these, 422 forms of entry are already planned for, although these are at different stages of development. However, 150 forms of entry have not yet been planned for, at the time of collating the information.

10. Of the 422 forms of entry where plans are in place, 122 have both funding and site secured. Further analysis will be required to better understand the stage which development plans are at and when they are likely to be confirmed. This process should also help identify whether there are any hurdles that additional support could help with, such as acquiring appropriate sites, overcoming planning restrictions or securing additional funding to meet the Building Research Establishment Environment Assessment Method (BREEAM) standards.
11. Where boroughs have outlined plans, irrespective of development stage, forms of entry will be created either through expanding existing schools and new schools being set up. The data shows that 273 forms of entry are planned in new secondary schools to be opened by 2023/24 and 149 forms of entry are planned in existing secondary schools in the same timeframe.

### **The secondary school places challenge for London**

12. London local government has successfully met the surge in demand for school places experienced in the capital over the past decade largely by expanding capacity in existing schools, particularly at primary level. As demand reaches secondary level, it will not be so easy to find similar solutions.
13. Generally, secondary schools tend to be larger than primary schools. In order to provide a sustainable, broad and balanced curriculum there is a presumption by government that primary provision should have at least two forms of entry and secondary provision have at least four forms of entry. As this is the minimum requirement, many schools across the country have more forms of entry.
14. London secondary schools are, on average, two forms of entry larger than the national average to meet the needs of its existing pupil population. As a result, according to DfE data, 16 per cent of all London secondary schools are either at or above full capacity.
15. While some of the demand will be met through schools with existing capacity and redesigning schools operating at maximum capacity, new schools will be needed in some areas.

16. Secondary schools need a specialist mix of classrooms, e.g. science labs, to deliver the broad curriculum entitlement to their pupils. Therefore expansion by a single form of entry is not always appropriate. Even where capacity for one classroom is available there may not be sufficient capacity or funding available to provide the full specialist curriculum entitlement.
17. Secondary schools generally require larger sites to accommodate this range of provision. However, identifying suitably sized sites for secondary schools is complex in London where land is at a premium and there are a range of competing priorities, such as increasing housing supply and protecting green space, for local authorities to contend with.
18. Where appropriate land is available, it is often very difficult to purchase the site. The DfE basic need funding allocation does not include funding for sites. Therefore, local authorities often have to fund the purchase from their own resources in order to secure the site, ahead of identifying a school provider.
19. The lead-in times for schools to acquire sites, complete planning requirements and undertake any building work means that it can be at least three – and more often four or five – years before a new school is ready to take in pupils. This means that a school approved this year might not be taking in pupils until 2020 based on optimistic estimates.
20. One of the biggest challenges facing local authorities in securing sufficient places is the funding shortfall. Basic need funding from the government only met 59% of the total cost to provide school places during 2010-2015. The remaining 41% funding shortfall had to be met by London local government in order to secure enough school places for all the children that required one.
21. The challenges set out above highlight how the process of providing secondary places is inherently more complicated than with primary places. When the bulk of the increase in demand for places was felt at primary level local authorities managed to meet most of this demand locally largely through expansion of existing schools. However, with demand for places now reaching secondary schools London local government is facing a larger challenge. The lack of

appropriate sites and funding options will require creative solutions and collaborative cross-borough efforts to address.

22. Recent DfE data has shown that 20 per cent of all pupils in London (approximately 80,000) currently attend a secondary school in London that is outside the local authority they live in. This percentage could change dramatically as demand increases and locally available places become limited. To be able to plan effectively it is important that local authorities work across borough boundaries to be able to factor their neighbouring authorities' plans into their own plans to meet demand in order to avoid double-counting and ensure value for money.
23. London Councils has been working with ALDCS and the GLA to pool intelligence and expertise that could underpin collaborative work to develop a London-wide analysis of secondary school places planning over the next eight years. The purpose of this work would be to describe the detail and scale of the challenge in providing sufficient school places, identify areas that may need additional support and to foster greater cross-borough collaboration.
24. This work will provide a snapshot of need for places forecast up until 2023/24, including an overview of plans in place to meet this need (which is set out in paragraphs 6-9 of this report). It will help to identify areas where additional support could be offered to ensure sufficient places are made available by 2023/24. Using this information to support collaboration between boroughs ALDCS intend to fund a consultant to undertake some targeted work in areas where confirmed plans are not yet in place to provide some problem-solving support, including brokering potential cross-borough partnerships. This process should also help to identify any common issues with the planning process that London Councils could help to fix.

## **Next steps**

25. Incorporating guidance from Leaders' Committee, London Councils will finalise its analysis of the scale of the challenge and identification of areas that may need additional support, and disseminate to local authorities and key partners.
26. London Councils will initiate conversations with the Regional School Commissioners, Education Funding Agency and faith groups with the aim of

joining up planning efforts to avoid duplication of effort and deliver an effective planning system across the capital.

27. In addition, London Councils will produce its annual *Do the Maths* publication in the summer that sets out the scale of the need for places at both primary and secondary, and presents a list of lobbying asks to help improve the school places planning system. This document will be informed by London Councils' work on secondary school place planning.

### **Recommendations**

28. Leaders' Committee is asked to comment on the analysis of the scale of the challenge and the intention to provide targeted support to areas identified without confirmed plans in place. It is also recommended that London local government consider developing local arrangements to ensure greater cross-borough collaboration on planning secondary places going forward.

### **Financial Implications for London Councils**

29. None

### **Legal Implications for London Councils**

30. None

### **Equalities Implications for London Councils**

31. None

# Leaders' Committee

## Summaries and Minutes

Item no: 9

**Report by:** Derek Gadd      **Job title:** Head of Governance  
**Date:** 12<sup>th</sup> July 2016  
**Contact Officer:** Derek Gadd  
**Telephone:** 020 7934 9505      **Email:** [Derek.gadd@londoncouncils.gov.uk](mailto:Derek.gadd@londoncouncils.gov.uk)

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**Summary**      Summaries of the minutes of London Councils

**Recommendations**      Leader's Committee is recommended to note the attached minutes:

- Grants Committee – 9 March
- Pensions CIV Sectoral Joint Committee – 14 June 2016
- Executive – 21 June 2016

**LONDON COUNCILS GRANTS COMMITTEE -  
9 March 2016**

Minutes of the Grants Committee held at London Councils, 59½ Southwark Street, London SE1 0AL on Wednesday 9 March 2016

London Borough & Royal Borough:

Representative:

Barking and Dagenham  
Bexley  
Brent  
Bromley  
Camden  
City of London  
Ealing  
Enfield  
Greenwich  
Hackney  
Hammersmith and Fulham  
Haringey  
Harrow  
Havering  
Hounslow  
Islington  
Kensington and Chelsea  
Lambeth  
Lewisham  
Merton  
Newham  
Redbridge  
Richmond  
Southwark  
Sutton  
Waltham Forest  
Wandsworth

Cllr Cameron Geddes (Dep)  
Cllr Don Massey  
Cllr Michael Pavey  
Cllr Stephen Carr  
Cllr Abdul Hai  
Ms Alison Gowman  
Cllr Ranjit Dheer  
Cllr Yasemin Brett  
Cllr Denise Scott-McDonald  
Cllr Antoinette Bramble (Dep)  
Cllr Sue Fennimore  
Cllr Peter Morton  
Cllr Sue Anderson  
Cllr Melvin Wallace  
Cllr Sue Sampson  
Cllr Asima Shaikh  
Cllr Gerard Hargreaves  
Cllr Paul McGlone (Chair)  
Cllr Joan Millbank  
Cllr Edith Macauley MBE  
Cllr Lester Hudson (Dep)  
Cllr Farah Hussain (Dep)  
Cllr Meena Bond  
Cllr Michael Situ  
Cllr Simon Wales  
Cllr Clyde Loakes  
Cllr Guy Senior

London Councils officers were in attendance.

**1. Apologies for Absence and Announcement of Deputies**

Apologies were received from Cllr Darren Rodwell (Barking and Dagenham), Cllr Daniel Thomas (LB Barnet), Cllr Jonathan McShane (LB Hackney), Cllr Douglas Mills (LB Hillingdon), Cllr Julie Pickering (Kingston upon Thames), Cllr Forhad Hussain (LB Newham), Cllr Dev Sharma (LB Redbridge), Cllr Rachel Saunders (LB Tower Hamlets), Cllr Liaquat Ali (LB Waltham Forest), Cllr James Maddan (LB Wandsworth) and Cllr Steve Summers (City of Westminster).

**2. Declaration of Interest**

No interests were declared.

**3. Minutes of the Grants Committee held on 18 November 2015**

Cllr Carr suggested that the minutes did not fully reflect the lack of support for the ESF programme.

The minutes of the meeting on 18 November 2015 were agreed.

**4. Review of London Councils' Grants Programme**

The Chair introduced the item by providing some background to the current position of the Grants Scheme:

The current grants programme delivered jointly by the London local authorities under the London Grants Scheme was due to conclude in March 2017.

In July 2015 London Councils Grants Committee embarked on a review to inform future decisions by Grants and Leaders' Committee as to the continued delivery of a pan-London grants programme at the conclusion of the current programme in 2017.

The Review involved consideration, analysis and evaluation of a number of sources of information and factors relevant to the decision. In particular, it sought and analysed the views of stakeholders provided through established sector arrangements and a formal consultation undertaken between July and October 2015. It evaluated evidence relating to the operation and impact of the current grants programme. Specific consideration was given to the equalities impacts arising from the operation of the current programme and those which may have arisen in delivering a future programme including one which may have differed in scope. Regard was also had to the pressures on local authority budgets arising from significant cuts to local government funding in recent years and the additional adverse impact of the Comprehensive Spending Review announced on 25 November 2015 – subsequently confirmed by the final Local Government Financial Settlement announced on 8 February 2016 – which would reduce local authority funding further.

The evaluation and analysis by officers was considered by Grants Committee on 18 November 2015 and Leaders' Committee on 8 December 2015, which agreed a new grants programme should be delivered from April 2017 (retaining the principles underpinning the current programme) and that it was minded, subject to further consultation, to endorse future priorities around combatting sexual and domestic violence and on poverty through worklessness, on tackling homelessness (subject to certain provisos) but not to support a priority around capacity building for the third sector. Further, Leaders' Committee resolved that officers should work to strengthen programme management and relationships with boroughs at a local level to support the management of each priority and delivery of outcomes.

A subsequent additional consultation took place from 17 December 2015 to 22 January 2016 to seek further views on the position the Committee was minded to take as outlined above. This report summarised the findings of this consultation in presenting relevant evidence and information to the Committee in taking their decision to make recommendations to Leaders' Committee on the future scope of the next grants programme. This included evidence in the form of a report commissioned from Homeless Link into homelessness need in London and information gathered at a London Councils borough event focused on sexual and domestic violence which took place on 23 February 2016.

There was also other work currently underway by London Funders (and funded by the City Bridge Trust) to review infrastructure support in London and the outcome of that review was due to be delivered to London Councils at the end of March 2016.

The Chair then asked for questions and comments.

- Cllr Denise Scott-McDonald expressed her borough, Greenwich's concern over the potential loss of the capacity building priority and argued the importance of linking homelessness with job creation.
- Cllr Joan Millbank made clear that the proposals did not reflect any lack of appreciation of the importance of capacity-building going forward but that the boroughs budgetary situations had to be considered and she was delighted with the work on capacity-building being carried out by the City Bridge Trust. She went on to stress the importance of access to immediate housing as well as moving on support and that government policy was making responses to Homelessness more complex
- In response to a point made by Cllr Carr about the absence of previously agreed provisos in the report the Corporate Director Services replied that he was happy to make them clear in the report that was to go to Leaders' Committee on 22 March
- In response to a question from Cllr Gerard Hargreaves about where the financing would come from for any proposal on capacity-building that may come from the work by the City



Bridge Trust, the Corporate Director Services replied that none was anticipated and, in any event it was a matter for the committee to agree, or turn down any officer recommendation for increased funding

- Cllr Yasemin Brett welcomed the greater recognition of the issue of Homelessness in outer London boroughs, a point supported by Cllr Clyde Loakes and Cllr Don Massey. She went on to mention an increase in prostitution in her borough. In response to a request she made for increased use of new communications technology to facilitate discussions between officers and members in different agencies and reduce the number of meetings, the Chair asked officers to bring back proposals aimed at achieving that.
- Cllr Don Massey argued that in some instances, capacity-building money could be better spent by individual boroughs than on a pan-London basis.
- Cllr Michael Situ pointed out that his borough, Southwark, had started work on capacity building and stressed the importance of linking what the London Councils Grants Scheme and the boroughs were doing
- Ms Alison Gowman informed the committee that she was the deputy-chair of the City Bridge Trust. She had been heartened by the boroughs commitment to capacity-building and was keen to develop the work of the Trust with the Grants Committee and the boroughs.

The Chair summed up as follows:

- Discussions on how to develop a new understanding of how to lead and participate in capacity-building were to continue
- He drew attention to the exchange of letters between Mr Bob Green, chair of LVSF and Mayor Jules Pipe, chair of London Councils and said that the letter from Mr Green could have been read as suggesting that equalities issues were not being addressed, Cllr McGlone considered that assertion to be fundamentally wrong

Grants Committee unanimously agreed:

- To make recommendations to Leaders' Committee to agree to deliver a Grants Programme from April 2017 operating in accordance with the current principles and focused on the following priorities –
  - Priority 1 Combatting Homelessness
  - Priority 2 Tackling Sexual and Domestic Violence
  - Priority 3 Tackling Poverty through Employment (European Social Fund match funded)
- That officers develop a proposal to work with City Bridge Trust on the implementation of the review into infrastructure support in London (being undertaken by London Funders) and that this be reported to the next meeting of the Grants Committee in July 2016

## **5. Priority 3 Poverty (Co-funded by ESF): Implementation of Committee's Decisions**

The Chair introduced the item:

- The last cycle of the national ESF programme, including the London Councils ESF programme, had closed in December 2015. It half funded the Committee's Priority 3 Tackling Poverty through Employment
- London Councils was close to signing the agreement for its new programme with the GLA, which managed the overall ESF programme in London. Delivery would run to the end of 2018 and have a value of £22 million
- As in the last programme, each element would be half funded by ESF and half funded by the boroughs including £3 million allocated in principle by the Grants Committee for this purpose at its meeting in December 2014. This allocation was made for three years but subject to the outcome of the Review of Grants. The

agreements with the providers of the services would therefore enable London Councils to terminate them at the end of 2016/17 if members decided not to proceed with the Grants Programme beyond then

- The Priority would be delivered by third sector organisations through an open and competitive application process based on service specifications and officers were taking care to ensure outcomes would be delivered fairly across all boroughs.

The Chair asked for questions or comments

- Cllr Don Massey questioned how a decision in the EU Referendum to withdraw from the EU would affect the ESF Programme and the Corporate Director Services replied that there was no clarity on this point but he thought it unlikely that changes would come into effect sufficiently rapidly to have any effect
- Cllr Simon Wales asked about the feasibility of integrating Homelessness and Employment and the Chair sought an assurance from officers that this link was to be rock solid and would not be an aspiration but an obligation.

Grants Committee agreed:

- To note the progress on implementing its previous decisions and the findings on the Review of Grants in respect of bringing Homelessness and Employment Support closer together in boroughs
- That officers may:
  - Seek applications in a competitive process as soon as London Councils has a signed ESF agreement with the GLA (expected within one month)
  - Report on those applications, against the specification, to the Grants Executive subject to timing before any awards were made
  - Award the relevant grants to the successful organisations following this process of member approvals
  - Report on progress to the Committee at its next meeting in July, which would also be an opportunity for a report on the wider London Councils ESF programme.

## **6. Performance of Grants Programme**

The Head of Grants and Community Services introduced the report saying:

- This was London Councils' officers' quarterly report on the performance of the Grants Programme, covering the first three quarters of 2015/16, year three of the current funding cycle.
- At priority level, the outcomes for:
  - Priority 1 (homelessness) overall were 28% above profile in the first three quarters of 2015/16
  - Priority 2 (sexual and domestic violence) overall were 9% above profile in the first three quarters of 2015/16
  - Priority 3 (ESF tackling poverty through employment) overall were 1% above profile at completion

- Priority 4 (capacity building) overall were 3% above profile in the first three quarters of 2015/16
- This performance in the last three quarters meant that the number of interventions delivered in the 11 quarters combined since the start of the programme is as follows:
  - Priority 1 (homelessness) – 54,950
  - Priority 2 (sexual and domestic violence) – 196,162
  - Priority 3 (ESF tackling poverty through employment) – 7,474 (Q1-10)
  - Priority 4 (capacity building) – 13,710

A total of 272,296

The Principal Priority Manager reported that on the Project Level, generally, commissions were performing well and above targets but some individual projects were classified as amber such as Women in Prison (specification 2.2). Officers will bring a further update on this commission to the next meeting. Additional updates focused on the closure of PACE and Eaves as partners of projects led by Thames Reach, GALOP and New Horizon Youth Centre. The Chair asked for reports back to be made on the five projects for which there were concerns.

Cllr Gerard Hargreaves pointed out that all the reports on the cases in the report were positive and he was concerned that this may present a misleading picture and asked that areas of concern should also be reported back. The Chair agreed and asked that all projects that required special attention were reported back through the meetings of the Grants Executive in June and Grants Committee in July.

Cllr Meena Bond asked for less to be presented in reports about case studies and more about how efficiently projects were run and how much fund-raising they do for themselves.

Grants Committee agreed to note the report.

## **7. Emergency Refuge Accommodation: Eaves**

The Chair introduced the report saying:

- At its meeting of 18 November 2015 Grants Committee agreed that officers were to investigate options to address the gap in service caused by Eaves going into administration in October 2015. Eaves were awarded funding in 2013 to deliver emergency refuge accommodation to women who had been a victim of trafficking and sexual exploitation. Members asked for proposals to be brought forward to address this gap within the existing budget allocation of £162,950 for the period 1 April 2016-31 March 2017.
- Grants Committee was asked to consider two options:
  - Option 1: Subject to continued availability of resources and delivery of the outcomes and the meeting of the London Councils conditions as set out in a grant agreement between London Councils and the applicant, an award to Ashiana of a grant of £162,950 should be made for the period 1 April 2016- 31 March 2017 or
  - Option 2: A grant of £184,950 on the same terms, which would deliver additional outcomes outlined in the body of the report but would exceed the allocated

amount by £22,000 which would deliver six additional units of Stage 2 Housing, an option which he, the Chair was minded to support.

Cllr Yasemin Brett mentioned the closure of the North London Muslim Women's Refuge and asked for connections to be made between it and Ashiana.

Cllr Carr said he would be happy to support Option 2 and mentioned the need to support women who fell into the category No Recourse to Public Funds

Grants Committee agreed to Option 2 subject to the following caveats to be confirmed by the Chair of the Grants Committee.

- that clarification was sought by officers on how the boroughs could signpost to the project on a needs basis
- that clarification was sought on the level of proposed outcomes and delivery associated with option two
- that there would be no increase in the value of the £10m Grants scheme in 2016-17 and that this cost would be met through underspend during that year. Also that reassurance had been provided by the Director of Corporate Resources that based on typical levels of underspend returned to London Councils over a year that it would be reasonable to assume that £22,000 would become available during 2016-17.

Action: Officers to report back to the Chair on these issues.

## **8. Month 9 Revenue Forecast 2015/16**

The Director of Corporate Resources introduced the report saying that there had been movement of £400,000 since last reported in November 2015 because of slippage in the new 2016+ ESF programme. In response to a request from the Chair for a report explaining how the ESF financing worked, the Director of Corporate Resources pointed out that the process for claiming grant and the timing of the actual receipt of payments was highly complex, although he would endeavor to provide the analysis as simply as possible.

Cllr Carr called for greater discipline in dealing with the boroughs contribution to the new 2016+ ESF programme since it had slipped further.

Grants Committee agreed to note:

- The projected surplus of £1.141 million for the year and
- The projected level of Committee reserves and the commentary on the financial position of the Committee included in the report.

**The meeting finished at 12:20**

# **Pensions CIV Sectoral Joint Committee**

## **Annual General Meeting**

### **16 June 2016**

AGM Minutes of a meeting of the Pensions CIV Sectoral Joint Committee held on Tuesday 14 June 2016 at 10:30am in the Conference Suite, London Councils, 59½ Southwark Street, London SE1 0AL

#### **Present:**

City of London	Mark Boleat (Chair)
Barking and Dagenham	-
Barnet	-
Bexley	Cllr Louie French
Brent	Cllr Sharfique Choudhary
Camden	Cllr James Yarde (new Deputy)
Croydon	Cllr Simon Hall
Ealing	Cllr Yvonne Johnson
Enfield	Cllr Derek Levy (Deputy)
Greenwich	-
Hackney	Cllr Roger Chapman
Hammersmith and Fulham	Cllr Iain Cassidy
Haringey	Cllr John Bevan (Deputy)
Havering	Cllr John Crowder
Harrow	Cllr Nitin Parekh
Hillingdon	Cllr Philip Corthorne
Hounslow	Cllr Mukesh Malhotra
Islington	Cllr Richard Greening
Kensington and Chelsea	-
Kingston Upon Thames	Cllr Eric Humphrey
Lambeth	-
Lewisham	Cllr Mark Ingleby
Merton	Cllr Imran Uddin
Newham	Cllr Forhad Hussain
Redbridge	Cllr Elaine Norman
Richmond Upon Thames	Cllr Thomas O'Malley
Southwark	Cllr Fiona Colley
Sutton	Cllr Sunita Gorden
Tower Hamlets	Cllr Clare Harrisson
Waltham Forest	Cllr Simon Miller
Wandsworth	Cllr Maurice Heaster
City of Westminster	-

#### **Apologies:**

Barnet	Cllr Mark Shooter
Camden	Cllr Rishi Madlani
Enfield	Cllr Toby Simon
Greenwich	Cllr Don Austen
Haringey	Cllr Clare Bull
Kensington & Chelsea	Cllr Quentin Marshall
Lambeth	Cllr Iain Simpson

Officers of London Councils were in attendance as were the Board of Directors of the London LGPS CIV Ltd (Lord Bob Kerslake, Hugh Grover, Chris Bilsland, Carolan Dobson, Eric MacKay, Julian Pendock and Brian Lee)

**1. Announcement of Deputies**

- 1.1. Apologies for absence and deputies were listed above.

**2. Declarations of Interest**

- 2.1. There were no declarations of interest that were of relevance to this meeting.

**3. Election of the Chair of the Pensions CIV Sectoral Joint Committee**

- 3.1. Councillor Yvonne Johnson nominated Mark Boleat to be Chair of the Pensions CIV Sectoral Joint Committee. Councillor Maurice Heaster seconded the nomination. Mark Boleat was elected as Chair of the Pensions Sectoral Joint Committee.

**4. Election of the Vice Chairs of the Pensions CIV Sectoral Joint Committee**

- 4.1. Councillor Yvonne Johnson and Councillor Maurice Heaster were nominated by Councillor Robert Chapman to be the vice chairs of the Pensions CIV Sectoral Joint Committee. This was seconded by Councillor Sunita Gordon. Councillor Yvonne Johnson and Councillor Maurice Heaster were duly elected as the vice chairs of the Pensions CIV Sectoral Joint Committee.

**5. Note of the Membership of the Pensions CIV Sectoral Joint Committee**

- 5.1. The membership of the Pensions CIV Sectoral Joint Committee was noted, including the new deputy for LB Camden, Councillor James Yarde, who had replaced Councillor Theo Blackwell
- 5.2. **It was agreed** that the Pensions CIV Sectoral Committee dates would be sent electronically to members' calendars

**6. Minutes of the Pensions CIV Sectoral Joint Committee AGM held on 21 July 2015**

- 6.1. Minutes of the Pensions CIV Sectoral Joint Committee AGM held on July 2015 were noted, as they had previously been agreed.

**7. Minutes of the Pensions CIV Sectoral Joint Committee held on 10 February 2016**

- 7.1. The minutes were agreed.

**8. Constitutional Matters**

- 8.1. The Constitutional matters were noted.

**9. London CIV Implementation Programme Closure Report**

- 9.1. The report was noted.

**10. Annual Report from the Investment Advisory Committee**

- 10.1. Councillor Johnson asked whether a paper would be forthcoming on social and environmental investment policy.

10.2. Councillor Ingleby asked whether the Board could send members these reports more frequently

10.3. Subject to the above comments being taken on board, the report was noted.

## **11. Responsible Investing Policy**

11.1. The following issues were raised in discussion:

- Councillor Heaster asked for details of what happened regarding the failure to vote at the WPP AGM in line with the LAPFF recommendation.
- In response the CEO confirmed that he would be meeting Allianz Global Investors shortly to look into the details of the decision they took. The CEO said that efforts had been made for London CIV to become members of the LAPFF. However, as noted in the report, the LAPFF needs to change its constitution before this can happen. As a result London CIV was not on the LAPFF alert system at the time of the WPP vote. Following discussion with the LAPFF London CIV will now be receiving voting alerts as a courtesy ahead of becoming a full member. Internal systems and processes had also been reviewed to ensure that a similar situation does not arise again in the future.
- Councillor Greening said that he was a member of the LAPFF Executive and was keen for the CIV to become involved with the organisation, which was based on pension fund membership and not investment pool membership. He said that he would take back the issue of communications with the CIV to the LAPFF. He also noted that the issue regarding Allianz demonstrated the need for a greater level of involvement with CIV Joint Committee members.
- Councillor Malhotra said that the CIV needed to consider having an engagement position to look after borough interests with LAPFF.
- Councillor Johnson noted that she had some names to put forward for membership of the proposed Stewardship and Voting Sub-group which she would send to the CEO. Councillor Heaster confirmed that he also would be forwarding names.

11.2. The Committee:

- (i) Noted the contents of the report; and
- (ii) Agreed to the formation of a sub-group to consider and report back on the issue of stewardship and voting.

The meeting closed at 11.55pm

**Minutes of the Meeting of the Executive  
Tuesday 21 June 2016 9:30am**

**Mayor Jules Pipe was in the chair**

**Present**

<b>Member</b>	<b>Position</b>
Mayor Jules Pipe	Chair
Cllr Claire Kober	Deputy Chair
Cllr Teresa O'Neill OBE	Vice chair
Cllr Ruth Dombey OBE	Vice chair
Mr Mark Boleat	Vice chair
Mayor Sir Steve Bullock	
Cllr Ray Puddifoot MBE	
Cllr Julian Bell	
Cllr Ravi Govindia	Substituting for Cllr Philippa Roe

London Councils officers and Sir Derek Myers (London Councils Challenge) and Mr Ian Hickman (London Councils Challenge) were in attendance.

Before the meeting started the Chair congratulated Cllr Ruth Dombey OBE on the receipt of her honour, congratulations echoed by members of the Executive.

**1. Apologies for absence and announcement of deputies**

Apologies for absence were received from Cllr Philippa Roe for whom Cllr Ravi Govindia substituted, Cllr Lib Peck and Cllr Peter John OBE

**2. Declaration of interest**

No interests were declared.

**3. Minutes of the Executive Meeting held on 10 May 2016**

The minutes of the Executive meeting held on 10 May 2016 were agreed.



#### **4. Policy Developments following Leaders' Committee**

The Chief Executive introduced the report saying:

- The principles underpinning London Councils approach to Business Rates reform had been agreed at Leaders' Committee on 7 June
- Conversations with GLA officials and the Mayor's office had indicated likely agreement of a joint submission based on them
- A consultation paper was expected in the next couple of weeks and Communities and Local Government (CLG) officials had welcomed London Councils' approach
- Work continued as before on Skills and Employment support
- DWP officials appeared to be close to agreeing the shape of the Health and Work programme and although issues around how the funding was to be devolved remained challenging a report was likely to come to Leaders' Committee in July
- Cllr Teresa O'Neill had been preparing for the following week's meeting of the London Health Board, the first of the new Mayoralty

The chair then called on Sir Steve Bullock and Cllr Ravi Govindia to present the latest developments on Housing, Sir Steve Bullock spoke first, as follows:

- He and Cllr Govindia had had a meeting with Rt Hon Greg Clark MP, Secretary of State (SoS) for Communities and Local Government which he had found reassuring
- He had the sense that the SoS was keen to maintain the momentum that had developed through conversations with him and other ministers and the new Mayor and wanted to see a tripartite headline agreement involving Government, Mayor and boroughs
- The approach continued to be around a two-stage agreement, a first stage to be agreed over the next few weeks and detailed work over the summer
- He expected that he and Cllr Govindia would be in the room when agreement was reached and that they would be able to endorse the deal but could not commit every borough to it.

Cllr Ravi Govindia continued:

- He agreed the SoS was keen to achieve a three-way deal involving a commitment to significant increases in the supply of housing
- Boroughs put in land it would need to have a say on how land in their borough was to be used. Clearly, financial contributions needed to be accompanied by greater influence
- There was a need for hard and soft infrastructure as part of housing delivery
- Homes for London should be differentiated from Homes for Londoners, there was a need for the people who would make London vibrant
- The Government was warmer to home ownership than it was to rental and that needed to be reflected in future approaches.

Cllr Teresa O'Neill agreed for the need for a two-stage deal.

Cllr Ray Puddifoot MBE argued that if targets were to be achieved some of London's boundary needed to be extended, perhaps by 250yards, perhaps half a mile and he agreed with Cllr Govindia's point that London needed the type of people it needed for the success of the city.

Cllr Claire Kober suggested that boroughs needed collectively to be part of an initial tripartite agreement in order to demonstrate commitment. The question of London's boundary needed to be considered in the context of the Mayor's manifesto commitments and wider tactical issues.

Cllr Ruth Dombey OBE said that people were moving to live out of London while commuting back into town to work and commented on the inter-relatedness of London and surrounding areas, she said a traffic jam in Guildford had an effect on Kingston and Sutton.

Mr Mark Boleat made two points:

- London was not densely occupied compared to other major world cities and
- Travel in London was expensive.

Mayor Bullock concluded by saying in the two-stage approach there may be boroughs that would never sign up to the second stage and they would have to deal with the consequences.

## **5. London Councils – Consolidated Pre-Audited Financial Results 2015/16**

The Director of Corporate Resources introduced the report saying:

- Following the abolition of the Audit Commission Act 1998, with effect from the 2015/16 financial year, London Councils was no longer obliged to produce an annual statutory account to a statutory deadline for each of its three funding streams, as the successor legislation, the Local Audit and Accountability Act 2014, did not apply to joint committees
- However, London Councils had an on-going obligation to prepare and arrange for the independent audit of the three annual accounts, outside of any statute, and there was still a requirement to submit audited accounts under the Companies Act 2006 for London Councils Limited
- As a result of these continuing obligations, the London Councils Audit Committee agreed that London Councils should continue to prepare three separate accounts under the existing Local Authority Accounting Code of Practice and that the accounts should be independently audited and presented to members broadly in accordance with the previous statutory timescale
- Following a procurement exercise and a recommendation by the Audit Committee, Leaders' Committee agreed to appoint KPMG LLP as London Councils external auditor for a three year period commencing 1 April 2015 ending a seventeen-year period when that function had been performed by PWC
- There was a provisional consolidated outturn surplus of £3.293 million for 2015/16
- The provisional level of reserves of £12.64 million as at 31 March 2016 reduced to £7.242 million once known commitments of £5.398 million were taken into account
- Separate outturn reports have been produced for Grants and TEC and would be considered by the respective Committee's during July;

- Monitoring of outcomes of commissions was working well for Grants identifying early any potential problems and where appropriate, withholding payments
- For TEC the Lorry Ban contractor continued to enforce effectively and greater functionality derived from the CMS had allowed the bad debt provision to be reduced and more income recognized in the accounts
- Revenue from Employers Organisation related work and from other sources of income such as room-bookings had significantly exceeded budgeted targets
- The pensions fund deficit was down £2 million over 2014/15 but was still at £23 million and factors impacting upon this were familiar across public sector bodies.

Cllr Puddifoot congratulated officers on the quality of the report and how good the year had been financially and urged that the reserves should not drop below the current £7m figure.

The Executive agreed:

- To note the provisional consolidated outturn surplus of £3.293 million for 2015/16 and the provisional outturn position for each of the three funding streams
- To approve the carry forward of £23,000 into 2016/17 in respect of planned NOTIFY system developments
- To note the provisional level of reserves of £12.64 million, which reduced to £7.242 million once known commitments of £5.398 million were taken into account
- To note the updated financial position of London Councils and
- To agree to receive a further report in November 2016 after the completion of the external audit by KPMG LLP to adopt the final accounts for 2015/16. The final accounts would be signed off at the meeting of the Audit Committee on 22 September 2016, at which KPMG would formally present the Annual Audit Report to for approval.

The meeting ended at 10:20