

Aims	Objectives - short term 1-6 months	Objectives - Longer Term 6 months +	Outcomes - one year
1. To provide local government leadership in the third sector on behalf of the boroughs, representing their coordinated voice	<p>London Councils utilises the democratic legitimacy of the 33 boroughs to gather intel on relevant areas for example: Issues which the Committee can potentially work on</p> <p>Initial view of need at pan-London and sector levels</p> <ul style="list-style-type: none"> - what third sector /infrastructure support is happening in each borough (liaising with LVSC) <p>and,</p> <ul style="list-style-type: none"> - commissioning styles, tools/ intentions and timetables across the 33 boroughs <p>London Councils publishes its grant funding on 360funding (www.threesixtygiving.org) and encourages local authorities to do so as well</p>	<p>Providing analysis and information on strategic issues.</p> <p>Helping to shape the framework for third sector infrastructure in London (developing existing intelligence or commissioning new research).</p> <p>Understanding the economic backdrop of London as a whole as well as individual boroughs and sub regional and to be able to make the link between this and the any resulting needs and the third sector.</p> <p>London's leaders to provide representation and leadership in specific areas e.g. housing, children's services and how the work of the third sector informs this.</p>	<p>Outcome 1 – Strategies, tools and good practise</p> <ul style="list-style-type: none"> - Shared set of strategic priorities and a shared commitment to tackle these together - Improved communication between the boroughs, London Councils and the third sector about these priorities. - Members are better informed of borough wide third sector successes; - More informed overview of the third sector and its achievements across London. - London Councils provides leadership and good practice in commissioning models
2 To provide a voice for London's boroughs in the implementation of change across the third sector, allowing boroughs to input in a way that is an efficient	<p>To set up a sub group of Borough Grants Officers to distil views of the whole; membership to take into account sub-regional, inner/outer. Differing social and economic profiles.</p>	<p>To gather borough intel on how the boroughs are engaging with civil society, become a central resource of information on London's civil society infrastructure and making meaning of this learning.</p>	<p>Outcome 3 – Future shape of voluntary sector infrastructure</p> <ul style="list-style-type: none"> - Articulation of the needs of London as a whole in forums on the future of the third sector in the Capital (while ensuring the

Aims	Objectives - short term 1-6 months	Objectives - Longer Term 6 months +	Outcomes - one year
<p>use of their resources.</p>	<p>To begin to gather borough intel on how they are engaging with civil society.</p> <p>London Councils to be member of the Systems Change group to take any changes resulting from the Way Ahead Report.</p> <p>Establish 3-5 key indicators that show how boroughs can benefit from this collaborative work.</p>	<p>London Councils to embed itself within this group and other relevant regional/sub regional networks to enable the democratic input of the 33 boroughs.</p> <p>Boroughs are able to advocate for their needs in a collective, saving on resources and duplication of resources.</p>	<p>differing needs of areas/regions of London are recognised)</p> <ul style="list-style-type: none"> - Boroughs' differing strategic approaches to third sector are analysed and shared for boroughs and third sector organisations <p>Outcome 5 – Demonstrable Borough Benefit</p> <ul style="list-style-type: none"> - Boroughs have evidence needed to determine whether the needs of their residents and locality are being met by the collaborative work with each other and with independent funders; leading, if appropriate, to more opportunities for joint commissioning
<p>3. To work in partnership with City Bridge Trust regarding the distribution of funding for support services to the third sector reflecting on local knowledge and strategic issues</p>	<p>To establish governance arrangements of a central pot of funding (c£1.5m plus potential additional funding from other funders) and define London Councils' role, on behalf of the boroughs.</p> <p>London Councils to work actively with City Bridge Trust to help</p>	<p>Membership of a board influencing funding for support services to the infrastructure organisations, to help shape any future available funding for London third sector.</p> <p>To collaborate on piloting approaches of support to infrastructure organisations.</p> <p>To analyse the views of boroughs on third sector support and articulate said views and</p>	<p>Outcome 6 – Strategic Partnership with Independent funders</p> <ul style="list-style-type: none"> - Borough needs are articulated to independent funders, helping them to develop strategy to address those needs. - London Councils has clear role in governance on behalf of boroughs

Aims	Objectives - short term 1-6 months	Objectives - Longer Term 6 months +	Outcomes - one year
	<p>shape their support to third sector organisations as part of their Investing in Londoners programmes.</p> <p>To gather intel on local issues, approaches, concerns, gaps and needs and an analysis of lessons learnt from London Councils London-wide commissioning of regional infrastructure to inform the London pool.</p>	<p>analysis of lessons learnt on London Councils previous London-wide commissioning to a London pool (City Bridge Trust and other independent funders).</p> <p>To be the facilitators of the relationship between the London Pool and the boroughs.</p> <p>To collaborate on drawing up a model of performance management to measure the implementation of this area of work.</p>	<p>Outcome 7 – Stronger Communities</p> <ul style="list-style-type: none"> - London's third sector infrastructure is provided with support which can be demonstrated to meet the needs of the boroughs and their residents and workers. - All civil society support provided identifies problems as well as act as a stimulus for change; leading to a stronger, more resilient third sector and increased economic, social and environmental development. <p>Outcome 8 – Borough Influence</p> <ul style="list-style-type: none"> - Any London pool of funding for Voluntary sector infrastructure is fully informed by boroughs' needs. <p>Outcome 9 – Stronger Sector</p> <ul style="list-style-type: none"> - Through this funding pool, support is commissioned to enable local communities to become more resilient by a capable, stable third sector.