	London LGPS CIV - Establishment						April			May			June			July			August			September		
ID	Projects and Workstreams	Owner	RAG	Start	End																			
1.0	Company establishment (as company)	London Councils																						
1.1	Articles of Association			01/04	29/05														-					
1.2	Recruitment of senior roles			01/04	31/07																			
1.3	Recruitment of junior roles			18/05	07/09																			
1.4	Procurements			01/05	07/09																			
1.5	Finance Systems			01/04	31/07																			
1.6	Policies and Procedures			01/05	26/06																			
2.0	Operator Set Up (so ECA row)	Deloitte		$\vdash$				+	_	+		_	_	$\vdash$		_	+	$\longmapsto$	$\vdash$		$\dashv$	+	_	
	Operator Set-Up (as FCA reg.) Define Detailed Operating Model	Deloitte		01/04	29/05						$\vdash$						+	$\vdash \vdash \vdash$	$\overline{}$		-+		+	
								+ +	_					+ +		-	1	$\vdash$	$\longrightarrow$		$\rightarrow$	-	+	
	Regulatory Application			01/04	15/06			++						+		-	1	$\longmapsto$	$\vdash$	.—+	-+		+	
	ACS Operating partner procurement			14/04	22/05							_		+			-	$\vdash \vdash \vdash$			-+		+	
	Compliance Manual			14/04	25/05													$\vdash \vdash \vdash$			-+		+	
	Operations Manual			01/06	31/07			<del>                                     </del>		+													+	
	BCP/Testing/IT			01/06	16/09			+ +		+													+	
2.7	Operator authorisation			15/06	21/08			+	-	1	-	_		+		-	1	-			-+		+	
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	Fund Establishment	Northern Trust		2.1/2.1	00/00									-		-	1	$\longmapsto$	$\longrightarrow$		-+		+	
	Project initiation			01/04	30/06			+						-		_	1	$\longmapsto$	$\vdash$		$\rightarrow$		+	
	Legal Agreements			01/04	15/06			+													_		+	
	Tax Opinions and Rulings			15/05	02/09																		+	
	Operational Set Up (SLA, Custody, TA)			15/05	15/09			1															_	
	Fund construction			15/06	16/09			<del>                                     </del>															4	
3.6	Fund launch			21/09	25/09			<del>                                     </del>						-				igwdapprox	$\longmapsto$					
				+				+	_				_	+		-	-	igwdapprox	$\vdash$			-	+	
4.0	Legal Documentation	Eversheds		+			+	++										$\vdash$	$\overline{}$	-	+	+	+	
	Prospectus			01/04	30/06											_	1	$\Box$	$\overline{}$	一十	$\neg \uparrow$		+	
	Contractual Scheme Deed			01/04	30/06											1	1	$\Box$	-	一十	$\neg \uparrow$	$\neg$	$\top$	
	FCA Application form (Fund)			01/06	02/07											+		$\Box$		$\neg \uparrow$			$\top$	
	Asset Servicer Agreement			01/05	19/06											+		$\overline{}$		$\neg \uparrow$			1	
	Investment Manager Agreements			01/05	17/07												†	$\vdash$		$\neg \uparrow$	-+	+	+	
7.0	The second of th			01/03	17/07											+	+	$\vdash$	$\overline{}$	-+	+	-	+	