## Risk Register

## Responsibility

## Date last reviewed

Reviewed by

## CIV Programme Office

## 05/05/2015

Hugh Grover

| No | Risk | Risk Type | Risk description | Risk Rating without control (1-4) |  |  | Controls in place | Responsible Officer | Risk rating with control (1-4) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | L | 1 | 0 |  |  | L | 1 | 0 |
| 1 | FCA Authorisation | External; and Reputational | 1a) Risk that FCA will delay the CIV application | 2 | 3 | 6 | - Expert advisors engaged for application <br> - meetings with FCA to discuss proposal | Hugh Grover | 2 | 2 | 4 |
|  |  |  | 1b) Risk that FCA will reject the CIV application | 1 | 4 | 4 | - Expert advisors engaged for application <br> - meetings with FCA to discuss proposal | Hugh Grover | 1 | 3 | 3 |
| 2 | Recruitment | Operational | Risk that key company positions will not be filled in line with FCA application authorisation timeline | 3 | 4 | 12 | - consultant engaged and aware of urgency required | Hugh Grover | 2 | 3 | 6 |
| 3 | Borough engagement | External; and Reputational | Risk that any serious delays in the CIVs launch will result in some of the boroughs withdrawing their support | 2 | 2 | 4 | - frequent communications with senior borough officers and SLT <br> - engagement with members through the PCJC and other communications | Hugh Grover | 1 | 2 | 2 |
| 4 | Borough investment decision making | Project | Risk that the borough committees will not take the decision to invest through the CIV and delay sub fund launches | 3 | 2 | 6 | - communicate critical timeframes to boroughs - understand and respond to individual borough needs | Freddie Fuller | 2 | 2 | 4 |
| 5 | Company infrastructure | Operational | Risk that infrastructure is not established within launch timeline | 2 | 3 | 6 | - project plans in place to deliver infrastructure within timeframe | Hugh Grover | 1 | 2 | 2 |
| 2 | Government action | Project | Risk that government may decide to take its own actions to reform the LGPS and that the CIV may not be part of those reforms | 3 | 4 | 12 | - maintain regular contact with Ministers and civil servants - maintain high profile of the CIV | Hugh Grover | 2 | 4 | 8 |

