

# Leaders' Committee

## Police and Crime Plan: 2017-20

Item No 6

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**Summary:**                      The Mayor's Office for Policing and Crime is at the early stages of developing the statutory 2017-2020 Police and Crime Plan for London. This report outlines the process and sets out some of the emerging themes.

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**Recommendations:**      Leaders Committee is asked to:

1. Note the emerging themes which are expected to feature in the draft Police and Crime Plan.
  2. Note the opportunities available to influence the Plan .
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# **Police and Crime Plan: 2017-20**

## **Introduction**

1. This report sets out the process for developing the next Police and Crime Plan; the emerging themes which are expected to run through the plan; and the opportunities that are available for boroughs to influence the outcome.

## **Background**

2. The Deputy Mayor for Policing and Crime, Sophie Linden, has begun early engagement with partners on a framework for the Plan, which will be followed by more formal consultation later in the year.
3. The London Councils' members on the London Crime Reduction Board, Cllr. Claire Kober, Cllr. Lib Peck and Cllr. Richard Cornelius have been consulted as part of this early engagement.
4. The Deputy Mayor has indicated an interest in attending Leaders' Committee in December 2016 to discuss the draft Police and Crime Plan which should, by then, have been formally issued for consultation.
5. The statutory Police and Crime Plan sets out what the Mayor is seeking to achieve in the area of policing and crime and explains to Londoners what they can expect from the Metropolitan Police Service (MPS) and the Mayor's Office for Policing and Crime (MOPAC).
6. The first Police and Crime Plan ran from 2013 to 2016. The second plan will cover the period up to 2020 and is due to be published in March 2017.

## **The Emerging Police and Crime Plan – Early Indications**

7. London Councils' organised a roundtable for borough Community Safety portfolio leads at the beginning of this month. During this session, the Deputy Mayor indicated that the plan was likely to focus on the following key themes:
  - neighbourhood and local policing
  - keeping children and young people safe

- tackling violence against women and girls
- tackling violent extremism, terrorism and hate crime
- ensuring an effective Criminal Justice System (which may extend to seeking devolution and reform in relation to youth justice and community rehabilitation).

8. Underpinning themes are expected to include:

- vulnerability
- meeting the needs of victims
- social integration and tackling inequalities, with an aspiration that *‘the **place** that you live in, the **communities** you belong to and the **individual** that you are should not disproportionately impact your exposure to crime’*

9. The Deputy Mayor’s approach to delivering the plan will include both:

- **universal services**, providing a common level of service to all; and
- **targeted services** tailored to address the specific needs and vulnerabilities of the various individuals, communities and locations in London that are disproportionately affected by crime.

## **Development and consultation on the second Police and Crime Plan**

10. The time-table for the development Police and Crime Plan is:

August – October 2016:

Early engagement and Police and Crime Plan development

November 2016 – January 2017:

12 week consultation period on formal draft.

March 2017:

Police and Crime Plan published

11. London Councils is supporting borough engagement with the Deputy Mayor for Policing and Crime and MOPAC, to help ensure boroughs have a voice in the development of the new Police and Crime Plan. To date, this has included:

- The first two of a series of regular bilaterals between Cllr. Lib Peck and the Deputy Mayor for Policing and Crime.
- A roundtable discussion for borough crime lead-members on the emerging plan.

- A session for members of the London Crime Reduction Board (LCRB) to discuss the future operation of the partnership.
  - The LCRB is chaired by the Mayor and is comprised of the Deputy Mayor for Policing and Crime, three borough leaders nominated by London Councils (at present: Cllr. Claire Kober, Cllr. Lib Peck and Cllr. Richard Cornelius), the MPS Deputy Commissioner and senior officials from Criminal Justice agencies.
  - Discussion centred on plans for streamlining the operation of the Board and seeking to align its work with partnership objectives which will be negotiated as part of the development of the Police and Crime Plan.

### **Borough Crime Prevention Funding**

12. Discussions with the Deputy Mayor for Policing and Crime have also included an early exploration of options for extending MOPAC's programme of funding for borough crime prevention projects:

- The Deputy Mayor was positive about the case for continuing the programme beyond March 2017.
- Consideration was being given to revisiting the existing allocations to ensure that the programme would be able to take account of any significant changes in need, or demand, over recent years.
- Consideration was also being given to a top-sliced fund to promote more innovative 'devolution and reform' projects, under the guidance of the London Crime Reduction Board, with commissioning potentially operating at a pan-London level.

13. London Councils' members on the London Crime Reduction Board raised the following points in discussion with the Deputy Mayor:

- Members welcomed the Deputy Mayor's in-principle support for continuation of the programme of crime prevention funding at a broadly similar overall level.
- Members sought assurances that more work and consultation will be undertaken, before any top-slicing is introduced. Members argued for the current allocations to be maintained for 2017/18, pending agreement on a new model.

- Members highlighted the importance of ensuring the continuity of valuable local projects through the period of change.
- Members emphasised the need to support and extend innovative projects that have emerged at a local level, rather than simply to commission innovative work at a pan-London level.

## **Criminal Justice System Reform**

14. As noted above, the Police and Crime Plan is likely to include the objective of ensuring an effective Criminal Justice System. This may range from realising opportunities to influence the system within the boundaries of existing legislation, through to exploring opportunities for greater devolution. The Deputy Mayor indicated an interest in a conversation with partners, including London Councils and boroughs, about the potential for greater devolution, including a potential London model for youth justice and options for oversight of community rehabilitation.

## **Operational Policing**

15. London Councils' engagement with the process of developing the Police and Crime Plan has been complemented by long term engagement with the Metropolitan Police Service, which included a series of meetings over the last year between the senior London Councils' members and the MPS Management Board. This has, in turn, been supported by engagement that London Councils has facilitated between borough chief executives and senior MPS Officers. These discussions have encompassed consideration of MPS proposals around potential changes to the local policing model and bringing together services to focus on vulnerability.

16. In parallel with the development of the Police and Crime Plan, some consideration is being given to the potential of trialling elements of the operational plan which the MPS is developing to strengthen local policing, which is known as 'One Met Model 2020'. The mooted trials are expected to involve the testing of a model for emergency response teams that operate across borough boundaries.

17. The MPS presented the proposals as part of a continuing dialogue with London Councils and borough chief executives and sought to respond the "Headline Principles" developed in discussions with London Councils. These principles were designed to capture a shared understanding around:

- Consultation with and engagement with boroughs during the change process.
- Maintaining a visible and effective senior-level interface with each borough.
- Building an improved interface at borough level to allow collaboration in relation to safeguarding and vulnerability.
- Visible neighbourhood policing.
- Contribution to leadership of place and responsiveness to local circumstances;
- Continuity in post of Commanders (at Basic Command Unit level).

18. The proposals also include measures to align resources to meet savings targets and to target resources on priority areas. The model includes the decentralisation of a range of services to hubs which will operate closer to borough level. New approaches to protecting vulnerable people and protecting young people are also proposed. The following principles have been proposed for any tests:

- Testing needs to be a partnership and not imposed on local authorities.
- The tests are intended to build the evidence base to support the proposals. At the conclusion, the Mayor would take a view as to whether to support implementation across London.
- The pilots will be reversible.
- The governance of the tests would be joint, to ensure transparency in decision making, evaluation and all aspects of governance of the tests.
- The tests will be evaluated both in relation to service delivery for the overall BCU and for individual boroughs engaged in the test. Evaluation criteria would be agreed with the local authorities engaged in the tests.

## **Conclusion**

19. Cllr. Lib Peck has led a series of meetings with the Deputy Mayor for Policing and Crime, working alongside the Chair and Cllr Richard Cornelius, as London Councils' representatives on the London Crime Reduction Board. Members have used these discussions to emphasise the following points:

- The importance of clarity of the process of engagement around the Police and Crime Plan and the full involvement of boroughs.
- The importance of principles that had been developed as part of earlier discussions between the MPS and London Councils. These principles (set out

above) included consultation with boroughs around proposed changes and the need for clarity about who from the MPS would contribute to the overall leadership of public services in a borough.

- The importance of clarity of process in relation to any voluntary trialling of elements of the 'One Met Model 2020'.
- The importance of further work and consultation being undertaken during the course of 2017 on proposals for changes to MOPAC's programme of crime prevention funding.

20. It may be appropriate to invite the Deputy Mayor for Policing and Crime to address Leaders' Committee in December 2016, to discuss the draft Police and Crime Plan.

## **Recommendations**

21. Leaders' Committee is asked to:

1. Note the emerging themes which are expected to feature in the draft Police and Crime Plan.
  2. Note the opportunities available to influence the Plan.
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## **Financial implications for London Councils:**

None

## **Legal implications for London Councils:**

None

## **Equalities implications for London Councils:**

Consideration of equality and social inclusion are expected to be included in the process of developing the Plan, which will encompass a focus on victims and vulnerability.

There are no direct equalities implications for London Councils as a result of this paper.

## **Attachments:**

None