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GREATER**LONDON**AUTHORITY

CASE STUDY

VAUXHALL NINE ELMS BATTERSEA

OPPORTUNITY AREA PLANNING FRAMEWORK

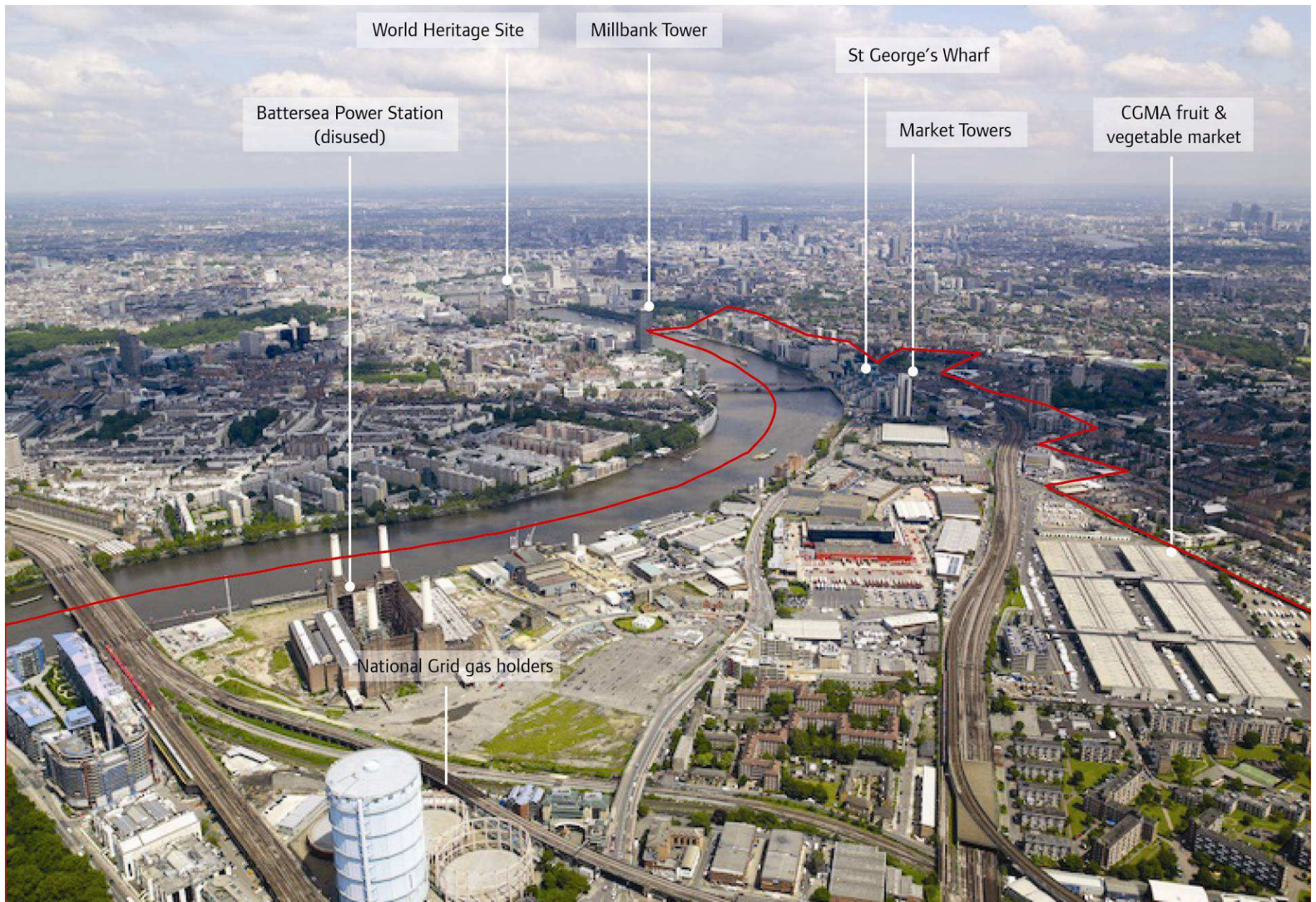
PROPOSED DEVELOPMENT

16,000 HOMES

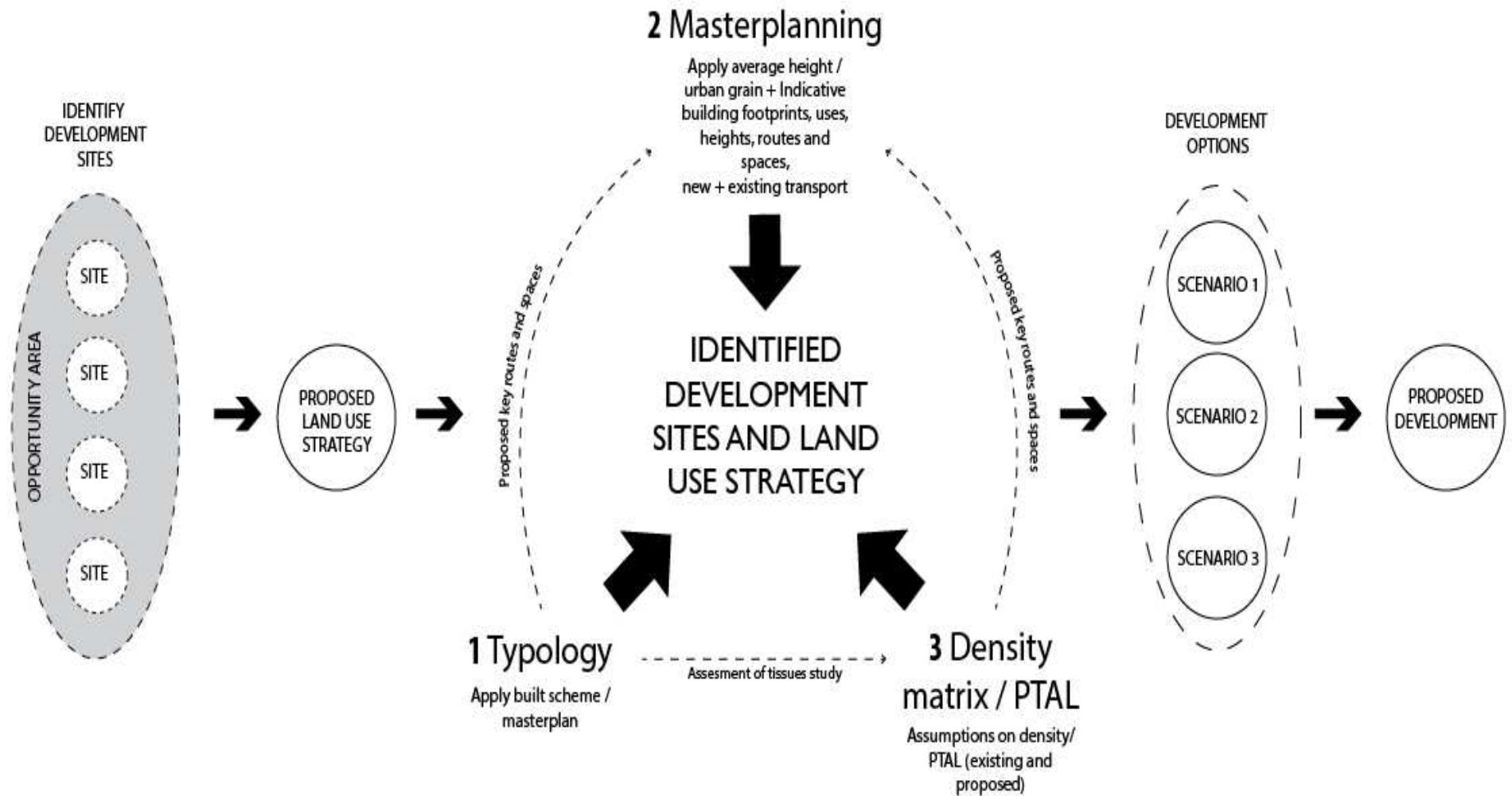
25,000 JOBS

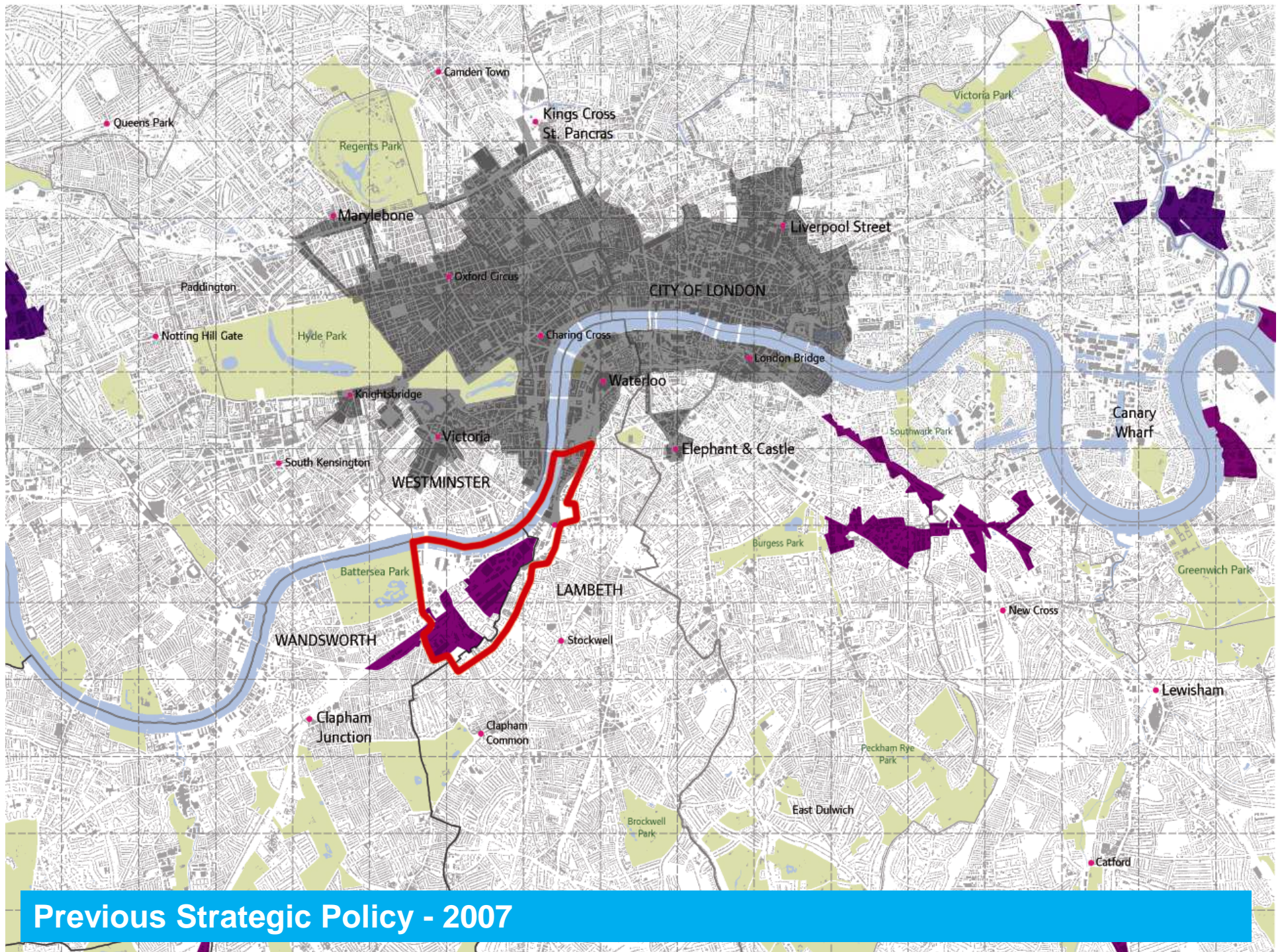
NORTHERN LINE EXTENSION
BATTERSEA POWER STATION REDEVELOPMENT
TALL BUILDING CLUSTER AT VAUXHALL
NEW LINEAR PARK
NEW PEDESTRIAN BRIDGE



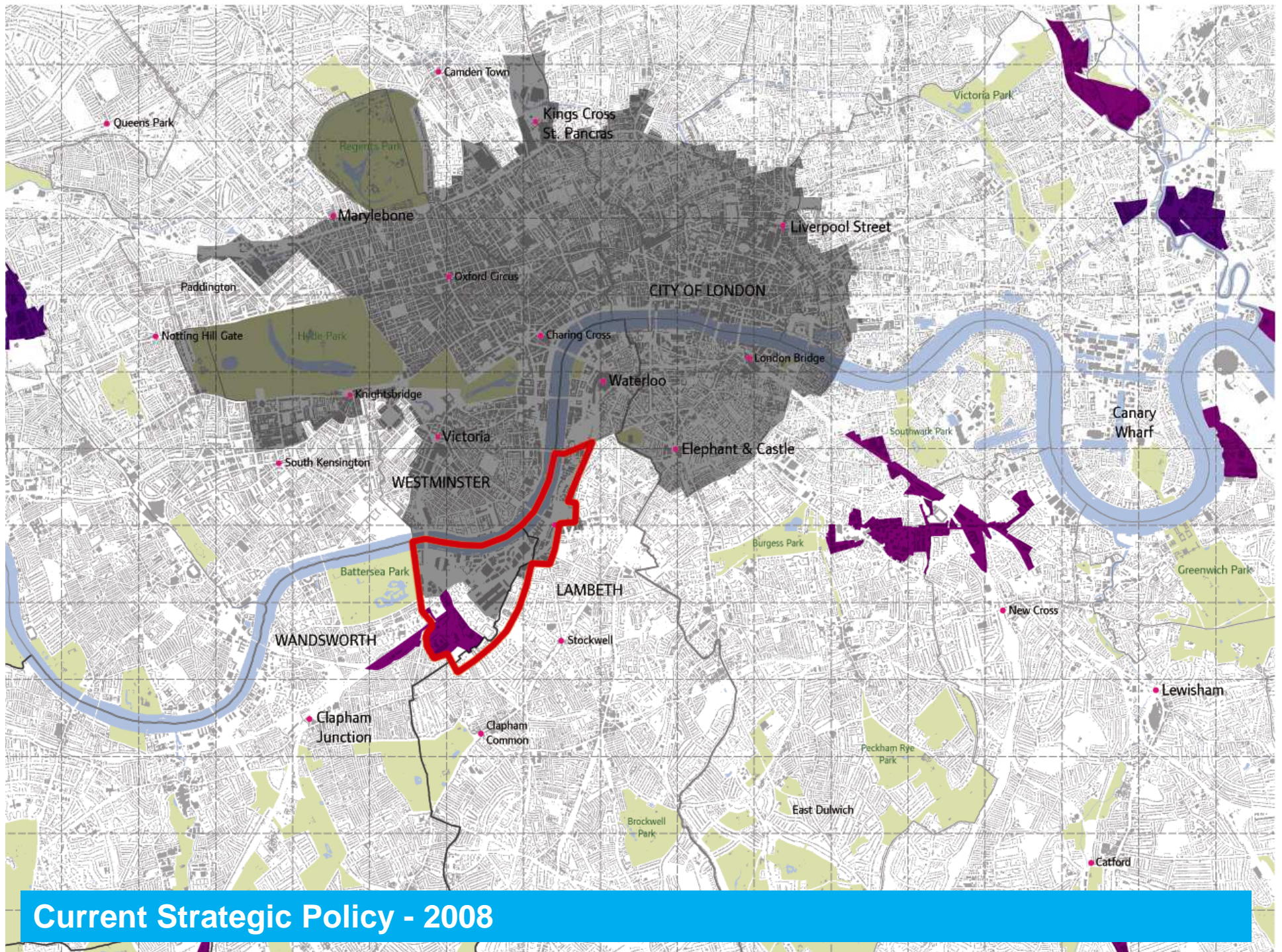


Vauxhall Nine Elms Battersea OAPF: 2010





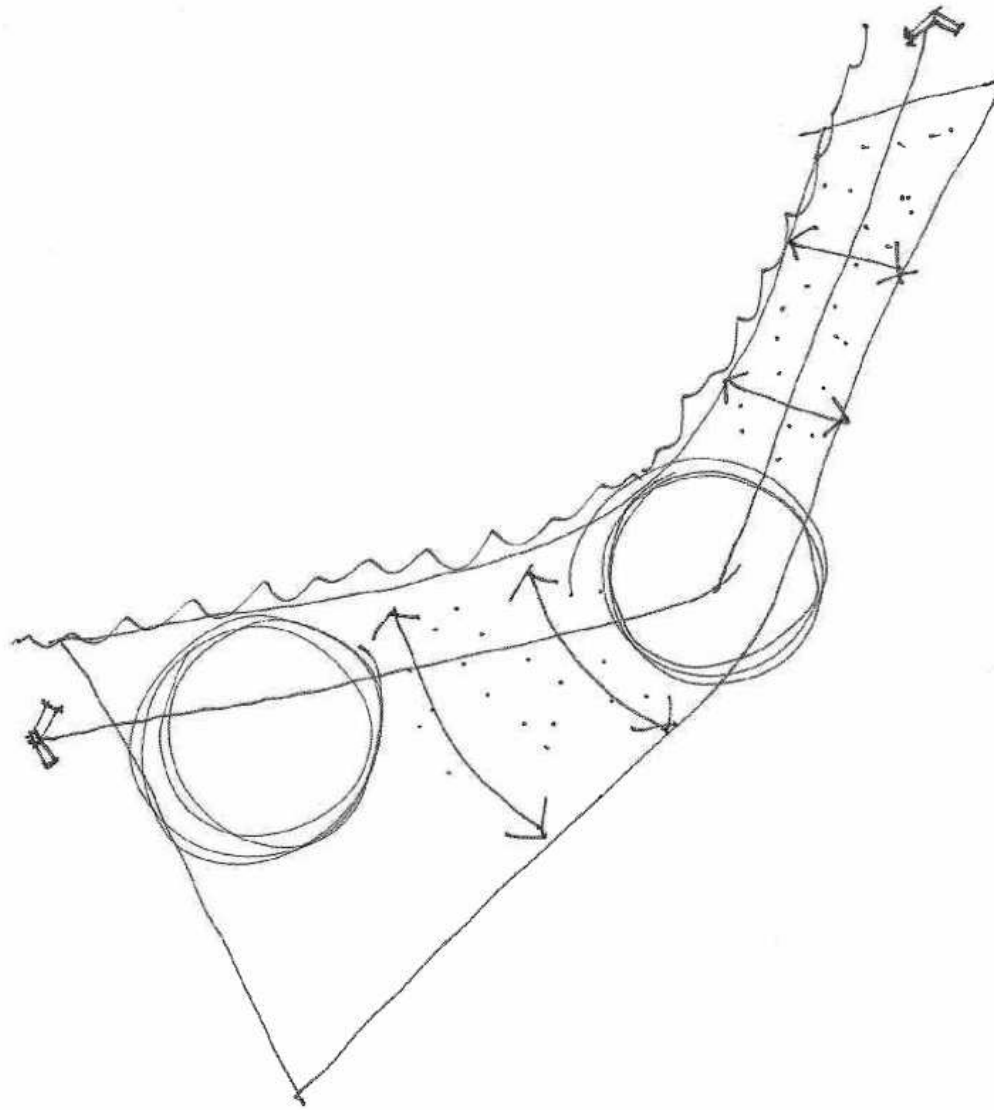
Previous Strategic Policy - 2007



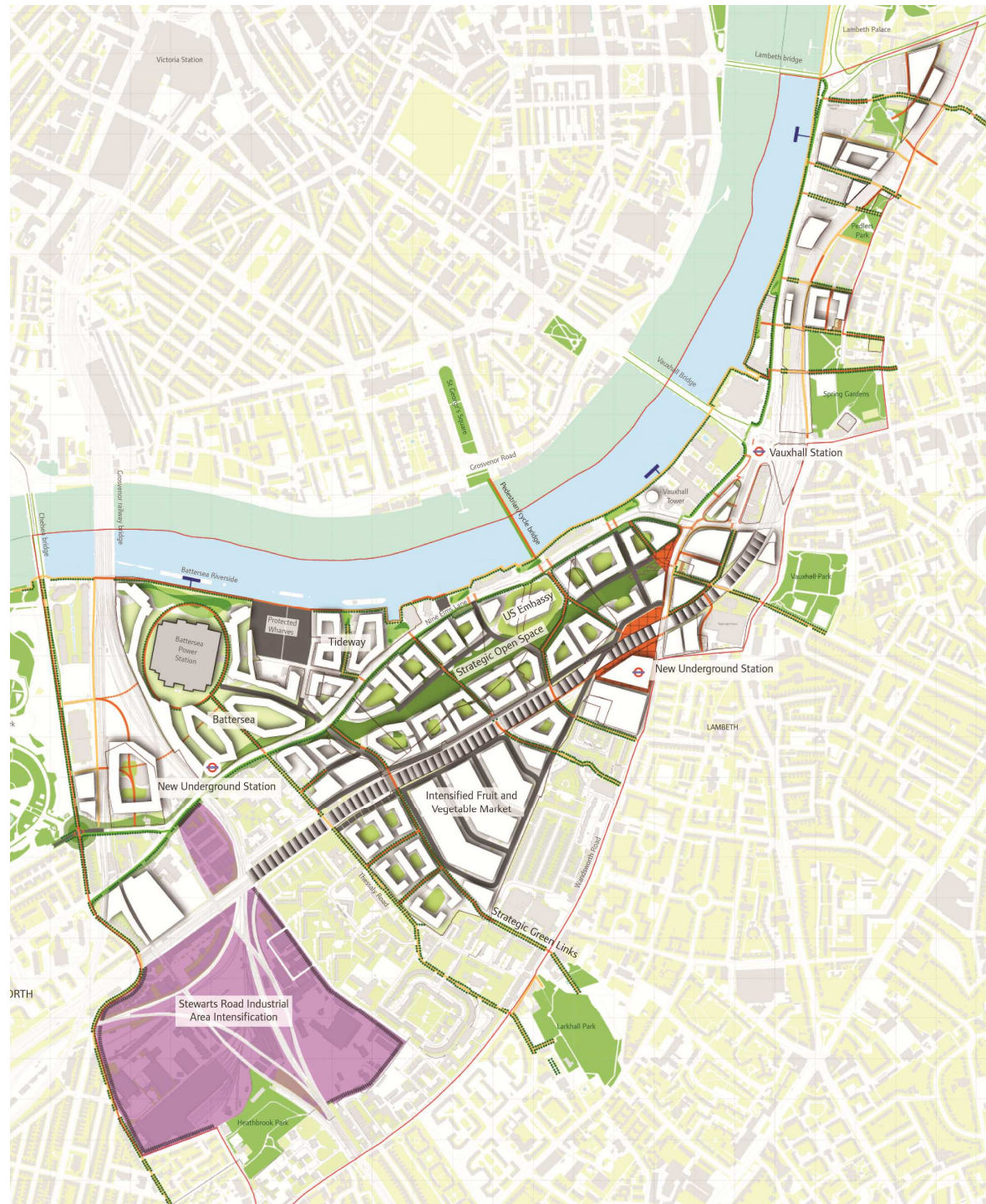
Current Strategic Policy - 2008

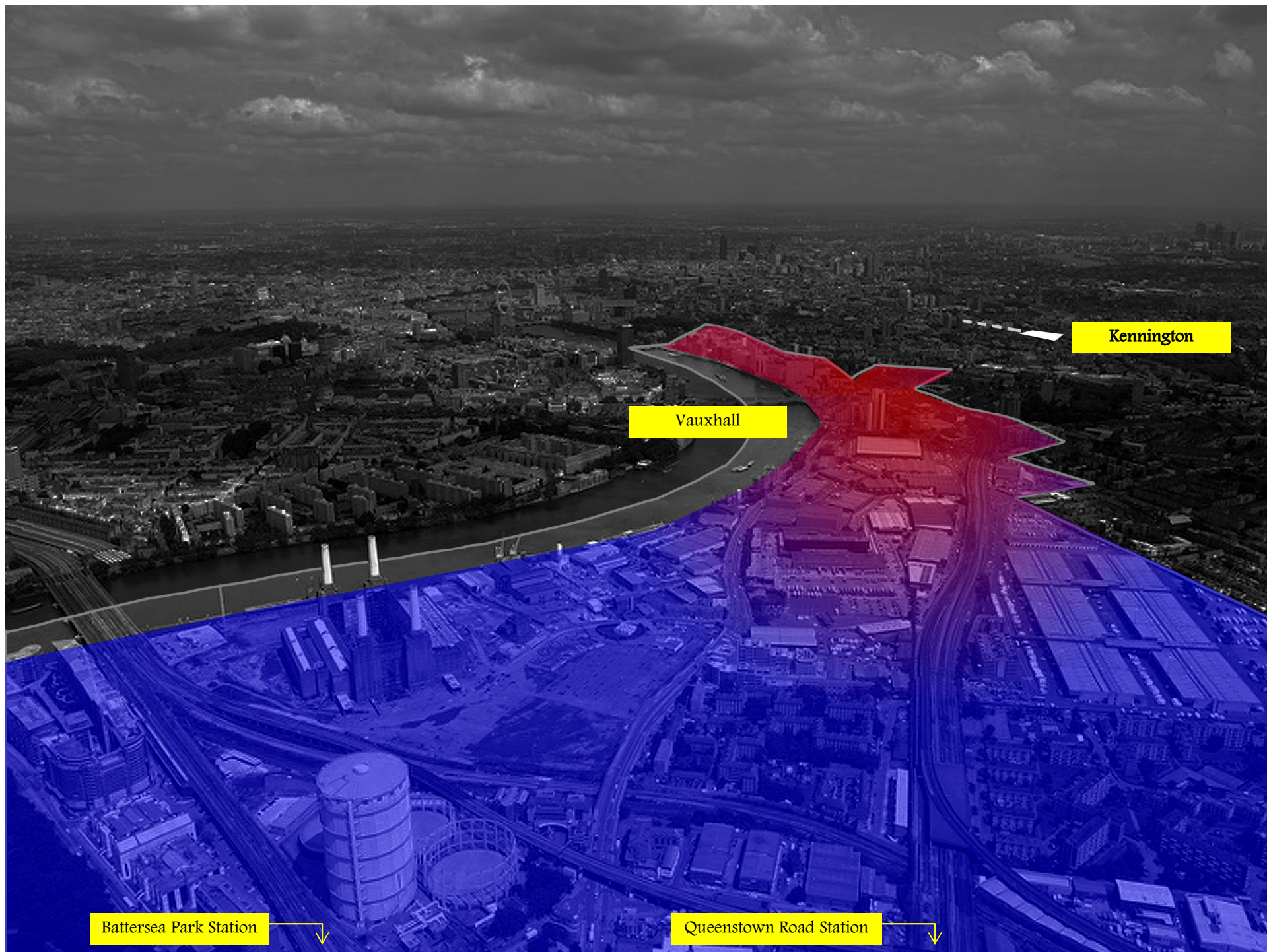
What is urban structure?

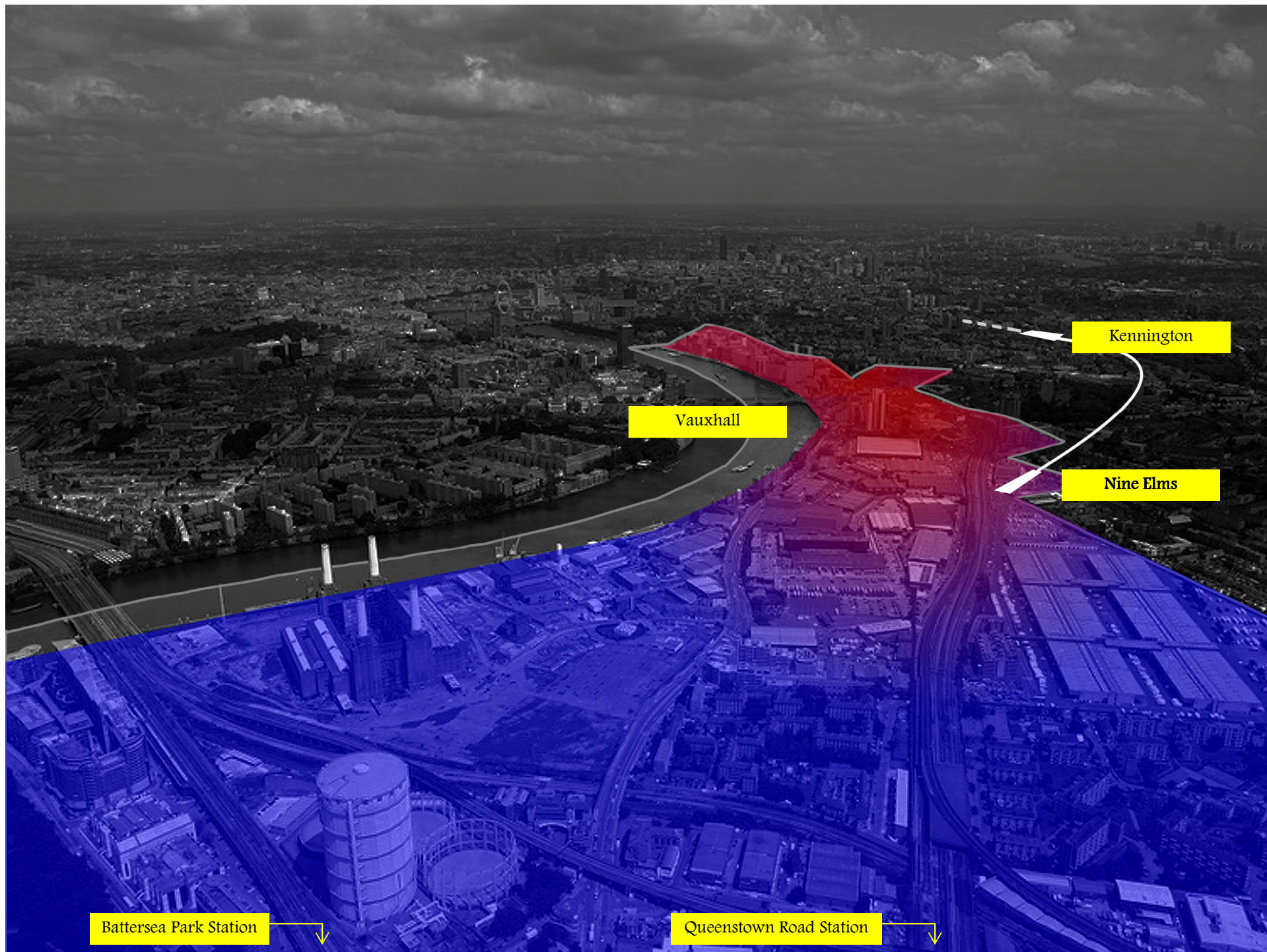


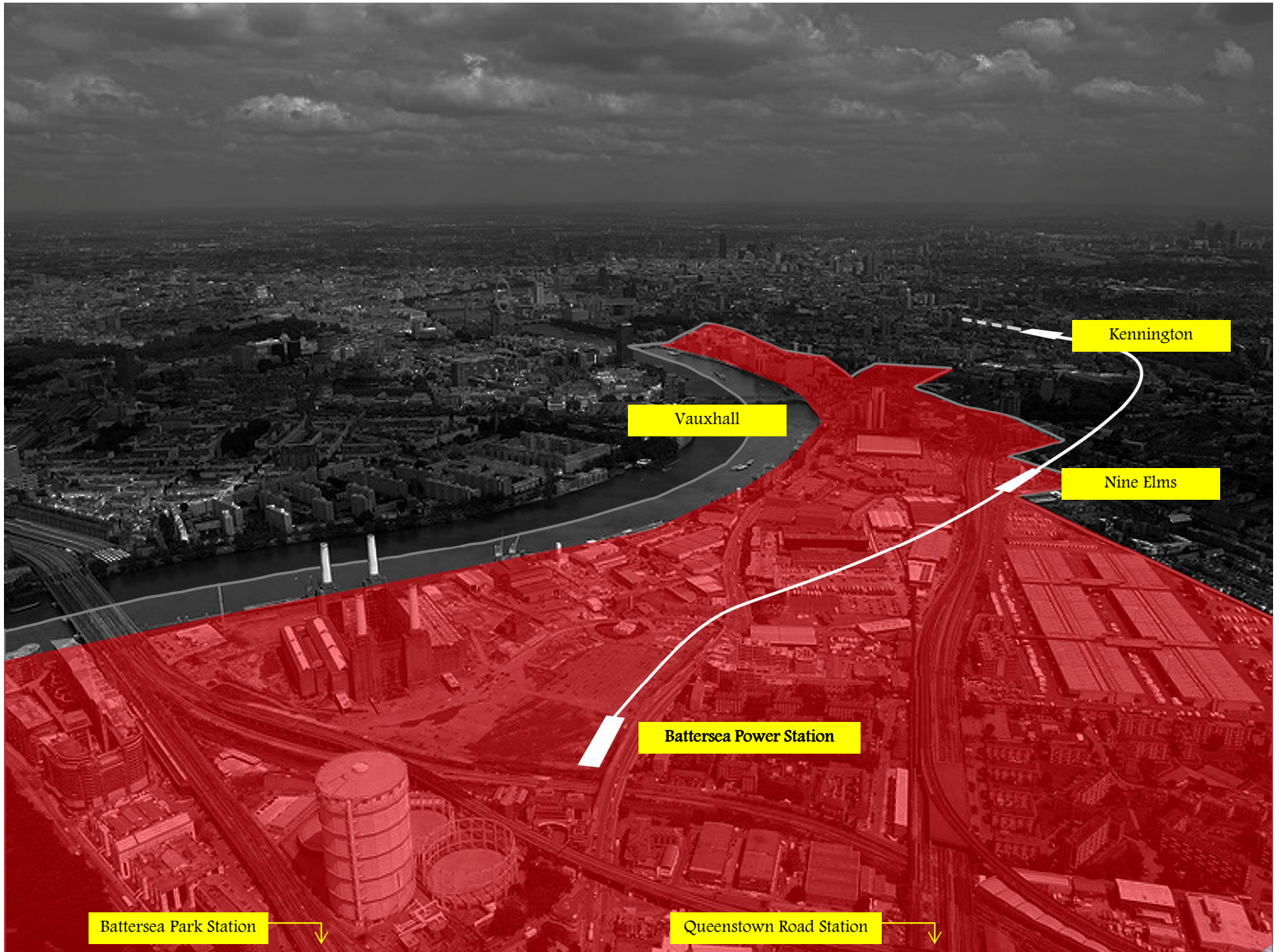


- + new strategic green link connecting Battersea Park to Lambeth Palace Gardens
- + growth poles at Battersea Power Station and Vauxhall
- + connect Vauxhall and Nine Elms to the River Thames









Kennington

Vauxhall

Nine Elms

Battersea Power Station

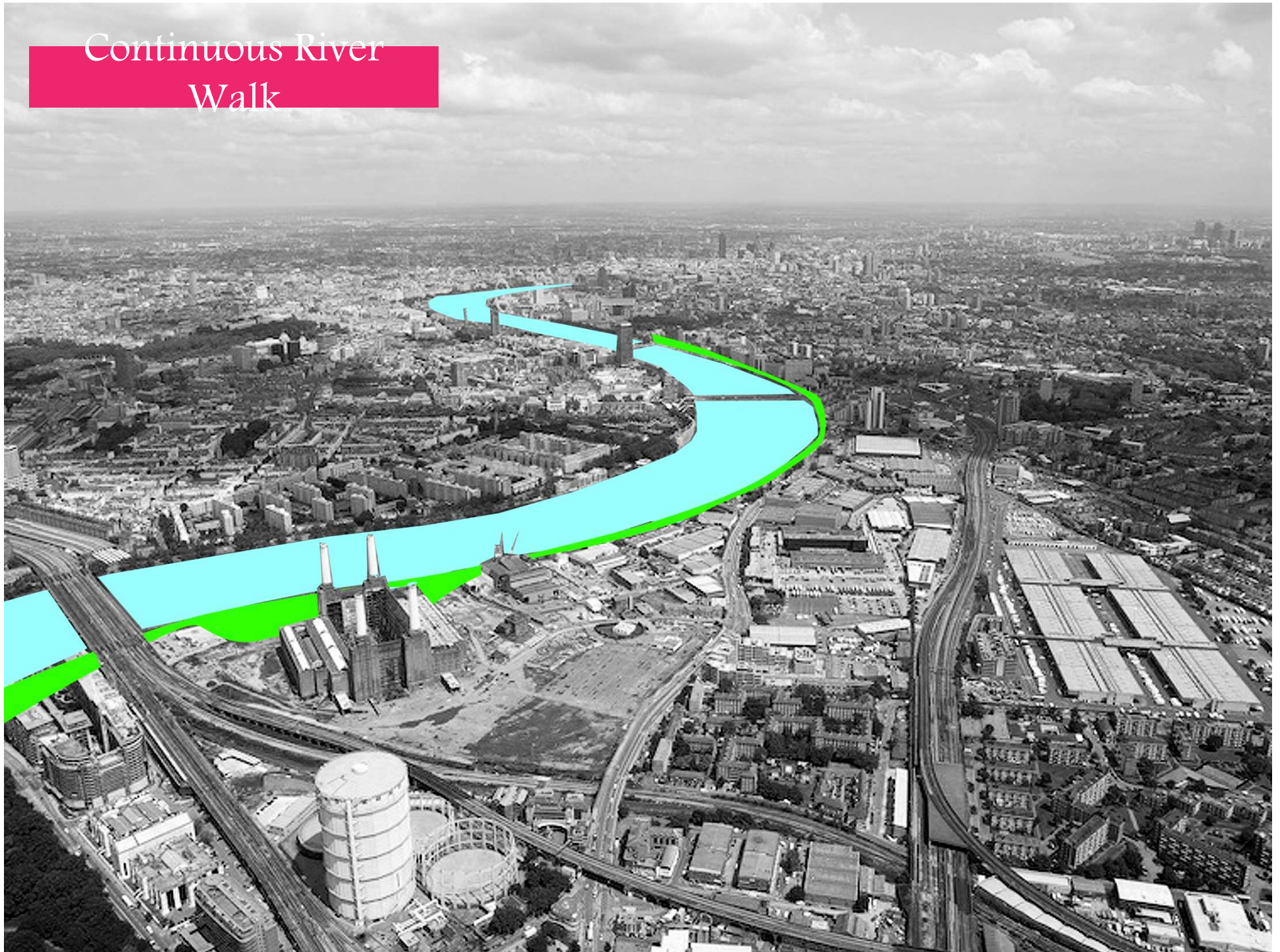
Battersea Park Station

Queenstown Road Station

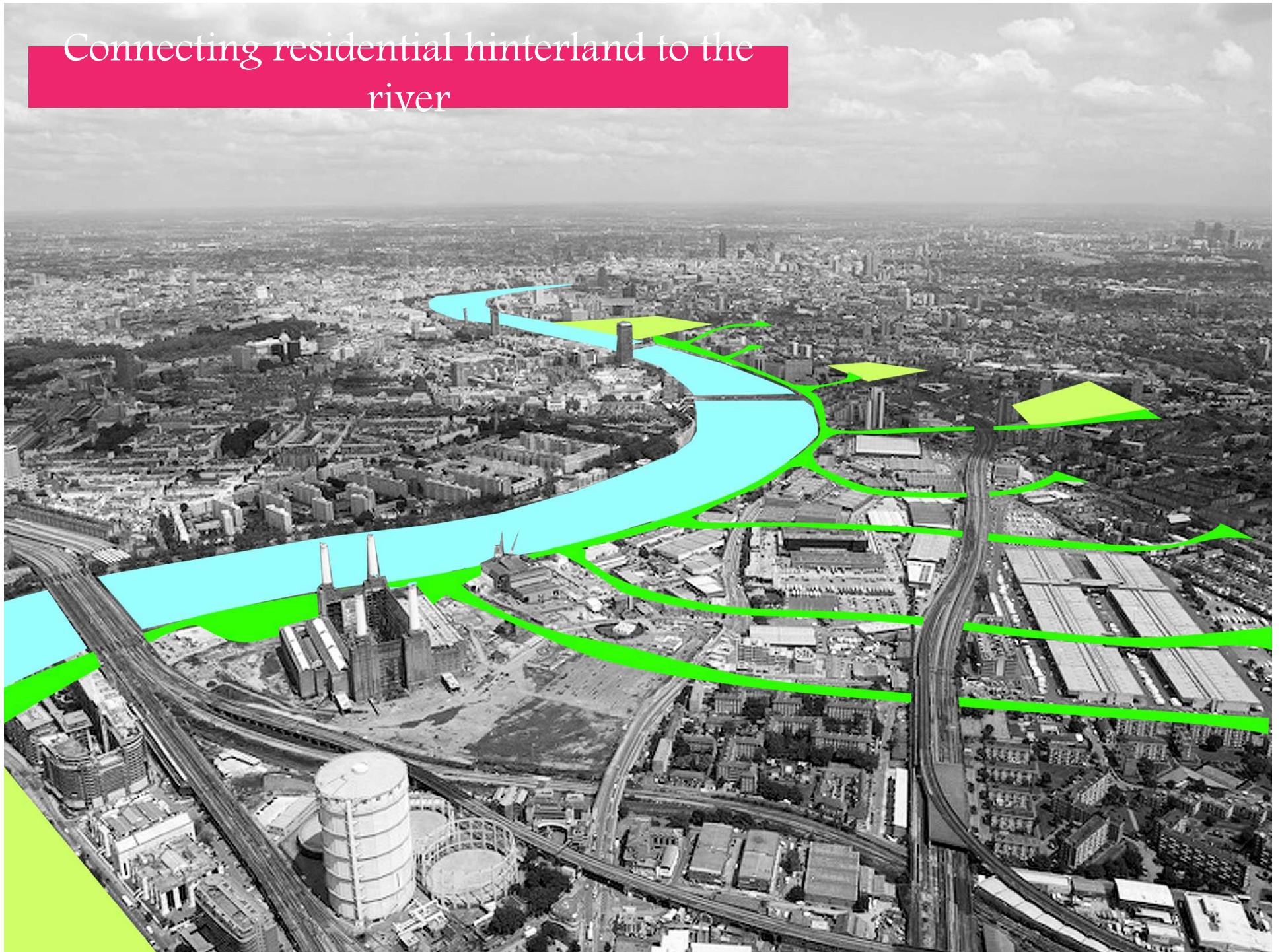
PUBLIC REALM STRATEGY



Continuous River Walk



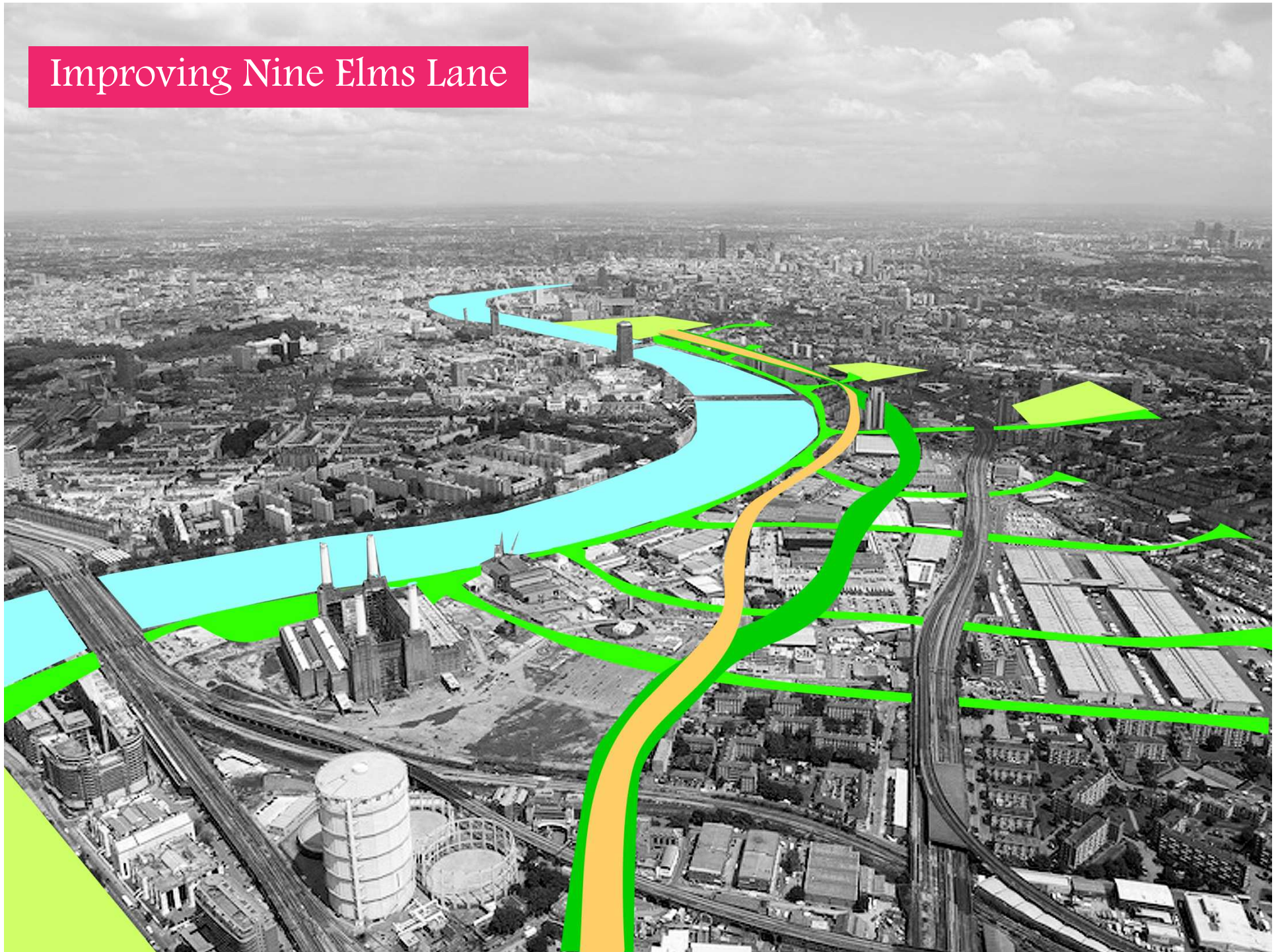
Connecting residential hinterland to the river



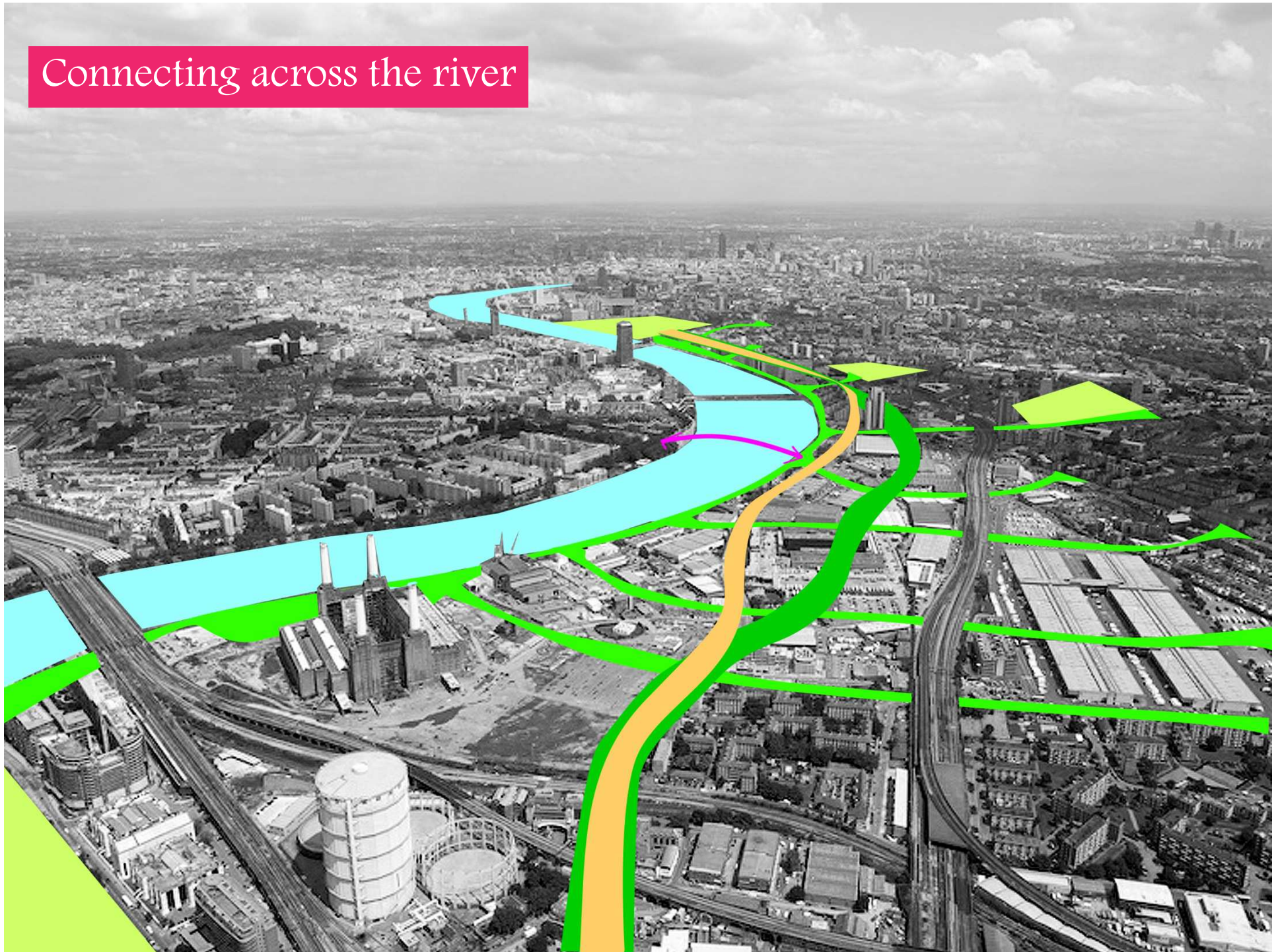
Creating a new strategic open space



Improving Nine Elms Lane



Connecting across the river



Tall Building Strategy



INFRASTRUCTURE COSTS

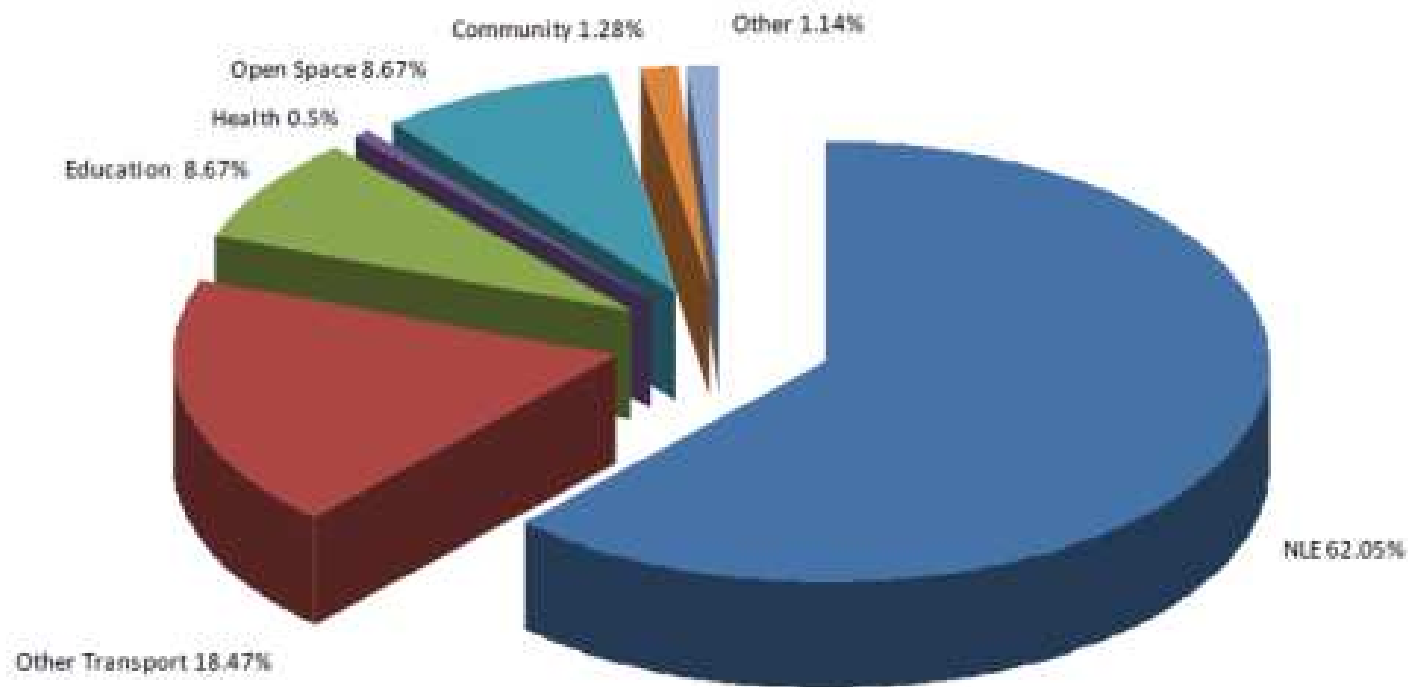


Figure 10.2: \$706 / contribution split of total infrastructure costs identified in the DHS

(Source: RPP)

CHARGING TARIFF

Table 12.1: Proposed S106 tariff charges for the OA, based on 15% and 40% affordable housing and property market recovery by 2015

Land Use	15% affordable housing				40% affordable housing			
	2010 -2015 Tariff charge (per unit)	2010 -2015 Tariff charge (per sq.m.)	2016 -2031 Tariff charge (per unit)	2016 -2031 Tariff charge (per sq.m.)	2010 -2015 Tariff charge (per unit)	2010 -2015 Tariff charge (per sq.m.)	2016 -2031 Tariff charge (per unit)	2016 -2031 Tariff charge (per sq.m.)
Residential value 1	£40,000	£425	£50,000	£530	£25,000	£265	£35,000	£370
Residential value 2	£20,000	£210	£30,000	£315	£15,000	£160	£25,000	£265
Office	-	£160	-	£160	-	£150	-	£150
Mixed use retail	-	£150	-	£150	-	£150	-	£150
Retail	-	£150	-	£250	-	£150	-	£250
Hotel	-	£40	-	£40	-	£40	-	£40

(Source: GVA Grimley)

KEY FINDINGS (2010)

- Need for business rate retention
- Need to review affordable housing levels
- Need for new electricity substation
- Need for new drainage capacity

KEY CHALLENGES

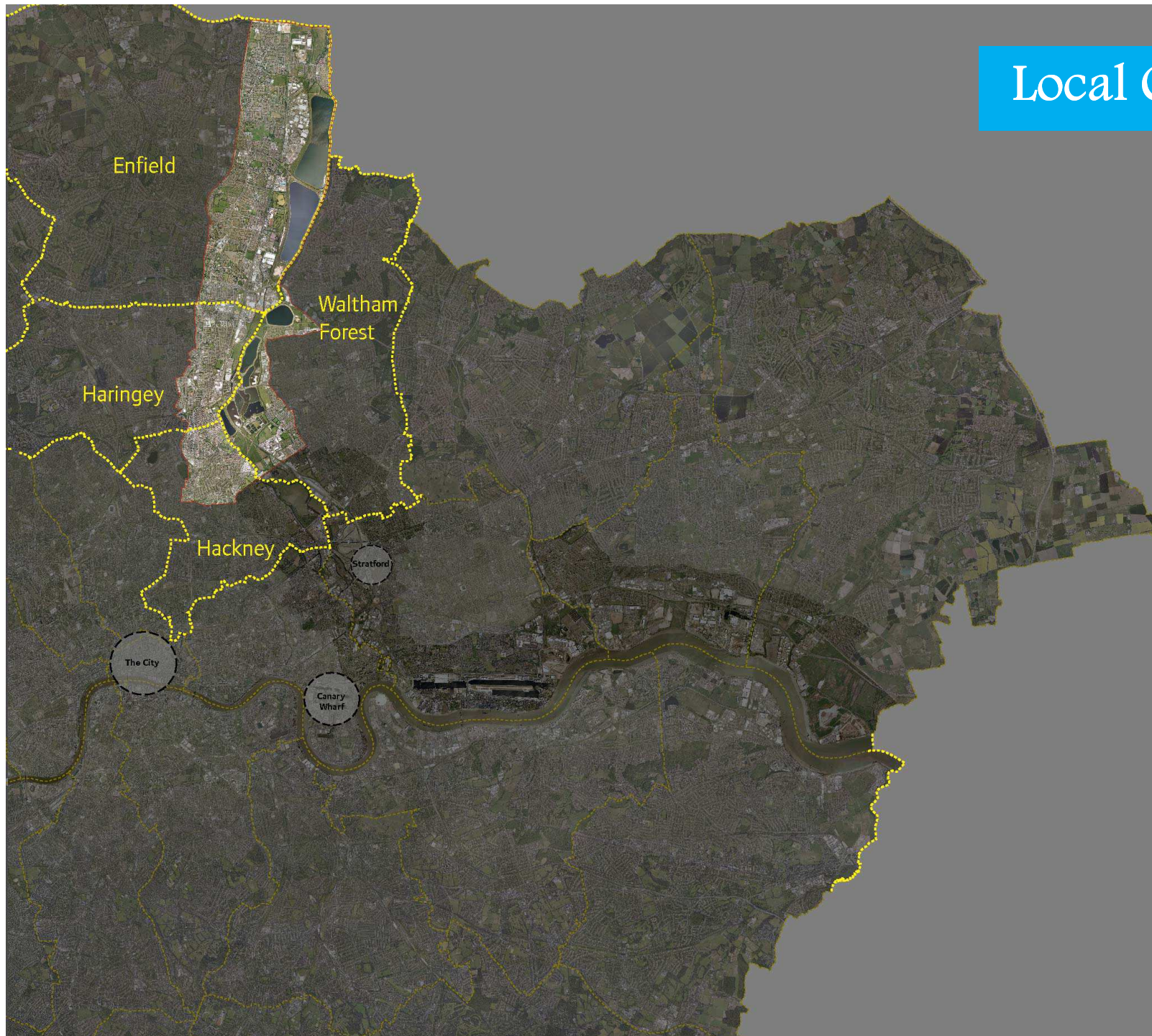
- Leadership
- Ownership
- Delivery
- Governance

CASE STUDY

UPPER LEE VALLEY

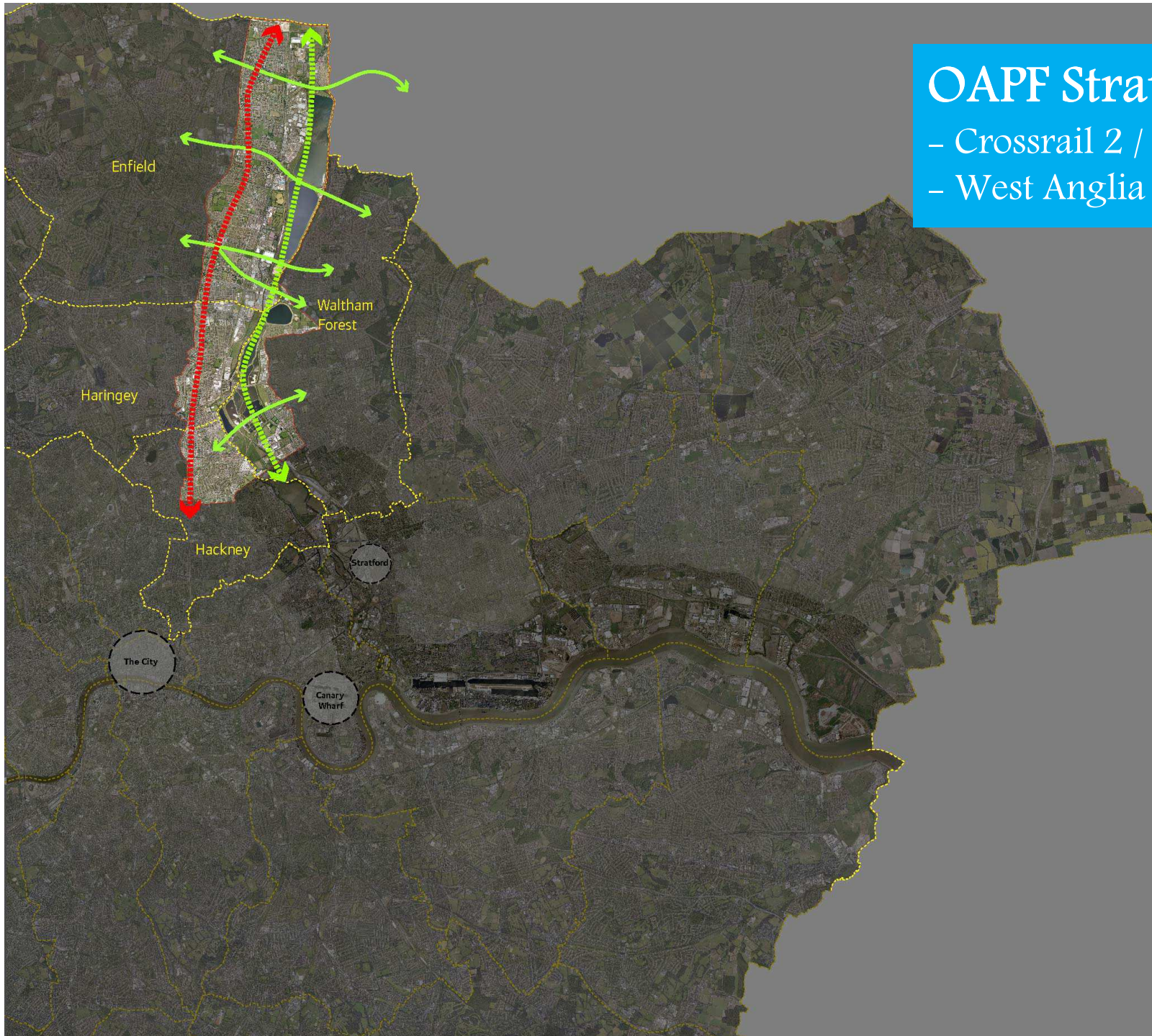
OPPORTUNITY AREA PLANNING FRAMEWORK

Local Council's



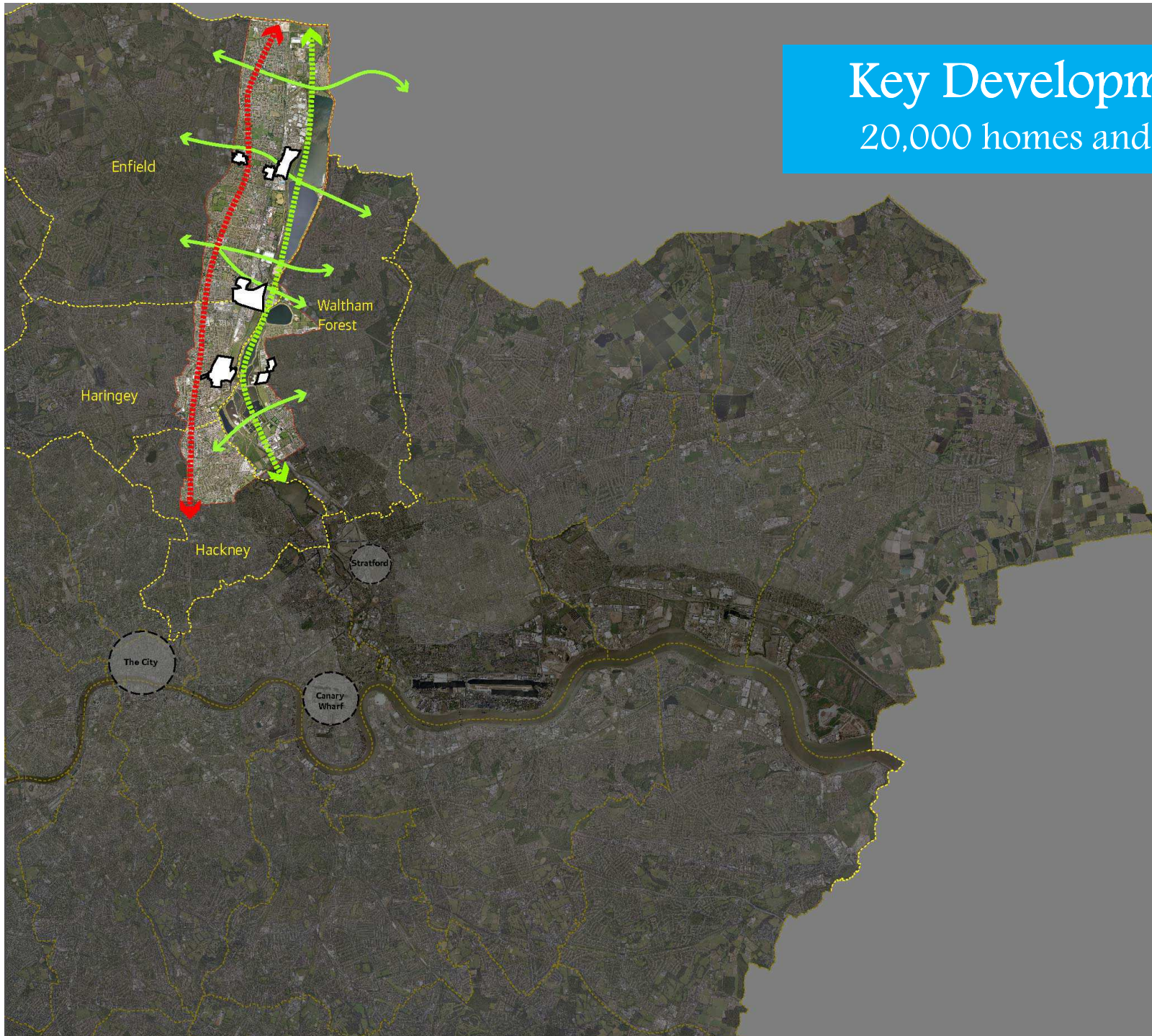
OAPF Strategy

- Crossrail 2 / 4 tracking
- West Anglia Mainline

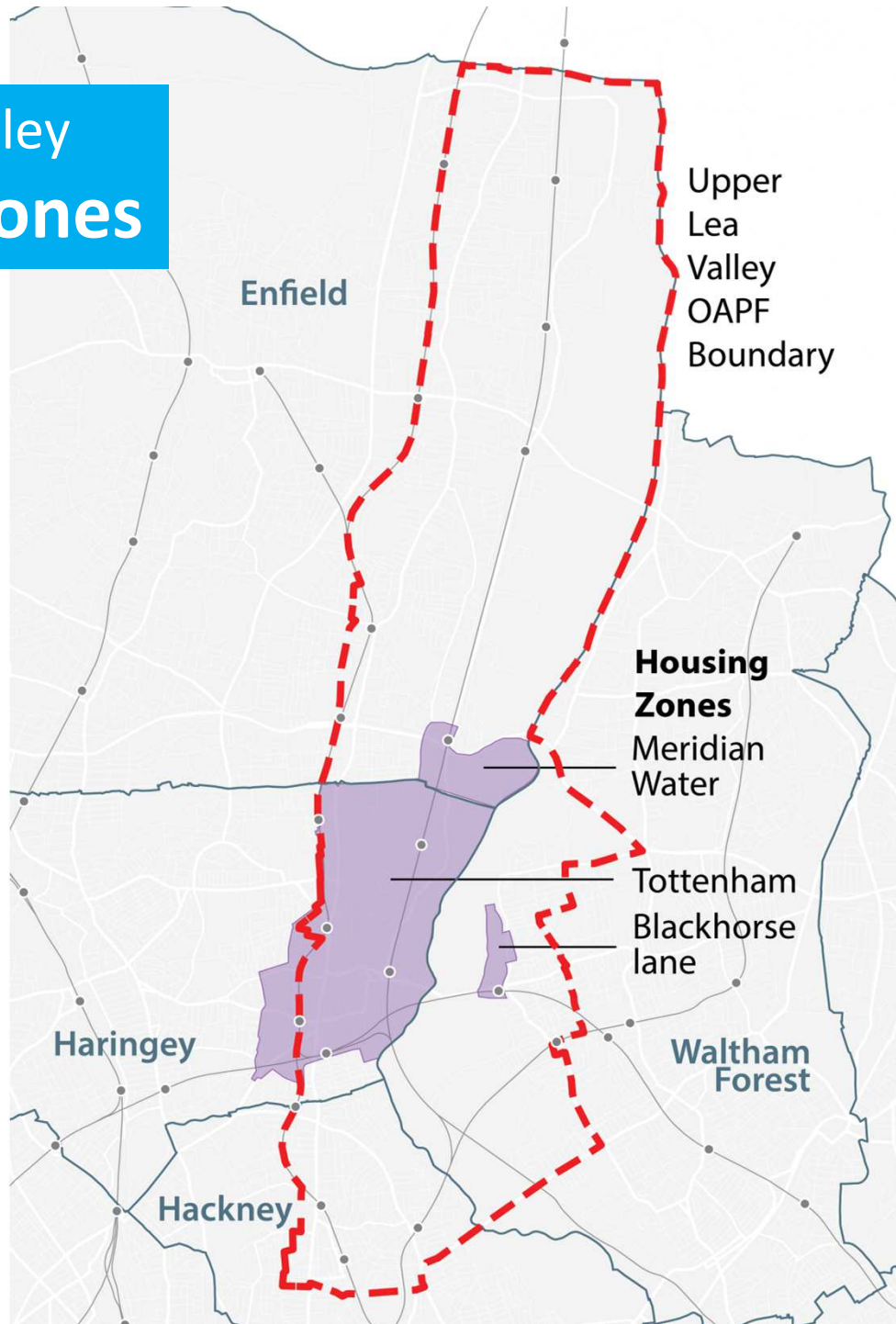


Key Development Sites

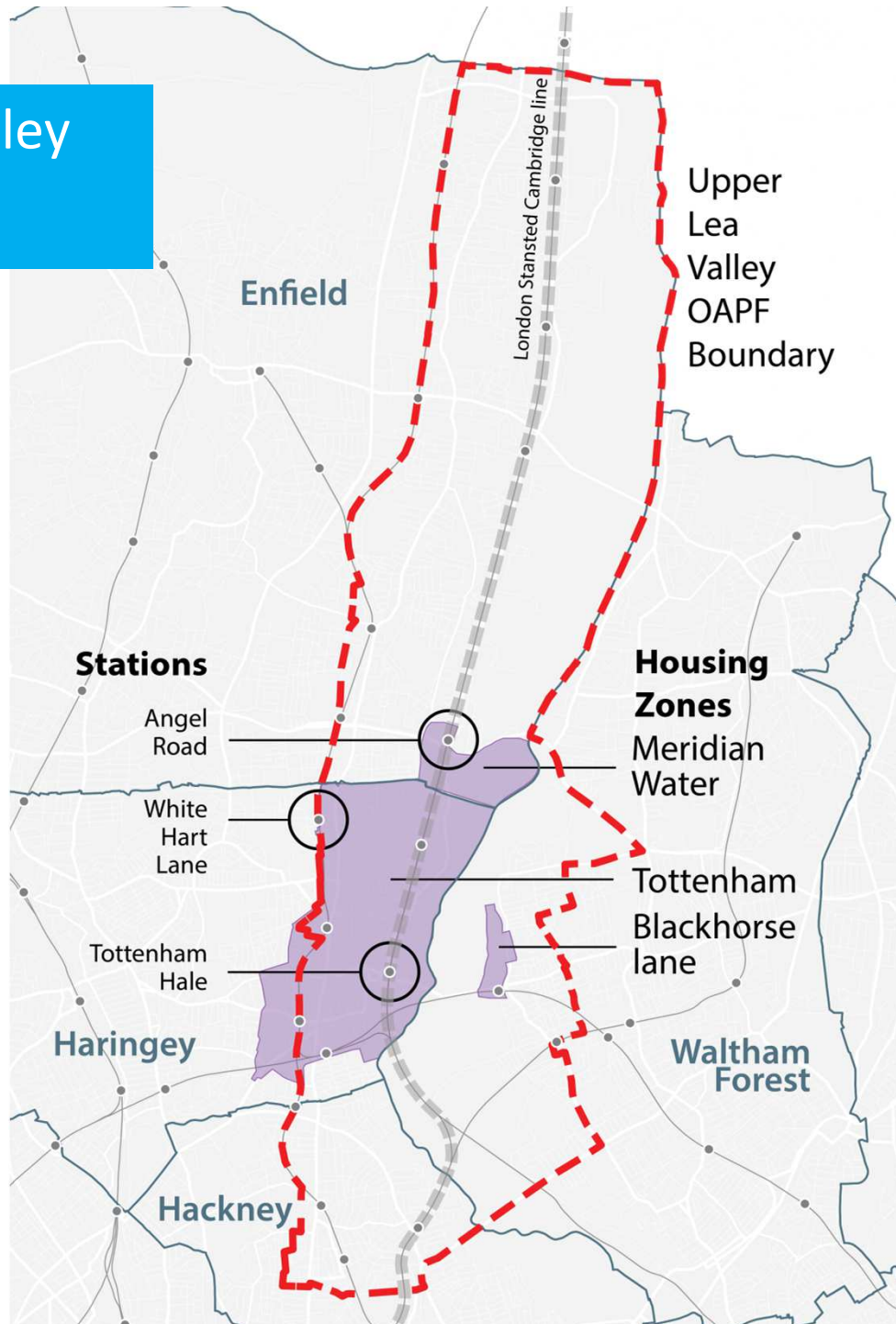
20,000 homes and 15,000 jobs



Upper Lee Valley Housing Zones

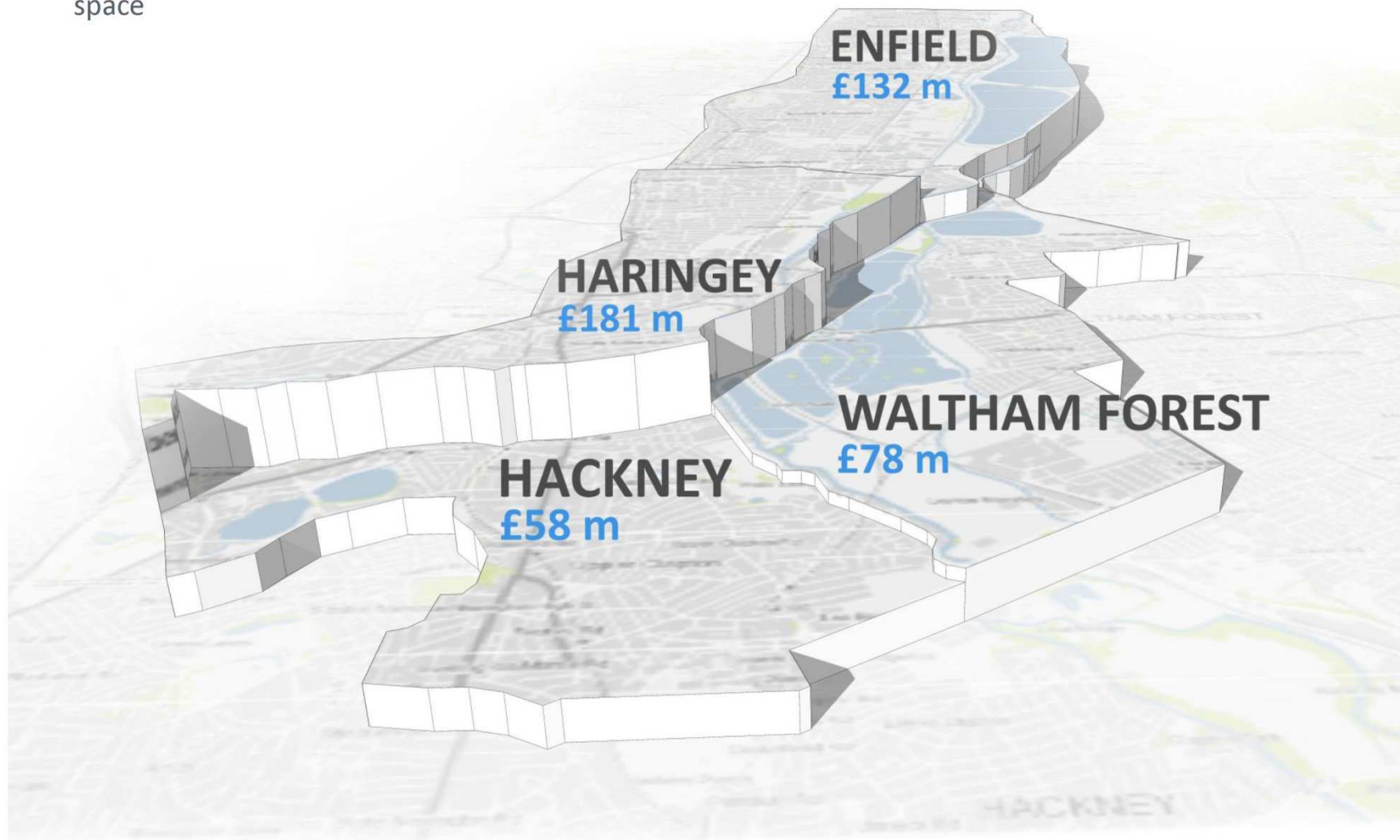


Upper Lee Valley Transport



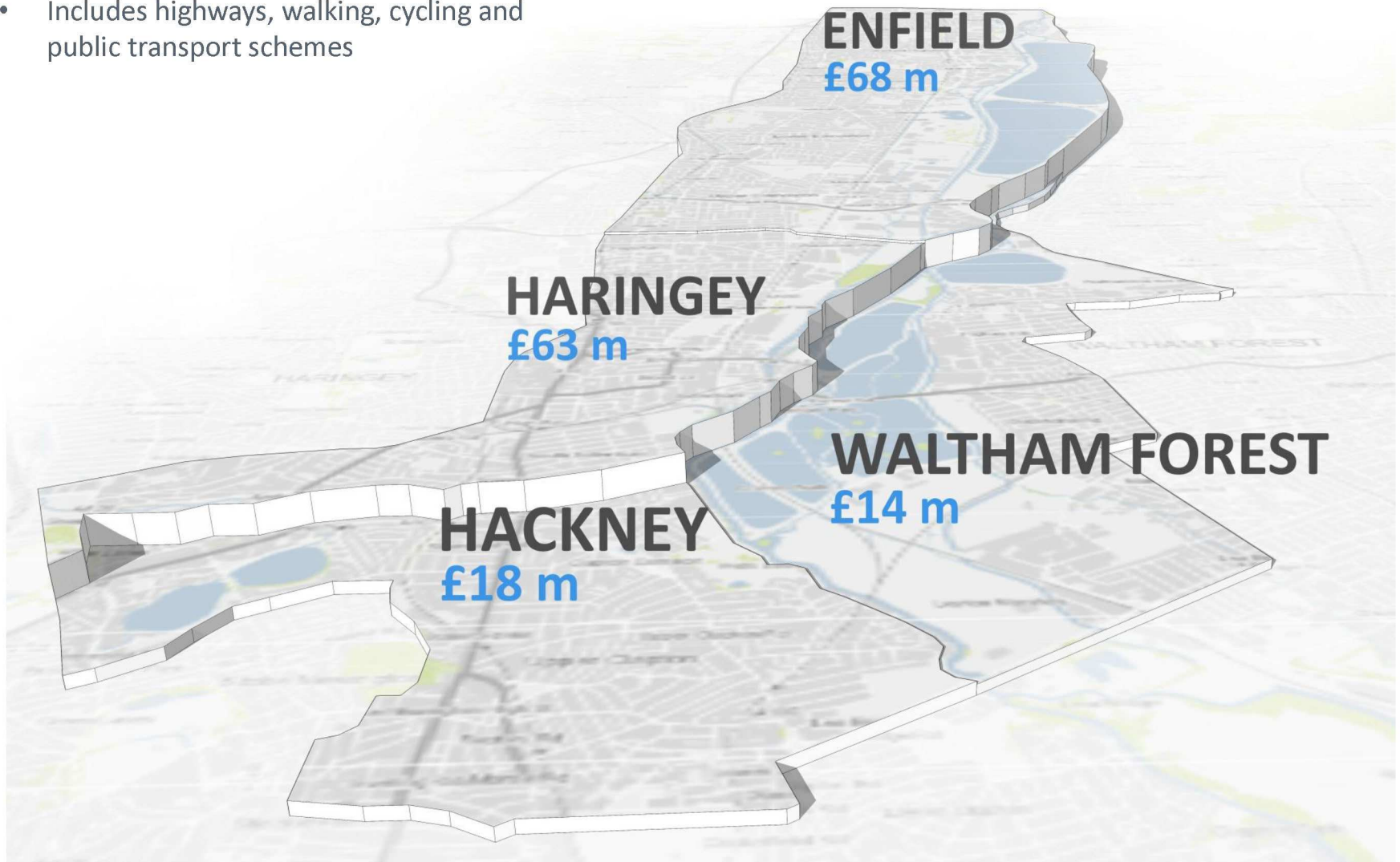
Social Infrastructure – Cost of all priority baseline schemes

- Includes education, healthcare and leisure / open space



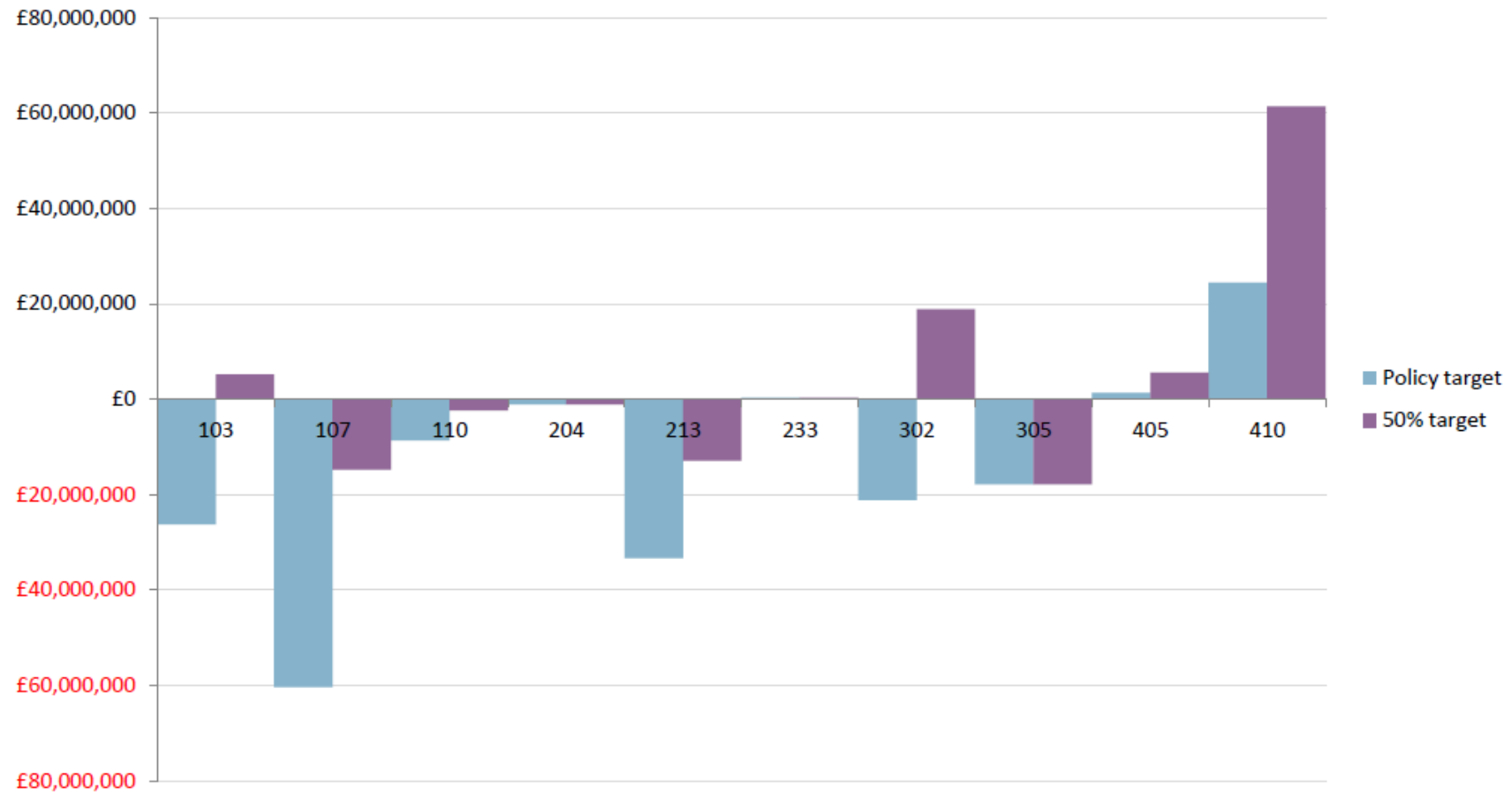
Transport Infrastructure – Cost of all priority baseline Schemes

- Includes highways, walking, cycling and public transport schemes



Sensitivity Testing – Viability and Affordable Housing

Residual Land Value at 10 sites



Sensitivity Testing – Affordable Housing and CIL

- The amount of borough CIL raised is highly sensitive to the proportion of affordable housing
- In running sensitivity analysis, those developments which have already been granted planning permission have been fixed at the agreed proportions
- The total borough CIL on an NPV basis in each instance is outlined below

NPV	Base Case	50%	40%	30%	20%
Haringey	£4.6m	£4.6m	£5.3m	£6m	£6.7m
Enfield	£8.2m	£7.2m	£8.2m	£9.2m	£10.3m
Waltham Forest	£8.6m	£8.6m	£10.3m	£12m	£13.8m
Hackney	£5.3m	£5.3m	£6.4m	£7.4m	£8.5m
Total	£26.7m	£25.6m	£30.1m	£34.7m	£39.2m

- Even in the most optimistic scenario with 20% affordable housing, the base case funding gap is still £913m

KEY LESSONS

- Prioritisation
- Ownership
- Delivery
- Governance/Leadership